

**TOWN OF WESTFORD
TOWN MANAGER RECOMMENDED
OPERATING BUDGET
FISCAL 2011**

		FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
GENERAL GOVERNMENT					
122	SELECTMEN				
	Personal Services	0	0	0	0
	Expenses	11,498	15,590	17,590	17,590
	Capital	0	0	0	0
	TOTAL 122	11,498	15,590	17,590	17,590
123	TOWN MANAGER				
	Personal Services	290,957	307,214	299,607	299,607
	Expenses	61,147	18,100	31,700	31,700
	Capital	0	0	0	0
	TOTAL 123	352,104	325,314	331,307	331,307
131	FINANCE COMMITTEE				
	Personal Services	0	0	0	0
	Expenses	5,834	8,063	7,933	7,933
	Capital	0	0	0	0
	Reserve Fund	810,000	192,000	192,000	192,000
	(Transfers out)	(300,698)	(34,542)	0	0
	TOTAL 131	515,136	165,521	199,933	199,933
132	FINANCE DIRECTOR				
	Personal Services	220,868	230,841	235,929	235,929
	Expenses	15,415	6,705	7,205	7,205
	Capital	0	0	0	0
	Audit	33,250	31,250	31,250	31,250
	TOTAL 132	269,533	268,796	274,384	274,384
135	TOWN ACCOUNTANT				
	Personal Services	204,740	212,441	223,723	223,723
	Expenses	2,278	2,900	2,900	2,900
	Capital	0	0	0	0
	TOTAL 135	207,018	215,341	226,623	226,623
141	BOARD OF ASSESSORS				
	Personal Services	193,738	200,836	208,439	208,439
	Expenses	8,370	60,900	25,700	25,700
	Capital	0	0	0	0
	TOTAL 141	202,108	261,736	234,139	234,139
145	TAX COLLECTOR				
	Personal Services	179,552	169,265	188,188	188,188
	Expenses	40,161	64,065	58,215	58,215
	Capital	0	0	0	0
	TOTAL 145	219,713	233,330	246,403	246,403
151	LEGAL SERVICES				
	Personal Services	0	0	0	0
	Expenses	163,343	178,200	178,200	178,200
	Capital	0	0	0	0
	TOTAL 151	163,343	178,200	178,200	178,200
152	HUMAN RESOURCES				
	Personal Services	163,112	166,584	170,547	170,547
	Expenses	9,190	12,020	12,020	12,020
	Compensation Reserve	400,000	132,611	100,000	100,000
	Transfers out	(219,099)	(21,782)	0	0
	Capital	0	0	0	0
	TOTAL 152	353,204	289,433	282,567	282,567

		FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
155	TECHNOLOGY				
	Personal Services	274,056	295,137	296,659	296,659
	Expenses	696,187	631,654	613,350	613,350
	Capital	0	0	0	0
	TOTAL 155	970,244	926,791	910,009	910,009
161	TOWN CLERK				
	Personal Services	185,948	194,646	211,683	211,683
	Expenses	16,116	23,197	23,847	23,847
	Capital	0	0	0	0
	TOTAL 161	202,063	217,843	235,530	235,530
170	PERMITTING DEPARTMENT				
	Personal Services	119,153	179,212	199,683	199,683
	Expenses	33,569	49,000	49,340	44,340
	Capital	0	0	0	0
	TOTAL 170	152,722	228,212	249,023	244,023
171	CONSERVATION COMMISSION				
	Personal Services	71,114	72,946	74,815	74,815
	Expenses	3,725	5,750	5,750	5,750
	Receipts Reserved Offset	0	0	0	0
	TOTAL 171	74,839	78,696	80,565	80,565
175	PLANNING BOARD				
	Personal Services	62,307	66,197	70,315	70,315
	Expenses	8,608	24,550	25,800	25,800
	Capital	0	0	0	0
	TOTAL 175	70,915	90,747	96,115	96,115
176	ZONING BOARD OF APPEALS				
	Personal Services	0	0	0	0
	Expenses	5,655	5,000	5,750	5,750
	Capital	0	0	0	0
	TOTAL 176	5,655	5,000	5,750	5,750
179	GIS				
	Personal Services	62,307	96,714	101,440	101,440
	Expenses	25,394	25,000	17,150	17,150
	Capital	0	0	0	0
	TOTAL 179	87,701	121,714	118,590	118,590
192	TOWN HALL MAINTENANCE				
	Personal Services	42,895	44,795	45,867	45,867
	Expenses	510,347	102,200	119,875	107,150
	Capital	0	0	0	0
	TOTAL 192	553,241	146,995	165,742	153,017
	TOTAL GENERAL GOVERNMENT	4,411,038	3,769,259	3,852,470	3,834,745

		FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
PUBLIC SAFETY					
210	POLICE DEPARTMENT				
	Personal Services	3,603,372	3,875,680	4,323,120	4,107,507
	Expenses	339,154	392,488	436,374	415,897
	Capital	0	0	0	0
	Offset	0	0	0	0
	TOTAL 210	3,942,526	4,268,168	4,759,494	4,523,404
220	FIRE DEPARTMENT				
	Personal Services	2,507,524	2,524,585	2,608,366	2,608,366
	Offset From Grant	(261,173)	(206,486)	(128,540)	(128,540)
	Expenses	251,684	229,711	226,150	218,042
	Offset From Grant	(22,566)	0	0	0
	Capital	0	0	0	0
	TOTAL 220	2,475,469	2,547,810	2,705,976	2,697,868
241	BUILDING DEPARTMENT				
	Personal Services	223,742	240,232	245,439	245,439
	Expenses	7,816	17,497	16,697	16,697
	Capital	0	0	0	0
	TOTAL 241	231,558	257,729	262,136	262,136
244	SEALER WGHTS/MEASURE				
	Personal Services	0	0	0	0
	Expenses	3,000	3,000	3,000	3,000
	Capital	0	0	0	0
	TOTAL 244	3,000	3,000	3,000	3,000
291	EMERGENCY MANAGEMENT				
	Personal Services	7,000	7,000	7,000	7,000
	Expenses	4,575	6,945	6,745	6,745
	Capital	0	0	0	0
	TOTAL 291	11,575	13,945	13,745	13,745
292	ANIMAL CONTROL				
	Personal Services	130,165	121,574	131,853	131,853
	Expenses	10,135	13,600	11,380	11,380
	Capital	0	0	0	0
	Offset*	(40,000)	(42,000)	(42,000)	(42,000)
	TOTAL 292	100,300	93,174	101,233	101,233
294	TREE WARDEN				
	Personal Services	2,000	2,000	2,000	2,000
	Expenses	19,854	32,650	32,650	32,650
	Capital	0	0	0	0
	TOTAL 294	21,854	34,650	34,650	34,650
TOTAL PUBLIC SAFETY		6,786,282	7,218,475	7,880,234	7,636,036

		FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
	EDUCATION				
300	WESTFORD PUBLIC SCHOOLS				
	Personal Services	41,768,067	43,732,137	45,462,017	45,143,337
	Expenses				
	Capital				
	TOTAL 300	41,768,067	43,732,137	45,462,017	45,143,337
310	NASHOBA TECH				
	Personal Services				
	Expenses				
	Capital				
	TOTAL 310	632,032	591,918	683,262	683,262
	TOTAL EDUCATION	42,400,099	44,324,055	46,145,279	45,826,599

		FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
PUBLIC WORKS					
410	ENGINEERING DEPARTMENT				
	Personal Services	116,979	113,320	151,961	151,961
	Expenses	18,795	13,850	13,850	13,850
	Capital	0	0	0	0
	TOTAL 410	135,774	127,170	165,811	165,811
421	HIGHWAY DEPARTMENT				
	Personal Services	1,358,881	1,254,298	1,304,452	1,304,452
	Expenses	1,666,067	1,111,830	1,117,119	1,106,824
	Capital	0	0	0	0
	TOTAL 421	3,024,948	2,366,128	2,421,571	2,411,276
427	STORMWATER MANAGEMENT				
	Personal Services	0	0	0	0
	Expenses	58,808	64,350	64,350	48,000
	Capital	0	0	0	0
	TOTAL 427	58,808	64,350	64,350	48,000
432	RECYCLING				
	Personal Services	0	0	0	0
	Expenses	184,070	189,383	247,700	247,700
	Offset/Recycling Revolving	0	0	0	0
	TOTAL 432	184,070	189,383	247,700	247,700
433	SOLID WASTE				
	Personal Services	0	0	0	0
	Expenses	1,226,155	1,375,851	1,169,100	1,169,100
	Capital	0	0	0	0
	TOTAL 433	1,226,155	1,375,851	1,169,100	1,169,100
**	NESWC ONLY	632,644	755,000	563,000	563,000
440	SEWERAGE COLLECTION				
	Personal Services	0	0	0	0
	Expenses	420	4,950	4,950	4,950
	Offset/Recycling Revolving	0	0	0	0
	TOTAL 440	420	4,950	4,950	4,950
491	CEMETERY DEPARTMENT				
	Personal Services	70,845	67,783	94,961	70,028
	Expenses	14,277	17,990	17,328	17,328
	Capital	0	0	0	0
	TOTAL 491	85,121	85,773	112,289	87,356
TOTAL PUBLIC WORKS		4,715,296	4,213,605	4,185,771	4,134,193

		FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
HEALTH & HUMAN SERVICES					
510	BOARD OF HEALTH				
	Personal Services	349,770	346,071	357,456	357,456
	Expenses	31,132	46,650	36,500	36,500
	Capital	0	0	0	0
	Offset-Grant	(4,875)	0	0	0
	TOTAL 510	376,027	392,721	393,956	393,956
539	ADULT SUPPORTIVE DAY CARE				
	Personal Services	16,801	0	0	0
	Expenses	7,020	0	0	0
	Offset/Revolving	0	0	0	0
	Capital	0	0	0	0
	TOTAL 539	23,820	0	0	0
540	SENIOR CENTER				
	Personal Services	136,803	126,881	115,410	115,410
	Expenses	42,603	36,150	42,286	42,286
	Capital	0	0	0	0
	TOTAL 540	179,406	163,031	157,696	157,696
541	COUNCIL ON AGING				
	Personal Services	158,199	177,931	181,428	181,428
	Expenses	67,163	74,064	70,052	68,552
	Capital	0	0	0	0
	TOTAL 541	225,362	251,995	251,480	249,980
543	VETERANS SERVICES				
	Personal Services	8,430	9,360	12,480	12,480
	Expenses	8,122	15,155	15,155	15,155
	Capital	0	0	0	0
	TOTAL 542	16,552	24,515	27,635	27,635
TOTAL HEALTH & HUMAN SVCS		821,167	832,261	830,767	829,267

		FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
CULTURE & RECREATION					
610	LIBRARY				
	Personal Services	1,027,861	1,068,032	1,094,723	1,094,723
	Expenses	301,697	338,848	329,815	329,815
	Capital	0	0	0	0
	TOTAL 610	1,329,558	1,406,880	1,424,538	1,424,538
630	RECREATION				
	Personal Services	186,660	196,969	201,119	201,119
	Expenses	10,950	12,600	11,866	11,866
	Offsets / Shared Costs	(193,707)	(209,569)	(212,985)	(212,985)
	Capital	0	0	0	0
	Shared Costs	0	0	0	0
	TOTAL 630	3,904	0	0	0
650	PARKS				
	Personal Services	231,868	244,451	256,900	256,900
	Expenses	40,775	34,800	34,433	34,433
	Offset	(42,000)	(52,000)	(52,000)	(52,000)
	Capital	0	0	0	0
	TOTAL 650	230,643	227,251	239,333	239,333
660	LAND MANAGEMENT				
	Personal Services	0	0	0	0
	Expenses	38,437	51,500	51,500	51,500
	Capital	0	0	0	0
	TOTAL 660	38,437	51,500	51,500	51,500
670	HISTORICAL COMMISSION				
	Personal Services	0	0	0	0
	Expenses	10,068	12,145	23,780	15,480
	Capital	0	0	0	0
	TOTAL 670	10,068	12,145	23,780	15,480
673	ROUDENBUSH COMM CTR				
	Personal Services	74,481	0	0	0
	Expenses	0	0	0	0
	Capital	0	0	0	0
	Offset	(74,481)	0	0	0
	TOTAL 673	(0)	0	0	0
692	CELEBRATIONS				
	Personal Services	0	0	0	0
	Expenses	0	0	0	0
	Capital	0	0	0	0
	TOTAL 692	0	0	0	0
TOTAL CULTURE & RECREATION		1,612,609	1,697,776	1,739,151	1,730,851

		FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
	DEBT SERVICE				
	710 DEBT SERVICE				
	Principal & Interest	9,240,051	9,820,502	8,542,125	8,542,125
	TOTAL 710	9,240,051	9,820,502	8,542,125	8,542,125
	TOTALS FOR DEBT SERVICE	9,240,051	9,820,502	8,542,125	8,542,125

		FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
	UNCLASSIFIED				
	940 OTHERWISE UNCLASSIFIED				
	Expenses	(787,300)	(789,172)	(671,898)	(671,898)
	945 EMPLOYEE BENEFITS & MISCELLANEOUS				
	Expenses	8,874,199	10,454,857	11,153,502	11,153,502
	TOTAL UNCLASSIFIED	8,874,199	10,454,857	11,153,502	11,153,502
	TOTAL UNCLASSIFIED	8,086,899	9,665,685	10,481,604	10,481,604
	TOTAL GENERAL FUND	78,073,442	81,541,619	83,657,401	83,015,420

		FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
240	COMMUNITY PRESERVATION FUND				
	Principal & Interest	788,269	789,369	887,819	887,819
	TOTAL COMMUNITY PRESERVATION FUND	788,269	789,369	887,819	887,819
	TOTAL COMMUNITY PRESERVATION FUND	788,269	789,369	887,819	887,819
	WATER ENTERPRISE FUND				
600	WATER ENTERPRISE				
	Personal Services	928,935	991,620	1,006,068	1,006,068
	Expenses	1,454,566	1,629,322	1,527,885	1,527,885
	Capital	662,825	803,210	853,952	853,952
	TOTAL WATER ENTERPRISE	3,046,326	3,424,152	3,387,905	3,387,905
	TOTAL WATER ENTERPRISE FUND	3,046,326	3,424,152	3,387,905	3,387,905
	RECREATION ENTERPRISE FUND				
630	RECREATION ENTERPRISE				
	Personal Services	895,009	949,680	947,955	947,955
	Expenses	332,980	304,098	264,411	264,411
	Capital	0	0	0	0
	TOTAL RECREATION ENTERPRISE	1,227,988	1,253,778	1,212,366	1,212,366
	TOTAL RECREATION ENTERPRISE FUND	1,227,988	1,253,778	1,212,366	1,212,366
	AMBULANCE ENTERPRISE FUND				
640	AMBULANCE ENTERPRISE				
	Personal Services	516,536	570,442	597,158	597,158
	Expenses	307,453	359,044	361,969	361,969
	Capital	0	0	0	0
	TOTAL AMBULANCE ENTERPRISE	823,988	929,486	959,127	959,127
	TOTAL AMBULANCE ENTERPRISE FUND	823,988	929,486	959,127	959,127

OPERATING BUDGET SUMMARY

	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
<i>APPROPRIATION SUMMARY -</i>				
GENERAL GOVERNMENT	4,411,038	3,769,259	3,852,470	3,834,745
PUBLIC SAFETY	6,786,282	7,218,475	7,880,234	7,636,036
EDUCATION	42,400,099	44,324,055	46,145,279	45,826,599
PUBLIC WORKS	4,715,296	4,213,605	4,185,771	4,134,193
HEALTH & HUMAN SERVICES	821,167	832,261	830,767	829,267
CULTURE & RECREATION	1,612,609	1,697,776	1,739,151	1,730,851
DEBT SERVICE	9,240,051	9,820,502	8,542,125	8,542,125
UNCLASSIFIED	8,086,899	9,665,685	10,481,604	10,481,604
COMMUNITY PRESERVATION FUND	788,269	789,369	887,819	887,819
WATER ENTERPRISE FUND	3,046,326	3,424,152	3,387,905	3,387,905
RECREATION ENTERPRISE FUND	1,227,988	1,253,778	1,212,366	1,212,366
AMBULANCE ENTERPRISE FUND	823,988	929,486	959,127	959,127
TOTAL ARTICLE 5	83,960,012	87,938,404	90,104,618	89,462,637

DEPARTMENTAL OPERATING BUDGET DETAIL

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
122 SELECTMEN			FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED	TOWN MGR REC
EXPENSES						
01122200	524090	CONTRACTUAL CLERICAL SERVI	3,475	3,900	3,900	3,900
01122200	570000	OTHER CHARGES AND EXPENSES				
01122200	571100	MEETINGS & CONFERENCES			300	300
01122200	573010	DUES & MEMBERSHIPS	2,634	2,700	2,700	2,700
01122200	573020	NMCOG MEMBERSHIP	5,389	5,390	5,390	5,390
01122200	570000	TAX POSSESSION COMMITTEE		3,000	5,000	5,000
01122200	578010	SPECIAL DEPT EXPENSES		600	300	300
01122800	570000	ENCUMBRANCES				
CATEGORY TOTAL			11,498	15,590	17,590	17,590
DEPARTMENT TOTAL			11,498	15,590	17,590	17,590

