

**TOWN OF WESTFORD**  
**FY26 OPERATING BUDGET**  
**FISCAL 2026**

		FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
		ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>GENERAL GOVERNMENT</b>								
<b>122</b>	<b>SELECT BOARD</b>							
	Personal Services	-	-	-	-	-		-
	Expenses	26,760.90	21,410.00	21,675.00	21,675.00	21,675.00	1.24%	265.00
	<b>TOTAL 122</b>	<b>26,760.90</b>	<b>21,410.00</b>	<b>21,675.00</b>	<b>21,675.00</b>	<b>21,675.00</b>	<b>1.24%</b>	<b>265.00</b>
<b>123</b>	<b>TOWN MANAGER</b>							
	Personal Services	506,676.53	520,747.00	552,850.00	569,043.00	581,299.00	6.16%	32,103.00
	Expenses	34,881.53	17,560.00	19,550.00	22,550.00	22,550.00	11.33%	1,990.00
	<b>TOTAL 123</b>	<b>541,558.06</b>	<b>538,307.00</b>	<b>572,400.00</b>	<b>591,593.00</b>	<b>603,849.00</b>	<b>6.33%</b>	<b>34,093.00</b>
<b>131</b>	<b>FINANCE COMMITTEE</b>							
	Personal Services	-	-	-	-	-		-
	Expenses	2,515.00	2,524.00	2,533.00	2,543.00	2,553.00	0.36%	9.00
	Reserve Fund	-	100,000.00	100,000.00	100,000.00	100,000.00	0.00%	-
	(Transfers out)	-	(7,000.00)	-	-	-	-100.00%	7,000.00
	<b>TOTAL 131</b>	<b>2,515.00</b>	<b>95,524.00</b>	<b>102,533.00</b>	<b>102,543.00</b>	<b>102,553.00</b>	<b>7.34%</b>	<b>7,009.00</b>
<b>132</b>	<b>FINANCE DEPARTMENT</b>							
	Personal Services	163,637.51	158,780.00	161,922.00	165,126.00	168,395.00	1.98%	3,142.00
	Expenses	75.00	1,435.00	1,735.00	1,035.00	1,435.00	20.91%	300.00
	<b>TOTAL 132</b>	<b>163,712.51</b>	<b>160,215.00</b>	<b>163,657.00</b>	<b>166,161.00</b>	<b>169,830.00</b>	<b>2.15%</b>	<b>3,442.00</b>
<b>135</b>	<b>TOWN ACCOUNTANT</b>							
	Personal Services	297,148.07	340,394.00	344,810.00	352,350.00	360,025.00	1.30%	4,416.00
	Expenses	43,588.88	51,185.00	52,385.00	55,725.00	57,475.00	2.34%	1,200.00
	<b>TOTAL 135</b>	<b>340,736.95</b>	<b>391,579.00</b>	<b>397,195.00</b>	<b>408,075.00</b>	<b>417,500.00</b>	<b>1.43%</b>	<b>5,616.00</b>
<b>141</b>	<b>BOARD OF ASSESSORS</b>							
	Personal Services	301,504.28	337,945.00	347,028.00	352,943.00	356,230.00	2.69%	9,083.00
	Expenses	47,052.86	25,750.00	23,300.00	14,900.00	14,900.00	-9.51%	(2,450.00)
	<b>TOTAL 141</b>	<b>348,557.14</b>	<b>363,695.00</b>	<b>370,328.00</b>	<b>367,843.00</b>	<b>371,130.00</b>	<b>1.82%</b>	<b>6,633.00</b>
<b>145</b>	<b>TREASURER/COLLECTOR</b>							
	Personal Services	292,864.99	290,504.00	296,464.00	303,305.00	310,616.00	2.05%	5,960.00
	Expenses	44,785.68	49,850.00	53,050.00	55,300.00	55,550.00	6.42%	3,200.00
	<b>TOTAL 145</b>	<b>337,650.67</b>	<b>340,354.00</b>	<b>349,514.00</b>	<b>358,605.00</b>	<b>366,166.00</b>	<b>2.69%</b>	<b>9,160.00</b>
<b>151</b>	<b>LEGAL SERVICES</b>							
	Personal Services	-	-	-	-	-		-
	Expenses	169,358.99	140,500.00	153,000.00	153,000.00	153,000.00	8.90%	12,500.00
	<b>TOTAL 151</b>	<b>169,358.99</b>	<b>140,500.00</b>	<b>153,000.00</b>	<b>153,000.00</b>	<b>153,000.00</b>	<b>8.90%</b>	<b>12,500.00</b>
<b>152</b>	<b>HUMAN RESOURCES</b>							
	Personal Services	281,428.26	296,856.00	303,460.00	310,180.00	316,964.00	2.22%	6,604.00
	Expenses	20,956.43	16,859.00	19,600.00	19,600.00	19,600.00	16.26%	2,741.00
	Compensation Reserve	35,045.23	325,000.00	700,000.00	850,000.00	1,000,000.00	115.38%	375,000.00
	Transfers out	-	(97,980.00)	-	-	-	-100.00%	97,980.00
	<b>TOTAL 152</b>	<b>337,429.92</b>	<b>540,735.00</b>	<b>1,023,060.00</b>	<b>1,179,780.00</b>	<b>1,336,564.00</b>	<b>89.20%</b>	<b>482,325.00</b>
<b>155</b>	<b>TECHNOLOGY</b>							
	Personal Services	365,177.58	381,668.00	385,491.00	390,961.00	394,206.00	1.00%	3,823.00
	Expenses	620,701.39	631,268.00	692,528.00	721,779.00	754,036.00	9.70%	61,260.00
	<b>TOTAL 155</b>	<b>985,878.97</b>	<b>1,012,936.00</b>	<b>1,078,019.00</b>	<b>1,112,740.00</b>	<b>1,148,242.00</b>	<b>6.43%</b>	<b>65,083.00</b>
<b>161</b>	<b>TOWN CLERK</b>							
	Personal Services	266,562.77	304,138.00	290,212.00	353,141.00	337,105.00	-4.58%	(13,926.00)
	Expenses	37,799.73	47,958.00	46,400.00	59,900.00	56,900.00	-3.25%	(1,558.00)
	<b>TOTAL 161</b>	<b>304,362.50</b>	<b>352,096.00</b>	<b>336,612.00</b>	<b>413,041.00</b>	<b>394,005.00</b>	<b>-4.40%</b>	<b>(15,484.00)</b>
<b>170</b>	<b>PERMITTING DEPARTMENT</b>							
	Personal Services	257,109.21	314,828.00	320,827.00	328,990.00	336,124.00	1.91%	5,999.00
	Expenses	46,716.98	49,332.00	48,963.00	51,012.00	51,877.00	-0.75%	(369.00)
	<b>TOTAL 170</b>	<b>303,826.19</b>	<b>364,160.00</b>	<b>369,790.00</b>	<b>380,002.00</b>	<b>388,001.00</b>	<b>1.55%</b>	<b>5,630.00</b>
<b>171</b>	<b>CONSERVATION COMMISSION</b>							
	Personal Services	92,784.22	104,324.00	108,219.00	109,684.00	109,684.00	3.73%	3,895.00
	Expenses	5,797.28	7,650.00	7,800.00	8,235.00	8,610.00	1.96%	150.00
	<b>TOTAL 171</b>	<b>98,581.50</b>	<b>111,974.00</b>	<b>116,019.00</b>	<b>117,919.00</b>	<b>118,294.00</b>	<b>3.61%</b>	<b>4,045.00</b>

		FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
		ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>175</b>	<b>PLANNING BOARD</b>							
	Personal Services	98,169.23	100,132.00	100,132.00	100,832.00	100,832.00	0.00%	-
	Expenses	17,803.01	10,709.00	15,759.00	27,958.00	28,818.00	47.16%	5,050.00
	<b>TOTAL 175</b>	<b>115,972.24</b>	<b>110,841.00</b>	<b>115,891.00</b>	<b>128,790.00</b>	<b>129,650.00</b>	<b>4.56%</b>	<b>5,050.00</b>
<b>176</b>	<b>ZONING BOARD OF APPEALS</b>							
	Personal Services	-	-	-	-	-	-	-
	Expenses	1,665.00	2,405.00	2,700.00	2,700.00	2,700.00	12.27%	295.00
	<b>TOTAL 176</b>	<b>1,665.00</b>	<b>2,405.00</b>	<b>2,700.00</b>	<b>2,700.00</b>	<b>2,700.00</b>	<b>12.27%</b>	<b>295.00</b>
<b>192</b>	<b>TOWN HALL MAINTENANCE</b>							
	Personal Services	48,548.49	50,226.00	50,726.00	50,726.00	50,949.00	1.00%	500.00
	Expenses	56,103.26	65,599.00	65,099.00	65,099.00	65,099.00	-0.76%	(500.00)
	<b>TOTAL 192</b>	<b>104,651.75</b>	<b>115,825.00</b>	<b>115,825.00</b>	<b>115,825.00</b>	<b>116,048.00</b>	<b>0.00%</b>	<b>-</b>
<b>199</b>	<b>PUBLIC BUILDINGS &amp; PROPERTIES MAINTENANCE</b>							
	Personal Services	81,482.07	96,674.00	98,306.00	99,971.00	101,670.00	1.69%	1,632.00
	Expenses	169,261.92	167,057.00	199,760.00	202,047.00	205,004.00	19.58%	32,703.00
	<b>TOTAL 199</b>	<b>250,743.99</b>	<b>263,731.00</b>	<b>298,066.00</b>	<b>302,018.00</b>	<b>306,674.00</b>	<b>13.02%</b>	<b>34,335.00</b>
	<b>TOTAL GENERAL GOVERNMENT</b>	<b>4,433,962.28</b>	<b>4,926,287.00</b>	<b>5,586,284.00</b>	<b>5,922,310.00</b>	<b>6,145,881.00</b>	<b>13.40%</b>	<b>659,997.00</b>
	<b>PUBLIC SAFETY</b>							
<b>210</b>	<b>POLICE DEPARTMENT</b>							
	Personal Services	5,469,459.29	5,884,010.00	5,801,638.00	5,876,003.00	5,984,731.00	-1.40%	(82,372.00)
	Expenses	549,221.41	617,903.00	605,364.00	672,582.00	672,582.00	-2.03%	(12,539.00)
	<b>TOTAL 210</b>	<b>6,018,680.70</b>	<b>6,501,913.00</b>	<b>6,407,002.00</b>	<b>6,548,585.00</b>	<b>6,657,313.00</b>	<b>-1.46%</b>	<b>(94,911.00)</b>
<b>215</b>	<b>PUBLIC SAFETY COMMUNICATIONS</b>							
	Personal Services	793,452.46	879,361.00	881,524.00	906,713.00	929,722.00	0.25%	2,163.00
	Expenses	39,908.53	55,225.00	54,560.00	57,631.00	57,631.00	-1.20%	(665.00)
	<b>TOTAL 215</b>	<b>833,360.99</b>	<b>934,586.00</b>	<b>936,084.00</b>	<b>964,344.00</b>	<b>987,353.00</b>	<b>0.16%</b>	<b>1,498.00</b>
<b>220</b>	<b>FIRE DEPARTMENT</b>							
	Personal Services	3,983,181.06	3,960,644.00	4,018,283.00	4,110,661.00	4,159,120.00	1.46%	57,639.00
	Expenses	399,661.92	388,606.00	408,500.00	408,500.00	408,500.00	5.12%	19,894.00
	<b>TOTAL 220</b>	<b>4,382,842.98</b>	<b>4,349,250.00</b>	<b>4,426,783.00</b>	<b>4,519,161.00</b>	<b>4,567,620.00</b>	<b>1.78%</b>	<b>77,533.00</b>
<b>241</b>	<b>BUILDING DEPARTMENT</b>							
	Personal Services	395,565.04	409,966.00	424,609.00	442,897.00	453,348.00	3.57%	14,643.00
	Expenses	7,501.03	14,095.00	14,595.00	14,595.00	14,595.00	3.55%	500.00
	<b>TOTAL 241</b>	<b>403,066.07</b>	<b>424,061.00</b>	<b>439,204.00</b>	<b>457,492.00</b>	<b>467,943.00</b>	<b>3.57%</b>	<b>15,143.00</b>
<b>244</b>	<b>SEALER WGHTS/MEASURE</b>							
	Personal Services	-	-	-	-	-	-	-
	Expenses	16,500.00	16,500.00	25,000.00	25,750.00	26,523.00	51.52%	8,500.00
	<b>TOTAL 244</b>	<b>16,500.00</b>	<b>16,500.00</b>	<b>25,000.00</b>	<b>25,750.00</b>	<b>26,523.00</b>	<b>51.52%</b>	<b>8,500.00</b>
<b>291</b>	<b>EMERGENCY MANAGEMENT</b>							
	Personal Services	9,700.00	9,894.00	10,092.00	10,294.00	10,500.00	2.00%	198.00
	Expenses	2,449.53	2,450.00	2,450.00	2,500.00	2,500.00	0.00%	-
	<b>TOTAL 291</b>	<b>12,149.53</b>	<b>12,344.00</b>	<b>12,542.00</b>	<b>12,794.00</b>	<b>13,000.00</b>	<b>1.60%</b>	<b>198.00</b>
<b>292</b>	<b>ANIMAL CONTROL</b>							
	Personal Services	47,079.28	42,670.00	50,759.00	52,118.00	53,530.00	18.96%	8,089.00
	Expenses	3,684.06	3,975.00	4,375.00	4,375.00	4,375.00	10.06%	400.00
	<b>TOTAL 292</b>	<b>50,763.34</b>	<b>46,645.00</b>	<b>55,134.00</b>	<b>56,493.00</b>	<b>57,905.00</b>	<b>18.20%</b>	<b>8,489.00</b>
<b>294</b>	<b>TREE WARDEN</b>							
	Personal Services	2,993.06	3,122.00	3,184.00	3,248.00	3,313.00	1.99%	62.00
	Expenses	27,083.37	30,000.00	30,000.00	30,000.00	30,000.00	0.00%	-
	<b>TOTAL 294</b>	<b>30,076.43</b>	<b>33,122.00</b>	<b>33,184.00</b>	<b>33,248.00</b>	<b>33,313.00</b>	<b>0.19%</b>	<b>62.00</b>
	<b>TOTAL PUBLIC SAFETY</b>	<b>11,747,440.04</b>	<b>12,318,421.00</b>	<b>12,334,933.00</b>	<b>12,617,867.00</b>	<b>12,810,970.00</b>	<b>0.13%</b>	<b>16,512.00</b>
	<b>EDUCATION</b>							
<b>300</b>	<b>WESTFORD PUBLIC SCHOOLS</b>							
	Budget	65,889,564.00	67,585,355.00	69,388,572.00	72,928,202.00	75,480,689.00	2.67%	1,803,217.00
	<b>TOTAL 300</b>	<b>65,889,564.00</b>	<b>67,585,355.00</b>	<b>69,388,572.00</b>	<b>72,928,202.00</b>	<b>75,480,689.00</b>	<b>2.67%</b>	<b>1,803,217.00</b>
<b>310</b>	<b>NASHOBA TECH</b>							
	Personal Services							
	Expenses							
	<b>TOTAL 310</b>	<b>1,396,089.00</b>	<b>1,484,842.00</b>	<b>1,792,307.00</b>	<b>1,881,922.00</b>	<b>1,976,018.00</b>	<b>20.71%</b>	<b>307,465.00</b>
	<b>TOTAL EDUCATION</b>	<b>67,285,653.00</b>	<b>69,070,197.00</b>	<b>71,180,879.00</b>	<b>74,810,124.00</b>	<b>77,456,707.00</b>	<b>3.06%</b>	<b>2,110,682.00</b>

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		ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
	<b>PUBLIC WORKS</b>							
<b>405</b>	<b>DEPARTMENT OF PUBLIC WORKS</b>							
	Personal Services	1,881,259.71	2,034,148.00	1,968,189.00	2,003,795.00	2,039,415.00	-3.24%	(65,959.00)
	Expenses	1,031,762.33	983,095.00	1,042,895.00	1,043,895.00	1,043,895.00	6.08%	59,800.00
	<b>TOTAL 405</b>	<b>2,913,022.04</b>	<b>3,017,243.00</b>	<b>3,011,084.00</b>	<b>3,047,690.00</b>	<b>3,083,310.00</b>	<b>-0.20%</b>	<b>(6,159.00)</b>
<b>430</b>	<b>WASTE DISPOSAL SERVICES</b>							
	Personal Services	-	-	-	-	-		-
	Expenses	2,146,508.46	2,641,789.00	2,612,442.00	2,702,837.00	2,793,029.00	-1.11%	(29,347.00)
	<b>TOTAL 432</b>	<b>2,146,508.46</b>	<b>2,641,789.00</b>	<b>2,612,442.00</b>	<b>2,702,837.00</b>	<b>2,793,029.00</b>	<b>-1.11%</b>	<b>(29,347.00)</b>
<b>442</b>	<b>WASTEWATER TREATMENT MANAGEMENT</b>							
	Personal Services	-	-	-	-	-		-
	Expenses	242,650.12	259,864.00	281,845.00	295,940.00	310,742.00	8.46%	21,981.00
	<b>TOTAL 442</b>	<b>242,650.12</b>	<b>259,864.00</b>	<b>281,845.00</b>	<b>295,940.00</b>	<b>310,742.00</b>	<b>8.46%</b>	<b>21,981.00</b>
<b>491</b>	<b>CEMETERY DEPARTMENT</b>							
	Personal Services	156,838.72	160,227.00	169,172.00	175,088.00	178,395.00	5.58%	8,945.00
	Expenses	34,173.20	34,850.00	35,620.00	35,620.00	35,620.00	2.21%	770.00
	<b>TOTAL 491</b>	<b>191,011.92</b>	<b>195,077.00</b>	<b>204,792.00</b>	<b>210,708.00</b>	<b>214,015.00</b>	<b>4.98%</b>	<b>9,715.00</b>
	<b>TOTAL PUBLIC WORKS</b>	<b>5,493,192.54</b>	<b>6,113,973.00</b>	<b>6,110,163.00</b>	<b>6,257,175.00</b>	<b>6,401,096.00</b>	<b>-0.06%</b>	<b>(3,810.00)</b>
	<b>HEALTH &amp; HUMAN SERVICES</b>							
<b>510</b>	<b>BOARD OF HEALTH</b>							
	Personal Services	428,237.71	489,503.00	501,648.00	513,376.00	526,837.00	2.48%	12,145.00
	Expenses	19,319.83	20,900.00	23,200.00	28,100.00	26,700.00	11.00%	2,300.00
	<b>TOTAL 510</b>	<b>447,557.54</b>	<b>510,403.00</b>	<b>524,848.00</b>	<b>541,476.00</b>	<b>553,537.00</b>	<b>2.83%</b>	<b>14,445.00</b>
<b>541</b>	<b>COUNCIL ON AGING</b>							
	Personal Services	491,812.47	517,744.00	527,307.00	534,844.00	545,287.00	1.85%	9,563.00
	Expenses	103,160.11	93,198.00	100,250.00	104,400.00	108,150.00	7.57%	7,052.00
	<b>TOTAL 541</b>	<b>594,972.58</b>	<b>610,942.00</b>	<b>627,557.00</b>	<b>639,244.00</b>	<b>653,437.00</b>	<b>2.72%</b>	<b>16,615.00</b>
<b>543</b>	<b>VETERANS SERVICES</b>							
	Personal Services	83,502.76	83,747.00	85,946.00	87,514.00	88,991.00	2.63%	2,199.00
	Expenses	22,011.07	33,050.00	26,050.00	26,050.00	26,050.00	-21.18%	(7,000.00)
	<b>TOTAL 543</b>	<b>105,513.83</b>	<b>116,797.00</b>	<b>111,996.00</b>	<b>113,564.00</b>	<b>115,041.00</b>	<b>-4.11%</b>	<b>(4,801.00)</b>
	<b>TOTAL HEALTH &amp; HUMAN SVCS</b>	<b>1,148,043.95</b>	<b>1,238,142.00</b>	<b>1,264,401.00</b>	<b>1,294,284.00</b>	<b>1,322,015.00</b>	<b>2.12%</b>	<b>26,259.00</b>

		FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
		ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
	<b>CULTURE &amp; RECREATION</b>							
<b>610</b>	<b>LIBRARY</b>							
	Personal Services	1,448,425.89	1,481,588.00	1,474,421.00	1,469,842.00	1,573,338.00	-0.48%	(7,167.00)
	Expenses	338,845.79	307,214.00	352,200.00	371,550.00	343,150.00	14.64%	44,986.00
	<b>TOTAL 610</b>	<b>1,787,271.68</b>	<b>1,788,802.00</b>	<b>1,826,621.00</b>	<b>1,841,392.00</b>	<b>1,916,488.00</b>	<b>2.11%</b>	<b>37,819.00</b>
<b>650</b>	<b>PARKS</b>							
	Personal Services	412,912.67	459,085.00	465,295.00	475,557.00	484,124.00	1.35%	6,210.00
	Expenses	40,701.23	46,456.00	46,650.00	47,650.00	47,650.00	0.42%	194.00
	<b>TOTAL 650</b>	<b>453,613.90</b>	<b>505,541.00</b>	<b>511,945.00</b>	<b>523,207.00</b>	<b>531,774.00</b>	<b>1.27%</b>	<b>6,404.00</b>
<b>660</b>	<b>LAND MANAGEMENT</b>							
	Personal Services	-	-	-	-	-	-	-
	Expenses	94,460.53	54,300.00	54,800.00	100,450.00	100,650.00	0.92%	500.00
	<b>TOTAL 660</b>	<b>94,460.53</b>	<b>54,300.00</b>	<b>54,800.00</b>	<b>100,450.00</b>	<b>100,650.00</b>	<b>0.92%</b>	<b>500.00</b>
<b>670</b>	<b>HISTORICAL COMMISSION</b>							
	Personal Services	-	-	-	-	-	-	-
	Expenses	13,054.32	14,250.00	15,950.00	15,950.00	15,950.00	11.93%	1,700.00
	<b>TOTAL 670</b>	<b>13,054.32</b>	<b>14,250.00</b>	<b>15,950.00</b>	<b>15,950.00</b>	<b>15,950.00</b>	<b>11.93%</b>	<b>1,700.00</b>
	<b>TOTAL CULTURE &amp; RECREATION</b>	<b>2,348,400.43</b>	<b>2,362,893.00</b>	<b>2,409,316.00</b>	<b>2,480,999.00</b>	<b>2,564,862.00</b>	<b>1.96%</b>	<b>46,423.00</b>
	<b>DEBT SERVICE</b>							
<b>710</b>	<b>DEBT SERVICE</b>							
	Principal & Interest	3,220,448.52	3,566,124.00	3,988,916.00	5,676,307.00	5,610,656.00	11.86%	422,792.00
	<b>TOTAL 710</b>	<b>3,220,448.52</b>	<b>3,566,124.00</b>	<b>3,988,916.00</b>	<b>5,676,307.00</b>	<b>5,610,656.00</b>	<b>11.86%</b>	<b>422,792.00</b>
	<b>TOTALS FOR DEBT SERVICE</b>	<b>3,220,448.52</b>	<b>3,566,124.00</b>	<b>3,988,916.00</b>	<b>5,676,307.00</b>	<b>5,610,656.00</b>	<b>11.86%</b>	<b>422,792.00</b>
	<b>UNCLASSIFIED</b>							
<b>940</b>	<b>OTHERWISE UNCLASSIFIED</b>							
	Expenses	(1,632,835.00)	(1,870,301.00)	(1,712,890.00)	(1,712,890.00)	(1,712,890.00)	-8.42%	157,411.00
	<b>TOTAL 940</b>	<b>(1,632,835.00)</b>	<b>(1,870,301.00)</b>	<b>(1,712,890.00)</b>	<b>(1,712,890.00)</b>	<b>(1,712,890.00)</b>	<b>-8.42%</b>	<b>157,411.00</b>
<b>945</b>	<b>EMPLOYEE BENEFITS &amp; MISCELLANEOUS</b>							
	Expenses	10,345,565.71	11,007,278.00	11,613,148.00	12,371,811.00	13,205,605.00	5.50%	605,870.00
	<b>TOTAL 945</b>	<b>10,345,565.71</b>	<b>11,007,278.00</b>	<b>11,613,148.00</b>	<b>12,371,811.00</b>	<b>13,205,605.00</b>	<b>5.50%</b>	<b>605,870.00</b>
<b>990</b>	<b>TRANSFERS TO/FROM OTHER TRUSTS</b>							
	Transfers	12,857,528.00	13,280,173.00	14,187,292.00	16,074,042.00	17,305,012.00	6.83%	907,119.00
	<b>TOTAL 990</b>	<b>12,857,528.00</b>	<b>13,280,173.00</b>	<b>14,187,292.00</b>	<b>16,074,042.00</b>	<b>17,305,012.00</b>	<b>6.83%</b>	<b>907,119.00</b>
	<b>TOTAL UNCLASSIFIED</b>	<b>21,570,258.71</b>	<b>22,417,150.00</b>	<b>24,087,550.00</b>	<b>26,732,963.00</b>	<b>28,797,727.00</b>	<b>7.45%</b>	<b>1,670,400.00</b>
	<b>Reserve Fund Transfers to Capital</b>							
	<b>TOTAL GENERAL FUND</b>	<b>117,247,399.47</b>	<b>122,013,187.00</b>	<b>126,962,442.00</b>	<b>135,792,029.00</b>	<b>141,109,914.00</b>	<b>4.06%</b>	<b>4,949,255.00</b>
<b>240</b>	<b>COMMUNITY PRESERVATION FUND</b>							
	Personal Services	5,211.40	9,000.00	9,000.00	9,000.00	9,000.00	0.00%	-
	Expenses	6,000.00	15,000.00	15,000.00	15,000.00	15,000.00	0.00%	-
	Principal & Interest	983,489.50	1,097,028.00	1,065,168.00	1,175,626.00	1,146,812.00	-2.90%	(31,860.00)
	<b>TOTAL COMMUNITY PRESERVATION FUND</b>	<b>994,700.90</b>	<b>1,121,028.00</b>	<b>1,089,168.00</b>	<b>1,199,626.00</b>	<b>1,170,812.00</b>	<b>-2.84%</b>	<b>(31,860.00)</b>
	<b>TOTAL COMMUNITY PRESERVATION FUND</b>	<b>994,700.90</b>	<b>1,121,028.00</b>	<b>1,089,168.00</b>	<b>1,199,626.00</b>	<b>1,170,812.00</b>	<b>-2.84%</b>	<b>(31,860.00)</b>
	<b>WATER ENTERPRISE FUND</b>							
<b>600</b>	<b>WATER ENTERPRISE</b>							
	Personal Services	1,245,753.62	1,407,457.00	1,516,547.00	1,531,448.00	1,548,799.00	7.75%	109,090.00
	Expenses	1,795,218.68	2,053,110.00	2,043,221.00	2,014,221.00	2,014,221.00	-0.48%	(9,889.00)
	Reserve Fund	-	250,000.00	250,000.00	250,000.00	250,000.00	0.00%	-
	Principal & Interest	1,008,905.38	1,310,191.00	1,404,897.00	1,823,470.00	2,721,414.00	7.23%	94,706.00
	<b>TOTAL WATER ENTERPRISE</b>	<b>4,049,877.68</b>	<b>5,020,758.00</b>	<b>5,214,665.00</b>	<b>5,619,139.00</b>	<b>6,534,434.00</b>	<b>3.86%</b>	<b>193,907.00</b>
	<b>TOTAL WATER ENTERPRISE FUND</b>	<b>4,049,877.68</b>	<b>5,020,758.00</b>	<b>5,214,665.00</b>	<b>5,619,139.00</b>	<b>6,534,434.00</b>	<b>3.86%</b>	<b>193,907.00</b>

		FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
		ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>RECREATION ENTERPRISE FUND</b>								
<b>630</b>	<b>RECREATION ENTERPRISE</b>							
	Personal Services	817,726.67	880,092.00	917,136.00	934,143.00	946,856.00	4.21%	37,044.00
	Expenses	368,682.61	314,135.00	306,145.00	306,170.00	306,195.00	-2.54%	(7,990.00)
	<b>TOTAL RECREATION ENTERPRISE</b>	<b>1,186,409.28</b>	<b>1,194,227.00</b>	<b>1,223,281.00</b>	<b>1,240,313.00</b>	<b>1,253,051.00</b>	<b>2.43%</b>	<b>29,054.00</b>
	<b>TOTAL RECREATION ENTERPRISE FUND</b>	<b>1,186,409.28</b>	<b>1,194,227.00</b>	<b>1,223,281.00</b>	<b>1,240,313.00</b>	<b>1,253,051.00</b>	<b>2.43%</b>	<b>29,054.00</b>
<b>AMBULANCE ENTERPRISE FUND</b>								
<b>640</b>	<b>AMBULANCE ENTERPRISE</b>							
	Personal Services	965,371.67	988,357.00	947,179.00	953,532.00	960,546.00	-4.17%	(41,178.00)
	Expenses	533,291.69	698,084.00	633,158.00	633,158.00	633,158.00	-9.30%	(64,926.00)
	<b>TOTAL AMBULANCE ENTERPRISE</b>	<b>1,498,663.36</b>	<b>1,686,441.00</b>	<b>1,580,337.00</b>	<b>1,586,690.00</b>	<b>1,593,704.00</b>	<b>-6.29%</b>	<b>(106,104.00)</b>
	<b>TOTAL AMBULANCE ENTERPRISE FUND</b>	<b>1,498,663.36</b>	<b>1,686,441.00</b>	<b>1,580,337.00</b>	<b>1,586,690.00</b>	<b>1,593,704.00</b>	<b>-6.29%</b>	<b>(106,104.00)</b>
<b>STORMWATER ENTERPRISE FUND</b>								
<b>650</b>	<b>STORMWATER ENTERPRISE</b>							
	Personal Services	33,912.91	120,094.00	119,201.00	122,034.00	123,699.00	-0.74%	(893.00)
	Expenses	883,020.50	982,620.00	1,007,039.00	1,009,039.00	1,011,039.00	2.49%	24,419.00
	Principal & Interest	200,569.82	320,550.00	453,011.00	549,314.00	539,962.00	41.32%	132,461.00
	<b>TOTAL STORMWATER ENTERPRISE</b>	<b>1,117,503.23</b>	<b>1,423,264.00</b>	<b>1,579,251.00</b>	<b>1,680,387.00</b>	<b>1,674,700.00</b>	<b>10.96%</b>	<b>155,987.00</b>
	<b>TOTAL STORMWATER ENTERPRISE FUND</b>	<b>1,117,503.23</b>	<b>1,423,264.00</b>	<b>1,579,251.00</b>	<b>1,680,387.00</b>	<b>1,674,700.00</b>	<b>10.96%</b>	<b>155,987.00</b>
<b>OPERATING BUDGET SUMMARY</b>								
		FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
		ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>APPROPRIATION SUMMARY</b>								
	GENERAL GOVERNMENT	4,433,962.28	4,926,287.00	5,586,284.00	5,922,310.00	6,145,881.00	13.40%	659,997.00
	PUBLIC SAFETY	11,747,440.04	12,318,421.00	12,334,933.00	12,617,867.00	12,810,970.00	0.13%	16,512.00
	EDUCATION	67,285,653.00	69,070,197.00	71,180,879.00	74,810,124.00	77,456,707.00	3.06%	2,110,682.00
	PUBLIC WORKS	5,493,192.54	6,113,973.00	6,110,163.00	6,257,175.00	6,401,096.00	-0.06%	(3,810.00)
	HEALTH & HUMAN SERVICES	1,148,043.95	1,238,142.00	1,264,401.00	1,294,284.00	1,322,015.00	2.12%	26,259.00
	CULTURE & RECREATION	2,348,400.43	2,362,893.00	2,409,316.00	2,480,999.00	2,564,862.00	1.96%	46,423.00
	DEBT SERVICE	3,220,448.52	3,566,124.00	3,988,916.00	5,676,307.00	5,610,656.00	11.86%	422,792.00
	UNCLASSIFIED	21,570,258.71	22,417,150.00	24,087,550.00	26,732,963.00	28,797,727.00	7.45%	1,670,400.00
	COMMUNITY PRESERVATION FUND	994,700.90	1,121,028.00	1,089,168.00	1,199,626.00	1,170,812.00	-2.84%	(31,860.00)
	WATER ENTERPRISE FUND	4,049,877.68	5,020,758.00	5,214,665.00	5,619,139.00	6,534,434.00	3.86%	193,907.00
	RECREATION ENTERPRISE FUND	1,186,409.28	1,194,227.00	1,223,281.00	1,240,313.00	1,253,051.00	2.43%	29,054.00
	AMBULANCE ENTERPRISE FUND	1,498,663.36	1,686,441.00	1,580,337.00	1,586,690.00	1,593,704.00	-6.29%	(106,104.00)
	STORMWATER ENTERPRISE FUND	1,117,503.23	1,423,264.00	1,579,251.00	1,680,387.00	1,674,700.00	10.96%	155,987.00
	<b>TOTAL ARTICLE</b>	<b>126,094,553.92</b>	<b>132,458,905.00</b>	<b>137,649,144.00</b>	<b>147,118,184.00</b>	<b>153,336,615.00</b>	<b>3.92%</b>	<b>5,190,239.00</b>

<b>Town of Westford</b>			-	-	-	-	-	-	-
<b>Budget Worksheet</b>									
<b>Fiscal Year 2026</b>									
<b>122 SELECT BOARD</b>									
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>FISCAL 2024 ACTUAL</b>	<b>FISCAL 2025 BUDGET</b>	<b>FISCAL 2026 TMR</b>	<b>FISCAL 2027 PROJECTED</b>	<b>FISCAL 2028 PROJECTED</b>	<b>FISCAL 2026 % INC/DEC</b>	<b>FISCAL 2026 \$ INC/DEC</b>
<b>EXPENSES</b>									
01122200	524090	CONTRACTUAL CLERICAL SERVICES	5,920.00	6,300.00	6,300.00	6,300.00	6,300.00	0.00%	-
01122200	534030	ADVERTISING-LEGAL	-	510.00	525.00	525.00	525.00	2.94%	15.00
01122200	571100	MEETINGS & CONFERENCES	63.14	-	-	-	-	-	-
01122200	573010	DUES & MEMBERSHIPS	5,907.00	5,850.00	5,850.00	5,850.00	5,850.00	0.00%	-
01122200	573020	NMCOG MEMBERSHIP	8,603.43	8,750.00	9,000.00	9,000.00	9,000.00	2.86%	250.00
01122200	578020	COMMUNITY INITIATIVES	4,972.33	-	-	-	-	-	-
01122800	570000	ENCUMBRANCES	1,295.00	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>26,760.90</b>	<b>21,410.00</b>	<b>21,675.00</b>	<b>21,675.00</b>	<b>21,675.00</b>	<b>1.24%</b>	<b>265.00</b>
<b>DEPARTMENT TOTAL</b>			<b>26,760.90</b>	<b>21,410.00</b>	<b>21,675.00</b>	<b>21,675.00</b>	<b>21,675.00</b>	<b>1.24%</b>	<b>265.00</b>
<b>123 TOWN MANAGER</b>									
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>FISCAL 2024 ACTUAL</b>	<b>FISCAL 2025 BUDGET</b>	<b>FISCAL 2026 TMR</b>	<b>FISCAL 2027 PROJECTED</b>	<b>FISCAL 2028 PROJECTED</b>	<b>FISCAL 2026 % INC/DEC</b>	<b>FISCAL 2026 \$ INC/DEC</b>
<b>PERSONAL SERVICES</b>									
01123100	511010	TOWN MANAGER	221,121.87	223,686.00	232,723.00	237,378.00	242,125.00	4.04%	9,037.00
01123100	511030	ASSISTANT TOWN MANAGER	135,000.00	149,893.00	144,325.00	147,211.00	150,155.00	-3.71%	(5,568.00)
01123100	511080	SUSTAINABILITY COORDINATOR	47,880.11	-	-	-	-	-	-
01123100	511390	COMMUNITY WELLNESS COORDINATOR	14,812.16	59,463.00	86,152.00	87,875.00	89,632.00	44.88%	26,689.00
01123100	511520	ADMIN - ANNUAL TOWN REPORT	4,500.00	-	-	4,500.00	4,500.00	-	-
01123100	511525	PROJECT/PROCUREMENT SPECIALIST	81,212.39	84,755.00	86,450.00	88,179.00	90,287.00	2.00%	1,695.00
01123100	511530	SECRETARY (VACATION/SICK COVERAGE)	-	-	-	-	-	-	-
01123100	511590	VACATION COVERAGE	1,200.00	2,250.00	2,250.00	2,250.00	2,250.00	0.00%	-
01123100	515050	LONGEVITY	950.00	700.00	950.00	1,650.00	2,350.00	35.71%	250.00
<b>CATEGORY TOTAL</b>			<b>506,676.53</b>	<b>520,747.00</b>	<b>552,850.00</b>	<b>569,043.00</b>	<b>581,299.00</b>	<b>6.16%</b>	<b>32,103.00</b>
<b>EXPENSES</b>									
01123200	530500	MANAGEMENT PERFORMANCE TRAINING	6,346.60	2,000.00	2,000.00	2,000.00	2,000.00	0.00%	-
01123200	534030	ADVERTISING-LEGAL	1,999.82	1,500.00	1,600.00	1,600.00	1,600.00	6.67%	100.00
01123200	542010	OFFICE SUPPLIES	1,649.73	510.00	550.00	550.00	550.00	7.84%	40.00
01123200	542040	FORMS/PRINTING	15,010.03	6,000.00	6,000.00	6,000.00	6,000.00	0.00%	-
01123200	555015	BOOKS & SUBSCRIPTIONS	-	200.00	200.00	200.00	200.00	0.00%	-
01123200	571010	TRAVEL - MILEAGE	900.00	1,200.00	1,200.00	1,200.00	1,200.00	0.00%	-
01123200	571100	MEETINGS & CONFERENCES	5,491.82	3,880.00	3,880.00	6,880.00	6,880.00	0.00%	-
01123200	573010	DUES AND MEMBERSHIPS	3,483.53	2,270.00	4,120.00	4,120.00	4,120.00	81.50%	1,850.00
01123800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>34,881.53</b>	<b>17,560.00</b>	<b>19,550.00</b>	<b>22,550.00</b>	<b>22,550.00</b>	<b>11.33%</b>	<b>1,990.00</b>
<b>DEPARTMENT TOTAL</b>			<b>541,558.06</b>	<b>538,307.00</b>	<b>572,400.00</b>	<b>591,593.00</b>	<b>603,849.00</b>	<b>6.33%</b>	<b>34,093.00</b>
<b>131 FINANCE COMMITTEE</b>									
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>FISCAL 2024 ACTUAL</b>	<b>FISCAL 2025 BUDGET</b>	<b>FISCAL 2026 TMR</b>	<b>FISCAL 2027 PROJECTED</b>	<b>FISCAL 2028 PROJECTED</b>	<b>FISCAL 2026 % INC/DEC</b>	<b>FISCAL 2026 \$ INC/DEC</b>
<b>EXPENSES</b>									
01131200	538090	OTHER PURCHASED SERVICES	2,220.00	2,220.00	2,220.00	2,220.00	2,220.00	0.00%	-
01131200	571100	MEETINGS & CONFERENCES	-	-	-	-	-	-	-
01131200	573010	DUES & MEMBERSHIPS	295.00	304.00	313.00	323.00	333.00	2.96%	9.00
01131800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>2,515.00</b>	<b>2,524.00</b>	<b>2,533.00</b>	<b>2,543.00</b>	<b>2,553.00</b>	<b>0.36%</b>	<b>9.00</b>
01131600	579010	<b>RESERVE FUND</b>		<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	0.00%	-
		TRANSFERS OUT		(7,000.00)				-100.00%	7,000.00
<b>CATEGORY TOTAL</b>			<b>-</b>	<b>93,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	<b>100,000.00</b>	<b>7.53%</b>	<b>7,000.00</b>
<b>DEPARTMENT TOTAL</b>			<b>2,515.00</b>	<b>95,524.00</b>	<b>102,533.00</b>	<b>102,543.00</b>	<b>102,553.00</b>	<b>7.34%</b>	<b>7,009.00</b>

132 FINANCE DEPARTMENT			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01132100	511020	FINANCE DIRECTOR	150,979.91	157,080.00	160,222.00	163,426.00	166,695.00	2.00%	3,142.00
01132100	511510	ADMINISTRATIVE ANALYST	11,457.60	-	-	-	-	-	-
01132100	515050	LONGEVITY	1,200.00	1,700.00	1,700.00	1,700.00	1,700.00	0.00%	-
<b>CATEGORY TOTAL</b>			<b>163,637.51</b>	<b>158,780.00</b>	<b>161,922.00</b>	<b>165,126.00</b>	<b>168,395.00</b>	<b>1.98%</b>	<b>3,142.00</b>
<b>EXPENSES</b>									
01132200	542010	OFFICE SUPPLIES	-	200.00	200.00	200.00	200.00	0.00%	-
01132200	571010	TRAVEL - MILEAGE	-	100.00	100.00	100.00	100.00	0.00%	-
01132200	571100	MEETINGS & CONFERENCES	-	1,075.00	1,275.00	675.00	1,075.00	18.60%	200.00
01132200	573010	DUES & MEMBERSHIPS	75.00	60.00	160.00	60.00	60.00	166.67%	100.00
01132800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>75.00</b>	<b>1,435.00</b>	<b>1,735.00</b>	<b>1,035.00</b>	<b>1,435.00</b>	<b>20.91%</b>	<b>300.00</b>
<b>DEPARTMENT TOTAL</b>			<b>163,712.51</b>	<b>160,215.00</b>	<b>163,657.00</b>	<b>166,161.00</b>	<b>169,830.00</b>	<b>2.15%</b>	<b>3,442.00</b>
<b>135 TOWN ACCOUNTANT</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024 ACTUAL	FISCAL 2025 BUDGET	FISCAL 2026 TMR	FISCAL 2027 PROJECTED	FISCAL 2028 PROJECTED	FISCAL 2026 % INC/DEC	FISCAL 2026 \$ INC/DEC
<b>PERSONAL SERVICES</b>									
01135100	511020	TOWN ACCOUNTANT	123,807.84	128,810.00	131,386.00	134,014.00	136,694.00	2.00%	2,576.00
01135100	511030	ASST. TOWN ACCOUNTANT / FINANCE & BUDGET ANA	83,619.98	90,003.00	91,804.00	93,640.00	95,878.00	2.00%	1,801.00
01135100	511508	PAYROLL ADMINISTRATOR	58,154.16	83,178.00	84,691.00	86,385.00	88,450.00	1.82%	1,513.00
01135100	511510	ADMINISTRATIVE ANALYST	26,054.76	35,403.00	34,029.00	34,711.00	35,403.00	-3.88%	(1,374.00)
01135100	513120	OVERTIME	3,861.33	850.00	750.00	750.00	750.00	-11.76%	(100.00)
01135100	515050	LONGEVITY	1,650.00	2,150.00	2,150.00	2,850.00	2,850.00	0.00%	-
<b>CATEGORY TOTAL</b>			<b>297,148.07</b>	<b>340,394.00</b>	<b>344,810.00</b>	<b>352,350.00</b>	<b>360,025.00</b>	<b>1.30%</b>	<b>4,416.00</b>
<b>EXPENSES</b>									
01135200	530200	ACCOUNTING & AUDITING SERVICES	41,250.00	46,775.00	48,750.00	51,750.00	53,750.00	4.22%	1,975.00
01135200	542010	OFFICE SUPPLIES	599.35	750.00	750.00	800.00	800.00	0.00%	-
01135200	542040	FORMS/PRINTING	-	500.00	-	-	-	-100.00%	(500.00)
01135200	571100	MEETINGS & CONFERENCES	1,614.53	2,710.00	2,710.00	2,725.00	2,750.00	0.00%	-
01135200	573010	DUES AND MEMBERSHIPS	125.00	450.00	175.00	450.00	175.00	-61.11%	(275.00)
01135800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>43,588.88</b>	<b>51,185.00</b>	<b>52,385.00</b>	<b>55,725.00</b>	<b>57,475.00</b>	<b>2.34%</b>	<b>1,200.00</b>
<b>DEPARTMENT TOTAL</b>			<b>340,736.95</b>	<b>391,579.00</b>	<b>397,195.00</b>	<b>408,075.00</b>	<b>417,500.00</b>	<b>1.43%</b>	<b>5,616.00</b>
<b>141 ASSESSORS</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024 ACTUAL	FISCAL 2025 BUDGET	FISCAL 2026 TMR	FISCAL 2027 PROJECTED	FISCAL 2028 PROJECTED	FISCAL 2026 % INC/DEC	FISCAL 2026 \$ INC/DEC
<b>PERSONAL SERVICES</b>									
01141100	511020	CHIEF ASSESSOR	129,508.62	134,741.00	137,436.00	140,185.00	142,989.00	2.00%	2,695.00
01141100	511390	ADMINISTRATIVE ASSESSOR	77,815.92	81,353.00	84,614.00	84,614.00	84,614.00	4.01%	3,261.00
01141100	511510	RECORDS SUPERVISOR	61,542.00	65,440.00	66,751.00	68,082.00	68,343.00	2.00%	1,311.00
01141100	511520	DATA COLLECTOR	31,937.74	55,711.00	56,827.00	57,962.00	58,184.00	2.00%	1,116.00
01141100	515050	LONGEVITY	700.00	700.00	1,400.00	2,100.00	2,100.00	100.00%	700.00
<b>CATEGORY TOTAL</b>			<b>301,504.28</b>	<b>337,945.00</b>	<b>347,028.00</b>	<b>352,943.00</b>	<b>356,230.00</b>	<b>2.69%</b>	<b>9,083.00</b>
<b>EXPENSES</b>									
01141200	517070	UNIFORM ALLOWANCE	164.92	200.00	200.00	200.00	200.00	0.00%	-
01141200	524020	VEHICLE MAINTENANCE	35.00	200.00	100.00	100.00	100.00	-50.00%	(100.00)
01141200	524090	CONTRACTED SERVICES	44,200.00	21,000.00	18,000.00	9,600.00	9,600.00	-14.29%	(3,000.00)
01141200	542010	OFFICE SUPPLIES	922.03	1,000.00	1,200.00	1,200.00	1,200.00	20.00%	200.00
01141200	542040	FORMS/PRINTING	480.00	-	500.00	500.00	500.00	-	500.00
01141200	548080	EV CHARGING	-	600.00	600.00	600.00	600.00	0.00%	-
01141200	571010	TRAVEL - MILEAGE	175.91	150.00	200.00	200.00	200.00	33.33%	50.00
01141200	571100	MEETINGS & CONFERENCES	645.00	1,600.00	1,500.00	1,500.00	1,500.00	-6.25%	(100.00)
01141200	573010	DUES & MEMBERSHIPS	430.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01141800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>47,052.86</b>	<b>25,750.00</b>	<b>23,300.00</b>	<b>14,900.00</b>	<b>14,900.00</b>	<b>-9.51%</b>	<b>(2,450.00)</b>
<b>DEPARTMENT TOTAL</b>			<b>348,557.14</b>	<b>363,695.00</b>	<b>370,328.00</b>	<b>367,843.00</b>	<b>371,130.00</b>	<b>1.82%</b>	<b>6,633.00</b>

145 TREASURER/COLLECTOR			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01145100	511020	TREASURER/COLLECTOR	129,508.60	134,741.00	137,436.00	140,185.00	142,989.00	2.00%	2,695.00
01145100	511030	ASSISTANT TREASURER & ASST COLLECTOR	145,662.73	139,177.00	142,229.00	145,784.00	149,997.00	2.19%	3,052.00
01145100	511550	SENIOR ASSISTANT	14,454.72	14,686.00	14,149.00	14,686.00	14,980.00	-3.66%	(537.00)
01145100	513120	OVERTIME	588.94	-	500.00	500.00	500.00		500.00
01145100	515050	LONGEVITY	2,650.00	1,900.00	2,150.00	2,150.00	2,150.00	13.16%	250.00
<b>CATEGORY TOTAL</b>			<b>292,864.99</b>	<b>290,504.00</b>	<b>296,464.00</b>	<b>303,305.00</b>	<b>310,616.00</b>	<b>2.05%</b>	<b>5,960.00</b>
<b>EXPENSES</b>									
01145200	530130	LEGAL SERVICES - TAX TITLE	6,284.34	10,000.00	10,000.00	10,000.00	10,000.00	0.00%	-
01145200	530920	CONTRACTED SERVICES	3,808.33	5,800.00	6,000.00	6,250.00	6,500.00	3.45%	200.00
01145200	534010	POSTAGE	25,218.05	24,000.00	27,000.00	29,000.00	29,000.00	12.50%	3,000.00
01145200	534040	PRINTING SERVICES	7,185.87	7,600.00	7,600.00	7,600.00	7,600.00	0.00%	-
01145200	542010	OFFICE SUPPLIES	642.55	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01145200	571010	TRAVEL - MILEAGE	-	50.00	50.00	50.00	50.00	0.00%	-
01145200	571100	MEETINGS & CONFERENCES	80.00	100.00	100.00	100.00	100.00	0.00%	-
01145200	573010	DUES AND MEMBERSHIPS	141.54	100.00	100.00	100.00	100.00	0.00%	-
01145200	574120	PUBLIC EMPLOYEE BOND	1,425.00	1,200.00	1,200.00	1,200.00	1,200.00	0.00%	-
01145800	570000	ENCUMBRANCES							-
<b>CATEGORY TOTAL</b>			<b>44,785.68</b>	<b>49,850.00</b>	<b>53,050.00</b>	<b>55,300.00</b>	<b>55,550.00</b>	<b>6.42%</b>	<b>3,200.00</b>
<b>DEPARTMENT TOTAL</b>			<b>337,650.67</b>	<b>340,354.00</b>	<b>349,514.00</b>	<b>358,605.00</b>	<b>366,166.00</b>	<b>2.69%</b>	<b>9,160.00</b>
<b>151 LEGAL SERVICES</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024 ACTUAL	FISCAL 2025 BUDGET	FISCAL 2026 TMR	FISCAL 2027 PROJECTED	FISCAL 2028 PROJECTED	FISCAL 2026 % INC/DEC	FISCAL 2026 \$ INC/DEC
<b>EXPENSES</b>									
01151200	530110	LEGAL SERVICES - TOWN COUNSEL	133,534.72	130,000.00	133,000.00	133,000.00	133,000.00	2.31%	3,000.00
01151200	530120	LEGAL SERVICES - LABOR COUNSEL	35,824.27	10,500.00	20,000.00	20,000.00	20,000.00	90.48%	9,500.00
01151800	570000	ENCUMBRANCES							-
<b>CATEGORY TOTAL</b>			<b>169,358.99</b>	<b>140,500.00</b>	<b>153,000.00</b>	<b>153,000.00</b>	<b>153,000.00</b>	<b>8.90%</b>	<b>12,500.00</b>
<b>DEPARTMENT TOTAL</b>			<b>169,358.99</b>	<b>140,500.00</b>	<b>153,000.00</b>	<b>153,000.00</b>	<b>153,000.00</b>	<b>8.90%</b>	<b>12,500.00</b>
<b>152 HUMAN RESOURCES</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024 ACTUAL	FISCAL 2025 BUDGET	FISCAL 2026 TMR	FISCAL 2027 PROJECTED	FISCAL 2028 PROJECTED	FISCAL 2026 % INC/DEC	FISCAL 2026 \$ INC/DEC
<b>PERSONAL SERVICES</b>									
01152100	511020	HUMAN RESOURCES DIRECTOR	131,821.56	137,148.00	139,891.00	142,688.00	145,542.00	2.00%	2,743.00
01152100	511070	BENEFITS COORDINATOR	77,943.38	84,388.00	86,076.00	87,797.00	89,896.00	2.00%	1,688.00
01152100	511520	ADMINISTRATIVE ASSISTANT	70,463.32	73,620.00	75,093.00	76,595.00	78,426.00	2.00%	1,473.00
01152100	515050	LONGEVITY	1,200.00	1,700.00	2,400.00	3,100.00	3,100.00	41.18%	700.00
<b>CATEGORY TOTAL</b>			<b>281,428.26</b>	<b>296,856.00</b>	<b>303,460.00</b>	<b>310,180.00</b>	<b>316,964.00</b>	<b>2.22%</b>	<b>6,604.00</b>
<b>EXPENSES</b>									
01152200	517020	PRE-EMPLOY MEDICAL EXAM	9,169.00	7,000.00	7,500.00	7,500.00	7,500.00	7.14%	500.00
01152200	524090	OTHER CONTRACTED SERVICES	1,034.32	500.00	600.00	600.00	600.00	20.00%	100.00
01152200	534035	LEGAL ADVERTISING	2,850.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%	-
01152200	542010	OFFICE SUPPLIES	2,691.33	2,000.00	2,600.00	2,600.00	2,600.00	30.00%	600.00
01152200	550030	MEDICAL RELATED EXPENSES	65.91	950.00	950.00	950.00	950.00	0.00%	-
01152200	557010	PROGRAMS & ACTIVITIES	2,278.49	-	750.00	750.00	750.00		750.00
01152200	570000	PROFESSIONAL DEVELOPMENT	514.30	-	500.00	500.00	500.00		500.00
01152200	571100	MEETINGS & CONFERENCES	18.08	100.00	300.00	300.00	300.00	200.00%	200.00
01152200	573010	DUES & MEMBERSHIPS	275.00	1,309.00	1,400.00	1,400.00	1,400.00	6.95%	91.00
01152800	570000	ENCUMBRANCES	2,060.00						-
<b>CATEGORY TOTAL</b>			<b>20,956.43</b>	<b>16,859.00</b>	<b>19,600.00</b>	<b>19,600.00</b>	<b>19,600.00</b>	<b>16.26%</b>	<b>2,741.00</b>
01152600	519010	COMPENSATION RESERVE	35,045.23	325,000.00	700,000.00	850,000.00	1,000,000.00	115.38%	375,000.00
01152600	519010	TRANSFERS OUT		(97,980.00)				-100.00%	97,980.00
<b>DEPARTMENT TOTAL</b>			<b>337,429.92</b>	<b>540,735.00</b>	<b>1,023,060.00</b>	<b>1,179,780.00</b>	<b>1,336,564.00</b>	<b>89.20%</b>	<b>482,325.00</b>

