



COMMONWEALTH OF MASSACHUSETTS
MASSACHUSETTS OFFICE OF BUSINESS DEVELOPMENT

10 PARK PLAZA, SUITE 3730

BOSTON, MA 02116

TELEPHONE: 617-973-8600

FAX: 617-973-8554

Internet: <http://www.mass.gov/eohed>

DEVAL L. PATRICK
GOVERNOR

TIMOTHY P. MURRAY
LIEUTENANT GOVERNOR

GREGORY BIALECKI
SECRETARY EXECUTIVE OFFICE OF
HOUSING & ECONOMIC
DEVELOPMENT

ANNE STRUTHERS
EXECUTIVE DIRECTOR
MASSACHUSETTS OFFICE OF
BUSINESS DEVELOPMENT

September 23, 2011

Ms. Jodi Ross
Town Manager
Town of Westford
55 Main Street
Westford, MA 01886

Exceptional Opportunity Area Designation for Red Hat site

Dear Ms. Ross:

I am in receipt of the information sent by the Town of Westford on August 4th and August 12th concerning Red Hat's expansion at 314 Littleton Road. I am also in receipt of the information on Westford's overall economic development goals, as well as the data that confirms Westford is unable to qualify as an Economic Target Area.

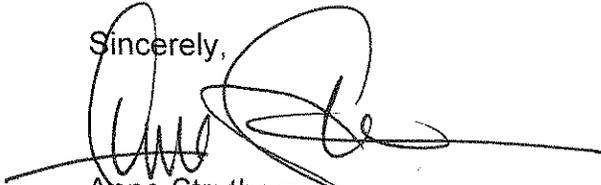
In accordance with 402 CMR 2.19, I am pleased to designate Westford Tax Parcel 011 0086 0007 at 314 Littleton Road as an "Exceptional Opportunity Area." Based on my review of the proposed project, the planned development / expansion of this parcel will likely lead to:

- A significant influx or growth in business activity for Red Hat, and
- The creation of a significant number of new jobs in addition to the existing number of Red Hat employees within the Commonwealth of Massachusetts (not merely a replacement or relocation of jobs within the Commonwealth) for Red Hat.

Congratulations on this designation of the "Exceptional Opportunity Area." On behalf of the Massachusetts Office of Business Development and the Economic Assistance Coordinating Council, I look forward to working with the Town of Westford on this important economic development project.

Should you have any questions regarding this specific designation, please do not hesitate to contact Annamarie Kersten, EDIP Director at (617) 973-8534 or Peter Milano, Senior Regional Director at (978) 970-1193.

Sincerely,

A handwritten signature in black ink, appearing to read 'Anne Struthers', with a long horizontal flourish extending to the right.

Anne Struthers
Executive Director
Massachusetts Office of Business Development

cc: Annamarie Kersten, EDIP Director
Peter Milano, Senior Regional Director, MOBD