Town of Westford Budget Worksheet Fiscal Year 2011									
123 TOWN MANAGER				FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011		
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC		
PERSONAL SERVICES									
01123100	511010	TOWN MANAGER		120,000	138,375	141,143	141,143		
01123100	511030	ASSISTANT TOWN MANAGER		104,188	98,631	87,720	87,720		
01123100	511520	ADMINISTRATIVE ASSISTANT		37,212	54,209	55,294	55,294		
01123100	511530	SECRETARY		22,585	3,952	6,000	6,000		
01123100	511550	SENIOR ASSISTANT			3,297	0	0		
01123100	515050	LONGEVITY		500	1,250	750	750		
01123100	517000	FRINGE BENEFITS		2,355					
01123100	517130	ANNUITY CONTRIBUTION		2,917	5,000	5,000	5,000		
01123100	517160	LIFE INSURANCE / LONG TERM DISAB		1,201	2,500	3,700	3,700		
CATEGORY TOTAL				290,957	307,214	299,607	299,607		
EXPENSES									
01123200	524090	OTHER CONTRACTUAL SERVICES		2,559					
01123200	534010	POSTAGE		1,207	500	500	500		
01123200	534030	ADVERTISING-LEGAL		867	3,400	2,000	2,000		
01123200	542010	OFFICE SUPPLIES		1,268	1,400	2,000	2,000		
01123200	542040	FORMS/PRINTING		568	1,000	1,000	1,000		
01123200	555015	BOOKS & SUBSCRIPTIONS		1,198	700	1,200	1,200		
01123200	571010	TRAVEL - MILEAGE		6,716	7,700	5,000	5,000		
01123200	571100	MEETINGS & CONFERENCES		46,765	2,000	2,500	2,500		
01123200	573010	DUES AND MEMBERSHIPS		0	1,400	2,500	2,500		
01123200	NEW	MANAGEMENT PERFORMANCE TRAINING				15,000	15,000		
01123800	570000	ENCUMBRANCES							
CATEGORY TOTAL				61,147	18,100	31,700	31,700		
DEPARTMENT TOTAL				352,104	325,314	331,307	331,307		

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
131 FINANCE COMMITTEE			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
EXPENSES					
01131200	534040	PRINTING/POSTAGE SERVICES	4,631	5,100	6,500
01131200	538090	OTHER PURCHASED SERVICES	770	2,530	1,000
01131200	571100	MEETINGS & CONFERENCES		165	165
01131200	573010	DUES & MEMBERSHIPS	433	268	268
01131800	570000	ENCUMBRANCES			
CATEGORY TOTAL			5,834	8,063	7,933
01131600	579010	RESERVE FUND	810,000	192,000	192,000
		TRANSFERS OUT	(300,698)	(34,542)	
CATEGORY TOTAL			509,302	157,458	192,000
DEPARTMENT TOTAL			509,302	165,521	199,933

Town of Westford Budget Worksheet Fiscal Year 2011									
132 FINANCE DIRECTOR					FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011	
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC		
PERSONAL SERVICES									
01132100	511020	FINANCE DIRECTOR		104,889	107,512	109,662	109,662		
01132100	511030	ASSISTANT TREASURER		57,521	61,114	62,336	62,336		
01132100	511540	FINANCE & BUDGET ANALYST		57,458	60,715	61,931	61,931		
01132100	515050	LONGEVITY		1,000	1,500	2,000	2,000		
CATEGORY TOTAL					220,868	230,841	235,929	235,929	
EXPENSES									
01132200	524090	OTHER CONTRACTUAL SERVICES		1,254	0				
01132200	530200	ACCOUNTING & AUDITING SERV		33,250	31,250	31,250	31,250		
01132200	542010	OFFICE SUPPLIES		2,036	400	400	400		
01132200	542040	FORMS/PRINTING		1,324	400	400	400		
01132200	571010	TRAVEL - MILEAGE		3,600	3,700	3,700	3,700		
01132200	571100	MEETINGS & CONFERENCES		724	500	1,000	1,000		
01132200	573010	DUES & MEMBERSHIPS		455	455	455	455		
01132200	574120	PUBLIC EMPLOYEE BOND		1,225	1,250	1,250	1,250		
01132800	570000	ENCUMBRANCES		4,797					
CATEGORY TOTAL					48,665	37,955	38,455	38,455	
DEPARTMENT TOTAL					269,533	268,796	274,384	274,384	

Town of Westford										
Budget Worksheet										
Fiscal Year 2011										
135 TOWN ACCOUNTANT						FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011	
OBJ	ORG	DESCRIPTION			ACTUAL	FINAL	REQUESTED	TOWN MGR REC		
PERSONAL SERVICES										
01135100	511020	TOWN ACCOUNTANT			80,990	83,015	84,675	84,675		
01135100	511030	ASSISTANT TOWN ACCOUNTANT			53,801	57,161	60,286	60,286		
01135100	511508	PAYROLL ADMINISTRATOR			50,514	53,715	55,300	55,300		
01135100	511520	ADMINISTRATIVE ASSISTANT					22,222	22,222		
01135100	511550	SENIOR ASSISTANT			18,435	17,550	0	0		
01135100	515050	LONGEVITY			1,000	1,000	1,240	1,240		
CATEGORY TOTAL						204,740	212,441	223,723	223,723	
EXPENSES										
01135200	524090	OTHER CONTRACTUAL SERVICES				0				
01135200	542010	OFFICE SUPPLIES			1,164	1,000	1,200	1,200		
01135200	542040	FORMS/PRINTING			341	200	350	350		
01135200	571100	MEETINGS & CONFERENCES			633	1,550	1,200	1,200		
01135200	573010	DUES AND MEMBERSHIPS			140	150	150	150		
01135800	570000	ENCUMBRANCES								
CATEGORY TOTAL						2,278	2,900	2,900	2,900	
DEPARTMENT TOTAL						207,018	215,341	226,623	226,623	

Town of Westford										
Budget Worksheet										
Fiscal Year 2011										
141 ASSESSORS						FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011	
OBJ	ORG	DESCRIPTION			ACTUAL	FINAL	REQUESTED	TOWN MGR REC		
PERSONAL SERVICES										
01141100	511020	PRINCIPAL ASSESSOR			80,217	82,223	83,867	83,867		
01141100	511390	DATA COLLECTOR			55,630	59,104	62,336	62,336		
01141100	511510	ADMIN ANALYST			13,672					
01141100	511530	ADMIN ASSISTANT				14,802	16,168	16,168		
01141100	511550	SENIOR ASSISTANT			42,719	43,457	44,318	44,318		
01141100	515050	LONGEVITY			1,500	1,250	1,750	1,750		
CATEGORY TOTAL						193,738	200,836	208,439	208,439	
EXPENSES										
01141200	524090	CONTRACTED SERVICES			2,825	49,500	15,000	15,000		
01141200	542010	OFFICE SUPPLIES			640	1,750	1,250	1,250		
01141200	542040	FORMS/PRINTING			295	350	350	350		
01141200	555015	BOOKS & SUBSCRIPTIONS			275	0				
01141200	571010	TRAVEL - MILEAGE			3,600	6,300	6,300	6,300		
01141200	571100	MEETINGS & CONFERENCES				1,600	1,600	1,600		
01141200	573010	DUES & MEMBERSHIPS			735	1,400	1,200	1,200		
01141800	570000	ENCUMBRANCES								
CATEGORY TOTAL						8,370	60,900	25,700	25,700	
DEPARTMENT TOTAL						202,108	261,736	234,139	234,139	

Town of Westford									
Budget Worksheet									
Fiscal Year 2011									
145 TAX COLLECTOR						FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION			ACTUAL	FINAL	REQUESTED	TOWN MGR REC	
PERSONAL SERVICES									
01145100	511020	TAX COLLECTOR			74,303	76,162	77,685	77,685	
01145100	511020	STIPEND TAX TITLE (Collector)			3,254	3,335	3,402	3,402	
01145100	511030	ASSISTANT COLLECTOR			53,106	54,564	55,655	55,655	
01145100	511530	ADMIN SECRETARY			45,140	31,454	47,196	47,196	
01145100	515050	LONGEVITY			3,750	3,750	4,250	4,250	
CATEGORY TOTAL						179,552	169,265	188,188	188,188
EXPENSES									
01145200	530130	LEGAL SERVICES - TAX TITLE			15,441	33,500	30,000	30,000	
01145200	534010	POSTAGE			15,034	16,500	16,500	16,500	
01145200	534040	PRINTING SERVICES			6,161	6,600	6,600	6,600	
01145200	542010	OFFICE SUPPLIES			989	3,850	1,500	1,500	
01145200	571010	TRAVEL - MILEAGE			212	225	225	225	
01145200	571100	MEETINGS & CONFERENCES			634	1,700	1,700	1,700	
01145200	573010	DUES AND MEMBERSHIPS			90	90	90	90	
01145200	574120	PUBLIC EMPLOYEE BOND			1,600	1,600	1,600	1,600	
01141800	570000	ENCUMBRANCES							
CATEGORY TOTAL						40,161	64,065	58,215	58,215
DEPARTMENT TOTAL						219,713	233,330	246,403	246,403