I55 TECHNOLOGY			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01155100	511020	TECHNOLOGY DIRECTOR	143,470.09	149,267.00	152,252.00	155,297.00	158,403.00	2.00%	2,985.00
01155100	511500	OFFICE MANAGER	27,069.65	33,425.00	34,263.00	36,188.00	36,327.00	2.51%	838.00
01155100	511540	IT TECHNICIAN	92,963.14	94,742.00	94,742.00	94,742.00	94,742.00	0.00%	-
01155100	511545	APPLICATIONS MANAGER	99,324.70	101,634.00	101,634.00	101,634.00	101,634.00	0.00%	-
01155100	515050	LONGEVITY	2,350.00	2,600.00	2,600.00	3,100.00	3,100.00	0.00%	-
<b>CATEGORY TOTAL</b>			<b>365,177.58</b>	<b>381,668.00</b>	<b>385,491.00</b>	<b>390,961.00</b>	<b>394,206.00</b>	<b>1.00%</b>	<b>3,823.00</b>
<b>EXPENSES</b>									
01155200	521010	ELECTRICITY	6,881.89	7,141.00	7,141.00	7,200.00	7,300.00	0.00%	-
01155200	521020	NATURAL GAS	1,510.68	2,297.00	2,297.00	2,500.00	2,600.00	0.00%	-
01155200	523010	WATER	565.81	600.00	600.00	625.00	640.00	0.00%	-
01155200	527050	COPIER MACHINE LEASE	1,058.95	1,519.00	-	-	-	-100.00%	(1,519.00)
01155200	530400	NETWORK SUPPORT	18,603.29	34,247.00	36,029.00	36,618.00	37,560.00	5.20%	1,782.00
01155200	530430	DATA COMMUNICATIONS SERVICE	28,078.61	27,500.00	29,000.00	29,500.00	29,500.00	5.45%	1,500.00
01155200	530460	PRINTER SUPPORT	-	400.00	-	-	-	-100.00%	(400.00)
01155200	530470	WORKSTATION SUPPORT	25,784.50	28,300.00	94,145.00	124,195.00	160,800.00	232.67%	65,845.00
01155200	530490	SERVER SUPPORT	65,881.42	79,800.00	48,000.00	48,200.00	50,500.00	-39.85%	(31,800.00)
01155200	530500	TRAINING & DEVELOPMENT	2,945.85	4,600.00	5,050.00	5,050.00	5,100.00	9.78%	450.00
01155200	530850	MUNIS SOFTWARE SUPPORT	70,268.36	72,225.00	76,500.00	78,750.00	81,000.00	5.92%	4,275.00
01155200	530920	CONTRACTED SERVICES	224,839.58	261,889.00	256,550.00	251,895.00	240,590.00	-2.04%	(5,339.00)
01155200	534020	TELEPHONE	56,201.47	33,400.00	45,500.00	45,500.00	45,500.00	36.23%	12,100.00
01155200	534025	CELLULAR PHONES / MOBILE DATA	64,032.60	38,960.00	52,956.00	52,956.00	52,956.00	35.92%	13,996.00
01155200	542010	OFFICE SUPPLIES	38,422.22	33,750.00	36,020.00	36,050.00	37,250.00	6.73%	2,270.00
01155200	542052	NETWORK HARDWARE	1,386.08	-	-	-	-	-	-
01155200	542053	SERVER HARDWARE	316.79	2,000.00	-	-	-	-100.00%	(2,000.00)
01155200	542054	WORKSTATION HARDWARE	6,809.30	-	-	-	-	-	-
01155200	571010	MILEAGE	2,640.00	2,640.00	2,740.00	2,740.00	2,740.00	3.79%	100.00
01155200	571100	MEETINGS & CONFERENCES	-	-	-	-	-	-	-
01155800	570000	ENCUMBRANCES	4,473.99	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>620,701.39</b>	<b>631,268.00</b>	<b>692,528.00</b>	<b>721,779.00</b>	<b>754,036.00</b>	<b>9.70%</b>	<b>61,260.00</b>
<b>DEPARTMENT TOTAL</b>			<b>985,878.97</b>	<b>1,012,936.00</b>	<b>1,078,019.00</b>	<b>1,112,740.00</b>	<b>1,148,242.00</b>	<b>6.43%</b>	<b>65,083.00</b>
<b>I61 TOWN CLERK</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024 ACTUAL	FISCAL 2025 BUDGET	FISCAL 2026 TMR	FISCAL 2027 PROJECTED	FISCAL 2028 PROJECTED	FISCAL 2026 % INC/DEC	FISCAL 2026 \$ INC/DEC
<b>PERSONAL SERVICES</b>									
01161100	511020	TOWN CLERK	102,518.62	104,040.00	106,121.00	108,244.00	110,409.00	2.00%	2,081.00
01161100	511030	ASST TOWN CLERK	85,134.91	87,172.00	87,172.00	87,172.00	87,506.00	0.00%	-
01161100	511500	OFFICE MANAGER	26,824.68	34,263.00	63,883.00	68,525.00	72,653.00	86.45%	29,620.00
01161100	511520	ADMINISTRATIVE ASSISTANT	28,913.05	29,620.00	-	-	-	-100.00%	(29,620.00)
01161100	512010	ELECTION WORKERS	15,833.96	43,000.00	30,000.00	86,314.00	64,288.00	-30.23%	(13,000.00)
01161100	512015	REGISTRARS	3,361.55	3,767.00	3,036.00	2,886.00	2,249.00	-19.41%	(731.00)
01161100	515050	LONGEVITY	3,976.00	2,276.00	-	-	-	-100.00%	(2,276.00)
<b>CATEGORY TOTAL</b>			<b>266,562.77</b>	<b>304,138.00</b>	<b>290,212.00</b>	<b>353,141.00</b>	<b>337,105.00</b>	<b>-4.58%</b>	<b>(13,926.00)</b>
<b>EXPENSES</b>									
01161200	534010	POSTAGE	13,133.43	22,485.00	14,000.00	16,000.00	15,000.00	-37.74%	(8,485.00)
01161200	534030	ADVERTISING-LEGAL	1,017.15	2,100.00	3,100.00	4,100.00	5,100.00	47.62%	1,000.00
01161200	534040	PRINTING SERVICES	5,038.38	10,000.00	8,000.00	13,000.00	14,000.00	-20.00%	(2,000.00)
01161200	538040	RECORDS PRESERVATION	-	200.00	5,000.00	5,000.00	5,000.00	2400.00%	4,800.00
01161200	542010	OFFICE SUPPLIES	1,695.55	700.00	1,600.00	1,600.00	1,600.00	128.57%	900.00
01161200	542012	ELECTION RELATED SUPPLIES & SERVICES	15,495.02	10,000.00	12,000.00	17,000.00	13,000.00	20.00%	2,000.00
01161200	571010	TRAVEL - MILEAGE	114.56	500.00	500.00	500.00	500.00	0.00%	-
01161200	571100	MEETINGS & CONFERENCES	593.26	1,473.00	1,500.00	2,000.00	2,000.00	1.83%	27.00
01161200	573010	DUES & MEMBERSHIPS	712.38	500.00	700.00	700.00	700.00	40.00%	200.00
01161800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>37,799.73</b>	<b>47,958.00</b>	<b>46,400.00</b>	<b>59,900.00</b>	<b>56,900.00</b>	<b>-3.25%</b>	<b>(1,558.00)</b>
<b>DEPARTMENT TOTAL</b>			<b>304,362.50</b>	<b>352,096.00</b>	<b>336,612.00</b>	<b>413,041.00</b>	<b>394,005.00</b>	<b>-4.40%</b>	<b>(15,484.00)</b>

170 PERMITTING OFFICE			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01170100	511015	ASST. TM - LAND USE AND ECONOMIC DEVELOPMENT	134,931.67	150,338.00	153,345.00	156,412.00	159,540.00	2.00%	3,007.00
01170100	511020	ASSISTANT PLANNER	77,310.72	81,817.00	83,859.00	85,955.00	89,401.00	2.50%	2,042.00
01170100	511560	PERMITTING PROGRAM ASST	42,606.82	81,023.00	81,023.00	81,023.00	81,333.00	0.00%	-
01170100	511590	OTHER SUPPORT STAFF	-	-	-	3,000.00	3,000.00	-	-
01170100	512020	INTERN	610.00	-	-	-	-	-	-
01170100	513120	SCHEDULED OVERTIME	-	-	-	-	-	-	-
01170100	515050	LONGEVITY	1,650.00	1,650.00	2,600.00	2,600.00	2,850.00	57.58%	950.00
<b>CATEGORY TOTAL</b>			<b>257,109.21</b>	<b>314,828.00</b>	<b>320,827.00</b>	<b>328,990.00</b>	<b>336,124.00</b>	<b>1.91%</b>	<b>5,999.00</b>
<b>EXPENSES</b>									
01170200	517070	CLOTHING ALLOWANCE	-	200.00	200.00	200.00	200.00	0.00%	-
01170200	530920	CONTRACTED SERVICES	40,754.04	41,570.00	42,401.00	43,250.00	44,115.00	2.00%	831.00
01170200	542010	OFFICE SUPPLIES	2,897.94	3,200.00	3,200.00	3,200.00	3,200.00	0.00%	-
01170200	571010	TRAVEL-MILEAGE	1,200.00	2,700.00	1,500.00	2,700.00	2,700.00	-44.44%	(1,200.00)
01170200	571100	MEETINGS & CONFERENCES	-	600.00	600.00	600.00	600.00	0.00%	-
01170200	573010	DUES AND MEMBERSHIPS	295.00	1,062.00	1,062.00	1,062.00	1,062.00	0.00%	-
01170800	570000	ENCUMBRANCES	1,570.00	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>46,716.98</b>	<b>49,332.00</b>	<b>48,963.00</b>	<b>51,012.00</b>	<b>51,877.00</b>	<b>-0.75%</b>	<b>(369.00)</b>
<b>DEPARTMENT TOTAL</b>			<b>303,826.19</b>	<b>364,160.00</b>	<b>369,790.00</b>	<b>380,002.00</b>	<b>388,001.00</b>	<b>1.55%</b>	<b>5,630.00</b>
<b>171 CONSERVATION COMMISSION</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024 ACTUAL	FISCAL 2025 BUDGET	FISCAL 2026 TMR	FISCAL 2027 PROJECTED	FISCAL 2028 PROJECTED	FISCAL 2026 % INC/DEC	FISCAL 2026 \$ INC/DEC
<b>PERSONAL SERVICES</b>									
01171100	511020	CONSERVATION RESOURCE PLANNER	92,084.22	96,274.00	100,169.00	101,634.00	101,634.00	4.05%	3,895.00
01171100	512280	SEASONAL STAFF	-	7,350.00	7,350.00	7,350.00	7,350.00	0.00%	-
01171100	515050	LONGEVITY	700.00	700.00	700.00	700.00	700.00	0.00%	-
<b>CATEGORY TOTAL</b>			<b>92,784.22</b>	<b>104,324.00</b>	<b>108,219.00</b>	<b>109,684.00</b>	<b>109,684.00</b>	<b>3.73%</b>	<b>3,895.00</b>
<b>EXPENSES</b>									
01171200	517070	UNIFORM ALLOWANCES	-	300.00	300.00	300.00	300.00	0.00%	-
01171200	524090	CONTRACTED CLERICAL SERVICES	3,885.00	4,440.00	4,440.00	4,440.00	4,440.00	0.00%	-
01171200	534030	ADVERTISING - LEGAL	220.06	1,000.00	1,000.00	1,200.00	1,400.00	0.00%	-
01171200	557090	CONSERVATION SUPPLIES	-	200.00	200.00	200.00	200.00	0.00%	-
01171200	571010	TRAVEL - MILEAGE	100.22	690.00	690.00	725.00	750.00	0.00%	-
01171200	571100	MEETINGS & CONFERENCES	79.00	50.00	150.00	300.00	450.00	200.00%	100.00
01171200	573010	DUES AND MEMBERSHIPS	829.00	970.00	1,020.00	1,070.00	1,070.00	5.15%	50.00
01171800	570000	ENCUMBRANCES	684.00	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>5,797.28</b>	<b>7,650.00</b>	<b>7,800.00</b>	<b>8,235.00</b>	<b>8,610.00</b>	<b>1.96%</b>	<b>150.00</b>
<b>DEPARTMENT TOTAL</b>			<b>98,581.50</b>	<b>111,974.00</b>	<b>116,019.00</b>	<b>117,919.00</b>	<b>118,294.00</b>	<b>3.61%</b>	<b>4,045.00</b>
<b>175 PLANNING BOARD</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024 ACTUAL	FISCAL 2025 BUDGET	FISCAL 2026 TMR	FISCAL 2027 PROJECTED	FISCAL 2028 PROJECTED	FISCAL 2026 % INC/DEC	FISCAL 2026 \$ INC/DEC
<b>PERSONAL SERVICES</b>									
01175100	511020	TOWN PLANNER	98,169.23	100,132.00	100,132.00	100,132.00	100,132.00	0.00%	-
01175100	515050	LONGEVITY	-	-	-	700.00	700.00	-	-
<b>CATEGORY TOTAL</b>			<b>98,169.23</b>	<b>100,132.00</b>	<b>100,132.00</b>	<b>100,832.00</b>	<b>100,832.00</b>	<b>0.00%</b>	<b>-</b>
<b>EXPENSES</b>									
01175200	517070	CLOTHING ALLOWANCE	-	200.00	200.00	200.00	200.00	0.00%	-
01175200	524090	CONTRACTED CLERICAL SERVICES	3,145.00	4,440.00	4,440.00	4,440.00	4,440.00	0.00%	-
01175200	534030	ADVERTISING - LEGAL	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00%	-
01175200	534040	PRINTING SERVICES	-	1,200.00	1,200.00	1,200.00	1,200.00	0.00%	-
01175200	538010	REGISTRY EXPENSES	-	150.00	150.00	150.00	150.00	0.00%	-
01175200	555015	BOOKS & SUBSCRIPTIONS	-	150.00	150.00	150.00	150.00	0.00%	-
01175200	570000	PLANNING STUDIES	10,704.49	-	5,000.00	17,199.00	18,059.00	-	5,000.00
01175200	571010	TRAVEL-MILEAGE	92.88	300.00	300.00	300.00	300.00	0.00%	-
01175200	571100	MEETINGS & CONFERENCES	178.64	1,188.00	1,238.00	1,238.00	1,238.00	4.21%	50.00
01175200	573010	DUES & MEMBERSHIPS	812.00	581.00	581.00	581.00	581.00	0.00%	-
01175800	570000	ENCUMBRANCES	370.00	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>17,803.01</b>	<b>10,709.00</b>	<b>15,759.00</b>	<b>27,958.00</b>	<b>28,818.00</b>	<b>47.16%</b>	<b>5,050.00</b>
<b>DEPARTMENT TOTAL</b>			<b>115,972.24</b>	<b>110,841.00</b>	<b>115,891.00</b>	<b>128,790.00</b>	<b>129,650.00</b>	<b>4.56%</b>	<b>5,050.00</b>

<b>I76 ZONING BOARD OF APPEALS</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
<b>EXPENSES</b>									
01176200	524090	CONTRACTUAL CLERICAL SERVICES	1,665.00	2,405.00	2,405.00	2,405.00	2,405.00	0.00%	-
01176200	571100	MEETINGS & CONFERENCES	-	-	295.00	295.00	295.00		295.00
01176800	570000	ENCUMBRANCES							-
<b>CATEGORY TOTAL</b>			<b>1,665.00</b>	<b>2,405.00</b>	<b>2,700.00</b>	<b>2,700.00</b>	<b>2,700.00</b>	<b>12.27%</b>	<b>295.00</b>
<b>DEPARTMENT TOTAL</b>			<b>1,665.00</b>	<b>2,405.00</b>	<b>2,700.00</b>	<b>2,700.00</b>	<b>2,700.00</b>	<b>12.27%</b>	<b>295.00</b>
<b>I92 TOWN HALL</b>									
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
			<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
<b>PERSONAL SERVICES</b>									
01192100	511650	CUSTODIANS	45,442.94	46,526.00	46,526.00	46,526.00	46,749.00	0.00%	-
01192100	513120	OVERTIME	1,405.55	2,000.00	2,000.00	2,000.00	2,000.00	0.00%	-
01192100	515050	LONGEVITY	1,700.00	1,700.00	2,200.00	2,200.00	2,200.00	29.41%	500.00
<b>CATEGORY TOTAL</b>			<b>48,548.49</b>	<b>50,226.00</b>	<b>50,726.00</b>	<b>50,726.00</b>	<b>50,949.00</b>	<b>1.00%</b>	<b>500.00</b>
<b>EXPENSES</b>									
01192200	517070	CLOTHING ALLOWANCE	600.00	600.00	600.00	600.00	600.00	0.00%	-
01192200	521010	ELECTRICITY	15,825.81	21,558.00	21,558.00	21,558.00	21,558.00	0.00%	-
01192200	521030	HEATING FUEL	7,903.35	9,201.00	9,201.00	9,201.00	9,201.00	0.00%	-
01192200	523010	WATER	2,357.01	2,440.00	2,440.00	2,440.00	2,440.00	0.00%	-
01192200	524010	BUILDING MAINTENANCE	242.83	-	-	-	-		-
01192200	524015	GROUNDS MAINTENANCE	-	250.00	250.00	250.00	250.00	0.00%	-
01192200	524030	EQUIPMENT MAINTENANCE	22.67	250.00	250.00	250.00	250.00	0.00%	-
01192200	524040	OFFICE EQUIPMENT MAINTENANCE	-	200.00	200.00	200.00	200.00	0.00%	-
01192200	527030	POSTAGE METER RENTAL	2,104.53	2,600.00	2,600.00	2,600.00	2,600.00	0.00%	-
01192200	534010	POSTAGE	17,717.16	21,500.00	21,000.00	21,000.00	21,000.00	-2.33%	(500.00)
01192200	542020	COPIER SUPPLIES	3,130.68	3,000.00	3,000.00	3,000.00	3,000.00	0.00%	-
01192200	543010	BULDING MAINTENANCE SUPPLIES	-	300.00	300.00	300.00	300.00	0.00%	-
01192200	543060	CUSTODIAL/CLEANING SUPPLIES	3,211.13	2,500.00	2,500.00	2,500.00	2,500.00	0.00%	-
01192200	549080	FILTERED WATER STATION RENTAL	215.68	400.00	400.00	400.00	400.00	0.00%	-
01192200	571010	TRAVEL - MILEAGE	743.09	800.00	800.00	800.00	800.00	0.00%	-
01192800	570000	ENCUMBRANCES	2,029.32						-
<b>CATEGORY TOTAL</b>			<b>56,103.26</b>	<b>65,599.00</b>	<b>65,099.00</b>	<b>65,099.00</b>	<b>65,099.00</b>	<b>-0.76%</b>	<b>(500.00)</b>
<b>DEPARTMENT TOTAL</b>			<b>104,651.75</b>	<b>115,825.00</b>	<b>115,825.00</b>	<b>115,825.00</b>	<b>116,048.00</b>	<b>0.00%</b>	<b>-</b>

<b>199 PUBLIC BUILDINGS &amp; PROPERTIES MAINTENANCE</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
<b>PERSONAL SERVICES</b>									
01199100	511020	FACILITIES DIRECTOR	50,902.28	54,800.00	55,896.00	57,014.00	58,155.00	2.00%	1,096.00
01199100	511500	OFFICE MANAGER	19,218.83	19,699.00	20,093.00	20,495.00	20,905.00	2.00%	394.00
01199100	NEW	CUSTODIAL SUPERVISOR	-	7,088.00	7,230.00	7,375.00	7,523.00		
01199100	511540	FACILITIES OPERATIONS SUPERVISOR	-	3,000.00	3,000.00	3,000.00	3,000.00	0.00%	-
01199100	511650	CUSTODIAN	11,360.96	11,587.00	11,587.00	11,587.00	11,587.00	0.00%	-
01199100	513120	OVERTIME	-	500.00	500.00	500.00	500.00	0.00%	-
01199100	515050	LONGEVITY	-	-	-	-	-		-
<b>CATEGORY TOTAL</b>			<b>81,482.07</b>	<b>96,674.00</b>	<b>98,306.00</b>	<b>99,971.00</b>	<b>101,670.00</b>	<b>1.54%</b>	<b>1,490.00</b>
<b>EXPENSES</b>									
01199200	521010	ELECTRICITY	6,016.17	6,242.00	6,367.00	6,494.00	6,624.00	2.00%	125.00
01199200	521030	HEATING FUEL	413.82	1,560.00	1,560.00	1,624.00	1,657.00	0.00%	-
01199200	523010	WATER	160.00	52.00	160.00	54.00	55.00	207.69%	108.00
01199200	524010	BUILDING MAINTENANCE	18,162.60	42,009.00	50,389.00	51,287.00	52,313.00	19.95%	8,380.00
01199200	524015	GROUPS MAINTENANCE	651.18	306.00	306.00	318.00	324.00	0.00%	-
01199200	524030	EQUIPMENT MAINTENANCE	-	2,000.00	2,000.00	2,000.00	2,040.00	0.00%	-
01199200	524100	BLDG MAINT SVCS - HVAC	58,398.91	26,000.00	34,122.00	34,684.00	35,378.00	31.24%	8,122.00
01199200	524102	BLDG MAINT SVCS -PLUMBING	2,352.66	2,000.00	2,000.00	2,123.00	2,165.00	0.00%	-
01199200	524103	BLDG MAINT SVCS -ELECTRICAL REPAIRS / GENERAT	7,127.09	9,623.00	9,800.00	9,958.00	10,157.00	1.84%	177.00
01199200	524108	BLDG MAINT SVCS -ROOF	-	1,040.00	1,040.00	1,083.00	1,105.00	0.00%	-
01199200	524109	BLDG MAINT - PEST MANAGEMENT	9,320.00	9,211.00	9,500.00	9,583.00	9,775.00	3.14%	289.00
01199200	524110	BLDG MAINT SVCS -ELEVATOR	12,141.35	16,125.00	16,350.00	16,671.00	17,004.00	1.40%	225.00
01199200	524112	BLDG MAINT - FIRE ALARM	18,212.52	10,683.00	25,000.00	25,000.00	25,000.00	134.02%	14,317.00
01199200	524115	BLDG MAINT - SECURITY	3,846.65	5,202.00	5,202.00	5,412.00	5,520.00	0.00%	-
01199200	530500	TRAINING & DEVELOPMENT	350.00	1,020.00	1,020.00	1,060.00	1,081.00	0.00%	-
01199200	530920	CONTRACTED SERVICES	2,000.00	2,070.00	2,070.00	2,153.00	2,196.00	0.00%	-
01199200	542030	SHREDDING SERVICES	975.00	2,040.00	2,500.00	2,121.00	2,163.00	22.55%	460.00
01199200	571010	TRAVEL - MILEAGE	1,200.00	1,224.00	1,224.00	1,272.00	1,297.00	0.00%	-
01199200	578005	STORMWATER UTILITY FEE	26,100.00	28,650.00	29,150.00	29,150.00	29,150.00	1.75%	500.00
01199800	570000	ENCUMBRANCES	1,833.97	-	-	-	-		-
<b>CATEGORY TOTAL</b>			<b>169,261.92</b>	<b>167,057.00</b>	<b>199,760.00</b>	<b>202,047.00</b>	<b>205,004.00</b>	<b>19.58%</b>	<b>32,703.00</b>
<b>DEPARTMENT TOTAL</b>			<b>250,743.99</b>	<b>263,731.00</b>	<b>298,066.00</b>	<b>302,018.00</b>	<b>306,674.00</b>	<b>12.97%</b>	<b>34,193.00</b>

