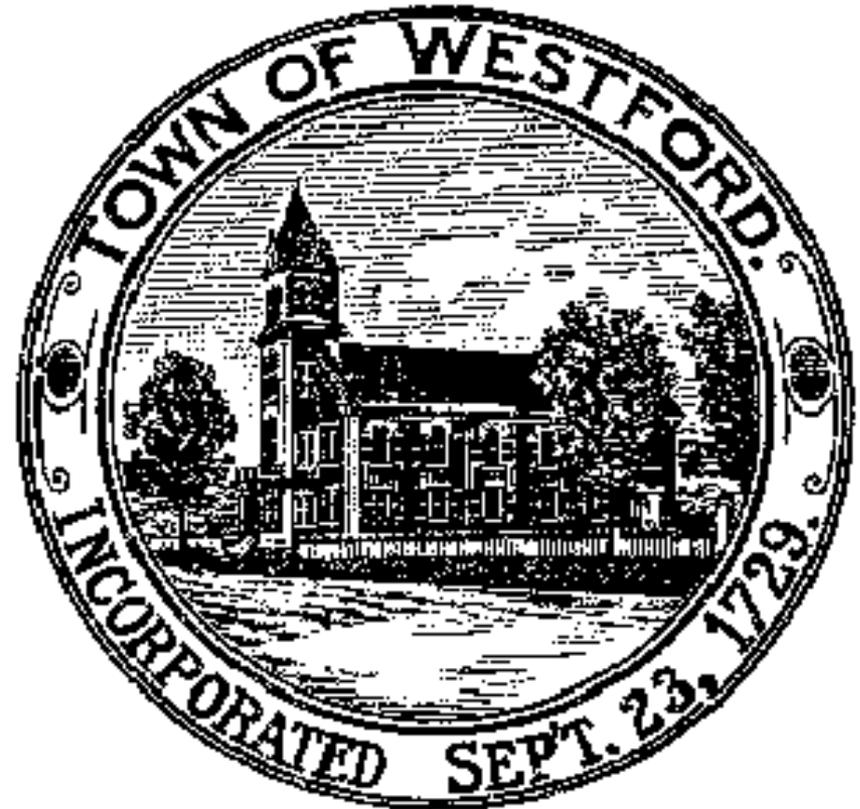


# FISCAL 2025 CAPITAL PLAN

SELECT BOARD / FINANCE  
COMMITTEE  
PRESENTATION

January 30, 2025

Updated February 26, 2025



# CAPITAL PLANNING COMMITTEE

Paul Hajjar – Chair  
(Resident At-Large)

Dan O’Donnell –  
Vice-Chair  
(Finance Director)

John Cunningham  
Select Board

Kristen – Town  
Manager

Tom Laflamme –  
School Committee  
Valery Young - Alternate

Chris Barrett –  
Resident at Large

Kristina Greene –  
Finance Committee  
• John Fryer - Alternate

Vacant – P.T.B.C.

Chris Chew –  
School  
Superintendent  
• Jenny Lin - Alternate

# COMMITTEE PLAN DEVELOPMENT PROCESS

- Five meetings held from 10/4/24-1/22/25 to review each department's 2026 capital needs and any 2027-2030 projects that should be considered to move forward based upon criticality
- Most projects being recommended have recent bids/quotes
- Excellent coordination with other Boards, Committees and requisite regulatory efforts to ensure maximum efficiency and proper utilization of all sources of possible funding (examples);
  - Community Preservation Act fund where they could be utilized
  - PTBC for building projects > \$50k
  - Clean Energy & Sustainability Committee on applicable projects
  - School Committee
  - Library Trustees, Pedestrian Safety Comm., etc.
  - Integration of DPW projects for water/stormwater/highway/engineering dept. related projects
  - Evaluation of available grants and other funding sources

# EXECUTIVE SUMMARY

- Tremendous input and participation from department heads and committee members, along with return visits where follow-up information was required
- Utilized the improved Capital Planning Database, allowing us to specify the funding source, identify how it relates to strategic outcomes, and upload quotes and other supporting information.
- Current capital stabilization balance is \$568,024
- Numerous sources being recommended to fund over \$13.8m of projects;
  - “pay-as-you-go” utilizing Free Cash, general fund bonds (non-excluded), enterprise retained earnings, CPA funds, Chapter 90 funds, Fair Share Act funds, and Cemetery Expendable Trust.
- 5-year total capital requests exceeds \$57m! Every 5-year rolling plan since the Committee was formed has exceeded \$50m
- Excellent levels of detail included with each request which allows the Committee to objectively review and dialog about each project