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
151 LEGAL SERVICES						
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
EXPENSES						
01151200	530110	LEGAL SERVICES - TOWN COUNSEL	91,660	148,500	148,500	148,500
01151200	530120	LEGAL SERVICES - LABOR COUNSEL	39,875	29,700	29,700	29,700
01151200	570000	ENCUMBRANCES	31,808			
CATEGORY TOTAL			163,343	178,200	178,200	178,200
DEPARTMENT TOTAL			163,343	178,200	178,200	178,200

Town of Westford								
Budget Worksheet								
Fiscal Year 2011								
152 HUMAN RESOURCES					FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC	
PERSONAL SERVICES								
01152100	511020	HUMAN RESOURCES DIRECTOR		82,364	85,341	87,046	87,046	
01152100	511070	BENEFITS COORDINATOR		38,536	33,796	34,472	34,472	
01152100	511520	ADMINISTRATIVE ASSISTANT		41,749	46,447	47,376	47,376	
01152100	515050	LONGEVITY - BENEFITS COORD.		463	1,000	1,653	1,653	
01152800	570000	ENCUMBRANCES						
CATEGORY TOTAL					163,112	166,584	170,547	170,547
EXPENSES								
01152200	517020	PRE-EMPLOY MEDICAL EXAM		2,508	1,000	2,000	2,000	
01152200	524090	OTHER CONTRACTED SERVICES		0	1,000	1,000	1,000	
01152200	534035	LEGAL ADVERTISING		1,525	1,500	1,500	1,500	
01152200	542010	OFFICE SUPPLIES		2,270	2,000	2,000	2,000	
01152200	557010	PROGRAMS & ACTIVITIES		1,926	3,000	3,000	3,000	
01152200	570000	PROFESSIONAL DEVELOPMENT		77	2,000	1,000	1,000	
01152200	571100	MEETINGS & CONFERENCES			520	520	520	
01152200	573010	DUES & MEMBERSHIPS		885	1,000	1,000	1,000	
01152800	570000	ENCUMBRANCES						
CATEGORY TOTAL					9,190	12,020	12,020	12,020
01152600	519010	COMPENSATION RESERVE		400,000	132,611	100,000	100,000	
01152600	519010	TRANSFERS OUT		(219,099)	(21,782)	0	0	
DEPARTMENT TOTAL					353,204	311,215	282,567	282,567

Town of Westford									
Budget Worksheet									
Fiscal Year 2011									
155 TECHNOLOGY						FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION			ACTUAL	FINAL	REQUESTED	TOWN MGR REC	
PERSONAL SERVICES									
01155100	511020	TECHNOLOGY DIRECTOR			89,739	91,984	93,823	93,823	
01155100	511540	COMPUTER TECHNICIAN			60,258	64,020	61,077	61,077	
01155100	511545	DATABASE MANAGER			60,258	64,020	67,521	67,521	
01155100	511580	HELP DESK COORDINATOR			53,801	57,161	60,286	60,286	
01155100	512075	SHARED PURCHASING			5,000	6,000	6,000	6,000	
01155100	512090	SHARED NETWORK ADMIN			5,000	6,952	6,952	6,952	
01155100	513120	O/T STM Supplemental				5,000	1,000	1,000	
01155100	515050	LONGEVITY							
CATEGORY TOTAL						274,056	295,137	296,659	296,659
EXPENSES									
01155200	521010	ELECTRICITY			3,581	10,500	11,000	11,000	
01155200	521020	NATURAL GAS			10	200	200	200	
01155200	523010	WATER				150	150	150	
01155200	527050	LIBRARY COPIER LEASE			3,927	4,500	4,500	4,500	
01155200	530400	NETWORK SUPPORT			54,075	45,000	50,000	50,000	
01155200	530430	DATA COMMUNICATIONS SERVICE			69,124	65,000	65,000	65,000	
01155200	530460	SERVER AND PRINTER SUPPORT			52,539	45,000	50,000	50,000	
01155200	530470	WORKSTATION SUPPORT				0	0	0	
01155200	530490	OTHER IT SERVICE CONTRACTS			124,677	115,000	120,000	120,000	
01155200	530500	MUNIS TRAINING			1,582	0	0	0	
01155200	530850	MUNIS SOFTWARE SUPPORT			88,801	85,154	50,000	50,000	
01155200	530920	CONTRACTED SERVICES			101,046	74,150	75,000	75,000	
01155200	534020	TELEPHONE			72,531	75,000	75,000	75,000	
01155200	534025	CELLULAR PHONES / MOBILE DATA			54,701	55,000	55,000	55,000	
01155200	534080	PAGING SERVICES			1,433	1,000	1,500	1,500	
01155200	542010	OFFICE SUPPLIES			9,048	1,000	1,000	1,000	
01155200	542050	HARDWARE SUPPLIES			50,196	50,000	50,000	50,000	
01155200	542070	IT SUPPLIES			5,317	0			
01155200	571010	MILEAGE			3,600	5,000	5,000	5,000	
01155200	571100	MEETINGS & CONFERENCES							
01155800	570000	ENCUMBRANCES							
CATEGORY TOTAL						696,187	631,654	613,350	613,350
DEPARTMENT TOTAL						970,244	926,791	910,009	910,009

Town of Westford										
Budget Worksheet										
Fiscal Year 2011										
161 TOWN CLERK										
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC				
PERSONAL SERVICES										
01161100	511020	TOWN CLERK	69,759	71,503	72,933	72,933				
01161100	511030	ASST TOWN CLERK	53,801	57,161	60,286	60,286				
01161100	511530	ADMINISTRATIVE ASSISTANT								
01161100	511550	SENIOR ASSISTANT	40,344	43,457	44,318	44,318				
01161100	511560	DEPT ASSISTANT	8,034	8,775	9,396	9,396				
01161100	512010	ELECTION WORKERS	9,534	10,000	20,000	20,000				
01161100	512015	REGISTRARS	2,796	2,000	3,000	3,000				
01161100	515050	LONGEVITY	1,680	1,750	1,750	1,750				
CATEGORY TOTAL			185,948	194,646	211,683	211,683				
EXPENSES										
01161200	530920	CONTRACTED SERVICES		7,490	7,490	7,490				
01161200	534010	POSTAGE	3,128	4,510	4,460	4,460				
01161200	534030	ADVERTISING-LEGAL	0	550	600	600				
01161200	534040	PRINTING SERVICES	6,360	7,200	7,200	7,200				
01161200	538040	RECORDS PRESERVATION	561	500	500	500				
01161200	542010	OFFICE SUPPLIES	3,941	1,000	1,800	1,800				
01161200	571100	MEETINGS & CONFERENCES		1,350	1,200	1,200				
01161200	573010	DUES & MEMBERSHIPS	2,126	597	597	597				
01161800	570000	ENCUMBRANCES								
CATEGORY TOTAL			16,116	23,197	23,847	23,847				
DEPARTMENT TOTAL			202,063	217,843	235,530	235,530				

Town of Westford Budget Worksheet Fiscal Year 2011										
170 PERMITTING OFFICE			FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011				
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED	TOWN MGR REC				
PERSONAL SERVICES										
01170100	511020	PLANNER	6,048	16,909	17,833	17,833				
01170100	511050	DIRECTOR LAND USE MANAGEMENT		75,000	91,800	91,800				
01170100	511530	ADMINISTRATIVE ASSISTANT	44,774	0						
01170100	511540	GIS TECHNICIAN/INSP	56,180	30,518	31,125	31,125				
01170100	511560	PERMITTING PROGRAM ASST	7,684	51,035	53,825	53,825				
01170100	512020	INTERN	3,567	5,000	4,600	4,600				
01170100	515050	LONGEVITY	900	750	500	500				
CATEGORY TOTAL			119,153	179,212	199,683	199,683				
EXPENSES										
01170200	530920	CONTRACTED SERVICES	30,032	45,000	45,000	40,000				
01170200	534010	POSTAGE		0	0	0				
01170200	542010	OFFICE SUPPLIES	2,942	3,000	3,000	3,000				
01170200	555015	BOOKS & SUBSCRIPTIONS	370	0	0	0				
01170200	571100	MEETINGS & CONFERENCES		1,000	1,000	1,000				
01170200	573010	DUES AND MEMBERSHIPS	225	0	340	340				
01170800	570000	ENCUMBRANCES								
CATEGORY TOTAL			33,569	49,000	49,340	44,340				
DEPARTMENT TOTAL			152,722	228,212	249,023	244,023				