210 POLICE DEPARTMENT			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01210100	511200	POLICE CHIEF	181,848.71	189,196.00	192,980.00	196,839.00	200,776.00	2.00%	3,784.00
01210100	511210	DEPUTY CHIEF	185,249.61	192,734.00	196,589.00	200,520.00	204,531.00	2.00%	3,855.00
01210100	511220	CAPTAIN	280,244.76	314,884.00	300,829.00	312,280.00	316,090.00	-4.46%	(14,055.00)
01210100	511230	LIEUTENANTS	514,479.61	536,864.00	528,173.00	535,886.00	537,939.00	-1.62%	(8,691.00)
01210100	511240	SERGEANTS	826,490.25	888,118.00	831,977.00	847,872.00	867,548.00	-6.32%	(56,141.00)
01210100	511250	PATROLMEN	2,141,053.01	2,459,686.00	2,459,646.00	2,469,121.00	2,525,249.00	0.00%	(40.00)
01210100	511500	OFFICE MANAGER	71,744.40	73,461.00	73,461.00	73,461.00	73,743.00	0.00%	-
01210100	511511	RECORDS SUPERVISOR-OPERATIONAL	70,928.00	72,621.00	72,621.00	72,621.00	72,899.00	0.00%	-
01210100	511530	ADMINISTRATIVE ASSISTANT	60,235.78	61,681.00	61,681.00	61,681.00	61,918.00	0.00%	-
01210100	511650	MAINTENANCE WORKER II	60,590.42	62,035.00	62,035.00	62,035.00	62,273.00	0.00%	-
01210100	512100	QUINN BILL	45,462.16	47,299.00	48,245.00	49,210.00	50,194.00	2.00%	946.00
01210100	513120	OVERTIME	387,864.99	398,143.00	398,143.00	406,106.00	414,228.00	0.00%	-
01210100	513240	COURT APPEARANCES	19,115.11	40,000.00	32,000.00	32,000.00	32,000.00	-20.00%	(8,000.00)
01210100	513250	SPECIAL DETAILS	24,661.23	24,000.00	25,000.00	32,000.00	32,000.00	4.17%	1,000.00
01210100	513260	TRAINING WAGES	80,473.70	74,500.00	78,000.00	78,000.00	78,000.00	4.70%	3,500.00
01210100	514010	SHIFT DIFFERENTIAL	46,693.90	54,000.00	54,000.00	54,000.00	54,000.00	0.00%	-
01210100	514080	SPECIALTY STIPENDS	17,100.00	17,700.00	17,700.00	17,700.00	17,700.00	0.00%	-
01210100	514090	STIPEND / ACCREDITATION	53,800.00	54,800.00	54,800.00	54,800.00	54,800.00	0.00%	-
01210100	515010	HOLIDAY PAY	196,812.11	217,912.00	214,557.00	216,920.00	220,292.00	-1.54%	(3,355.00)
01210100	515050	LONGEVITY	50,850.00	55,100.00	45,450.00	49,200.00	54,800.00	-17.51%	(9,650.00)
01210100	515060	ON CALL	31,201.84	32,650.00	31,766.00	31,766.00	31,766.00	-2.71%	(884.00)
01210100	517090	RETIREMENT NOTICE INCENTIVE	2,080.00	1,200.00	-	-	-	-100.00%	(1,200.00)
01210100	519020	SICK TIME BUYBACK	105,117.18	4,232.00	5,910.00	5,910.00	5,910.00	39.65%	1,678.00
01210100	519023	SICK TIME INCENTIVE	4,250.00	4,616.00	3,750.00	3,750.00	3,750.00	-18.76%	(866.00)
01210100	519025	COMP TIME BUYOUT	11,112.52	6,578.00	12,325.00	12,325.00	12,325.00	87.37%	5,747.00
<b>CATEGORY TOTAL</b>			<b>5,469,459.29</b>	<b>5,884,010.00</b>	<b>5,801,638.00</b>	<b>5,876,003.00</b>	<b>5,984,731.00</b>	<b>-1.40%</b>	<b>(82,372.00)</b>
<b>EXPENSES</b>									
01210200	517020	PSYCHE/MED TESTING	3,175.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%	-
01210200	517070	UNIFORM ALLOWANCES	56,617.97	59,000.00	59,000.00	59,000.00	59,000.00	0.00%	-
01210200	521010	ELECTRICITY	35,470.02	64,234.00	49,660.00	49,660.00	49,660.00	-22.69%	(14,574.00)
01210200	521020	NATURAL GAS	19,301.84	16,000.00	20,500.00	20,500.00	20,500.00	28.13%	4,500.00
01210200	523010	WATER	4,263.68	4,758.00	4,800.00	4,800.00	4,800.00	0.88%	42.00
01210200	524010	MAINTENANCE BLDG & GRD	7,693.31	6,000.00	6,000.00	6,000.00	6,000.00	0.00%	-
01210200	524020	VEHICLE MAINTENANCE	56,225.09	55,000.00	58,000.00	58,000.00	58,000.00	5.45%	3,000.00
01210200	524030	EQUIPMENT MAINTENANCE	1,225.18	1,200.00	1,400.00	1,400.00	1,400.00	16.67%	200.00
01210200	524060	COMMUNICATION EQUIP	3,789.00	3,500.00	3,500.00	3,500.00	3,500.00	0.00%	-
01210200	530500	TRAINING CLASSES	40,409.35	31,500.00	31,500.00	31,500.00	31,500.00	0.00%	-
01210200	530920	CONTRACTED SERVICES	10,850.00	15,740.00	15,740.00	15,740.00	15,740.00	0.00%	-
01210200	534010	POSTAGE	432.27	1,575.00	1,575.00	1,575.00	1,575.00	0.00%	-
01210200	534030	ADVERTISING-LEGAL	100.00	400.00	400.00	400.00	400.00	0.00%	-
01210200	541010	GASOLINE	75,370.22	90,000.00	78,000.00	78,000.00	78,000.00	-13.33%	(12,000.00)
01210200	542010	OFFICE SUPPLIES	3,909.95	5,000.00	5,000.00	5,000.00	5,000.00	0.00%	-
01210200	542080	EQUIPMENT	9,878.25	9,900.00	9,900.00	9,900.00	9,900.00	0.00%	-
01210200	543295	K9 EXPENSES	-	2,000.00	2,000.00	2,000.00	2,000.00	0.00%	-
01210200	549030	PRISONER MEALS	100.00	300.00	300.00	300.00	300.00	0.00%	-
01210200	552010	FIREARMS SUPPLIES	14,910.53	16,000.00	16,000.00	16,000.00	16,000.00	0.00%	-
01210200	552025	DEFENSIVE TACTICS EQUIPMENT	6,741.12	8,888.00	8,888.00	8,888.00	8,888.00	0.00%	-
01210200	552050	PHOTOGRAPHIC	3,050.55	4,000.00	4,000.00	4,000.00	4,000.00	0.00%	-
01210200	555015	BOOKS & SUBSCRIPTIONS	950.00	2,200.00	2,200.00	2,200.00	2,200.00	0.00%	-
01210200	571010	TRAVEL - MILEAGE	73.28	200.00	200.00	200.00	200.00	0.00%	-
01210200	571100	MEETINGS & CONFERENCES	6,793.85	6,300.00	6,300.00	6,300.00	6,300.00	0.00%	-
01210200	573010	DUES & MEMBERSHIPS	7,944.15	9,028.00	9,100.00	9,100.00	9,100.00	0.80%	72.00
01210200	573020	NEMLEC	7,394.00	6,745.00	6,745.00	6,745.00	6,745.00	0.00%	-
01210200	580700	VEHICLES/CRUISERS	-	195,435.00	201,656.00	268,874.00	268,874.00	3.18%	6,221.00
01210200	585100	OFFICE FURNITURE	175.98	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01210800	570000	ENCUMBRANCES	172,376.82	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>549,221.41</b>	<b>617,903.00</b>	<b>605,364.00</b>	<b>672,582.00</b>	<b>672,582.00</b>	<b>-2.03%</b>	<b>(12,539.00)</b>
<b>DEPARTMENT TOTAL</b>			<b>6,018,680.70</b>	<b>6,501,913.00</b>	<b>6,407,002.00</b>	<b>6,548,585.00</b>	<b>6,657,313.00</b>	<b>-1.46%</b>	<b>(94,911.00)</b>

215 PUBLIC SAFETY COMMUNICATIONS			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01215100	511280	UNIFORMED DISPATCH PERS	574,596.97	627,525.00	636,717.00	651,222.00	668,022.00	1.46%	9,192.00
01215100	511608	OPERATIONS ADMINISTRATOR	100,748.97	103,159.00	94,404.00	96,765.00	99,564.00	-8.49%	(8,755.00)
01215100	513120	OVERTIME	42,999.49	70,000.00	70,000.00	77,000.00	77,000.00	0.00%	-
01215100	513170	HOLIDAY OVERTIME	14,471.73	14,500.00	14,900.00	15,000.00	15,300.00	2.76%	400.00
01215100	513260	TRAINING WAGES	4,242.42	1,500.00	2,500.00	2,500.00	3,500.00	66.67%	1,000.00
01215100	514010	SHIFT DIFFERENTIAL	14,415.81	16,640.00	16,639.00	16,639.00	16,639.00	-0.01%	(1.00)
01215100	514090	STIPEND / ACCREDITATION	6,766.67	8,400.00	8,400.00	8,400.00	8,400.00	0.00%	-
01215100	515010	HOLIDAY PAY	27,510.40	31,237.00	31,714.00	32,437.00	33,147.00	1.53%	477.00
01215100	515050	LONGEVITY	7,700.00	6,400.00	6,250.00	6,750.00	8,150.00	-2.34%	(150.00)
<b>CATEGORY TOTAL</b>			<b>793,452.46</b>	<b>879,361.00</b>	<b>881,524.00</b>	<b>906,713.00</b>	<b>929,722.00</b>	<b>0.25%</b>	<b>2,163.00</b>
<b>EXPENSES</b>									
01215200	517070	UNIFORM ALLOWANCES	5,681.20	7,875.00	7,875.00	7,875.00	7,875.00	0.00%	-
01215200	524060	COMMUNICATIONS EQUIPMENT	581.21	7,000.00	5,000.00	7,000.00	7,000.00	-28.57%	(2,000.00)
01215200	530500	TRAINING	1,029.12	2,000.00	2,000.00	2,000.00	2,000.00	0.00%	-
01215200	530920	CONTRACTED SERVICES	31,265.05	35,000.00	35,735.00	36,806.00	36,806.00	2.10%	735.00
01215200	542010	OFFICE SUPPLIES	401.95	1,500.00	1,500.00	1,500.00	1,500.00	0.00%	-
01215200	555015	BOOKS & SUBSCRIPTIONS	-	250.00	250.00	250.00	250.00	0.00%	-
01215200	571100	MEETINGS & CONFERENCES	-	-	600.00	600.00	600.00	-	600.00
01215200	573010	DUES & MEMBERSHIPS	950.00	1,600.00	1,600.00	1,600.00	1,600.00	0.00%	-
01215800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>39,908.53</b>	<b>55,225.00</b>	<b>54,560.00</b>	<b>57,631.00</b>	<b>57,631.00</b>	<b>-1.20%</b>	<b>(665.00)</b>
<b>DEPARTMENT TOTAL</b>			<b>833,360.99</b>	<b>934,586.00</b>	<b>936,084.00</b>	<b>964,344.00</b>	<b>987,353.00</b>	<b>0.16%</b>	<b>1,498.00</b>
<b>220 FIRE DEPARTMENT</b>									
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01220100	511200	FIRE CHIEF	174,948.40	182,017.00	185,657.00	189,370.00	193,158.00	2.00%	3,640.00
01220100	511210	DEPUTY CHIEF	125,562.33	130,635.00	133,248.00	135,913.00	138,631.00	2.00%	2,613.00
01220100	511215	FIRE PREVENTION OFFICER	96,724.88	92,541.00	94,817.00	94,817.00	94,817.00	2.46%	2,276.00
01220100	511220	CAPTAINS	400,599.38	409,892.00	412,479.00	412,479.00	412,479.00	0.63%	2,587.00
01220100	511230	LIEUTENANTS	324,946.44	359,379.00	360,738.00	363,018.00	363,018.00	0.38%	1,359.00
01220100	511260	FIREFIGHTERS	1,732,250.00	1,810,573.00	1,848,057.00	1,905,722.00	1,921,025.00	2.07%	37,484.00
01220100	511265	CALL FIREFIGHTERS	672.18	-	-	-	-	-	-
01220100	511500	OFFICE MANAGER	63,077.02	66,200.00	67,854.00	69,552.00	73,461.00	2.50%	1,654.00
01220100	513120	OVERTIME	623,262.10	445,000.00	460,000.00	475,000.00	490,000.00	3.37%	15,000.00
01220100	513170	HOLIDAY OVERTIME	45,510.64	55,000.00	50,926.00	50,926.00	50,926.00	-7.41%	(4,074.00)
01220100	513260	TRAINING	38,964.72	24,850.00	24,850.00	24,850.00	24,850.00	0.00%	-
01220100	514050	EDUCATION INCENTIVE	163,596.14	185,763.00	184,078.00	186,923.00	187,978.00	-0.91%	(1,685.00)
01220100	514090	EMT STIPENDS	7,606.62	7,817.00	7,973.00	8,132.00	8,295.00	2.00%	156.00
01220100	515010	HOLIDAY PAY	134,300.45	148,027.00	150,806.00	154,109.00	155,132.00	1.88%	2,779.00
01220100	515050	LONGEVITY	34,350.00	42,950.00	36,800.00	39,850.00	45,350.00	-14.32%	(6,150.00)
01220100	519020	SICK LEAVE / VACATION BUY BACK	16,809.76	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>3,983,181.06</b>	<b>3,960,644.00</b>	<b>4,018,283.00</b>	<b>4,110,661.00</b>	<b>4,159,120.00</b>	<b>1.46%</b>	<b>57,639.00</b>

220 FIRE DEPARTMENT			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>EXPENSES</b>									
01220200	517020	PRE-EMPLOYMENT MEDICAL EXPENSES							
01220200	517070	UNIFORM ALLOWANCES	51,648.37	50,800.00	50,800.00	50,800.00	50,800.00	0.00%	-
01220200	521010	ELECTRICITY	19,947.38	26,000.00	28,000.00	28,000.00	28,000.00	7.69%	2,000.00
01220200	521020	NATURAL GAS	28,204.77	36,106.00	37,000.00	37,000.00	37,000.00	2.48%	894.00
01220200	523010	WATER	6,758.23	5,500.00	7,000.00	7,000.00	7,000.00	27.27%	1,500.00
01220200	523020	SEWER/SEPTIC	5,600.00	4,200.00	4,500.00	4,500.00	4,500.00	7.14%	300.00
01220200	524010	BUILDING MAINTENANCE	5,882.03	6,000.00	9,000.00	9,000.00	9,000.00	50.00%	3,000.00
01220200	524015	GROUNDS MAINTENANCE	2,894.34	1,500.00	2,500.00	2,500.00	2,500.00	66.67%	1,000.00
01220200	524020	VEHICLE MAINTENANCE	85,235.71	36,000.00	46,000.00	46,000.00	46,000.00	27.78%	10,000.00
01220200	524030	EQUIPMENT MAINTENANCE	9,956.62	9,500.00	9,500.00	9,500.00	9,500.00	0.00%	-
01220200	524060	COMMUNICATIONS EQUIP	5,033.12	8,000.00	8,000.00	8,000.00	8,000.00	0.00%	-
01220200	530500	TRAINING & DEVELOPMENT	9,163.84	5,000.00	5,000.00	5,000.00	5,000.00	0.00%	-
01220200	534010	POSTAGE	285.06	300.00	300.00	300.00	300.00	0.00%	-
01220200	534030	ADVERTISING-LEGAL	68.46	100.00	100.00	100.00	100.00	0.00%	-
01220200	534040	PRINTING SERVICES	273.95	300.00	300.00	300.00	300.00	0.00%	-
01220200	538090	FIRE ALARM PURCHASED SERVICES	11,471.12	30,000.00	29,200.00	29,200.00	29,200.00	-2.67%	(800.00)
01220200	541010	GASOLINE	42,695.38	45,000.00	45,000.00	45,000.00	45,000.00	0.00%	-
01220200	542010	OFFICE SUPPLIES	1,233.13	1,100.00	1,100.00	1,100.00	1,100.00	0.00%	-
01220200	542050	HARDWARE SUPPLIES	373.43	600.00	500.00	500.00	500.00	-16.67%	(100.00)
01220200	542120	PROTECTIVE CLOTHING	13,033.85	36,500.00	36,500.00	36,500.00	36,500.00	0.00%	-
01220200	543010	BUILDING MAINTENANCE SUPPLIES	194.43	300.00	200.00	200.00	200.00	-33.33%	(100.00)
01220200	543060	CUSTODIAL / CLEANING SUPPLIES	4,524.45	4,500.00	4,500.00	4,500.00	4,500.00	0.00%	-
01220200	548010	VEHICULAR PARTS & ACCESSORIES	18,745.48	32,500.00	32,500.00	32,500.00	32,500.00	0.00%	-
01220200	548020	VEHICULAR TIRES & TUBES	10,206.84	7,400.00	10,500.00	10,500.00	10,500.00	41.89%	3,100.00
01220200	549080	BOTTLED WATER	4,376.95	3,400.00	4,200.00	4,200.00	4,200.00	23.53%	800.00
01220200	552060	FIREFIGHTING SUPPLIES	11,784.47	17,500.00	17,500.00	17,500.00	17,500.00	0.00%	-
01220200	571010	TRAVEL-MILEAGE	1,229.53	2,000.00	2,000.00	2,000.00	2,000.00	0.00%	-
01220200	571100	MEETINGS & CONFERENCES	1,843.55	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01220200	573010	DUES & MEMBERSHIPS	15,162.40	17,500.00	15,800.00	15,800.00	15,800.00	-9.71%	(1,700.00)
01220800	570000	ENCUMBRANCES	31,835.03						-
<b>CATEGORY TOTAL</b>			<b>399,661.92</b>	<b>388,606.00</b>	<b>408,500.00</b>	<b>408,500.00</b>	<b>408,500.00</b>	<b>5.12%</b>	<b>19,894.00</b>
<b>DEPARTMENT TOTAL</b>			<b>4,382,842.98</b>	<b>4,349,250.00</b>	<b>4,426,783.00</b>	<b>4,519,161.00</b>	<b>4,567,620.00</b>	<b>1.78%</b>	<b>77,533.00</b>
<b>241 BUILDING DEPARTMENT</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
			ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01241100	511020	BUILDING COMMISSIONER	113,655.19	115,929.00	117,300.00	119,646.00	122,039.00	1.18%	1,371.00
01241100	511270	ASSISTANT BUILDING INSPECTOR	87,647.04	91,634.00	93,926.00	96,274.00	101,634.00	2.50%	2,292.00
01241100	511275	WIRING INSPECTOR	53,557.80	52,557.00	53,608.00	54,680.00	55,774.00	2.00%	1,051.00
01241100	511277	GAS & PLUMBING INSPECTOR	53,468.02	52,300.00	53,346.00	54,413.00	55,501.00	2.00%	1,046.00
01241100	511278	ZONING ENFORCEMENT INSPECTOR	630.00		-	-	-		-
01241100	511510	RECORDS SUPERVISOR II	65,681.59	74,894.00	74,894.00	74,894.00	75,181.00	0.00%	-
01241100	512020	INTERN/DMS SUPPORT	8,060.61		-	11,455.00	11,684.00		-
01241100	513120	OVERTIME	590.79		-	-	-		-
01241100	515050	LONGEVITY	3,874.00	4,367.00	3,367.00	3,367.00	3,367.00	-22.90%	(1,000.00)
01241100	515060	ON CALL - INSPECTOR COVERAGE		9,885.00	19,768.00	19,768.00	19,768.00	99.98%	9,883.00
01241100	571010	TRAVEL - MILEAGE	8,400.00	8,400.00	8,400.00	8,400.00	8,400.00	0.00%	-
<b>CATEGORY TOTAL</b>			<b>395,565.04</b>	<b>409,966.00</b>	<b>424,609.00</b>	<b>442,897.00</b>	<b>453,348.00</b>	<b>3.57%</b>	<b>14,643.00</b>
<b>EXPENSES</b>									
01241200	517070	UNIFORM ALLOWANCES	150.00	700.00	700.00	700.00	700.00	0.00%	-
01241200	524020	VEHICLE MAINTENANCE	186.09	600.00	600.00	600.00	600.00	0.00%	-
01241200	530500	TRAINING & DEVELOPMENT	495.00	1,200.00	1,200.00	1,200.00	1,200.00	0.00%	-
01241200	534040	PRINTING SERVICES	312.00	250.00	250.00	250.00	250.00	0.00%	-
01241200	538030	MICROFILMING SERVICE (ARCHIVING)	3,099.14	4,700.00	4,700.00	4,700.00	4,700.00	0.00%	-
01241200	541010	GASOLINE	841.44	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01241200	542010	OFFICE SUPPLIES	546.28	500.00	500.00	500.00	500.00	0.00%	-
01241200	555015	BOOKS & SUBSCRIPTIONS	-	1,500.00	1,500.00	1,500.00	1,500.00	0.00%	-
01241200	571010	TRAVEL - MILEAGE	1,022.08	2,500.00	2,500.00	2,500.00	2,500.00	0.00%	-
01241200	571100	MEETINGS & CONFERENCES	-		500.00	500.00	500.00		500.00
01241200	573010	DUES AND MEMBERSHIPS	849.00	1,145.00	1,145.00	1,145.00	1,145.00	0.00%	-
01241800	570000	ENCUMBRANCES							-
<b>CATEGORY TOTAL</b>			<b>7,501.03</b>	<b>14,095.00</b>	<b>14,595.00</b>	<b>14,595.00</b>	<b>14,595.00</b>	<b>3.55%</b>	<b>500.00</b>
<b>DEPARTMENT TOTAL</b>			<b>403,066.07</b>	<b>424,061.00</b>	<b>439,204.00</b>	<b>457,492.00</b>	<b>467,943.00</b>	<b>3.57%</b>	<b>15,143.00</b>

244 SEALER WEIGHTS & MEASURES			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>EXPENSES</b>									
01244200	530920	CONTRACTED SERVICES	16,500.00	16,500.00	25,000.00	25,750.00	26,523.00	51.52%	8,500.00
01244800	570000	ENCUMBRANCES							-
<b>CATEGORY TOTAL</b>			<b>16,500.00</b>	<b>16,500.00</b>	<b>25,000.00</b>	<b>25,750.00</b>	<b>26,523.00</b>	<b>51.52%</b>	<b>8,500.00</b>
<b>DEPARTMENT TOTAL</b>			<b>16,500.00</b>	<b>16,500.00</b>	<b>25,000.00</b>	<b>25,750.00</b>	<b>26,523.00</b>	<b>51.52%</b>	<b>8,500.00</b>
291 EMERGENCY MANAGEMENT			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01291100	511050	CO-DIRECTOR	4,850.00	4,947.00	5,046.00	5,147.00	5,250.00	2.00%	99.00
01291100	511055	CO-DIRECTOR	4,850.00	4,947.00	5,046.00	5,147.00	5,250.00	2.00%	99.00
<b>CATEGORY TOTAL</b>			<b>9,700.00</b>	<b>9,894.00</b>	<b>10,092.00</b>	<b>10,294.00</b>	<b>10,500.00</b>	<b>2.00%</b>	<b>198.00</b>
<b>EXPENSES</b>									
01291200	524020	VEHICLE MAINTENANCE	-	100.00	150.00	200.00	200.00	50.00%	50.00
01291200	524030	EQUIPMENT MAINTENANCE	-	100.00	100.00	100.00	100.00	0.00%	-
01291200	524060	COMMUNICATIONS EQUIP MAINT	-	500.00	500.00	500.00	500.00	0.00%	-
01291200	548010	VEHICULAR PARTS & ACCESSORIES	419.95	200.00	200.00	200.00	200.00	0.00%	-
01291200	552090	OTHER PUBLIC SAFETY SUPPLIES	966.16	1,500.00	1,500.00	1,500.00	1,500.00	0.00%	-
01291200	571010	TRAVEL - MILEAGE	-	50.00				-100.00%	(50.00)
01291200	571100	MEETINGS & CONFERENCES		39.65					-
01291200	585000	ADDITIONAL EQUIPMENT	64.77						-
01291800	570000	ENCUMBRANCES	959.00						-
<b>CATEGORY TOTAL</b>			<b>2,449.53</b>	<b>2,450.00</b>	<b>2,450.00</b>	<b>2,500.00</b>	<b>2,500.00</b>	<b>0.00%</b>	<b>-</b>
<b>DEPARTMENT TOTAL</b>			<b>12,149.53</b>	<b>12,344.00</b>	<b>12,542.00</b>	<b>12,794.00</b>	<b>13,000.00</b>	<b>1.60%</b>	<b>198.00</b>
292 ANIMAL CONTROL			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01292100	511020	ANIMAL CONTROL OFFICER	46,855.28	33,712.00	29,959.00	30,765.00	31,602.00	-11.13%	(3,753.00)
01292100	513110	VACATION / SICK / EMERG.OVERTIME	-	8,734.00	20,576.00	21,129.00	21,704.00	135.59%	11,842.00
01292100	515050	LONGEVITY	224.00	224.00	224.00	224.00	224.00	0.00%	-
<b>CATEGORY TOTAL</b>			<b>47,079.28</b>	<b>42,670.00</b>	<b>50,759.00</b>	<b>52,118.00</b>	<b>53,530.00</b>	<b>18.96%</b>	<b>8,089.00</b>
<b>EXPENSES</b>									
01292200	517070	UNIFORM ALLOWANCES	259.00	875.00	875.00	875.00	875.00	0.00%	-
01292200	521010	ELECTRICITY	208.48	300.00	300.00	300.00	300.00	0.00%	-
01292200	523010	WATER / SEWER	70.59	100.00	100.00	100.00	100.00	0.00%	-
01292200	524020	VEHICLE MAINTENANCE	115.00	100.00	500.00	500.00	500.00	400.00%	400.00
01292200	541010	GASOLINE	676.25	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01292200	542010	OFFICE SUPPLIES	92.00	-	-	-	-		-
01292200	550040	VETERINARY SERVICES	2,086.27	500.00	500.00	500.00	500.00	0.00%	-
01292200	552080	ANIMAL CONTROL SUPPLIES	176.47	500.00	500.00	500.00	500.00	0.00%	-
01292200	571100	MEETINGS & CONFERENCES	-	500.00	500.00	500.00	500.00	0.00%	-
01292200	573010	DUES AND MEMBERSHIPS	-	100.00	100.00	100.00	100.00	0.00%	-
01292800	570000	ENCUMBRANCES							-
<b>CATEGORY TOTAL</b>			<b>3,684.06</b>	<b>3,975.00</b>	<b>4,375.00</b>	<b>4,375.00</b>	<b>4,375.00</b>	<b>10.06%</b>	<b>400.00</b>
<b>DEPARTMENT TOTAL</b>			<b>50,763.34</b>	<b>46,645.00</b>	<b>55,134.00</b>	<b>56,493.00</b>	<b>57,905.00</b>	<b>18.20%</b>	<b>8,489.00</b>
294 TREE WARDEN			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01294100	511020	TREE WARDEN	2,993.06	3,122.00	3,184.00	3,248.00	3,313.00	1.99%	62.00
<b>CATEGORY TOTAL</b>			<b>2,993.06</b>	<b>3,122.00</b>	<b>3,184.00</b>	<b>3,248.00</b>	<b>3,313.00</b>	<b>1.99%</b>	<b>62.00</b>
<b>EXPENSES</b>									
01294200	530920	CONTRACTED SERVICES	27,083.37	30,000.00	30,000.00	30,000.00	30,000.00	0.00%	-
01294800	570000	ENCUMBRANCES							-
<b>CATEGORY TOTAL</b>			<b>27,083.37</b>	<b>30,000.00</b>	<b>30,000.00</b>	<b>30,000.00</b>	<b>30,000.00</b>	<b>0.00%</b>	<b>-</b>
<b>DEPARTMENT TOTAL</b>			<b>30,076.43</b>	<b>33,122.00</b>	<b>33,184.00</b>	<b>33,248.00</b>	<b>33,313.00</b>	<b>0.19%</b>	<b>62.00</b>