# 5-YEAR REQUEST SUMMARY = \$57.1m

	2026	2027	2028	2029	2030
Technology	\$605,000.00	\$1,014,001.00	\$414,000.00	\$414,000.00	\$414,000.00
Permitting	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00
Public Buildings	\$98,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Police	\$40,396.00	\$0.00	\$0.00	\$0.00	\$0.00
Fire	\$1,385,000.00	\$0.00	\$150,000.00	\$0.00	\$0.00
Ambulance Ent.	\$170,757.00	\$0.00	\$557,050.00	\$0.00	\$0.00
Schools	\$2,750,460.00	\$275,000.00	\$1,835,000.00	\$0.00	\$0.00
DPW - Engineering	\$1,530,000.00	\$5,500,000.00	\$2,240,000.00	\$2,350,000.00	\$3,000,000.00
DPW - Highway	\$2,393,293.00	\$4,195,000.00	\$2,095,000.00	\$1,095,000.00	\$295,000.00
Stormwater Ent.	\$1,600,000.00	\$2,800,000.00	\$0.00	\$0.00	\$0.00
Water Ent.	\$818,968.00	\$4,989,140.00	\$305,280.00	\$1,170,000.00	\$0.00
DPW - Cemetery	\$90,000.00	\$15,000.00	\$180,000.00	\$15,000.00	\$45,000.00
DPW - Parks & Grounds	\$2,350,000.00	\$872,000.00	\$6,365,000.00	\$500,000.00	\$70,000.00
<b>Total</b>	<b>\$13,831,874.00</b>	<b>\$19,760,141.00</b>	<b>\$14,141,330.00</b>	<b>\$5,544,000.00</b>	<b>\$3,824,000.00</b>

# 2025 RECOMMENDED CAPITAL \$13,091,414

<u>Description</u>	<u>Pay-as-you-go</u>	<u>Department</u>	<u>Category</u>
Town Computers	50,000	IT	Scheduled Replacement
School Computers	380,000	IT	Scheduled Replacement
Server/Storage Replacements	25,000	IT	Scheduled Replacement
Replace Town Copier	150,000	IT	Replace Obsolete Equipment
DPW Synchro Flow Pump System Replacement	70,000	Public Buildings	Facility Repair
Replacement of 2nd Floor AC at IT Building	28,000	Public Buildings	Facility Repair
Taser Replacement	40,396	Police Dept.	Replace Obsolete Equipment
Nabnasset Library Rooftop HVAC Replacement	180,000	Schools	Facility Improvement
Robinson Schl Replace Crumbling Curbing	40,000	Schools	Replace Obsolete Equipment
Blanchard Schl Replace Stand-by Generator	90,000	Schools	Facility Repair
Abbot WWTP Ext. Wood Siding, Roof, and Trim	50,000	Schools	Facility Repair
Blanchard WWTP Roof and HVAC Replacement	400,000	Schools	Facility Repair
Dam Improvements - Engineering Design	530,000	DPW - Engineering	Facility Improvement
Pleasant Street - Patten Road Sidewalk Design	150,000	DPW - Engineering	Facility Improvement
Bucket Truck	250,000	DPW - Highway	Replace Obsolete Equipment
Plows for Various Vehicles	205,652	DPW - Highway	Replace Obsolete Equipment
<b>Total</b>	<b><u><u>2,639,048</u></u></b>		

# 2025 RECOMMENDED CAPITAL \$13,091,414

<u>Description</u>	<u>Enterprise</u>	<u>G.F. Bonds</u>	<u>Revolve/Other</u>	<u>Department</u>	<u>Category</u>
WA Athletic Complex Lighting Replacment				Schools	Replace Obsolete Equipment
VFW Field Lighting Replacement				DPW - Parks & Grounds	Replace Obsolete Equipment
4x4 Utility Truck w/Plow	86,939			Water	Scheduled Replacement
Leak Detection Equipment	27,621			Water	Expanded Service
New Source Investigation	100,000			Water	Expanded Service
Forge Village #1 & #2 Pump Station Upgrades	546,000			Water	Facility Improvement
Security Cameras	58,408			Water	Facility Improvement
Reed Brook and Acton Road Culverts Const.	1,600,000			Stormwater	Facility Repair
Three Cardiac Monitors	170,757			Ambulance	Replace Obsolete Equipment
Fire Engine Rescue Pumper		1,385,000		Fire Dept.	Scheduled Replacement
Robinson School MSBA Feasibility Study		1,600,000		Schools	Facility Improvement
West St. at N. Main Pedestrian Improvements		800,000		DPW - Engineering	Facility Improvement
Nutting Rd. Community Field Synthetic Turf Replacement		2,000,000		DPW - Parks & Grounds	Replace Obsolete Equipment
FY26 Pavement Management Program			1,430,000	DPW - Highway	Scheduled Replacement
FY26 Pavement Management Reevaluation			50,000	DPW - Highway	Facility Repair
6-Wheel Dump Truck with Plow (Swaploader)			248,943	DPW - Highway	Scheduled Replacement
6-Wheel Dump Truck with Plow			258,698	DPW - Highway	Scheduled Replacement
1-Ton Dump Truck w/plow			90,000	DPW - Cemetery	Scheduled Replacement
<b>Total</b>	<b>2,589,725</b>	<b>5,785,000</b>	<b>2,077,641</b>		

# OTHER NOTES – REQUESTS NOT FUNDED OR STILL UNDER REVIEW

- Technology – Middle School Wi-Fi - \$115,000
- Schools – Day School Locker Replacement delayed until Robinson School Feasibility Study underway - \$185,000
- Schools – Abbot Wastewater Treatment Plant request of \$40,460 – working with National Grid to see if incentives and net metering credits can be used to fund the project
- Recreation Enterprise – working to transfer a used police vehicle to the Recreation Enterprise rather than purchasing a new vehicle