Town of Westford Budget Worksheet Fiscal Year 2011									
171 CONSERVATION COMMISSION					FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011	
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC		
PERSONAL SERVICES									
01171100	511020	CONSERVATION COORDINATOR		66,614	68,446	69,815	69,815		
01171100	511020	STIPEND		3,000	3,000	3,000	3,000		
01171100	515050	LONGEVITY		1,500	1,500	2,000	2,000		
CATEGORY TOTAL					71,114	72,946	74,815	74,815	
EXPENSES									
01171200	524090	CONTRACTED CLERICAL SERVICE		2,750	3,000	3,000	3,000		
01171200	538090	OTHER PURCHASED SERVICES		0	360	360	360		
01171200	542080	OFFICE EQUIPMENT		439	0				
01171200	571010	TRAVEL-MILEAGE		35	1,500	1,500	1,500		
01171200	571100	MEETINGS & CONFERENCES			350	350	350		
01171200	573010	DUES AND MEMBERSHIPS		501	540	540	540		
01171800	570000	ENCUMBRANCES							
CATEGORY TOTAL					3,725	5,750	5,750	5,750	
Note-15,000 to be appropriated from Cons Comm Receipts Reserved									
DEPARTMENT TOTAL					74,839	78,696	80,565	80,565	

Town of Westford							
Budget Worksheet							
Fiscal Year 2011							
175 PLANNING BOARD				FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC
PERSONAL SERVICES							
01175100	511020	TOWN PLANNER		62,307	66,197	69,815	69,815
01175100	511050	LONGEVITY				500	500
CATEGORY TOTAL				62,307	66,197	70,315	70,315
EXPENSES							
01175200	524090	CONTRACTED CLERICAL SERVICES		4,710	5,000	6,250	6,250
01175200	530950	CONSULTING SERVICES		126	2,000	2,000	2,000
01175200	534030	ADVERTISING - LEGAL		1,377	1,150	1,150	1,150
01175200	534040	PRINTING SERVICES		0	0	0	0
01175200	538010	REGISTRY EXPENSES		0	200	200	200
01175200	555015	BOOKS & SUBSCRIPTIONS		1,241	400	400	400
01175200	570000	PLANNING STUDIES		1,009	14,500	14,500	14,500
01175200	571100	MEETINGS & CONFERENCES			1,000	1,000	1,000
01175200	573010	DUES & MEMBERSHIPS		145	300	300	300
01175800	570000	ENCUMBRANCES					
CATEGORY TOTAL				8,608	24,550	25,800	25,800
DEPARTMENT TOTAL				70,915	90,747	96,115	96,115

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
176 ZONING BOARD OF APPEALS						
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
EXPENSES						
01176200	524090	OTHER CONTRACTUAL SERVICES	4,413	3,000	3,750	3,750
01176200	578010	SPECIAL DEPT EXPENSES	1,242	1,000	1,000	1,000
01176200	571100	MEETINGS & CONFERENCES		1,000	1,000	1,000
01176800	570000	ENCUMBRANCES				
CATEGORY TOTAL			5,655	5,000	5,750	5,750
DEPARTMENT TOTAL			5,655	5,000	5,750	5,750

Town of Westford Budget Worksheet Fiscal Year 2011						
179 GIS						
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
PERSONAL SERVICES						
01179100	511040	GIS COORDINATOR	62,307	66,197	69,815	69,815
01179100	511540	GIS TECHNICIAN/INSP		30,517	31,125	31,125
01179100	515050	LONGEVITY			500	500
CATEGORY TOTAL			62,307	96,714	101,440	101,440
EXPENSES						
01179200	530500	TRAINING & DEVELOPMENT		2,000	3,500	3,500
01179200	530920	CONTRACTED SERVICES	18,650	10,000	4,500	4,500
01179200	530950	CONSULTING SERVICES	6,151	10,000	7,000	7,000
01179200	542010	OFFICE SUPPLIES	593	1,500	750	750
01179200	571100	MEETINGS & CONFERENCES		1,500	1,400	1,400
01179200	570000	ENCUMBRANCES				
CATEGORY TOTAL			25,394	25,000	17,150	17,150
DEPARTMENT TOTAL			87,701	121,714	118,590	118,590

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
192 TOWN HALL			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
PERSONAL SERVICES					
01192100	511650	CUSTODIANS	39,796	40,795	41,617
01192100	513120	OVERTIME	2,599	3,500	3,500
01192100	515050	LONGEVITY	500	500	750
CATEGORY TOTAL			42,895	44,795	45,867
EXPENSES					
01192200	517070	CLOTHING ALLOWANCE		600	500
01192200	521010	ELECTRICITY	14,202	13,000	19,000
01192200	521030	HEATING FUEL	8,319	6,000	8,000
01192200	523010	WATER	1,146	200	450
01192200	524010	BUILDING MAINTENANCE	19,375	8,000	12,725
01192200	524030	EQUIPMENT MAINTENANCE	1,013	4,000	2,000
01192200	524040	OFFICE EQUIPMENT MAINTENANCE	1,167	500	500
01192200	527030	POSTAGE METER RENTAL	5,198	4,000	5,200
01192200	534010	POSTAGE	17,489	22,500	22,500
01192200	534040	PRINTING SERVICES	1,793	7,000	6,000
01192200	542020	COPIER SUPPLIES	7,032	6,000	11,000
01192200	542040	FORMS/PRINTING	3,814	2,000	0
01192200	543010	BUILDING MAINT SUPPLIES	1,623	2,000	4,000
01192200	543060	CUSTODIAL/CLEANING SUPPLIES	1,329	1,000	1,500
01192200	549080	BOTTLED WATER	729	1,000	1,000
01192200	571100	MEETINGS & CONFERENCES			
01192200	578010	SPECIAL DEPT EXPENSES	2,427	400	1,500
01192200	538040	RECORDS STORAGE	31,200	24,000	24,000
01192292	530130	PERCHLORATE - LEGAL SERVICES	3,492		
01192292	530920	PERCHLORATE - LSP CONTRACTED S	385,644		
01192292	549080	PERCHLORATE - BOTTLED WATER	3,356		
01192800	570000	ENCUMBRANCES			
CATEGORY TOTAL			510,347	102,200	119,875
DEPARTMENT TOTAL			553,241	146,995	165,742