<b>300 WESTFORD PUBLIC SCHOOLS</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
01300100	510000	OPERATING BUDGET	65,454,409.44	67,585,355.00	69,388,572.00	72,928,202.00	75,480,689.00	2.67%	1,803,217.00
01300800	570000	ENCUMBRANCES	435,154.56						
<b>DEPARTMENT TOTAL</b>			<b>65,889,564.00</b>	<b>67,585,355.00</b>	<b>69,388,572.00</b>	<b>72,928,202.00</b>	<b>75,480,689.00</b>	<b>2.67%</b>	<b>1,803,217.00</b>
<b>310 NASHOBA VALLEY TECH</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
01310200	569010	NASHOBA TECH ASSESSMENT	1,396,089.00	1,484,842.00	1,792,307.00	1,881,922.00	1,976,018.00	20.71%	307,465.00
<b>DEPARTMENT TOTAL</b>			<b>1,396,089.00</b>	<b>1,484,842.00</b>	<b>1,792,307.00</b>	<b>1,881,922.00</b>	<b>1,976,018.00</b>	<b>20.71%</b>	<b>307,465.00</b>

405 DEPARTMENT OF PUBLIC WORKS			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01405100	511020	DPW DIRECTOR	153,478.56	164,384.00	167,671.00	171,025.00	174,445.00	2.00%	3,287.00
01405100	511025	TOWN ENGINEER	130,660.92	135,940.00	138,659.00	141,432.00	144,261.00	2.00%	2,719.00
01405100	511030	ASSISTANT DPW DIRECTOR	69,735.68	132,100.00	127,500.00	130,050.00	132,651.00	-3.48%	(4,600.00)
01405100	511035	ASST TOWN ENGINEER	112,201.43	116,735.00	119,069.00	121,451.00	123,880.00	2.00%	2,334.00
01405100	511040	GIS COORDINATOR	88,963.16	90,742.00	91,379.00	92,103.00	92,103.00	0.70%	637.00
01405100	511505	DPW BUSINESS MANAGER	46,686.67	70,724.00	-	-	-	-100.00%	(70,724.00)
01405100	511510	RECORDS SUPERVISOR	71,701.77	74,894.00	74,894.00	74,894.00	75,181.00	0.00%	-
01405100	511610	CREW SUPERVISORS	200,734.79	223,333.00	221,120.00	221,120.00	223,333.00	-0.99%	(2,213.00)
01405100	511611	OPERATIONS MANAGER	70,240.17	92,415.00	94,264.00	96,149.00	98,072.00	2.00%	1,849.00
01405100	511612	MECHANICS SUPERVISOR	79,185.66	83,500.00	83,500.00	83,500.00	83,500.00	0.00%	-
01405100	511630	MECHANIC	105,555.60	137,925.00	139,846.00	141,829.00	144,585.00	1.39%	1,921.00
01405100	511660	EQUIPMENT OPERATORS / LABORERS	367,352.85	457,810.00	446,091.00	459,575.00	474,274.00	-2.56%	(11,719.00)
01405100	512280	SEASONAL STAFF	1,826.24	-	9,600.00	14,400.00	14,400.00	-	9,600.00
01405100	513120	OVERTIME - WEEKEND CALL	41,268.48	56,496.00	40,000.00	40,000.00	40,000.00	-29.20%	(16,496.00)
01405100	513160	OTHER OVERTIME	32,618.69	40,000.00	-	-	-	-100.00%	(40,000.00)
01405100	514090	DEPARTMENTAL STIPENDS	45,131.96	60,000.00	60,240.00	60,240.00	60,240.00	0.40%	240.00
01405100	515050	LONGEVITY	10,850.00	14,150.00	12,400.00	13,750.00	15,800.00	-12.37%	(1,750.00)
01405100	515060	ON CALL	-	-	42,604.00	42,604.00	42,604.00	-	-
01405100	519020	INCEN/SICK LEAVE/VACATION BUYBACK	54,152.33	7,000.00	18,552.00	18,873.00	19,286.00	165.03%	11,552.00
01405100	571010	TRAVEL - MILEAGE	4,800.00	-	4,800.00	4,800.00	4,800.00	-	4,800.00
<b>CATEGORY TOTAL</b>			<b>1,687,144.96</b>	<b>1,958,148.00</b>	<b>1,892,189.00</b>	<b>1,927,795.00</b>	<b>1,963,415.00</b>	<b>-5.54%</b>	<b>(108,563.00)</b>
<b>EXPENSES</b>									
01405200	513250	SPECIAL DETAILS	64,352.33	50,560.00	60,560.00	60,560.00	60,560.00	19.78%	10,000.00
01405200	517070	UNIFORM ALLOWANCES	16,979.71	19,125.00	18,975.00	18,975.00	18,975.00	-0.78%	(150.00)
01405200	521010	ELECTRICITY	37,785.96	45,000.00	50,000.00	50,000.00	50,000.00	11.11%	5,000.00
01405200	521020	NATURAL GAS	37,733.12	32,000.00	46,000.00	46,000.00	46,000.00	43.75%	14,000.00
01405200	523010	WATER	3,034.58	2,800.00	3,100.00	3,100.00	3,100.00	10.71%	300.00
01405200	524010	BUILDING MAINTENANCE	18,647.24	18,500.00	18,500.00	18,500.00	18,500.00	0.00%	-
01405200	524014	ROAD MAINTENANCE	23,247.82	35,000.00	35,000.00	35,000.00	35,000.00	0.00%	-
01405200	524020	VEHICLE MAINTENANCE	159,586.43	178,000.00	178,000.00	178,000.00	178,000.00	0.00%	-
01405200	524030	EQUIPMENT MAINTENANCE	56,375.33	40,500.00	45,500.00	45,500.00	45,500.00	12.35%	5,000.00
01405200	524050	IT MAINTENANCE SUPPORT	-	-	-	-	-	-	-
01405200	524053	PHONE ALLOWANCE	5,454.14	5,000.00	6,300.00	6,300.00	6,300.00	26.00%	1,300.00
01405200	524060	COMMUNICATIONS EQUIPMENT MAINTENANCE	5,270.27	3,000.00	4,000.00	4,000.00	4,000.00	33.33%	1,000.00
01405200	525030	SIDEWALK MAINTENANCE	14,998.73	5,000.00	5,000.00	5,000.00	5,000.00	0.00%	-
01405200	525040	TRAFFIC LINES / CROSSWALK MAINTENANCE	-	48,000.00	63,000.00	63,000.00	63,000.00	31.25%	15,000.00
01405200	525050	SIGNAL MAINTENANCE	9,553.54	8,000.00	8,000.00	8,000.00	8,000.00	0.00%	-
01405200	529090	DAM REPAIR	-	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01405200	530310	DRUG AND ALCOHOL TESTING	1,440.00	2,000.00	1,750.00	1,750.00	1,750.00	-12.50%	(250.00)
01405200	530500	TRAINING & DEVELOPMENT	1,737.03	2,500.00	2,500.00	2,500.00	2,500.00	0.00%	-
01405200	530700	ENGINEERING SERVICES	-	2,500.00	2,500.00	2,500.00	2,500.00	0.00%	-
01405200	530920	CONTRACTED SERVICES	7,998.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%	-
01405200	530950	GIS CONSULTING SERVICES	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00%	-
01405200	534030	ADVERTISING	4,207.26	2,250.00	2,250.00	2,250.00	2,250.00	0.00%	-
01405200	541020	DIESEL FUEL	62,550.50	87,000.00	75,000.00	75,000.00	75,000.00	-13.79%	(12,000.00)
01405200	542010	OFFICE SUPPLIES	4,696.59	3,450.00	3,450.00	3,450.00	3,450.00	0.00%	-
01405200	552030	SIGNS / POSTS SUPPLIES	9,960.79	8,500.00	9,000.00	9,000.00	9,000.00	5.88%	500.00
01405200	554010	RESURFACE MATERIAL	568.70	5,000.00	5,000.00	5,000.00	5,000.00	0.00%	-
01405200	554100	OTHER PUBLIC WORKS SUPPLIES	10,903.70	5,000.00	7,500.00	7,500.00	7,500.00	50.00%	2,500.00
01405200	555015	BOOKS & SUBSCRIPTIONS	149.99	250.00	250.00	250.00	250.00	0.00%	-
01405200	571010	TRAVEL-MILEAGE	-	500.00	200.00	200.00	200.00	-60.00%	(300.00)
01405200	571100	MEETINGS & CONFERENCES	4,203.98	2,300.00	3,300.00	4,300.00	4,300.00	43.48%	1,000.00
01405200	573010	DUES AND MEMBERSHIPS	3,617.84	1,860.00	3,760.00	3,760.00	3,760.00	102.15%	1,900.00
01405200	578010	APPROVED SPECIAL DEPT EXPENSES	33,810.70	-	-	-	-	-	-
01405200	585000	EQUIPMENT	460.86	500.00	500.00	500.00	500.00	0.00%	-
01405800	570000	ENCUMBRANCES	78,170.36	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>681,495.50</b>	<b>629,095.00</b>	<b>673,895.00</b>	<b>674,895.00</b>	<b>674,895.00</b>	<b>7.12%</b>	<b>44,800.00</b>
<b>DEPARTMENT TOTAL</b>			<b>2,368,640.46</b>	<b>2,587,243.00</b>	<b>2,566,084.00</b>	<b>2,602,690.00</b>	<b>2,638,310.00</b>	<b>-2.46%</b>	<b>(63,763.00)</b>

423 SNOW & ICE			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01423100	513110	EMERGENCY OVERTIME	194,114.75	76,000.00	76,000.00	76,000.00	76,000.00	0.00%	-
<b>CATEGORY TOTAL</b>			<b>194,114.75</b>	<b>76,000.00</b>	<b>76,000.00</b>	<b>76,000.00</b>	<b>76,000.00</b>	<b>0.00%</b>	<b>-</b>
<b>EXPENSES</b>									
01423200	524030	EQUIPMENT MAINTENANCE	-						-
01423200	529030	CONTRACTED SNOW REMOVAL	78,202.50	101,090.00	101,090.00	101,090.00	101,090.00	0.00%	-
01423200	541010	GASOLINE	11,595.73	21,820.00	21,820.00	21,820.00	21,820.00	0.00%	-
01423200	548050	PLOW BLADES	-						-
01423200	554020	SAND AND SALT	240,203.45	201,090.00	201,090.00	201,090.00	201,090.00	0.00%	-
01423200	570000	SUPPLEMENTAL EXPS	-						-
<b>CATEGORY TOTAL</b>			<b>330,001.68</b>	<b>324,000.00</b>	<b>324,000.00</b>	<b>324,000.00</b>	<b>324,000.00</b>	<b>0.00%</b>	<b>-</b>
<b>DEPARTMENT TOTAL</b>			<b>524,116.43</b>	<b>400,000.00</b>	<b>400,000.00</b>	<b>400,000.00</b>	<b>400,000.00</b>	<b>0.00%</b>	<b>-</b>
<b>424 STREET LIGHTS</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>EXPENSES</b>									
01424200	521010	ELECTRICITY STREET LIGHTS	5,718.79	20,000.00	35,000.00	35,000.00	35,000.00	75.00%	15,000.00
01424200	525015	STREET LIGHT MAINTENANCE	7,046.36	10,000.00	10,000.00	10,000.00	10,000.00	0.00%	-
01424800	570000	ENCUMBRANCES	7,500.00						-
<b>CATEGORY TOTAL</b>			<b>20,265.15</b>	<b>30,000.00</b>	<b>45,000.00</b>	<b>45,000.00</b>	<b>45,000.00</b>	<b>50.00%</b>	<b>15,000.00</b>
<b>DEPARTMENT TOTAL</b>			<b>20,265.15</b>	<b>30,000.00</b>	<b>45,000.00</b>	<b>45,000.00</b>	<b>45,000.00</b>	<b>50.00%</b>	<b>15,000.00</b>
<b>HIGHWAY DEPARTMENT TOTAL</b>			<b>2,913,022.04</b>	<b>3,017,243.00</b>	<b>3,011,084.00</b>	<b>3,047,690.00</b>	<b>3,083,310.00</b>	<b>-1.62%</b>	<b>(48,763.00)</b>
<b>430 WASTE COLLECTION AND DISPOSAL</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>EXPENSES</b>									
01430200	529050	CURBSIDE COLLECTION-RECYCLING	1,229,635.23	1,715,000.00	1,780,000.00	1,830,000.00	1,880,000.00	3.79%	65,000.00
01430200	529060	SOLID WASTE DISPOSAL SERVICES	664,359.14	742,289.00	648,084.00	680,877.00	715,329.00	-12.69%	(94,205.00)
01430200	529061	RECYCLING PROCESSING SERVICES	111,613.73	160,000.00	148,208.00	152,655.00	157,235.00	-7.37%	(11,792.00)
01430200	529065	FUEL SURCHARGE/CREDIT	14,534.32		-	-	-		-
01430200	529070	HAZARDOUS WASTE DISPOSAL	794.00	5,000.00	5,150.00	5,305.00	5,465.00	3.00%	150.00
01430200	529080	LANDFILL MONITORING	16,900.00	17,500.00	30,000.00	31,000.00	32,000.00	71.43%	12,500.00
01430200	540000	SUPPLIES	1,100.00	2,000.00	1,000.00	3,000.00	3,000.00	-50.00%	(1,000.00)
01430200	542040	FORMS-PRINTING	-						-
01430800	570000	ENCUMBRANCES	107,572.04						-
<b>CATEGORY TOTAL</b>			<b>2,146,508.46</b>	<b>2,641,789.00</b>	<b>2,612,442.00</b>	<b>2,702,837.00</b>	<b>2,793,029.00</b>	<b>-1.11%</b>	<b>(29,347.00)</b>
<b>DEPARTMENT TOTAL</b>			<b>2,146,508.46</b>	<b>2,641,789.00</b>	<b>2,612,442.00</b>	<b>2,702,837.00</b>	<b>2,793,029.00</b>	<b>-1.11%</b>	<b>(29,347.00)</b>

442 WASTEWATER TREATMENT MANAGEMENT			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>EXPENSES</b>									
01442200	525025	CENTER SEWER SYSTEM MAINTENANCE	3,761.29	6,000.00	8,300.00	8,715.00	9,151.00	38.33%	2,300.00
01442226	524085	ABBOT REPAIRS & SERVICES	421.41	5,000.00	5,250.00	5,513.00	5,789.00	5.00%	250.00
01442226	524101	ABBOT BUILDING MAINTENANCE SVCS - SEPTIC	600.04	586.00	616.00	647.00	679.00	5.12%	30.00
01442226	529060	ABBOT SLUDGE PUMPING & REMOVAL	6,206.63	6,649.00	6,982.00	7,331.00	7,698.00	5.01%	333.00
01442226	529080	ABBOT MONITORING / TESTING SERVICES	5,233.27	5,300.00	5,807.00	6,097.00	6,402.00	5.01%	277.00
01442226	530920	ABBOT CONTRACTED SERVICES	28,523.97	30,120.00	31,626.00	33,208.00	34,868.00	5.00%	1,506.00
01442226	543195	ABBOT SEPTIC SUPPLIES	439.85	554.00	582.00	611.00	642.00	5.05%	28.00
01442227	524085	BLANCHARD REPAIRS & SERVICES	15,292.25	12,000.00	12,600.00	13,230.00	13,892.00	5.00%	600.00
01442227	524101	BLANCHARD BUILDING MAINTENANCE SVCS - SEPTIC	554.59	585.00	615.00	645.00	678.00	5.13%	30.00
01442227	529060	BLANCHARD SLUDGE PUMPING & REMOVAL	6,206.63	6,649.00	6,982.00	7,331.00	7,698.00	5.01%	333.00
01442227	529080	BLANCHARD MONITORING / TESTING SERVICES	7,365.53	7,800.00	8,190.00	8,600.00	9,030.00	5.00%	390.00
01442227	530920	BLANCHARD CONTRACTED SERVICES	28,507.30	30,100.00	31,605.00	33,186.00	34,845.00	5.00%	1,505.00
01442227	543195	BLANCHARD SEPTIC SUPPLIES	439.61	554.00	582.00	611.00	642.00	5.05%	28.00
01442228	524085	STONY BROOK REPAIRS & SERVICES	11,659.55	9,000.00	9,450.00	9,923.00	10,419.00	5.00%	450.00
01442228	524101	STONY BROOK BUILDING MAINTENANCE SVCS - SEPT	553.68	585.00	615.00	645.00	678.00	5.13%	30.00
01442228	529060	STONY BROOK SLUDGE PUMPING & REMOVAL	6,206.83	6,649.00	13,963.00	14,662.00	15,395.00	110.00%	7,314.00
01442228	529080	STONY BROOK MONITORING / TESTING SERVICES	14,764.95	15,600.00	16,380.00	17,199.00	18,059.00	5.00%	780.00
01442228	530920	STONY BROOK CONTRACTED SERVICES	28,449.30	30,100.00	31,605.00	33,186.00	34,845.00	5.00%	1,505.00
01442228	543195	STONY BROOK SEPTIC SUPPLIES	403.13	554.00	582.00	611.00	642.00	5.05%	28.00
01442229	524085	WA REPAIRS & SERVICES	7,810.51	12,500.00	13,125.00	13,782.00	14,471.00	5.00%	625.00
01442229	524101	WA BUILDING MAINTENANCE SVCS - SEPTIC	552.60	585.00	615.00	645.00	678.00	5.13%	30.00
01442229	529060	WA SLUDGE PUMPING & REMOVAL	12,413.21	13,110.00	13,766.00	14,454.00	15,177.00	5.00%	656.00
01442229	529080	WA MONITORING / TESTING SERVICES	27,439.93	28,500.00	29,925.00	31,422.00	32,993.00	5.00%	1,425.00
01442229	530920	WA CONTRACTED SERVICES	28,406.01	30,000.00	31,500.00	33,075.00	34,729.00	5.00%	1,500.00
01442229	543195	WA SEPTIC SUPPLIES	438.05	554.00	582.00	611.00	642.00	5.05%	28.00
01442800	570000	ENCUMBRANCES							-
<b>CATEGORY TOTAL</b>			<b>242,650.12</b>	<b>259,864.00</b>	<b>281,845.00</b>	<b>295,940.00</b>	<b>310,742.00</b>	<b>8.46%</b>	<b>21,981.00</b>
<b>DEPARTMENT TOTAL</b>			<b>242,650.12</b>	<b>259,864.00</b>	<b>281,845.00</b>	<b>295,940.00</b>	<b>310,742.00</b>	<b>8.46%</b>	<b>21,981.00</b>
<b>491 CEMETERY DEPARTMENT</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
<b>PERSONAL SERVICES</b>									
01491100	511530	SENIOR ASSISTANT	19,568.64	20,799.00	21,216.00	21,639.00	21,639.00	2.00%	417.00
01491100	511614	CEMETERY SUPERVISOR	71,988.83	73,707.00	73,707.00	73,707.00	73,989.00	0.00%	-
01491100	511660	EQUIPMENT OPERATORS / LABORERS	57,286.55	58,885.00	62,463.00	64,356.00	67,261.00	6.08%	3,578.00
01491100	512280	SEASONAL STAFF	-	-	3,600.00	7,200.00	7,200.00	-	3,600.00
01491100	513160	SEASONAL OVERTIME	7,058.70	5,900.00	7,000.00	7,000.00	7,000.00	18.64%	1,100.00
01491100	515050	LONGEVITY	936.00	936.00	1,186.00	1,186.00	1,306.00	26.71%	250.00
		INCENTIVE	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>156,838.72</b>	<b>160,227.00</b>	<b>169,172.00</b>	<b>175,088.00</b>	<b>178,395.00</b>	<b>5.58%</b>	<b>8,945.00</b>
<b>EXPENSES</b>									
01491200	521010	ELECTRICITY	1,160.67	1,300.00	1,500.00	1,500.00	1,500.00	15.38%	200.00
01491200	521040	PROPANE GAS	1,562.30	2,400.00	2,400.00	2,400.00	2,400.00	0.00%	-
01491200	523010	WATER	9,665.99	8,800.00	8,800.00	8,800.00	8,800.00	0.00%	-
01491200	524015	GROUNDS MAINTENANCE	4,859.25	9,000.00	9,000.00	9,000.00	9,000.00	0.00%	-
01491200	524020	VEHICLE MAINTENANCE	3,434.51	4,000.00	4,000.00	4,000.00	4,000.00	0.00%	-
01491200	524030	EQUIPMENT MAINTENANCE	5,419.25	3,000.00	3,000.00	3,000.00	3,000.00	0.00%	-
01491200	524090	OTHER CONTRACTUAL SERVICES	2,000.08	500.00	500.00	500.00	500.00	0.00%	-
01491200	541010	GASOLINE	5,269.52	5,000.00	5,500.00	5,500.00	5,500.00	10.00%	500.00
01491200	542010	OFFICE SUPPLIES	184.29	300.00	300.00	300.00	300.00	0.00%	-
01491200	543060	CLEANING/CUSTODIAL SUPPLIES	217.34	150.00	220.00	220.00	220.00	46.67%	70.00
01491200	571100	MEETINGS & CONFERENCES	-	300.00	300.00	300.00	300.00	0.00%	-
01491200	573010	DUES & MEMBERSHIPS	400.00	100.00	100.00	100.00	100.00	0.00%	-
01491800	570000	ENCUMBRANCES							-
<b>CATEGORY TOTAL</b>			<b>34,173.20</b>	<b>34,850.00</b>	<b>35,620.00</b>	<b>35,620.00</b>	<b>35,620.00</b>	<b>2.21%</b>	<b>770.00</b>
<b>DEPARTMENT TOTAL</b>			<b>191,011.92</b>	<b>195,077.00</b>	<b>204,792.00</b>	<b>210,708.00</b>	<b>214,015.00</b>	<b>4.98%</b>	<b>9,715.00</b>

<b>510 BOARD OF HEALTH</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
<b>PERSONAL SERVICES</b>									
01510100	511020	HEALTH DIRECTOR	110,381.96	114,842.00	117,139.00	119,482.00	121,871.00	2.00%	2,297.00
01510100	511030	HEALTH AGENT	80,691.73	81,817.00	83,859.00	85,955.00	89,401.00	2.50%	2,042.00
01510100	511050	ASSISTANT HEALTH DIRECTOR	74,183.99	97,414.00	99,362.00	101,349.00	103,376.00	2.00%	1,948.00
01510100	511272	FOOD INSPECTOR	32,595.69	34,209.00	35,065.00	35,942.00	36,839.00	2.50%	856.00
01510100	511380	NURSE	74,991.82	97,903.00	99,861.00	101,858.00	104,293.00	2.00%	1,958.00
01510100	511510	RECORDS SUPERVISOR	53,242.52	60,468.00	63,012.00	65,440.00	67,007.00	4.21%	2,544.00
01510100	515050	LONGEVITY	2,150.00	2,850.00	3,350.00	3,350.00	4,050.00	17.54%	500.00
<b>CATEGORY TOTAL</b>			<b>428,237.71</b>	<b>489,503.00</b>	<b>501,648.00</b>	<b>513,376.00</b>	<b>526,837.00</b>	<b>2.48%</b>	<b>12,145.00</b>
<b>EXPENSES</b>									
01510200	517070	UNIFORM ALLOWANCE	404.21	450.00	450.00	450.00	450.00	0.00%	-
01510200	524020	VEHICLE MAINTENANCE	362.68	400.00	2,000.00	2,000.00	600.00	400.00%	1,600.00
01510200	524090	CONTRACTED CLERICAL SERVICES	1,612.59	1,950.00	1,950.00	1,950.00	1,950.00	0.00%	-
01510200	529070	BIOHAZARD WASTE DISPOSAL	1,134.45	1,400.00	-	-	-	-100.00%	(1,400.00)
01510200	529080	LABORATORY SERVICES	125.00	250.00	250.00	250.00	250.00	0.00%	-
01510200	530350	DENTAL SERVICES	3,515.62	-	-	4,000.00	4,000.00	-	-
01510200	530920	CONTRACTED SERVICES	-	-	-	-	-	-	-
01510200	530950	CONSULTING SERVICES	-	1,800.00	1,800.00	2,800.00	2,800.00	0.00%	-
01510200	534030	ADVERTISING - LEGAL	665.06	600.00	700.00	600.00	600.00	16.67%	100.00
01510200	534040	PRINTING SERVICES	1,629.42	3,000.00	3,000.00	3,000.00	3,000.00	0.00%	-
01510200	541010	GASOLINE	1,001.03	1,200.00	1,200.00	1,200.00	1,200.00	0.00%	-
01510200	542010	OFFICE SUPPLIES	1,257.13	3,000.00	3,000.00	3,000.00	3,000.00	0.00%	-
01510200	550010	HEALTH / MEDICAL SUPPLIES	1,911.07	1,800.00	1,800.00	1,800.00	1,800.00	0.00%	-
01510200	555015	BOOKS & SUBSCRIPTIONS	-	150.00	150.00	150.00	150.00	0.00%	-
01510200	571010	TRAVEL - MILEAGE	847.82	1,500.00	1,500.00	1,500.00	1,500.00	0.00%	-
01510200	571100	MEETINGS & CONFERENCES	3,754.93	2,000.00	4,000.00	4,000.00	4,000.00	100.00%	2,000.00
01510200	573010	DUES & MEMBERSHIPS	1,098.82	1,400.00	1,400.00	1,400.00	1,400.00	0.00%	-
01510800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>19,319.83</b>	<b>20,900.00</b>	<b>23,200.00</b>	<b>28,100.00</b>	<b>26,700.00</b>	<b>11.00%</b>	<b>2,300.00</b>
<b>DEPARTMENT TOTAL</b>			<b>447,557.54</b>	<b>510,403.00</b>	<b>524,848.00</b>	<b>541,476.00</b>	<b>553,537.00</b>	<b>2.83%</b>	<b>14,445.00</b>