Town of Westford Budget Worksheet Fiscal Year 2011					
210 POLICE DEPARTMENT			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
PERSONAL SERVICES					
01210100	511200	POLICE CHIEF	120,197	122,587	125,029
01210100	511210	DEPUTY CHIEF	97,914	105,431	108,073
01210100	511220	CAPTAIN	169,475	182,008	186,511
01210100	511230	LIEUTENANTS	299,748	315,001	322,909
01210100	511240	SERGEANTS	431,432	456,489	478,433
01210100	511250	PATROLMEN	1,174,202	1,293,320	1,428,505
01210100	511280	UNIFORMED DISPATCH PERS	215,144	207,673	346,566
01210100	511500	OFFICE MANAGER	53,104	54,564	55,655
01210100	511510	RECORDS SUPERVISOR	105,788	54,497	55,583
01210100	511530	ADMIN ASSISTANT SALARY	33,346	54,497	55,583
01210100	511608	OPERATIONS ADMINISTRATOR	42,011	55,280	60,286
01210100	511650	MAINTENANCE WORKER II	45,414	43,514	47,481
01210100	512100	QUINN BILL	330,694	379,370	414,964
01210100	513120	OVERTIME	244,724	230,000	261,681
01210100	513240	COURT APPEARANCES	21,279	27,000	27,540
01210100	513250	SPECIAL DETAILS	15,618	13,204	13,469
01210100	513260	TRAINING WAGES	19,645	49,000	50,000
01210100	514010	SHIFT DIFFERENTIAL	32,474	40,692	53,477
01210100	514090	STIPEND / ACCREDITATION	47,650	54,959	62,700
01210100	514091	SPECIALTY STIPENDS		3,500	3,000
01210100	515010	HOLIDAY PAY	66,463	91,944	105,946
01210100	515050	LONGEVITY	37,050	41,150	42,550
01210100	517090	RETIREMENT NOTICE INCENTIVE		0	1,440
01210100	519020	SICK TIME INCENTIVE			10,936
01210100	519025	COMP TIME BUYOUT			4,803
01210800	570000	ENCUMBRANCES			
CATEGORY TOTAL			3,603,372	3,875,680	4,323,120
EXPENSES					
01210200	513261	TRAINING CLASSES		12,000	24,319
01210200	517020	PSYCHE/MED TESTING	0	2,700	7,200
01210200	517070	UNIFORM ALLOWANCES	54,432	51,900	59,500
01210200	520010	ELECTRICITY	65,975	70,440	70,440
01210200	521020	NATURAL GAS	26,781	29,000	29,000
01210200	521030	GENERATOR FUEL - DIESEL			2,480
01210200	523010	WATER	3,378	2,800	2,800
01210200	524010	MAINTENANCE BLDG & GRD	45,377	47,346	39,970
01210200	524020	VEHICLE MAINTENANCE	30,910	43,500	43,500
01210200	524030	EQUIPMENT MAINTENANCE	5,868	16,140	23,516
01210200	524060	COMMUNICATION EQUIP	2,416	5,000	5,000
01210200	530320	POLYGRAPH EXAMS	0	0	
01210200	534010	POSTAGE	2,005	2,500	2,500
01210200	534030	ADVERTISING-LEGAL	0	400	400
01210200	541010	GASOLINE	66,060	63,000	79,987
01210200	542010	OFFICE SUPPLIES	7,868	11,600	11,600
01210200	549030	PRISONER MEALS	126	200	200
01210200	552010	FIREARMS SUPPLIES	12,656	10,766	10,766
01210200	552050	PHOTOGRAPHIC	3,243	4,000	4,000
01210200	555015	BOOKS & SUBSCRIPTIONS	281	3,000	3,000
01210200	571100	MEETINGS & CONFERENCES	2,840	3,059	3,059
01210200	573010	DUES & MEMBERSHIPS	4,412	6,392	6,392
01210200	573020	NEMLEC	4,525	6,745	6,745
01210800	570000	ENCUMBRANCES			
CATEGORY TOTAL			339,154	392,488	436,374
DEPARTMENT TOTAL			3,942,526	4,268,168	4,759,494

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
220 FIRE DEPARTMENT						
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
PERSONAL SERVICES						
01220100	511200	FIRE CHIEF	115,074	122,290	124,736	124,736
01220100	511215	FIRE PREVENTION OFFICER	61,507	62,995	64,248	64,248
01220100	511220	CAPTAINS	272,826	277,996	281,790	281,790
01220100	511260	FIREFIGHTERS	1,194,434	1,265,516	1,302,016	1,302,016
01220100	511265	CALL FIREFIGHTERS	14,869	15,000	15,300	15,300
01220100	511280	FIRE ALARM OPERATORS	173,581	178,199	188,897	188,897
01220100	511500	OFFICE MANAGER	48,036	51,035	53,825	53,825
01220100	513120	OVERTIME	325,117	241,999	246,839	246,839
01220100	513170	HOLIDAY OVERTIME	31,957	25,666	31,310	31,310
01220100	513260	TRAINING	24,981	16,000	18,320	18,320
01220100	514010	SHIFT DIFFERENTIAL	5,827	7,042	5,824	5,824
01220100	514050	EDUCATION INCENTIVE	74,141	73,287	79,302	79,302
01220100	514090	EMT STIPENDS	60,478	76,261	81,463	81,463
01220100	515010	HOLIDAY PAY	76,397	80,799	83,596	83,596
01220100	515050	LONGEVITY	28,300	30,500	30,900	30,900
01220800	570000	ENCUMBRANCES				
		OFFSET-FIREFIGHTER GRANT	(261,173)	(206,486)	(128,540)	(128,540)
CATEGORY TOTAL			2,246,351	2,318,099	2,479,826	2,479,826

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
220 FIRE DEPARTMENT						
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
EXPENSES						
01220200	517070	UNIFORM ALLOWANCES	46,297	32,500	36,500	36,500
01220200	521010	ELECTRICITY	27,986	30,627	32,649	28,000
01220200	521020	NATURAL GAS	8,874	8,946	10,043	10,043
01220200	521030	HEATING FUEL	10,197	6,636	0	0
01220200	523010	WATER	5,037	4,000	4,000	4,000
01220200	524010	BUILDING MAINTENANCE	12,298	10,000	10,000	10,000
01220200	524020	VEHICLE MAINTENANCE	12,531	9,799	9,799	9,799
01220200	524040	OFFICE EQUIPMENT MAINT	1,038	2,000	2,000	2,000
01220200	524060	COMMUNICATIONS EQUIP	7,089	8,200	8,200	8,200
01220200	534010	POSTAGE	408	700	700	700
01220200	534030	ADVERTISING-LEGAL	298	400	400	400
01220200	534040	PRINTING SERVICES	274	500	500	500
01220200	538090	FIRE ALARM PURCHASED SERVICES	26,532	34,400	34,400	34,400
01220200	541010	GASOLINE	16,552	25,503	21,459	18,000
01220200	542010	OFFICE SUPPLIES	1,340	1,000	1,000	1,000
01220200	543060	CUSTODIAL / CLEANING SUPPLIES	4,456	3,500	3,500	3,500
01220200	548010	VEHICULAR PARTS & ACCESSORIES	8,354	13,000	13,000	13,000
01220200	548020	VEHICULAR TIRES & TUBES	4,167	4,500	4,500	4,500
01220200	552060	FIREFIGHTING SUPPLIES	43,761	15,000	15,000	15,000
01220200	571100	MEETINGS & CONFERENCES		3,500	3,500	3,500
01220200	573010	DUES & MEMBERSHIPS			5,000	5,000
01220200	578010	SPECIAL DEPT EXPENSES	14,196	15,000	10,000	10,000
01220800	570000	ENCUMBRANCES				
		OFFSET-FIREFIGHTER GRANT	(22,566)	0		
CATEGORY TOTAL			229,118	229,711	226,150	218,042
DEPARTMENT TOTAL			2,475,469	2,547,810	2,705,976	2,697,868

Town of Westford							
Budget Worksheet							
Fiscal Year 2011							
241 BUILDING DEPARTMENT				FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED	TOWN MGR REC	
PERSONAL SERVICES							
01241100	511020	BUILDING COMMISSIONER	64,925	66,548	67,879	67,879	
01241100	511270	ASST BUILDING INSPECTOR	36,805	35,808	36,525	36,525	
01241100	511275	WIRING INSPECTOR	37,344	38,283	39,049	39,049	
01241100	511275	WIRING INSPECTOR COVERAGE		3,000	3,000	3,000	
01241100	511276	GAS INSPECTOR	0	20,551	20,962	20,962	
01241100	511277	PLUMBING INSPECTOR	32,369	20,551	20,962	20,962	
01241100	511510	RECORDS SUPERVISOR	46,400	51,091	52,112	52,112	
01241100	512020	BUILDING INTERN		0			
01241100	513120	OVERTIME	1,654	0			
01241100	515050	LONGEVITY	1,245	1,200	1,750	1,750	
01241100	571010	TRAVEL - MILEAGE	3,000	3,200	3,200	3,200	
CATEGORY TOTAL			223,742	240,232	245,439	245,439	
EXPENSES							
01241200	517070	UNIFORM ALLOWANCES	0	600	500	500	
01241200	524020	VEHICLE MAINTENANCE	1,023	2,000	2,000	2,000	
01241200	530500	TRAINING & DEVELOPMENT	495	1,000	1,000	1,000	
01241200	534040	PRINTING SERVICES	305	700	700	700	
01241200	538030	MICROFILMING SERVICE	0	2,000	2,000	2,000	
01241200	541010	GASOLINE	1,141	2,297	2,297	2,297	
01241200	555015	BOOKS & SUBSCRIPTIONS	197	700	700	700	
01241200	571010	TRAVEL - MILEAGE	3,644	6,200	5,500	5,500	
01241200	571100	MEETINGS & CONFERENCES	631	1,500	1,500	1,500	
01241200	573010	DUES AND MEMBERSHIPS	380	500	500	500	
01241800	570000	ENCUMBRANCES					
CATEGORY TOTAL			7,816	17,497	16,697	16,697	
DEPARTMENT TOTAL			231,558	257,729	262,136	262,136	