541 COUNCIL ON AGING			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01541100	511050	DIRECTOR	106,454.89	110,756.00	112,971.00	115,231.00	117,535.00	2.00%	2,215.00
01541100	511390	SOCIAL WORKER	95,696.10	99,562.00	101,554.00	103,585.00	105,656.00	2.00%	1,992.00
01541100	511510	RECORDS SUPERVISOR	31,917.60	32,555.00	32,555.00	32,555.00	32,694.00	0.00%	-
01541100	511550	SENIOR ASSISTANT	68,474.46	72,039.00	63,046.00	63,245.00	63,451.00	-12.48%	(8,993.00)
01541100	511590	OUTREACH COORDINATOR	46,507.05	46,421.00	47,350.00	48,297.00	49,263.00	2.00%	929.00
01541100	511650	MAINTENANCE WORKER I	66,216.53	70,873.00	71,882.00	72,424.00	73,183.00	1.42%	1,009.00
01541100	511710	VAN DRIVERS	47,118.59	53,872.00	61,964.00	63,203.00	64,468.00	15.02%	8,092.00
01541100	512040	EVENING SUPERVISOR	8,624.83	5,512.00	5,955.00	6,074.00	6,196.00	8.04%	443.00
01541100	515050	LONGEVITY	4,603.92	4,754.00	4,530.00	4,730.00	5,841.00	-4.71%	(224.00)
01541100	529030	SNOW REMOVAL COVERAGE	-	400.00	-	-	-	-100.00%	(400.00)
01541100	578050	SENIOR REBATE PROGRAM	16,198.50	21,000.00	25,500.00	25,500.00	27,000.00	21.43%	4,500.00
<b>CATEGORY TOTAL</b>			<b>491,812.47</b>	<b>517,744.00</b>	<b>527,307.00</b>	<b>534,844.00</b>	<b>545,287.00</b>	<b>1.85%</b>	<b>9,563.00</b>
<b>EXPENSES</b>									
01541200	517070	UNIFORM ALLOWANCES	187.82	250.00	250.00	250.00	250.00	0.00%	-
01541200	521010	ELECTRICITY	16,846.19	28,739.00	24,000.00	24,000.00	24,000.00	-16.49%	(4,739.00)
01541200	521020	NATURAL GAS	18,244.07	16,909.00	21,000.00	21,000.00	21,000.00	24.19%	4,091.00
01541200	523010	WATER	3,502.93	2,500.00	4,000.00	4,500.00	5,000.00	60.00%	1,500.00
01541200	523020	SEWER/SEPTIC	1,920.00	2,500.00	4,000.00	4,500.00	5,000.00	60.00%	1,500.00
01541200	524010	BUILDING MAINTENANCE	7,428.81	1,000.00	1,200.00	1,400.00	1,400.00	20.00%	200.00
01541200	524020	VEHICLE MAINTENANCE	1,931.33	2,500.00	3,000.00	4,000.00	5,000.00	20.00%	500.00
01541200	524030	EQUIPMENT MAINTENANCE	6,811.74	1,000.00	1,000.00	1,200.00	1,200.00	0.00%	-
01541200	524100	BLDG MAINT SVCS - HVAC	-	-	-	-	-	-	-
01541200	524103	BLDG MAINT SVCS - GENERATOR	612.16	-	-	-	-	-	-
01541200	524110	BLDG MAINT SVCS - ELEVATOR	2,760.00	-	-	-	-	-	-
01541200	524112	BLD MAINT SVCS - FIRE/ALARM	3,505.69	-	-	-	-	-	-
01541200	529030	CONTRACTED SNOW REMOVAL - ROOF	100.00	-	-	-	-	-	-
01541200	530300	HEALTH / NUTRITION SERVICES	425.09	-	-	-	-	-	-
01541200	534010	POSTAGE	7,533.48	5,000.00	7,000.00	7,500.00	8,000.00	40.00%	2,000.00
01541200	541010	GASOLINE	14,735.77	15,000.00	15,000.00	15,000.00	15,000.00	0.00%	-
01541200	542010	OFFICE SUPPLIES	2,907.83	3,000.00	3,500.00	3,750.00	4,000.00	16.67%	500.00
01541200	542080	OFFICE EQUIPMENT	1,511.57	1,000.00	1,200.00	1,400.00	1,600.00	20.00%	200.00
01541200	543060	CUSTODIAL / CLEANING SUPPLIES	2,162.63	6,800.00	7,200.00	7,600.00	8,000.00	5.88%	400.00
01541200	557010	PROGRAMS & ACTIVITIES	1,381.28	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01541200	557020	SOCIAL & CULTURAL PROGRAMS	1,617.80	1,500.00	1,800.00	1,800.00	2,000.00	20.00%	300.00
01541200	571010	TRAVEL - MILEAGE	1,457.94	1,800.00	2,100.00	2,400.00	2,700.00	16.67%	300.00
01541200	571100	MEETINGS & CONFERENCES	3,218.36	1,500.00	1,500.00	1,600.00	1,500.00	0.00%	-
01541200	573010	DUES & MEMBERSHIPS	98.50	1,200.00	1,500.00	1,500.00	1,500.00	25.00%	300.00
01541800	570000	ENCUMBRANCES	2,259.12	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>103,160.11</b>	<b>93,198.00</b>	<b>100,250.00</b>	<b>104,400.00</b>	<b>108,150.00</b>	<b>7.57%</b>	<b>7,052.00</b>
<b>DEPARTMENT TOTAL</b>			<b>594,972.58</b>	<b>610,942.00</b>	<b>627,557.00</b>	<b>639,244.00</b>	<b>653,437.00</b>	<b>2.72%</b>	<b>16,615.00</b>
<b>543 VETERAN'S SERVICES</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024 ACTUAL	FISCAL 2025 BUDGET	FISCAL 2026 TMR	FISCAL 2027 PROJECTED	FISCAL 2028 PROJECTED	FISCAL 2026 % INC/DEC	FISCAL 2026 \$ INC/DEC
<b>PERSONAL SERVICES</b>									
01543100	511050	DIRECTOR	70,711.72	72,127.00	72,407.00	73,855.00	75,332.00	0.39%	280.00
01543100	511550	SENIOR ASSISTANT	5,591.04	5,920.00	6,039.00	6,159.00	6,159.00	2.01%	119.00
01543100	515050	LONGEVITY	1,200.00	1,200.00	-	-	-	-100.00%	(1,200.00)
01543100	578060	VETERANS TAX WORK PROGRAM	6,000.00	4,500.00	7,500.00	7,500.00	7,500.00	66.67%	3,000.00
<b>CATEGORY TOTAL</b>			<b>83,502.76</b>	<b>83,747.00</b>	<b>85,946.00</b>	<b>87,514.00</b>	<b>88,991.00</b>	<b>2.63%</b>	<b>2,199.00</b>
<b>EXPENSES</b>									
01543200	524080	MONUMENT MAINT SERVICES	-	-	-	-	-	-	-
01543200	530920	CONTRACTED SERVICES	449.00	450.00	450.00	450.00	450.00	0.00%	-
01543200	542010	OFFICE SUPPLIES	-	-	-	-	-	-	-
01543200	557010	PROGRAMS & ACTIVITIES	3,750.76	6,500.00	6,500.00	6,500.00	6,500.00	0.00%	-
01543200	571100	MEETINGS & CONFERENCES	186.13	1,100.00	1,100.00	1,100.00	1,100.00	0.00%	-
01543200	577010	VETERAN'S SERVICES	17,625.18	25,000.00	18,000.00	18,000.00	18,000.00	-28.00%	(7,000.00)
01543800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>22,011.07</b>	<b>33,050.00</b>	<b>26,050.00</b>	<b>26,050.00</b>	<b>26,050.00</b>	<b>-21.18%</b>	<b>(7,000.00)</b>
<b>DEPARTMENT TOTAL</b>			<b>105,513.83</b>	<b>116,797.00</b>	<b>111,996.00</b>	<b>113,564.00</b>	<b>115,041.00</b>	<b>-4.11%</b>	<b>(4,801.00)</b>

610 LIBRARY			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
01610100	511020	LIBRARY DIRECTOR	131,834.03	137,160.00	139,904.00	142,703.00	144,998.00	2.00%	2,744.00
01610100	511030	ASSISTANT DIRECTOR	90,017.66	93,655.00	95,528.00	97,439.00	99,006.00	2.00%	1,873.00
01610100	511340	SENIOR LIBRARIANS	329,697.01	336,829.00	345,074.00	351,976.00	360,390.00	2.45%	8,245.00
01610100	511470	LIBRARY ASSISTANTS	722,135.87	740,698.00	728,921.00	709,728.00	783,157.00	-1.59%	(11,777.00)
01610100	511500	OFFICE MANAGER	60,763.74	72,375.00	62,081.00	63,632.00	65,471.00	-14.22%	(10,294.00)
01610100	511590	OTHER SUPPORT STAFF SUNDAYS	-	-	-	-	-	-	-
01610100	511590	OPEN FRL AM's (ADD 4 HPW)	-	-	-	-	-	-	-
01610100	511650	CUSTODIANS	76,819.85	58,157.00	59,628.00	59,628.00	74,253.00	2.53%	1,471.00
01610100	512010	PAGES	11,160.00	15,660.00	15,660.00	15,660.00	15,973.00	0.00%	-
01610100	513160	CUSTODIAL OVERTIME	-	3,342.00	3,342.00	3,342.00	3,342.00	0.00%	-
01610100	514090	MLS STIPENDS	2,800.00	2,800.00	4,200.00	4,200.00	4,500.00	50.00%	1,400.00
01610100	515050	LONGEVITY	23,197.73	20,912.00	20,083.00	21,534.00	22,248.00	-3.96%	(829.00)
01610100	519020	SICK LEAVE/VACATION BUYBACK	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>1,448,425.89</b>	<b>1,481,588.00</b>	<b>1,474,421.00</b>	<b>1,469,842.00</b>	<b>1,573,338.00</b>	<b>-0.48%</b>	<b>(7,167.00)</b>
<b>EXPENSES</b>									
01610200	517070	UNIFORM ALLOWANCES	619.95	1,260.00	1,200.00	1,200.00	1,200.00	-4.76%	(60.00)
01610200	521010	ELECTRICITY	14,417.21	10,000.00	-	14,500.00	42,500.00	-100.00%	(10,000.00)
01610200	521030	HEATING FUEL	18,058.85	9,618.00	-	500.00	1,000.00	-100.00%	(9,618.00)
01610200	523010	WATER	1,881.82	1,736.00	-	1,900.00	2,500.00	-100.00%	(1,736.00)
01610200	524030	EQUIPMENT MAINTENANCE	24,419.32	5,000.00	1,000.00	5,000.00	22,000.00	-80.00%	(4,000.00)
01610200	530400	MVLC NETWORK MAINTENANCE	36,000.00	36,000.00	64,000.00	64,000.00	36,000.00	77.78%	28,000.00
01610200	534010	POSTAGE	4,229.53	3,000.00	4,500.00	4,500.00	4,500.00	50.00%	1,500.00
01610200	534040	PRINTING SERVICES	37.50	2,000.00	1,900.00	350.00	350.00	-5.00%	(100.00)
01610200	542010	OFFICE SUPPLIES	5,985.99	4,500.00	4,500.00	4,500.00	4,500.00	0.00%	-
01610200	543060	CUSTODIAL / CLEANING SUPPLIES	4,103.29	4,000.00	4,000.00	4,000.00	7,500.00	0.00%	-
01610200	555015	BOOKS & SUBSCRIPTIONS	228,000.38	229,000.00	270,000.00	270,000.00	220,000.00	17.90%	41,000.00
01610200	571010	MILEAGE	421.95	500.00	500.00	500.00	500.00	0.00%	-
01610200	571100	MEETINGS & CONFERENCES	-	100.00	100.00	100.00	100.00	0.00%	-
01610200	573010	DUES & MEMBERSHIPS	670.00	500.00	500.00	500.00	500.00	0.00%	-
01610200	578010	APPROVED SPECIAL DEPT EXPENSES	-	-	-	-	-	-	-
01610800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>338,845.79</b>	<b>307,214.00</b>	<b>352,200.00</b>	<b>371,550.00</b>	<b>343,150.00</b>	<b>14.64%</b>	<b>44,986.00</b>
<b>DEPARTMENT TOTAL</b>			<b>1,787,271.68</b>	<b>1,788,802.00</b>	<b>1,826,621.00</b>	<b>1,841,392.00</b>	<b>1,916,488.00</b>	<b>2.11%</b>	<b>37,819.00</b>
<b>650 PARKS-GROUNDS &amp; BLDG MAINT</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024 ACTUAL	FISCAL 2025 BUDGET	FISCAL 2026 TMR	FISCAL 2027 PROJECTED	FISCAL 2028 PROJECTED	FISCAL 2026 % INC/DEC	FISCAL 2026 \$ INC/DEC
<b>PERSONAL SERVICES</b>									
01650100	511610	CREW SUPERVISOR	74,152.00	75,920.00	75,920.00	75,920.00	76,211.00	0.00%	-
01650100	511613	PARKS OPERATIONS MANAGER	90,224.72	94,231.00	96,116.00	98,038.00	100,382.00	2.00%	1,885.00
01650100	511620	HEAVY EQUIPMENT OPERATOR	236,684.57	276,634.00	277,109.00	281,849.00	287,181.00	0.17%	475.00
01650100	512280	SEASONAL STAFF	-	-	3,600.00	7,200.00	7,200.00	-	3,600.00
01650100	513120	OVERTIME	4,851.38	5,000.00	5,000.00	5,000.00	5,000.00	0.00%	-
01650100	515050	LONGEVITY	7,000.00	7,300.00	7,550.00	7,550.00	8,150.00	3.42%	250.00
01650100		INCENTIVE	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>412,912.67</b>	<b>459,085.00</b>	<b>465,295.00</b>	<b>475,557.00</b>	<b>484,124.00</b>	<b>1.35%</b>	<b>6,210.00</b>
<b>EXPENSES</b>									
01650200	521010	ELECTRICITY	-	400.00	400.00	400.00	400.00	0.00%	-
01650200	523010	WATER	556.42	4,656.00	2,000.00	2,000.00	2,000.00	-57.04%	(2,656.00)
01650200	524015	GROUNDS MAINTENANCE	14,338.29	18,000.00	18,000.00	18,000.00	18,000.00	0.00%	-
01650200	524020	VEHICLE MAINTENANCE	2,365.27	5,500.00	5,500.00	5,500.00	5,500.00	0.00%	-
01650200	524030	EQUIPMENT MAINTENANCE	4,794.45	2,000.00	3,500.00	3,500.00	3,500.00	75.00%	1,500.00
01650200	530920	CONTRACTED SERVICES	-	500.00	500.00	500.00	500.00	0.00%	-
01650200	541010	GASOLINE	10,331.07	10,000.00	10,500.00	10,500.00	10,500.00	5.00%	500.00
01650200	542010	OFFICE SUPPLIES	19.42	250.00	100.00	100.00	100.00	-60.00%	(150.00)
01650200	542017	TOWN COMMON EXPENSE	3,316.74	2,500.00	3,500.00	4,500.00	4,500.00	40.00%	1,000.00
01650200	542018	MONUMENT MAINT SERVICES	39.57	850.00	850.00	850.00	850.00	0.00%	-
01650200	571010	TRAVEL-MILEAGE	-	200.00	200.00	200.00	200.00	0.00%	-
01650200	571100	MEETING & CONFERENCES	-	100.00	100.00	100.00	100.00	0.00%	-
01650200	573010	DUES AND MEMBERSHIPS	-	300.00	300.00	300.00	300.00	0.00%	-
01650200	585000	RECREATIONAL EQUIPMENT	-	1,200.00	1,200.00	1,200.00	1,200.00	0.00%	-
		ENCUMBRANCES	4,940.00	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>40,701.23</b>	<b>46,456.00</b>	<b>46,650.00</b>	<b>47,650.00</b>	<b>47,650.00</b>	<b>0.42%</b>	<b>194.00</b>
<b>DEPARTMENT TOTAL</b>			<b>453,613.90</b>	<b>505,541.00</b>	<b>511,945.00</b>	<b>523,207.00</b>	<b>531,774.00</b>	<b>1.27%</b>	<b>6,404.00</b>

660 LAND MANAGEMENT			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>EXPENSES</b>									
01660200	521010	ELECTRICITY	2,026.21	4,000.00	4,000.00	4,000.00	4,000.00	0.00%	-
01660200	521020	NATURAL GAS	181.13	1,800.00	1,800.00	1,800.00	2,000.00	0.00%	-
01660200	523010	WATER	2,960.63	4,500.00	4,500.00	4,650.00	4,650.00	0.00%	-
01660200	524010	BUILDING MAINTENANCE	3,879.61	8,000.00	8,500.00	8,500.00	8,500.00	6.25%	500.00
01660200	524015	GROUNDNS MAINTENANCE	5,630.00	6,000.00	6,000.00	6,500.00	6,500.00	0.00%	-
01660200	530920	CONTRACTED SERVICES	21,727.14	30,000.00	30,000.00	75,000.00	75,000.00	0.00%	-
01660200	570000	ENCUMBRANCES	58,055.81						-
<b>CATEGORY TOTAL</b>			<b>94,460.53</b>	<b>54,300.00</b>	<b>54,800.00</b>	<b>100,450.00</b>	<b>100,650.00</b>	<b>0.92%</b>	<b>500.00</b>
<b>DEPARTMENT TOTAL</b>			<b>94,460.53</b>	<b>54,300.00</b>	<b>54,800.00</b>	<b>100,450.00</b>	<b>100,650.00</b>	<b>0.92%</b>	<b>500.00</b>
<b>670 HISTORICAL COMM/MUSEUM</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC			
<b>EXPENSES</b>									
01670200	521010	ELECTRICITY	5,979.25	4,800.00	6,400.00	6,400.00	6,400.00	33.33%	1,600.00
01670200	521030	HEATING FUEL	5,734.64	5,800.00	5,900.00	5,900.00	5,900.00	1.72%	100.00
01670200	523010	WATER	209.95	500.00	500.00	500.00	500.00	0.00%	-
01670200	523020	SEWER / SEPTIC	-	-	-	-	-	-	-
01670200	524010	BUILDING MAINTENANCE	795.08	500.00	500.00	500.00	500.00	0.00%	-
01670200	524015	GROUNDNS MAINTENANCE	-	1,300.00	1,300.00	1,300.00	1,300.00	0.00%	-
01670200	524030	EQUIPMENT MAINTENANCE	-	100.00	100.00	100.00	100.00	0.00%	-
01670200	525060	SIGNAGE	-	250.00	250.00	250.00	250.00	0.00%	-
01670200	529090	SECURITY SYSTEM SERVICES	335.40	-	-	-	-	-	-
01670200	530920	CONTRACTED SERVICES	-	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01670800	570000	ENCUMBRANCES							-
<b>CATEGORY TOTAL</b>			<b>13,054.32</b>	<b>14,250.00</b>	<b>15,950.00</b>	<b>15,950.00</b>	<b>15,950.00</b>	<b>11.93%</b>	<b>1,700.00</b>
<b>DEPARTMENT TOTAL</b>			<b>13,054.32</b>	<b>14,250.00</b>	<b>15,950.00</b>	<b>15,950.00</b>	<b>15,950.00</b>	<b>11.93%</b>	<b>1,700.00</b>
<b>710 DEBT SERVICE</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC			
<b>EXPENSES</b>									
		LONG TERM DEBT EXEMPT	1,486,250.00	1,579,594.00	2,022,344.00	3,205,578.00	3,173,453.00	28.03%	442,750.00
SENIOR CENTER CONSTRUCTION 11-09									
01710011	591046	PRINCIPAL LONG TERM DEBT	200,000.00	200,000.00	195,000.00	195,000.00	190,000.00	-2.50%	(5,000.00)
01710011	592046	INTEREST LONG TERM DEBT	37,600.00	31,600.00	25,600.00	20,725.00	15,850.00	-18.99%	(6,000.00)
HIGHWAY GARAGE CONSTRUCTION REFUNDING									
01710012	591064	PRINCIPAL LONG TERM DEBT	125,000.00						-
01710012	592064	INTEREST LONG TERM DEBT	2,500.00						-
FLETCHER FIRE STATION 02-18									
01710013	591069	PRINCIPAL LONG TERM DEBT	800,000.00	800,000.00	800,000.00	800,000.00	800,000.00	0.00%	-
01710013	592069	INTEREST LONG TERM DEBT	255,000.00	231,000.00	207,000.00	187,000.00	167,000.00	-10.39%	(24,000.00)
FLETCHER FIRE STATION \$1.772M									
01710014	591069	PRINCIPAL LONG TERM DEBT	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	0.00%	-
01710014	592069	INTEREST LONG TERM DEBT	21,150.00	18,900.00	16,650.00	14,400.00	12,150.00	-11.90%	(2,250.00)
<b>OTHER PROJECTED DEBT</b>									
01710614	591000	JV Fletcher Library Expansion			480,000.00	1,690,359.00	1,690,359.00		480,000.00
		Future School Construction Project							-
01710571	591000	Blanchard Roof Replacement - MSBA		253,094.00	253,094.00	253,094.00	253,094.00	0.00%	-

710 DEBT SERVICE			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
EXPENSES									
		LONG TERM DEBT NON-EXEMPT	1,731,948.52	1,943,230.00	1,923,272.00	2,427,429.00	2,393,903.00	-1.03%	(19,958.00)
		GROTON ROAD WATER MAIN 061506							
01750010	591044	PRINCIPAL LONG TERM DEBT	11,799.11	12,034.00	12,273.00	12,518.00	12,766.00	1.99%	239.00
01750010	592044	INTEREST LONG TERM DEBT	1,906.59	1,669.00	1,425.00	1,178.00	925.00	-14.62%	(244.00)
01750010	593544	ADMINISTRATIVE FEE	142.99	125.00	107.00	88.00	69.00	-14.40%	(18.00)
		TOWN HALL CONSTRUCTION							
01750011	591047	PRINCIPAL LONG TERM DEBT	65,550.00	68,400.00	54,150.00	54,150.00	54,150.00	-20.83%	(14,250.00)
01750011	592047	INTEREST LONG TERM DEBT	16,900.52	13,623.00	10,203.00	7,496.00	5,330.00	-25.10%	(3,420.00)
		PERCHLORATE REMEDIATION WPAT CONTRACT 1							
01750012	591048	PRINCIPAL LONG TERM DEBT	40,087.92	40,897.00	41,722.00	42,563.00	43,422.00	2.02%	825.00
01750012	592048	INTEREST LONG TERM DEBT	6,484.71	5,675.00	4,849.00	4,006.00	3,146.00	-14.56%	(826.00)
01750012	593548	ADMINISTRATIVE FEE	486.36	426.00	364.00	301.00	236.00	-14.55%	(62.00)
		FIRE TRUCK - 544,000							
01750017	591056	PRINCIPAL LONG TERM DEBT	50,000.00						-
01750017	592056	INTEREST LONG TERM DEBT	1,000.00						-
		WA BLEACHERS - 550,000							
01750018	591057	PRINCIPAL LONG TERM DEBT	55,000.00						-
01750018	592057	INTEREST LONG TERM DEBT	1,100.00						-
		10 WHEEL DUMPTRUCK: HIGHWAY - 195,792							
01750022	591061	PRINCIPAL LONG TERM DEBT	15,000.00						-
01750022	592061	INTEREST LONG TERM DEBT	300.00						-
		MSBA DAY & ROBINSON WINDOWS (\$2M)							
01750023	591063	PRINCIPAL LONG TERM DEBT	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	0.00%	-
01750023	592063	INTEREST LONG TERM DEBT	30,700.00	28,200.00	25,700.00	23,700.00	21,700.00	-8.87%	(2,500.00)
		MSBA DAY & ROBINSON WINDOWS (\$1M est)							
01750024	591066	PRINCIPAL LONG TERM DEBT	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%	-
01750024	592066	INTEREST LONG TERM DEBT	10,787.50	9,288.00	7,788.00	6,288.00	4,788.00	-16.15%	(1,500.00)
		DISPATCH CENTER							
01750024	591065	PRINCIPAL LONG TERM DEBT	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%	-
01750024	592065	INTEREST LONG TERM DEBT	15,350.02	14,100.00	12,850.00	11,850.00	10,850.00	-8.87%	(1,250.00)
		PLAIN ROAD SIDEWALK							
01750025	591070	PRINCIPAL LONG TERM DEBT	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%	-
01750025	592070	INTEREST LONG TERM DEBT	13,000.00	10,500.00	8,000.00	5,500.00	3,500.00	-23.81%	(2,500.00)
		MAIN STREET RECONSTRUCTION							
01750025	591071	PRINCIPAL LONG TERM DEBT	190,000.00	190,000.00	190,000.00	190,000.00	190,000.00	0.00%	-
01750025	592071	INTEREST LONG TERM DEBT	49,250.00	39,750.00	30,250.00	20,750.00	13,150.00	-23.90%	(9,500.00)
		ENGINE 4 REPLACEMENT - \$615,000							
01750026	591072	PRINCIPAL LONG TERM DEBT	65,000.00	60,000.00	60,000.00	60,000.00	60,000.00	0.00%	-
01750026	592072	INTEREST LONG TERM DEBT	14,050.00	10,800.00	7,800.00	4,800.00	2,400.00	-27.78%	(3,000.00)
		WASTE WATER UPGRADE DEP							
01750026	591073	PRINCIPAL LONG TERM DEBT	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	0.00%	-
01750026	592073	INTEREST LONG TERM DEBT	11,700.00	9,450.00	7,200.00	4,950.00	3,150.00	-23.81%	(2,250.00)
		ROUDENBUSH REHABILITATION							
01750026	591074	PRINCIPAL LONG TERM DEBT	34,000.00	35,500.00	37,500.00	38,000.00	38,000.00	5.63%	2,000.00
01750026	592074	INTEREST LONG TERM DEBT	19,147.50	17,788.00	16,368.00	14,868.00	13,348.00	-7.98%	(1,420.00)