Town of Westford							
Budget Worksheet							
Fiscal Year 2011							
244 SEALER WEIGHTS & MEASURES			FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011	
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED	TOWN MGR REC	
EXPENSES							
01244200	530500	TRAINING & DEVELOPMENT	3,000	3,000	3,000	3,000	
CATEGORY TOTAL				3,000	3,000	3,000	3,000
DEPARTMENT TOTAL				3,000	3,000	3,000	3,000

Town of Westford								
Budget Worksheet								
Fiscal Year 2011								
291 EMERGENCY MANAGEMENT					FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC	
PERSONAL SERVICES								
01291100	511050	CO-DIRECTOR		3,500	3,500	3,500	3,500	
01291100	511055	CO-DIRECTOR		3,500	3,500	3,500	3,500	
CATEGORY TOTAL					7,000	7,000	7,000	7,000
EXPENSES								
01291200	517070	CLOTHING ALLOWANCE		268	200	200	200	
01291200	524020	VEHICLE MAINTENANCE		0	250	250	250	
01291200	524030	EQUIPMENT MAINTENANCE		400	400	400	400	
01291200	524060	COMMUNICATIONS EQUIP MAINT		692	650	650	650	
01291200	530500	TRAINING & DEVELOPMENT		0	500	500	500	
01291200	534010	POSTAGE		0	45	45	45	
01291200	534040	PRINTING SERVICES		0	100	0	0	
01291200	541010	GASOLINE		0	200	200	200	
01291200	542010	OFFICE SUPPLIES		50	50	150	150	
01291200	545010	CUSTODIAL / CLEANING SUPPLIES		0	50	50	50	
01291200	548010	VEHICULAR PARTS & ACCESSORIES		499	500	300	300	
01291200	552090	OTHER PUBLIC SAFETY SUPPLIES		1,146	2,500	2,500	2,500	
01291200	578010	SPECIAL DEPT EXPENSES		1,520	1,500	1,500	1,500	
CATEGORY TOTAL					4,575	6,945	6,745	6,745
DEPARTMENT TOTAL					11,575	13,945	13,745	13,745

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
			FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
292 ANIMAL CONTROL			ACTUAL	FINAL	REQUESTED	TOWN MGR REC
OBJ	ORG	DESCRIPTION				
PERSONAL SERVICES						
01292100	511020	ANIMAL CONTROL OFFICER	59,622	54,899	55,862	55,862
01292100	511020	STIPEND	62,326	6,192	6,192	6,192
01292100	511030	ASST ANIMAL CONTROL OFFICER	6,983	53,983	63,549	63,549
01292100	513110	VACATION / SICK / EMERG.OVERTIME		5,000	5,000	5,000
01292100	515050	LONGEVITY	1,235	1,500	1,250	1,250
01292100	579050	OFFSETS	(40,000)	(42,000)	(42,000)	(42,000)
CATEGORY TOTAL			90,165	79,574	89,853	89,853
EXPENSES						
01292200	517070	UNIFORM ALLOWANCES	1,026	1,400	1,080	1,080
01292200	521010	ELECTRICITY	454		500	500
01292200	521020	NATURAL GAS	62	1,600	800	800
01292200	523010	WATER / SEWER	44	1,000	500	500
01292200	524020	VEHICLE MAINTENANCE	563	1,700	1,700	1,700
01292200	524060	COMMUNICATIONS EQUIPMENT	465			
01292200	534010	POSTAGE	0	0		
01292200	541010	GASOLINE	3,523	5,000	4,000	4,000
01292200	542010	OFFICE SUPPLIES	665	300	200	200
01292200	543060	CUSTODIAL / CLEANING SUPPLIES	35	400	400	400
01292200	552080	ANIMAL CONTROL SUPPLIES	2,487	1,200	1,200	1,200
01292200	571100	MEETINGS & CONFERENCES				
01292200	573010	DUES AND MEMBERSHIPS	0			
01292200	573020	OTHER MEMBERSHIPS	0			
01292200	578010	SPECIAL DEPT EXPENSES	811	1,000	1,000	1,000
01292800	570000	ENCUMBRANCES				
CATEGORY TOTAL			10,135	13,600	11,380	11,380
DEPARTMENT TOTAL			100,300	93,174	101,233	101,233

Town of Westford								
Budget Worksheet								
Fiscal Year 2011								
294 TREE WARDEN					FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC	
PERSONAL SERVICES								
01294100	511020	TREE WARDEN		2,000	2,000	2,000	2,000	
CATEGORY TOTAL					2,000	2,000	2,000	2,000
EXPENSES								
01294200	530920	CONTRACTED SERVICES		19,854	32,650	32,650	32,650	
01294800	570000	ENCUMRBANCES						
CATEGORY TOTAL					19,854	32,650	32,650	32,650
DEPARTMENT TOTAL					21,854	34,650	34,650	34,650

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
310 NASHOBA VALLEY TECH			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
DEPARTMENT TOTAL			632,032	591,918	683,262
					683,262

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
410 ENGINEERING			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
					FISCAL 2011
					TOWN MGR REC
PERSONAL SERVICES					
01410100	511020	TOWN ENGINEER	51,755	78,491	80,061
01410100	511030	ASST TOWN ENGINEER	65,225	34,330	71,400
01410100	515050	LONGEVITY		500	500
CATEGORY TOTAL			116,979	113,320	151,961
EXPENSES					
01410200	513250	SPECIAL DETAILS		250	250
01410200	524030	EQUIPMENT MAINTENANCE		750	750
01410200	524060	COMMUNICATIONS EQUIPMENT MAINTENANCE			
01410200	530700	ENGINEERING SERVICES	12,418	7,000	7,000
01410200	534030	ADVERTISING		250	250
01410200	541010	GASOLINE			
01410200	542010	OFFICE SUPPLIES	4,651	1,850	1,850
01410200	555015	BOOKS & SUBSCRIPTIONS		250	250
01410200	571010	TRAVEL-MILEAGE	1,500	0	0
01410200	571100	MEETINGS & CONFERENCES		2,000	2,000
01410200	573010	DUES AND MEMBERSHIPS	226	1,500	1,500
01410800	570000	ENCUMBRANCES			
CATEGORY TOTAL			18,795	13,850	13,850
DEPARTMENT TOTAL			135,774	127,170	165,811

Town of Westford Budget Worksheet Fiscal Year 2011							
421 HIGHWAY DEPARTMENT				FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED	TOWN MGR REC	
PERSONAL SERVICES							
01421100	511020	HIGHWAY SUPERINTENDENT	83,817	88,068	89,829	89,829	
01421100	511500	OFFICE MANAGER	53,104	54,564	55,655	55,655	
01421100	511550	SENIOR ASSISTANT	47,286	46,276	47,201	47,201	
01421100	511608	OPERATIONS ADMINISTRATOR	400	0			
01421100	511610	CREW SUPERVISOR	124,175	127,260	134,995	134,995	
01421100	511611	OPERATIONS SUPERVISOR	54,768	60,197	61,680	61,680	
01421100	511612	MECHANICS SUPERVISOR	14,398	55,132	58,364	58,364	
01421100	511613	PARKS SUPERVISOR	23,496	24,077	25,538	25,538	
01421100	511614	CEMETERY SUPERVISOR	21,613	22,150	23,496	23,496	
01421100	511630	MECHANIC	51,056	52,288	46,688	46,688	
01421100	511660	EQUIPMENT OPERATORS / LABORERS	531,829	595,871	592,457	592,457	
01421100	512280	SEASONAL STAFF	53,486	38,540	39,311	39,311	
01421100	513120	OVERTIME			19,913	19,913	
01421100	513180	OVERTIME - STORM DEBRIS REMOVAL			0	0	
01421100	514090	DEPARTMENTAL STIPENDS	12,488		18,700	18,700	
01421100	515050	LONGEVITY	13,250	13,875	14,625	14,625	
CATEGORY TOTAL			1,085,166	1,178,298	1,228,452	1,228,452	
EXPENSES							
01421200	513250	SPECIAL DETAILS	23,587	35,000	35,000	30,000	
01421200	517070	UNIFORM ALLOWANCES	18,367	19,250	19,250	19,250	
01421200	521010	ELECTRICITY	57,411	56,000	56,000	56,000	
01421200	521020	NATURAL GAS	45,942	37,500	37,500	37,500	
01421200	523010	WATER	2,036	2,500	2,500	2,500	
01421200	524030	EQUIPMENT MAINTENANCE	183,739	173,295	173,295	173,295	
01421200	524060	COMMUNICATIONS EQUIPMENT MAINT	5,429	5,670	5,670	5,670	
01421200	525020	DRAINAGE MAINTENANCE	31,421	29,325	29,325	29,325	
01421200	525030	SIDEWALK MAINTENANCE	4,627	0			
01421200	525040	TRAFFIC LINES / CROSSWALK MAINTENANCE	3,098	33,200	33,200	33,200	
01421200	525050	SIGNAL MAINTENANCE	7,987	4,000	4,000	4,000	
01421200	525070	BIO-REMEDICATION	3,620	7,280	7,280	7,280	
01421200	525092	TREE/BRUSH DEBRIS REMOVAL	300,000				
01421200	530310	DRUG AND ALCOHOL TESTING	2,365	1,270	1,270	1,270	
01421200	530500	TRAINING & DEVELOPMENT	40	3,000	3,000	3,000	
01421200	530920	CONTRACTED SERVICES	161,619	45,000	45,000	45,000	
01421200	530930	CONTRACTED SERVICES - STORM DEBRIS REMOVAL			0	0	
01421200	534030	ADVERTISING	196	1,000	1,000	1,000	
01421200	538090	OTHER PURCHASED SERVICES	19,797	36,625	36,625	36,625	
01421200	541020	DIESEL FUEL	31,651	30,206	35,495	35,000	
01421200	542010	OFFICE SUPPLIES	1,678	2,000	2,000	2,000	
01421200	552030	SIGNS / POSTS SUPPLIES	6,499	10,785	10,785	10,785	
01421200	554010	RESURFACE MATERIAL	61,821	124,676	124,676	124,676	
01421200	554030	SAND & GRAVEL	34,123	37,408	37,408	37,408	
01421200	554080	PIPE & PIPE SUPPLIES	2,737	18,800	18,800	14,000	
01421200	554100	OTHER PUBLIC WORKS SUPPLIES	9,338	4,050	4,050	4,050	
01421200	571100	MEETINGS & CONFERENCES		2,500	2,500	2,500	
01421200	573010	DUES AND MEMBERSHIPS		325	325	325	
01421800	570000	ENCUMBRANCES	57,929				
CATEGORY TOTAL			1,077,056	720,665	725,954	715,659	
DEPARTMENT TOTAL			2,162,222	1,898,963	1,954,406	1,944,111	