			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
DESCRIPTION			ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>EXPENSES</b>									
		<b>LONG TERM DEBT WATER</b>	<b>1,008,905.38</b>	<b>1,310,191.00</b>	<b>1,404,897.00</b>	<b>1,823,470.00</b>	<b>2,721,414.00</b>	<b>7.23%</b>	<b>94,706.00</b>
		<b>(BUDGETED IN WATER ENTERPRISE)</b>							
		STEPINSKI LAND ACQUISITION 091608							
60450710	591041	PRINCIPAL LONG TERM DEBT	26,000.00	-	-	-	-	-	-
60450710	592041	INTEREST LONG TERM DEBT	780.00	-	-	-	-	-	-
		BYRNE AVE LINE REPL 091608							
60450710	591039	PRINCIPAL LONG TERM DEBT	24,000.00	-	-	-	-	-	-
60450710	592039	INTEREST LONG TERM DEBT	720.00	-	-	-	-	-	-
		PERCHLORATE REMEDIATION WPAT CONTRACT 1							
60450712	591048	PRINCIPAL LONG TERM DEBT	3,828.95	3,910.00	3,985.00	4,065.00	4,148.00	1.92%	75.00
60450712	592048	INTEREST LONG TERM DEBT	619.39	542.00	463.00	383.00	301.00	-14.58%	(79.00)
60450712	593548	WPAT 1 ADMIN PERC REMD	-	-	-	-	-	-	-
		PERCHLORATE REMEDIATION WPAT CONTRACT 2							
60450712	591050	PRINCIPAL LONG TERM DEBT	54,272.82	55,368.00	56,485.00	57,624.00	58,786.00	2.02%	1,117.00
60450712	592050	INTEREST LONG TERM DEBT	8,779.32	7,683.00	6,564.00	5,423.00	4,259.00	-14.56%	(1,119.00)
60450712	563000	MWPAT FEES	704.90	617.00	527.00	436.00	342.00	-14.59%	(90.00)
		GRANITEVILLE UPGRADE MAIN							
60450713	591055	PRINCIPAL LONG TERM DEBT	75,000.00	75,000.00	80,000.00	80,000.00	80,000.00	6.67%	5,000.00
60450713	592055	INTEREST LONG TERM DEBT	22,537.50	21,038.00	19,350.00	17,550.00	15,750.00	-8.02%	(1,688.00)
		RTE 110 UPGRADE MAIN							
60450713	591062	PRINCIPAL LONG TERM DEBT	25,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%	-
60450713	592062	INTEREST LONG TERM DEBT	8,225.00	7,725.00	7,050.00	6,375.00	5,700.00	-8.74%	(675.00)
		GRANITEVILLE MAIN (PATRIOT TO MAIN)							
60450714	591067	PRINCIPAL LONG TERM DEBT	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00%	-
60450714	592067	INTEREST LONG TERM DEBT	6,140.00	5,640.00	5,140.00	4,740.00	4,340.00	-8.87%	(500.00)
		PLEASANT ST MAIN (ABBOT TO PINE)							
60450714	591068	PRINCIPAL LONG TERM DEBT	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00%	-
60450714	592068	INTEREST LONG TERM DEBT	7,675.00	7,050.00	6,425.00	5,925.00	5,425.00	-8.87%	(625.00)
		KIRSI/DOUGLAS WATER MAIN							
60450734	591000	PRINCIPAL LONG TERM DEBT	65,000.00	65,000.00	65,000.00	65,000.00	65,000.00	0.00%	-
60450734	592000	INTEREST LONG TERM DEBT	53,350.00	50,100.00	46,850.00	43,600.00	40,350.00	-6.49%	(3,250.00)
60450734	592500	INTEREST ON NOTES	-	-	-	-	-	-	-
		OAK HILL/PLAIN/MOORE RD							
60450737	591000	PRINCIPAL LONG TERM DEBT	72,500.00	223,250.00	217,963.00	212,675.00	207,388.00	-2.37%	(5,287.00)
60450737	592000	INTEREST LONG TERM DEBT	-	-	-	-	-	-	-
60450737	592500	INTEREST ON NOTES	83,987.74	-	-	-	-	-	-
		PROSPECT HILL WATER TANK							
60450771	591000	PRINCIPAL LONG TERM DEBT	115,000.00	115,000.00	115,000.00	115,000.00	115,000.00	0.00%	-
60450771	592000	INTEREST LONG TERM DEBT	60,550.00	55,950.00	51,350.00	47,325.00	43,875.00	-8.22%	(4,600.00)
60450771	592500	INTEREST ON NOTES	-	-	-	-	-	-	-
		GROTON/DUNSTABLE							
60450778	591000	PRINCIPAL LONG TERM DEBT	35,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%	-
60450778	592000	INTEREST LONG TERM DEBT	11,387.50	9,638.00	8,138.00	6,638.00	5,138.00	-15.56%	(1,500.00)
		VINEBROOK WATER MAIN EXTENSION BETTERMENT							
60450779	591000	PRINCIPAL LONG TERM DEBT	55,000.00	55,000.00	55,000.00	50,000.00	50,000.00	0.00%	-
60450779	592000	INTEREST LONG TERM DEBT	22,400.00	19,650.00	16,900.00	14,275.00	11,775.00	-13.99%	(2,750.00)
		TOWN FARM RD TANK							
60450781	591000	PRINCIPAL LONG TERM DEBT	86,000.00	116,000.00	114,150.00	111,300.00	108,450.00	-1.59%	(1,850.00)
60450781	592000	INTEREST LONG TERM DEBT	-	-	-	-	-	-	-
60450781	592500	INTEREST ON NOTES	39,447.26	-	-	-	-	-	-
60450700	590000	DEBT AUTHORIZED NOT ISSUED	-	311,030.00	423,557.00	870,136.00	1,790,387.00	36.18%	112,527.00
60450700	592008	INTEREST ON SHORT TERM DEBT	-	-	-	-	-	-	-

			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
			ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>EXPENSES</b>									
		<b>LONG TERM DEBT STORMWATER (BUDGETED IN STORMWATER ENTERPRISE)</b>	<b>200,569.82</b>	<b>320,550.00</b>	<b>409,948.00</b>	<b>507,314.00</b>	<b>499,024.00</b>	<b>27.89%</b>	<b>89,398.00</b>
		<b>OAK HILL RECONSTRUCTION PROJECT</b>							
65427737	591000	PRINCIPAL LONG TERM DEBT	62,500.00	101,000.00	101,000.00	101,000.00	101,000.00	0.00%	-
65427737	592000	INTEREST LONG TERM DEBT	-	80,800.00	76,760.00	72,720.00	68,680.00	-5.00%	(4,040.00)
65427737	592500	INTEREST ON NOTES	72,403.22	-	-	-	-	-	-
		<b>POND BROOK &amp; BLUE BROOK CULVERT CONSTRUCTION - PRINC FY24</b>							
65427784	591000	PRINCIPAL LONG TERM DEBT	-	75,000.00	75,000.00	75,000.00	75,000.00	0.00%	-
65427784	592000	INTEREST LONG TERM DEBT	-	63,750.00	60,563.00	57,375.00	54,188.00	-5.00%	(3,187.00)
65427784	592500	INTEREST ON NOTES	17,833.30	-	-	-	-	-	-
		<b>185 N MAIN CULVERT DESIGN PRINCIPAL 06/22</b>							
65427786	591000	PRINCIPAL LONG TERM DEBT	30,000.00	-	25,000.00	25,000.00	25,000.00	-	25,000.00
65427786	592000	INTEREST LONG TERM DEBT	-	-	19,125.00	18,063.00	17,000.00	-	19,125.00
65427786	592500	INTEREST ON NOTES	17,833.30	-	-	-	-	-	-
65427700	590000	DEBT AUTHORIZED NOT ISSUED	-	-	52,500.00	158,156.00	158,156.00	-	52,500.00
65427700	592008	INTEREST ON SHORT-TERM DEBT	-	-	-	-	-	-	-
<b>710 DEBT SERVICE</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
<b>EXPENSES</b>									
		<b>SHORT TERM DEBT</b>	<b>2,250.00</b>	<b>43,300.00</b>	<b>43,300.00</b>	<b>43,300.00</b>	<b>43,300.00</b>	<b>0.00%</b>	<b>-</b>
01790200	592008	INTEREST ON SHORT-TERM DEBT	-	40,000.00	40,000.00	40,000.00	40,000.00	0.00%	-
01790200	592500	INTERST ON SHORT TERM NOTES	-	-	-	-	-	-	-
01790200	592520	MISCELLANOUS INTEREST	-	-	-	-	-	-	-
01790200	592900	BOND ISSUANCE COSTS	2,250.00	3,300.00	3,300.00	3,300.00	3,300.00	0.00%	-
		<b>SUMMARY</b>							
		<b>TOTAL EXEMPTED DEBT(G/F)</b>	<b>1,486,250.00</b>	<b>1,579,594.00</b>	<b>2,022,344.00</b>	<b>3,205,578.00</b>	<b>3,173,453.00</b>	<b>28.03%</b>	<b>442,750.00</b>
		<b>TOTAL NON EXEMPTED DEBT(G/F)</b>	<b>1,731,948.52</b>	<b>1,943,230.00</b>	<b>1,923,272.00</b>	<b>2,427,429.00</b>	<b>2,393,903.00</b>	<b>-1.03%</b>	<b>(19,958.00)</b>
		<b>TOTAL COMMUNITY PRES FUND</b>	<b>983,489.50</b>	<b>1,097,028.00</b>	<b>1,065,168.00</b>	<b>1,175,626.00</b>	<b>1,146,812.00</b>	<b>-2.90%</b>	<b>(31,860.00)</b>
		<b>TOTAL WATER DEBT(Water Enterprise)</b>	<b>1,008,905.38</b>	<b>1,310,191.00</b>	<b>1,404,897.00</b>	<b>1,823,470.00</b>	<b>2,721,414.00</b>	<b>7.23%</b>	<b>94,706.00</b>
		<b>TOTAL STORMWATER ENTEPRISE DEBT</b>	<b>200,569.82</b>	<b>320,550.00</b>	<b>409,948.00</b>	<b>507,314.00</b>	<b>499,024.00</b>	<b>27.89%</b>	<b>89,398.00</b>
		<b>TOTAL SHORT TERM DEBT</b>	<b>2,250.00</b>	<b>43,300.00</b>	<b>43,300.00</b>	<b>43,300.00</b>	<b>43,300.00</b>	<b>0.00%</b>	<b>-</b>
		<b>TOTAL APPROPRIATION</b>	<b>5,413,413.22</b>	<b>6,293,893.00</b>	<b>6,868,929.00</b>	<b>9,182,717.00</b>	<b>9,977,906.00</b>	<b>9.14%</b>	<b>575,036.00</b>
		<b>LESS WATER(BUDGETED IN WATER ENT)</b>	<b>(1,008,905.38)</b>	<b>(1,310,191.00)</b>	<b>(1,404,897.00)</b>	<b>(1,823,470.00)</b>	<b>(2,721,414.00)</b>	<b>7.23%</b>	<b>(94,706.00)</b>
		<b>LESS STORMWATER(BUDGET IN SW ENT)</b>	<b>(200,569.82)</b>	<b>(320,550.00)</b>	<b>(409,948.00)</b>	<b>(507,314.00)</b>	<b>(499,024.00)</b>	<b>27.89%</b>	<b>(89,398.00)</b>
		<b>LESS COMMUNITY PRES FUND</b>	<b>(983,489.50)</b>	<b>(1,097,028.00)</b>	<b>(1,065,168.00)</b>	<b>(1,175,626.00)</b>	<b>(1,146,812.00)</b>	<b>-2.90%</b>	<b>31,860.00</b>
		<b>APPROPRIATION G/F</b>	<b>3,220,448.52</b>	<b>3,566,124.00</b>	<b>3,988,916.00</b>	<b>5,676,307.00</b>	<b>5,610,656.00</b>	<b>11.86%</b>	<b>422,792.00</b>
<b>940 OTHERWISE UNCLASSIFIED</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
<b>EXPENSES</b>									
01940200	579040	WATER DIRECT / INDIRECT COSTS	(551,796.00)	(670,168.00)	(594,518.00)	(594,518.00)	(594,518.00)	-11.29%	75,650.00
01940200	579045	RECREATION DIRECT / INDIRECT COSTS	(241,048.00)	(186,412.00)	(154,850.00)	(154,850.00)	(154,850.00)	-16.93%	31,562.00
01940200	579050	AMBULANCE DIRECT / INDIRECT COSTS	(304,456.00)	(460,562.00)	(370,483.00)	(370,483.00)	(370,483.00)	-19.56%	90,079.00
01940200	579055	STORMWATER DIRECT / INDIRECT COSTS	(535,535.00)	(553,159.00)	(593,039.00)	(593,039.00)	(593,039.00)	7.21%	(39,880.00)
		<b>CATEGORY TOTAL</b>	<b>(1,632,835.00)</b>	<b>(1,870,301.00)</b>	<b>(1,712,890.00)</b>	<b>(1,712,890.00)</b>	<b>(1,712,890.00)</b>	<b>-8.42%</b>	<b>157,411.00</b>
		<b>DEPARTMENT TOTAL</b>	<b>(1,632,835.00)</b>	<b>(1,870,301.00)</b>	<b>(1,712,890.00)</b>	<b>(1,712,890.00)</b>	<b>(1,712,890.00)</b>	<b>-8.42%</b>	<b>157,411.00</b>

945 GENERAL LIABILITY INSURANCE			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>EXPENSES</b>									
01945200	517100	RETIREMENT ASSESSMENT	6,522,668.00	6,931,644.00	7,267,921.00	7,723,568.00	8,225,600.00	4.85%	336,277.00
01945200	517120	MILITARY RETIREMENT ASSESSMENT	-	-	-	-	-	-	-
01945200	517150	HEALTH INSURANCE - MEDICARE	1,478,227.75	1,565,000.00	1,813,088.00	1,978,135.00	2,133,947.00	15.85%	248,088.00
01945200	517152	MEDICARE PART B PENALTY	11,602.20	15,000.00	15,000.00	15,000.00	15,000.00	0.00%	-
01945200	517160	LIFE INSURANCE	4,089.16	4,000.00	8,000.00	8,000.00	8,000.00	100.00%	4,000.00
01945200	517170	MEDICARE TAX	1,070,639.50	1,107,500.00	1,130,000.00	1,150,000.00	1,190,250.00	2.03%	22,500.00
01945200	517180	WORKERS COMPENSATION	433,621.00	624,056.00	545,957.00	612,592.00	686,103.00	-12.51%	(78,099.00)
01945200	517190	UNEMPLOYMENT COMPENSATION	79,854.37	135,000.00	135,000.00	135,000.00	135,000.00	0.00%	-
01945200	519020	SICK LEAVE/VAC BUY BACK-PR	70,254.44	50,000.00	50,000.00	50,000.00	50,000.00	0.00%	-
01945200	550030	HEALTH RELATED PROGRAMS	-	2,000.00	2,000.00	2,000.00	2,000.00	0.00%	-
01945200	574010	COMPREHENSIVE LIABILITY	305,949.32	222,450.00	309,939.00	328,648.00	354,950.00	39.33%	87,489.00
01945200	574020	EXCESS UMBRELLA LIABILITY	11,340.61	16,100.00	16,171.00	17,788.00	19,567.00	0.44%	71.00
01945200	574030	AUTO LIABILITY	65,250.03	111,200.00	67,649.00	74,414.00	81,855.00	-39.16%	(43,551.00)
01945200	574040	PUBLIC OFFICIALS LIABILITY	64,765.62	43,360.00	51,169.00	56,286.00	61,915.00	18.01%	7,809.00
01945200	574045	EDUCATION LIABILITY	2,609.12	27,250.00	30,207.00	33,228.00	36,551.00	10.85%	2,957.00
01945200	574050	POLICE/FIRE LIABILITY	82,296.24	88,956.00	88,956.00	97,852.00	107,637.00	0.00%	-
01945200	574090	GENERAL LIABILITY INSURANCE	65,183.38	53,762.00	72,091.00	79,300.00	87,230.00	34.09%	18,329.00
01945200	574190	DEDUCTIBLES	5,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%	-
01945800	570000	ENCUMBRANCES	72,214.97	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>10,345,565.71</b>	<b>11,007,278.00</b>	<b>11,613,148.00</b>	<b>12,371,811.00</b>	<b>13,205,605.00</b>	<b>5.50%</b>	<b>605,870.00</b>
<b>DEPARTMENT TOTAL</b>			<b>10,345,565.71</b>	<b>11,007,278.00</b>	<b>11,613,148.00</b>	<b>12,371,811.00</b>	<b>13,205,605.00</b>	<b>5.50%</b>	<b>605,870.00</b>
<b>990 TRANSFERS TO/FROM TRUSTS</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
<b>EXPENSES</b>									
01990200	596070	HEALTH INSURANCE TRANSFER TO TRUST	11,857,528.00	12,280,173.00	13,187,292.00	14,242,275.00	15,381,657.00	7.39%	907,119.00
01990200	596080	OPEB TRANSFER TO TRUST	1,000,000.00	1,000,000.00	1,000,000.00	1,831,767.00	1,923,355.00	0.00%	-
<b>CATEGORY TOTAL</b>			<b>12,857,528.00</b>	<b>13,280,173.00</b>	<b>14,187,292.00</b>	<b>16,074,042.00</b>	<b>17,305,012.00</b>	<b>6.83%</b>	<b>907,119.00</b>
<b>DEPARTMENT TOTAL</b>			<b>12,857,528.00</b>	<b>13,280,173.00</b>	<b>14,187,292.00</b>	<b>16,074,042.00</b>	<b>17,305,012.00</b>	<b>6.83%</b>	<b>907,119.00</b>
<b>240 COMMUNITY PRESERVATION FUND</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
<b>PERSONAL SERVICES</b>									
24164124	510000	SUPPORT STAFF	5,211.40	9,000.00	9,000.00	9,000.00	9,000.00	0.00%	-
<b>CATEGORY TOTAL</b>			<b>5,211.40</b>	<b>9,000.00</b>	<b>9,000.00</b>	<b>9,000.00</b>	<b>9,000.00</b>	<b>0.00%</b>	<b>-</b>
<b>EXPENSES</b>									
24164224	570000	ADMIN EXPENSES	6,000.00	15,000.00	15,000.00	15,000.00	15,000.00	0.00%	-
<b>CATEGORY TOTAL</b>			<b>6,000.00</b>	<b>15,000.00</b>	<b>15,000.00</b>	<b>15,000.00</b>	<b>15,000.00</b>	<b>0.00%</b>	<b>-</b>
<b>DEBT SERVICE</b>									
24164526	591000	TOWN HALL - PRINCIPAL	49,450.00	51,600.00	40,850.00	40,850.00	40,850.00	-20.83%	(10,750.00)
24164526	592000	TOWN HALL - INTEREST	12,749.50	10,277.00	7,697.00	5,655.00	4,021.00	-25.10%	(2,580.00)
24164540	591000	ROUDENBUSH - PRINCIPAL	306,000.00	319,500.00	337,500.00	342,000.00	342,000.00	5.63%	18,000.00
24164540	592000	ROUDENBUSH - INTEREST	172,327.50	160,088.00	147,308.00	133,808.00	120,128.00	-7.98%	(12,780.00)
24164550	591000	WA AMENITIES BLDG - PRINCIPAL	65,000.00	65,000.00	65,000.00	65,000.00	65,000.00	0.00%	-
24164550	592000	WA AMENITIES BLDG - INTEREST	53,350.00	50,100.00	46,850.00	43,600.00	40,350.00	-6.49%	(3,250.00)
24164570	591000	ADAMS PROPERTY - PRINCIPAL	205,000.00	205,000.00	205,000.00	205,000.00	205,000.00	0.00%	-
24164570	592000	ADAMS PROPERTY - INTEREST	119,612.50	113,463.00	92,963.00	92,963.00	82,713.00	-18.07%	(20,500.00)
24164499	592008	35 TOWN FARM ROAD SHORT TERM DEBT	-	122,000.00	122,000.00	246,750.00	246,750.00	0.00%	-
<b>CATEGORY TOTAL</b>			<b>983,489.50</b>	<b>1,097,028.00</b>	<b>1,065,168.00</b>	<b>1,175,626.00</b>	<b>1,146,812.00</b>	<b>-2.90%</b>	<b>(31,860.00)</b>
<b>DEPARTMENT TOTAL</b>			<b>994,700.90</b>	<b>1,121,028.00</b>	<b>1,089,168.00</b>	<b>1,199,626.00</b>	<b>1,170,812.00</b>	<b>-2.84%</b>	<b>(31,860.00)</b>

600 WATER ENTERPRISE FUND			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
60450100	511020	SUPERINTENDENT	108,243.20	112,617.00	114,869.00	117,166.00	119,510.00	2.00%	2,252.00
60450100	511040	GIS/PROJECT MANAGEMENT ANALYST	-	77,874.00	89,401.00	91,636.00	93,927.00	14.80%	11,527.00
60450100	511505	DPW BUSINESS MANAGER	-	-	56,601.00	57,733.00	59,262.00	-	56,601.00
60450100	511510	RECORDS SUPERVISORS	231,025.81	238,095.00	239,661.00	239,661.00	240,579.00	0.66%	1,566.00
60450100	511605	TREATMENT MANAGER	100,169.69	104,217.00	106,302.00	108,428.00	110,596.00	2.00%	2,085.00
60450100	511615	COMPLIANCE MANAGER	86,169.71	89,651.00	91,444.00	93,273.00	95,139.00	2.00%	1,793.00
60450100	511660	LABORER	516,331.28	580,339.00	574,347.00	577,729.00	583,464.00	-1.03%	(5,992.00)
60450100	512280	SEASONAL STAFF	-	17,136.00	17,136.00	17,136.00	17,136.00	0.00%	-
60450100	513120	SCHEDULED OVERTIME	70,021.54	71,696.00	71,696.00	71,696.00	71,696.00	0.00%	-
60450100	513140	OVERTIME - NON SCHED	30,207.36	38,645.00	40,000.00	40,000.00	40,000.00	3.51%	1,355.00
60450100	514090	STIPENDS / LICENSES	20,112.50	22,050.00	23,650.00	23,650.00	23,650.00	7.26%	1,600.00
60450100	515050	LONGEVITY	17,091.22	19,200.00	18,200.00	20,100.00	20,600.00	-5.21%	(1,000.00)
60450100	515060	ON CALL	31,200.00	31,200.00	31,200.00	31,200.00	31,200.00	0.00%	-
60450100	519020	SICK LEAVE / VACATION BUYBACK	35,181.31	2,040.00	2,040.00	2,040.00	2,040.00	0.00%	-
60450600	519010	COMPENSATION RESERVE	-	2,697.00	40,000.00	40,000.00	40,000.00	1383.13%	37,303.00
<b>CATEGORY TOTAL</b>			<b>1,245,753.62</b>	<b>1,407,457.00</b>	<b>1,516,547.00</b>	<b>1,531,448.00</b>	<b>1,548,799.00</b>	<b>7.75%</b>	<b>109,090.00</b>
<b>EXPENSES</b>									
60450200	513250	SPECIAL DETAILS	2,165.79	8,500.00	8,500.00	8,500.00	8,500.00	0.00%	-
60450200	517070	UNIFORM ALLOWANCES	6,614.49	8,600.00	8,600.00	8,600.00	8,600.00	0.00%	-
60450200	521010	ELECTRICITY	213,709.31	267,000.00	285,000.00	305,000.00	305,000.00	6.74%	18,000.00
60450200	521030	HEATING FUEL	59,104.25	52,000.00	61,000.00	61,000.00	61,000.00	17.31%	9,000.00
60450200	524010	BUILDING MAINTENANCE	42,153.55	56,000.00	56,000.00	56,000.00	56,000.00	0.00%	-
60450200	524020	VEHICLE MAINTENANCE	14,423.25	24,000.00	24,000.00	24,000.00	24,000.00	0.00%	-
60450200	524040	OFFICE EQUIPMENT MAINTENANCE	4,517.45	8,000.00	8,000.00	8,000.00	8,000.00	0.00%	-
60450200	524050	IT MAINTENANCE SUPPORT	45,553.37	50,000.00	65,000.00	65,000.00	65,000.00	30.00%	15,000.00
60450200	525075	WATER INFRASTRUCTURE MAINT.	154,421.27	115,000.00	159,000.00	130,000.00	130,000.00	38.26%	44,000.00
60450200	525080	WELL REPAIRS / IMPROVEMENTS	78,489.45	65,000.00	65,000.00	65,000.00	65,000.00	0.00%	-
60450200	525090	LEAK SURVEY SERVICES	5,950.00	6,000.00	6,500.00	6,500.00	6,500.00	8.33%	500.00
60450200	529080	LABORATORY SERVICES	46,291.60	60,000.00	60,000.00	60,000.00	60,000.00	0.00%	-
60450200	529085	WETLANDS MONITORING	337.60	-	-	-	-	-	-
60450200	530110	LEGAL SERVICES	-	2,500.00	2,500.00	2,500.00	2,500.00	0.00%	-
60450200	530310	DRUG AND ALCOHOL TESTING	400.00	700.00	700.00	700.00	700.00	0.00%	-
60450200	530500	TRAINING & DEVELOPMENT	7,058.49	6,500.00	7,200.00	7,200.00	7,200.00	10.77%	700.00
60450200	530700	ENGINEERING SERVICES	-	30,000.00	50,000.00	30,000.00	30,000.00	66.67%	20,000.00
60450200	530920	CONTRACTED SERVICES	11,257.22	10,000.00	11,000.00	11,000.00	11,000.00	10.00%	1,000.00
60450200	534010	POSTAGE	23,217.51	24,000.00	24,000.00	24,000.00	24,000.00	0.00%	-
60450200	534020	TELEPHONE	4,185.82	9,000.00	9,000.00	9,000.00	9,000.00	0.00%	-
60450200	534030	ADVERTISING - LEGAL	1,760.46	3,000.00	3,000.00	3,000.00	3,000.00	0.00%	-
60450200	534090	CONSUMER AWARENESS	8,666.00	13,000.00	13,000.00	13,000.00	13,000.00	0.00%	-
60450200	541010	GASOLINE	22,447.81	27,500.00	27,500.00	27,500.00	27,500.00	0.00%	-
60450200	542010	OFFICE SUPPLIES	6,412.39	8,000.00	8,000.00	8,000.00	8,000.00	0.00%	-
60450200	542050	HARDWARE SUPPLIES	6,848.64	7,000.00	7,000.00	7,000.00	7,000.00	0.00%	-
60450200	554010	RESURFACE MATERIAL	6,862.20	10,000.00	10,000.00	10,000.00	10,000.00	0.00%	-
60450200	554035	WELL TREATMENT / CHEMICALS	255,673.22	350,000.00	325,000.00	325,000.00	325,000.00	-7.14%	(25,000.00)
60450200	554080	PIPE & PIPE SUPPLIES	34,978.37	73,500.00	73,500.00	73,500.00	73,500.00	0.00%	-
60450200	554085	METER REPLACEMENT	57,826.64	35,000.00	35,000.00	35,000.00	35,000.00	0.00%	-
60450200	554088	HYDRANT REPLACEMENTS	12,219.08	15,000.00	15,000.00	15,000.00	15,000.00	0.00%	-
60450200	563100	DEP ASSESSMENTS	5,025.93	5,500.00	5,500.00	5,500.00	5,500.00	0.00%	-
60450200	571100	MEETINGS & CONFERENCES	1,131.43	1,250.00	1,250.00	1,250.00	1,250.00	0.00%	-
60450200	573010	DUES AND MEMBERSHIPS	1,958.98	4,000.00	4,000.00	4,000.00	4,000.00	0.00%	-
60450200	578005	STORMWATER UTILITY FEE	5,775.00	5,775.00	5,775.00	5,775.00	5,775.00	0.00%	-
60450200	578010	APPROVED SPECIAL DEPT EXPENSES	27,000.00	-	-	-	-	-	-
60450200	596010	XFER TO GF - DIRECT/INDIRECT COSTS	551,796.00	661,785.00	568,696.00	568,696.00	568,696.00	-14.07%	(93,089.00)
60450200	596080	OPEB TRUST EXPENSE	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%	-
60450800	570000	ENCUMBRANCES	38,986.11	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>1,795,218.68</b>	<b>2,053,110.00</b>	<b>2,043,221.00</b>	<b>2,014,221.00</b>	<b>2,014,221.00</b>	<b>-0.48%</b>	<b>(9,889.00)</b>

600 WATER ENTERPRISE FUND			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>RESERVE FUND</b>									
60450600	579010	EMERGENCY RESERVE FUND		250,000.00	250,000.00	250,000.00	250,000.00	0.00%	-
		TRANSFERS							-
<b>CATEGORY TOTAL</b>			-	<b>250,000.00</b>	<b>250,000.00</b>	<b>250,000.00</b>	<b>250,000.00</b>	<b>0.00%</b>	-
<b>PRINCIPAL &amp; INTEREST</b>									
60450710	591039	UPGRADE BYRNE AVE MAIN - PRINCIPAL	24,000.00						-
60450710	591041	STEPINSKI LAND - PRINCIPAL	26,000.00						-
60450710	592039	UPGRADE BYRNE AVE MAIN - INTEREST	720.00						-
60450710	592041	STEPINSKI LAND - INTEREST	780.00						-
60450712	563000	MWPAT FEES	704.90	617.00	527.00	436.00	342.00	-14.59%	(90.00)
60450712	591048	WPAT PERCHLORATE CONTRACT 1 - PRINCIPAL	3,828.95	3,910.00	3,985.00	4,065.00	4,148.00	1.92%	75.00
60450712	591050	WPAT PERCHLORATE CONTRACT 2 - PRINCIPAL	54,272.82	55,368.00	56,485.00	57,624.00	58,786.00	2.02%	1,117.00
60450712	592048	WPAT PERCHLORATE CONTRACT 1 - INTEREST	619.39	542.00	463.00	383.00	301.00	-14.58%	(79.00)
60450712	592050	WPAT PERCHLORATE CONTRACT 2 - INTEREST	8,779.32	7,683.00	6,564.00	5,423.00	4,259.00	-14.56%	(1,119.00)
60450712	593548	WPAT 1 ADMIN PERC REMD	-						-
60450713	591055	GRANITEVILLE UPGRADE MAIN-PRINCIPAL	75,000.00	75,000.00	80,000.00	80,000.00	80,000.00	6.67%	5,000.00
60450713	592055	GRANITEVILLE UPGRADE MAIN-INTEREST	22,537.50	21,038.00	19,350.00	17,550.00	15,750.00	-8.02%	(1,688.00)
60450713	591062	RTE 110 UPGRADE MAIN-PRINCIPAL	25,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%	-
60450713	592062	RTE 110 UPGRADE MAIN-INTEREST	8,225.00	7,725.00	7,050.00	6,375.00	5,700.00	-8.74%	(675.00)
60450714	591067	GRANITEVILLE MAIN (PATRIOT TO MAIN)-PRINCIPAL	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00%	-
60450714	592067	GRANITEVILLE MAIN (PATRIOT TO MAIN)-INTEREST	6,140.00	5,640.00	5,140.00	4,740.00	4,340.00	-8.87%	(500.00)
60450714	591068	PLEASANT ST MAIN (ABBOT TO PINE)-PRINCIPAL	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00%	-
60450714	592068	PLEASANT ST MAIN (ABBOT TO PINE)-INTEREST	7,675.00	7,050.00	6,425.00	5,925.00	5,425.00	-8.87%	(625.00)
60450734	591000	KIRSI/DOUGLAS WATER MAIN - PRINCIPAL	65,000.00	65,000.00	65,000.00	65,000.00	65,000.00	0.00%	-
60450734	592000	KIRSI/DOUGLAS WATER MAIN - INTEREST	53,350.00	50,100.00	46,850.00	43,600.00	40,350.00	-6.49%	(3,250.00)
60450734	592500	KIRSI/DOUGLAS WATER MAIN - INTEREST ON NOTES	-						-
60450737	591000	OAK HILL/PLAIN/MOORE RD - PRINCIPAL	72,500.00	223,250.00	217,963.00	212,675.00	207,388.00	-2.37%	(5,287.00)
60450737	592000	OAK HILL/PLAIN/MOORE RD - INTEREST	-						-
60450737	592500	OAK HILL/PLAIN/MOORE RD - INTEREST ON NOTES	83,987.74						-
60450771	591000	PROSPECT HILL WATER TANK - PRINCIPAL	115,000.00	115,000.00	115,000.00	115,000.00	115,000.00	0.00%	-
60450771	592000	PROSPECT HILL WATER TANK - INTEREST	60,550.00	55,950.00	51,350.00	47,325.00	43,875.00	-8.22%	(4,600.00)
60450771	592500	PROSPECT HILL WATER TANK - INTEREST ON NOTES	-						-
60450778	591000	GROTON/DUNSTABLE PRINCIPAL	35,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%	-
60450778	592000	GROTON/DUNSTABLE INTEREST	11,387.50	9,638.00	8,138.00	6,638.00	5,138.00	-15.56%	(1,500.00)
60450779	591000	VINE BROOK PRINCIPAL	55,000.00	55,000.00	55,000.00	50,000.00	50,000.00	0.00%	-
60450779	592000	VINE BROOK INTEREST	22,400.00	19,650.00	16,900.00	14,275.00	11,775.00	-13.99%	(2,750.00)
60450781	591000	TOWN FARM RD TANK - PRINCIPAL	86,000.00	116,000.00	114,150.00	111,300.00	108,450.00	-1.59%	(1,850.00)
60450781	592000	TOWN FARM RD TANK - INTEREST	-						-
60450781	592500	TOWN FARM RD TANK - INTEREST ON NOTES	39,447.26						-
		<b>SUBTOTAL - ISSUED BONDS</b>	<b>1,008,905.38</b>	<b>999,161.00</b>	<b>981,340.00</b>	<b>953,334.00</b>	<b>931,027.00</b>	<b>-1.78%</b>	<b>(17,821.00)</b>
60450575	591000	BOSTON ROAD 12" WATER MAIN	-	80,000.00	200,000.00	195,000.00	190,000.00	150.00%	120,000.00
60450573	591000	FRANCIS HILL TANK REHABILITATION	-	116,692.00	113,557.00	110,422.00	107,287.00	-2.69%	(3,135.00)
60450457	591000	PFAS REMEDIATION FORGE VILLAGE & NUTTING FA	-	44,000.00	110,000.00	332,514.00	864,000.00	150.00%	66,000.00
60450700	590000	FORGE VILLAGE PUMP STATIONS 1&2 UPGRADES FY2	-	19,338.00	-	-	-	-100.00%	(19,338.00)
60450700	590000	UPGRADE ULTRAVIOLET DISINFECTION SYSTEM- FC	-	25,500.00	-	30,600.00	85,800.00	-100.00%	(25,500.00)
60450700	590000	UPGRADE ULTRAVIOLET DISINFECTION SYSTEM-NU	-	25,500.00	-	38,250.00	107,250.00	-100.00%	(25,500.00)
60450700	590000	DEVELOP A NEW SOURCE	-	-	-	108,000.00	258,000.00	-	-
60450700	590000	RESIDUAL STORAGE AT NUTTING RD WTP	-	-	-	31,050.00	85,675.00	-	-
60450700	590000	12 NORTH MAIN STREET	-	-	-	-	26,675.00	-	-
60450700	590000	8" BRIDGE STREET WATER MAIN (PINE RIDGE RD TO E)	-	-	-	24,300.00	65,700.00	-	-
60450700	592008	INTEREST ON SHORT-TERM DEBT	-	-	-	-	-	-	-
60450700	590000	<b>SUBTOTAL - NON-ISSUED BONDS</b>	-	<b>311,030.00</b>	<b>423,557.00</b>	<b>870,136.00</b>	<b>1,790,387.00</b>	<b>36.18%</b>	<b>112,527.00</b>
<b>CATEGORY TOTAL</b>			<b>1,008,905.38</b>	<b>1,310,191.00</b>	<b>1,404,897.00</b>	<b>1,823,470.00</b>	<b>2,721,414.00</b>	<b>7.23%</b>	<b>94,706.00</b>
<b>DEPARTMENT TOTAL</b>			<b>4,049,877.68</b>	<b>5,020,758.00</b>	<b>5,214,665.00</b>	<b>5,619,139.00</b>	<b>6,534,434.00</b>	<b>3.86%</b>	<b>193,907.00</b>

<b>630 RECREATION ENTERPRISE FUND</b>			<b>FISCAL 2024</b>	<b>FISCAL 2025</b>	<b>FISCAL 2026</b>	<b>FISCAL 2027</b>	<b>FISCAL 2028</b>	<b>FISCAL 2026</b>	<b>FISCAL 2026</b>
<b>ORG</b>	<b>OBJ</b>	<b>DESCRIPTION</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>TMR</b>	<b>PROJECTED</b>	<b>PROJECTED</b>	<b>% INC/DEC</b>	<b>\$ INC/DEC</b>
<b>PERSONAL SERVICES</b>									
63630100	511020	DIRECTOR	112,349.10	116,888.00	119,226.00	121,611.00	124,043.00	2.00%	2,338.00
63630100	511030	ASSISTANT DIRECTOR	86,961.15	90,741.00	93,009.00	96,765.00	99,184.00	2.50%	2,268.00
63630100	511500	OFFICE MANAGER	-	-	-	-	-	-	-
63630100	511520	ADMIN ASSISTANT	64,950.60	61,681.00	61,681.00	61,681.00	61,681.00	0.00%	-
63630100	512230	RECREATION SUPERVISOR/ASST	282,936.29	313,266.00	346,834.00	356,762.00	364,624.00	10.72%	33,568.00
63630100	511650	CUSTODIAL SERVICES	-	6,120.00	4,230.00	4,230.00	4,230.00	-30.88%	(1,890.00)
63630100	512270	OTHER RECREATION STAFF	265,682.53	285,000.00	285,000.00	285,000.00	285,000.00	0.00%	-
63630100	515050	LONGEVITY	4,847.00	6,396.00	7,156.00	8,094.00	8,094.00	11.88%	760.00
<b>CATEGORY TOTAL</b>			<b>817,726.67</b>	<b>880,092.00</b>	<b>917,136.00</b>	<b>934,143.00</b>	<b>946,856.00</b>	<b>4.21%</b>	<b>37,044.00</b>
<b>EXPENSES</b>									
63630200	521010	ELECTRICITY	674.60	353.00	725.00	750.00	775.00	105.38%	372.00
63630200	523010	WATER	128.89	235.00	235.00	235.00	235.00	0.00%	-
63630200	524010	BUILDING MAINTENANCE	-	-	-	-	-	-	-
63630200	524020	VEHICLE MAINTENANCE	-	500.00	500.00	500.00	500.00	0.00%	-
63630200	530920	CONTRACTED SERVICES	4,815.00	-	6,000.00	6,000.00	6,000.00	-	6,000.00
63630200	534040	PRINTING SERVICES	368.82	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
63630200	538080	FIELD TRIPS	13,524.23	15,000.00	15,000.00	15,000.00	15,000.00	0.00%	-
63630200	538100	RECREATION SQUIRT EXPENSE	458.34	500.00	500.00	500.00	500.00	0.00%	-
63630200	538200	RECREATION YOUTH EXPENSE	63,964.00	50,000.00	65,000.00	65,000.00	65,000.00	30.00%	15,000.00
63630200	538300	RECREATION ADULT EXPENSE	12,682.00	10,000.00	13,000.00	13,000.00	13,000.00	30.00%	3,000.00
63630200	538400	RECREATION WPC/REC CLUB EXP	6,354.60	20,000.00	20,000.00	20,000.00	20,000.00	0.00%	-
63630200	538500	RECREATION SUMMER WEEKLY EXP	12,724.17	12,000.00	12,000.00	12,000.00	12,000.00	0.00%	-
63630200	538700	RECREATION WATERFRONT EXP	2,977.83	6,000.00	5,000.00	5,000.00	5,000.00	-16.67%	(1,000.00)
63630200	538800	RECREATION BROCHURE EXPENSE	8,490.00	9,000.00	9,000.00	9,000.00	9,000.00	0.00%	-
63630200	541010	GASOLINE	-	360.00	360.00	360.00	360.00	0.00%	-
63630200	542010	OFFICE SUPPLIES	172.13	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
63630200	556090	OTHER RECREATION SUPPLIES	-	-	-	-	-	-	-
63630200	571010	TRAVEL-MILEAGE	-	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
63630200	571100	MEETINGS & CONFERENCES	-	500.00	500.00	500.00	500.00	0.00%	-
63630200	573010	DUES AND MEMBERSHIPS	300.00	275.00	475.00	475.00	475.00	72.73%	200.00
63630200	596010	XFER TO GF - DIRECT/INDIRECT COSTS	241,048.00	186,412.00	154,850.00	154,850.00	154,850.00	-16.93%	(31,562.00)
63630800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>368,682.61</b>	<b>314,135.00</b>	<b>306,145.00</b>	<b>306,170.00</b>	<b>306,195.00</b>	<b>-2.54%</b>	<b>(7,990.00)</b>
<b>DEPARTMENT TOTAL</b>			<b>1,186,409.28</b>	<b>1,194,227.00</b>	<b>1,223,281.00</b>	<b>1,240,313.00</b>	<b>1,253,051.00</b>	<b>2.43%</b>	<b>29,054.00</b>

640 AMBULANCE ENTERPRISE FUND			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
64230100	511260	FIREFIGHTERS	687,897.79	698,148.00	670,765.00	676,816.00	683,021.00	-3.92%	(27,383.00)
64230100	511265	CALL EMTS	-	-	-	-	-	-	-
64230100	513120	OVERTIME	183,001.02	180,000.00	186,000.00	186,000.00	186,000.00	3.33%	6,000.00
64230100	513170	HOLIDAY OVERTIME	11,028.29	12,350.00	12,354.00	12,354.00	12,354.00	0.03%	4.00
64230100	513260	TRAINING	31,121.70	36,500.00	36,500.00	36,500.00	36,500.00	0.00%	-
64230100	514050	EDUCATION INCENTIVE PAY	15,387.24	20,185.00	3,200.00	3,200.00	3,200.00	-84.15%	(16,985.00)
64230100	515010	HOLIDAY PAY	31,635.63	34,774.00	33,410.00	33,712.00	34,021.00	-3.92%	(1,364.00)
64230100	515050	LONGEVITY	5,300.00	6,400.00	4,950.00	4,950.00	5,450.00	-22.66%	(1,450.00)
<b>CATEGORY TOTAL</b>			<b>965,371.67</b>	<b>988,357.00</b>	<b>947,179.00</b>	<b>953,532.00</b>	<b>960,546.00</b>	<b>-4.17%</b>	<b>(41,178.00)</b>
<b>EXPENSES</b>									
64230200	517070	UNIFORM ALLOWANCE	11,125.27	10,800.00	12,000.00	12,000.00	12,000.00	11.11%	1,200.00
64230200	521010	ELECTRICITY	6,127.58	7,000.00	7,500.00	7,500.00	7,500.00	7.14%	500.00
64230200	521020	NATURAL GAS	13,574.17	11,024.00	14,000.00	14,000.00	14,000.00	27.00%	2,976.00
64230200	523010	WATER	2,194.36	2,048.00	2,300.00	2,300.00	2,300.00	12.30%	252.00
64230200	524010	BUILDING MAINTENANCE	626.19	2,500.00	2,000.00	2,000.00	2,000.00	-20.00%	(500.00)
64230200	524020	VEHICLE MAINTENANCE	9,845.24	7,500.00	10,500.00	10,500.00	10,500.00	40.00%	3,000.00
64230200	524030	EQUIPMENT MAINTENANCE	4,853.96	12,500.00	11,500.00	11,500.00	11,500.00	-8.00%	(1,000.00)
64230200	524060	COMMUNICATION EQUIPMENT MAINTENANCE	-	1,500.00	1,000.00	1,000.00	1,000.00	-33.33%	(500.00)
64230200	530500	TRAINING & DEVELOPMENT	7,085.05	6,000.00	6,000.00	6,000.00	6,000.00	0.00%	-
64230200	530920	CONTRACTED SERVICES	66,431.25	58,000.00	68,000.00	68,000.00	68,000.00	17.24%	10,000.00
64230200	534010	POSTAGE	-	350.00	150.00	150.00	150.00	-57.14%	(200.00)
64230200	534040	PRINTING SERVICES	381.24	450.00	425.00	425.00	425.00	-5.56%	(25.00)
64230200	541010	GASOLINE	14,395.00	19,000.00	17,500.00	17,500.00	17,500.00	-7.89%	(1,500.00)
64230200	542010	OFFICE SUPPLIES	46.33	500.00	300.00	300.00	300.00	-40.00%	(200.00)
64230200	545010	CUSTODIAL/CLEANING SUPPLIES	1,336.28	1,550.00	1,500.00	1,500.00	1,500.00	-3.23%	(50.00)
64230200	548010	VEHICULAR PARTS & ACCESSORIES	3,170.48	14,000.00	14,000.00	14,000.00	14,000.00	0.00%	-
64230200	548020	VEHICULAR TIRES & TUBES	2,582.12	4,000.00	4,000.00	4,000.00	4,000.00	0.00%	-
64230200	550010	HEALTH / MEDICAL SUPPLIES	69,109.11	70,500.00	75,000.00	75,000.00	75,000.00	6.38%	4,500.00
64230200	550020	OXYGEN	2,860.50	2,300.00	3,200.00	3,200.00	3,200.00	39.13%	900.00
64230200	552045	HEALTH EQUIPMENT	-	-	-	-	-	-	-
64230200	571100	MEETINGS & CONFERENCES	60.06	500.00	300.00	300.00	300.00	-40.00%	(200.00)
64230200	573010	DUES & MEMBERSHIPS	10,954.88	5,500.00	11,500.00	11,500.00	11,500.00	109.09%	6,000.00
64230200	596010	XFER TO GF - DIRECT/INDIRECT COSTS	304,456.00	460,562.00	370,483.00	370,483.00	370,483.00	-19.56%	(90,079.00)
64230800	570000	ENCUMBRANCES	2,076.62	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>533,291.69</b>	<b>698,084.00</b>	<b>633,158.00</b>	<b>633,158.00</b>	<b>633,158.00</b>	<b>-9.30%</b>	<b>(64,926.00)</b>
<b>DEPARTMENT TOTAL</b>			<b>1,498,663.36</b>	<b>1,686,441.00</b>	<b>1,580,337.00</b>	<b>1,586,690.00</b>	<b>1,593,704.00</b>	<b>-6.29%</b>	<b>(106,104.00)</b>

650 STORMWATER ENTERPRISE FUND			FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2026	FISCAL 2026
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
<b>PERSONAL SERVICES</b>									
65427100	511512	STAFF ENGINEER	-	84,897.00	81,600.00	83,232.00	84,897.00	-3.88%	(3,297.00)
65427100	511520	ADMINISTRATIVE ASSISTANT	-	-	-	-	-	-	-
65427100	511660	EQUIPMENT OPERATORS / LABORERS	29,744.00	30,197.00	32,301.00	33,502.00	33,502.00	6.97%	2,104.00
65427100	513160	OTHER OVERTIME	4,168.91	5,000.00	5,000.00	5,000.00	5,000.00	0.00%	-
65427100	514090	DEPARTMENTAL STIPENDS	-	-	-	-	-	-	-
65427100	515050	LONGEVITY	-	-	300.00	300.00	300.00	-	300.00
65427100	519020	SICK LEAVE/VACATION BUYBACK	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>33,912.91</b>	<b>120,094.00</b>	<b>119,201.00</b>	<b>122,034.00</b>	<b>123,699.00</b>	<b>-0.74%</b>	<b>(893.00)</b>
<b>EXPENSES</b>									
65427200	513250	SPECIAL DETAILS	13,974.49	11,000.00	14,000.00	14,000.00	14,000.00	27.27%	3,000.00
65427200	524020	VEHICLE MAINTENANCE	35.00	27,000.00	10,000.00	10,000.00	10,000.00	-62.96%	(17,000.00)
65427200	524030	EQUIPMENT MAINTENANCE	-	1,260.00	5,000.00	5,000.00	5,000.00	296.83%	3,740.00
65427200	524050	IT MAINTENANCE SUPPORT	18,122.99	21,899.00	27,000.00	27,000.00	27,000.00	23.29%	5,101.00
65427200	525020	DRAINAGE MAINTENANCE	35,939.95	34,000.00	35,000.00	35,000.00	35,000.00	2.94%	1,000.00
65427200	525022	DRAINAGE INVESTIGATION	45,500.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%	-
65427200	529045	CATCH BASIN CLEANING	66,510.79	75,000.00	75,000.00	75,000.00	75,000.00	0.00%	-
65427200	529055	STREET SWEEPING	50,399.80	61,000.00	55,000.00	57,000.00	59,000.00	-9.84%	(6,000.00)
65427200	529060	STREET WASTE DISPOSAL SERV	29,260.66	35,000.00	35,000.00	35,000.00	35,000.00	0.00%	-
65427200	529080	TESTING / WATER QUALITY SERV	-	5,000.00	5,000.00	5,000.00	5,000.00	0.00%	-
65427200	529085	PIPE MONITORING	-	10,000.00	5,000.00	5,000.00	5,000.00	-50.00%	(5,000.00)
65427200	530700	ENGINEERING SERVICES	4,800.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%	-
65427200	530750	MS4 GENERAL PERMIT COMPLIANCE	39,900.00	43,500.00	45,000.00	45,000.00	45,000.00	3.45%	1,500.00
65427200	530760	MS4 CORRECTIVE ACTIONS	-	15,000.00	15,000.00	15,000.00	15,000.00	0.00%	-
65427200	530920	CONTRACTED SERVICES	36,661.56	10,802.00	20,000.00	20,000.00	20,000.00	85.15%	9,198.00
65427200	530950	FEE CONSULTING SERVICES	1,500.00	9,000.00	2,000.00	2,000.00	2,000.00	-77.78%	(7,000.00)
65427200	534010	POSTAGE AND PRINTING EXPENSE	4,880.26	8,000.00	6,000.00	6,000.00	6,000.00	-25.00%	(2,000.00)
65427200	534030	ADVERTISING-GENERAL	-	-	-	-	-	-	-
65427200	541020	DIESEL FUEL/GAS	-	4,500.00	4,500.00	4,500.00	4,500.00	0.00%	-
65427200	542060	SOFTWARE SERVICES	-	2,500.00	500.00	500.00	500.00	-80.00%	(2,000.00)
65427200	596010	XFER TO GF - DIRECT/INDIRECT COSTS	535,535.00	553,159.00	593,039.00	593,039.00	593,039.00	7.21%	39,880.00
65427800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
<b>CATEGORY TOTAL</b>			<b>883,020.50</b>	<b>982,620.00</b>	<b>1,007,039.00</b>	<b>1,009,039.00</b>	<b>1,011,039.00</b>	<b>2.49%</b>	<b>24,419.00</b>
<b>650 STORMWATER ENTERPRISE FUND</b>									
ORG	OBJ	DESCRIPTION	FISCAL 2024 ACTUAL	FISCAL 2025 BUDGET	FISCAL 2026 TMR	FISCAL 2027 PROJECTED	FISCAL 2028 PROJECTED	FISCAL 2026 % INC/DEC	FISCAL 2026 \$ INC/DEC
<b>PRINCIPAL &amp; INTEREST</b>									
65427572	591000	POND BROOK & BLUE BROOK CULVERT DESIGN - PRIN	-	-	25,000.00	25,000.00	25,000.00	-	25,000.00
65427572	592000	POND BROOK & BLUE BROOK CULVERT DESIGN - INTE	-	-	18,063.00	17,000.00	15,938.00	-	18,063.00
65427572	592500	POND BROOK & BLUE BROOK CULVERT DESIGN - INTE	-	-	-	-	-	-	-
65427737	591000	OAK HILL/PLAIN/MOORE RD - PRINCIPAL	62,500.00	101,000.00	101,000.00	101,000.00	101,000.00	0.00%	-
65427737	592000	OAK HILL/PLAIN/MOORE RD - INTEREST	-	80,800.00	76,760.00	72,720.00	68,680.00	-5.00%	(4,040.00)
65427737	592500	OAK HILL/PLAIN/MOORE RD - INTEREST ON NOTES	72,403.22	-	-	-	-	-	-
65427784	591000	POND BROOK & BLUE BROOK CULVERT CONSTRUCTIO	-	75,000.00	75,000.00	75,000.00	75,000.00	0.00%	-
65427784	592000	POND BROOK & BLUE BROOK CULVERT CONSTRUCTIO	-	63,750.00	60,563.00	57,375.00	54,188.00	-5.00%	(3,187.00)
65427784	592500	POND BROOK & BLUE BROOK CULVERT CONSTRUCTIO	17,833.30	-	-	-	-	-	-
65427786	591000	185 N MAIN CULVERT DESIGN PRINCIPAL 06/22	30,000.00	-	25,000.00	25,000.00	25,000.00	-	25,000.00
65427786	592000	185 N MAIN CULVERT DESIGN INTEREST 06/22	-	-	19,125.00	18,063.00	17,000.00	-	19,125.00
65427786	592500	185 N MAIN CULVERT DESIGN INTEREST ON NOTES 06	17,833.30	-	-	-	-	-	-
<b>SUBTOTAL - ISSUED BONDS</b>			<b>200,569.82</b>	<b>320,550.00</b>	<b>400,511.00</b>	<b>391,158.00</b>	<b>381,806.00</b>	<b>24.94%</b>	<b>79,961.00</b>
65427700	590000	185 N MAIN CULVERT CONSTRUCTION PRINCIPAL 06/2	-	-	-	87,500.00	87,500.00	-	-
65427700	590000	3 CULVERT CONSTRUCTION NO.MAIN, FORGE VILLAG	-	-	52,500.00	70,656.00	70,656.00	-	52,500.00
65427700	592008	INTEREST ON SHORT-TERM DEBT	-	-	-	-	-	-	-
<b>65427700 590000 SUBTOTAL - NON-ISSUED BONDS</b>			<b>-</b>	<b>-</b>	<b>52,500.00</b>	<b>158,156.00</b>	<b>158,156.00</b>	<b>-</b>	<b>52,500.00</b>
<b>CATEGORY TOTAL</b>			<b>200,569.82</b>	<b>320,550.00</b>	<b>453,011.00</b>	<b>549,314.00</b>	<b>539,962.00</b>	<b>41.32%</b>	<b>132,461.00</b>
<b>DEPARTMENT TOTAL</b>			<b>1,117,503.23</b>	<b>1,423,264.00</b>	<b>1,579,251.00</b>	<b>1,680,387.00</b>	<b>1,674,700.00</b>	<b>10.96%</b>	<b>155,987.00</b>