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
423 SNOW & ICE			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
PERSONAL SERVICES					FISCAL 2011
					TOWN MGR REC
01423100	513110	EMERGENCY OVERTIME	273,715	76,000	76,000
CATEGORY TOTAL			273,715	76,000	76,000
EXPENSES					
01423200	524030	EQUIPMENT MAINTENANCE	37,040	32,345	32,345
01423100	529030	CONTRACTED SNOW REMOVAL	130,995	101,090	101,090
01423100	541010	GASOLINE	35,789	11,820	11,820
01423100	548050	PLOW BLADES	8,673	5,720	5,720
01423100	554020	SAND AND SALT	264,212	123,370	123,370
CATEGORY TOTAL			476,708	274,345	274,345
DEPARTMENT TOTAL			750,423	350,345	350,345

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
424 STREET LIGHTS				FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED
EXPENSES						
01424200	521010	ELECTRICITY STREET LIGHTS		112,303	116,820	116,820
CATEGORY TOTAL				112,303	116,820	116,820
DEPARTMENT TOTAL				112,303	116,820	116,820
FISCAL 2011 TOWN MGR REC						

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
427 STORMWATER MANAGEMENT					
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED
EXPENSES					FISCAL 2011 TOWN MGR REC
01427200	529060	STREET WASTE DISIPOSAL SERV	25,168	39,350	39,350
01427200	529080	TESTING / WATER QUALITY SERV	0	5,000	5,000
01427200	530700	ENGINEERING SERVICES	2,850	5,000	5,000
01427200	530920	SYSTEM UPGRADE SERVICES	6,390	15,000	15,000
01427800	570000	ENCUMBRANCES	24,400		
CATEGORY TOTAL			58,808	64,350	64,350
DEPARTMENT TOTAL			58,808	64,350	64,350
HIGHWAY DEPARTMENT TOTAL			3,083,756	2,430,478	2,485,921

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
432 RECYCLING			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
EXPENSES					FISCAL 2011
					TOWN MGR REC
01432200	529050	CURBSIDE COLLECTION-RECYCLING	169,797	185,233	233,000
01432200	529060	COMPOST SITE DISPOSAL SERVICES		0	233,000
01432200	529070	HAZARDOUS WASTE DISPOSAL	13,324	100	13,500
01432200	529090	BRUSH CHIPPING SERVICES	949	4,050	1,200
01432200	579050	OFFSETS		0	1,200
01432800	570000	ENCUMBRANCES			
CATEGORY TOTAL			184,070	189,383	247,700
DEPARTMENT TOTAL			184,070	189,383	247,700

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
433 SOLID WASTE			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
EXPENSES					FISCAL 2011
					TOWN MGR REC
01433200	529040	CURBSIDE COLLECTION-SOLID WAST	586,696	605,851	598,600
01433200	529060	NESWC FEES	632,644	755,000	563,000
01433200	529080	LANDFILL MONITORING	6,815	15,000	7,500
01433800	570000	ENCUMBRANCES			
CATEGORY TOTAL			1,226,155	1,375,851	1,169,100
DEPARTMENT TOTAL			1,226,155	1,375,851	1,169,100

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
440 SEWERAGE COLLECTION			FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED	TOWN MGR REC
EXPENSES						
01440200	525025	CENTER SEWER SYSTEM MAINTENAN	420	4,950	4,950	4,950
CATEGORY TOTAL			420	4,950	4,950	4,950
DEPARTMENT TOTAL			420	4,950	4,950	4,950

Town of Westford Budget Worksheet Fiscal Year 2011								
491 CEMETERY DEPARTMENT					FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC	
PERSONAL SERVICES								
01491100	511530	SECRETARY		13,755	14,486	14,773	14,773	
01491100	511614	CEMETERY SUPERVISOR		29,668	30,405	32,254	32,254	
01491100	511660	EQUIPMENT OPERATOR/LABORER		0		24,933	0	
01491100	515050	LONGEVITY		625	1,000	1,000	1,000	
01491100	511280	SEASONAL STAFF		10,637	9,365	9,300	9,300	
01491100	519080	SHARED COSTS - SEE DEPT. 630		16,159	12,527	12,701	12,701	
CATEGORY TOTAL					70,845	67,783	94,961	70,028
EXPENSES								
01491200	521010	ELECTRICITY		726	600	728	728	
01491200	521040	PROPANE GAS		1,588	1,890	1,600	1,600	
01491200	523010	WATER		244	200	250	250	
01491200	524015	GROUNDS MAINTENANCE		4,080	5,000	5,275	5,275	
01491200	524030	EQUIPMENT MAINTENANCE		4,009	5,000	5,275	5,275	
01491200	524090	OTHER CONTRACTUAL SERVICES		1,687	1,500	1,500	1,500	
01491200	541010	GASOLINE		1,761	3,600	2,500	2,500	
01491200	542010	OFFICE SUPPLIES		182	200	200	200	
01491200	578010	SPECIAL DEBT EXPENSES						
01491800	570000	ENCUMBRANCES						
CATEGORY TOTAL					14,277	17,990	17,328	17,328
DEPARTMENT TOTAL					85,121	85,773	112,289	87,356

Town of Westford Budget Worksheet Fiscal Year 2011						
510 BOARD OF HEALTH			FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED	TOWN MGR REC
PERSONAL SERVICES						
01510100	511020	DIRECTOR HEALTH CARE	77,333	79,266	80,852	80,852
01510100	511030	HEALTH AGENT	53,801	57,161	60,286	60,286
01510100	511050	DIRECTOR - ENVIRON SERVICES	60,061	61,563	62,794	62,794
01510100	511270	ANIMAL INSPECTOR	3,695	0	0	0
01510100	511272	FOOD INSPECTOR	27,750	29,483	31,091	31,091
01510100	511380	NURSE	47,448	48,577	49,799	49,799
01510100	511390	SUBSTANCE ABUSE COORDINATOR	28,708	22,864	24,116	24,116
01510100	511550	SENIOR ASSISTANT	42,399	43,457	44,318	44,318
01510100	511560	DEPARTMENT ASSISTANT	4,875	0		
01510100	515050	LONGEVITY	3,700	3,700	4,200	4,200
		OFFSET-GRANT	(4,875)			
CATEGORY TOTAL			344,895	346,071	357,456	357,456
EXPENSES						
01510200	524020	VEHICLE MAINTENANCE	72	400	400	400
01510200	524090	CONTRACTED CLERICAL SERVICES	1,600	2,000	2,000	2,000
01510200	529070	BIOHAZARD WASTE DISPOSAL		4,300	4,300	4,300
01510200	529080	LABORATORY SERVICES	330	1,000	800	800
01510200	530350	DENTAL SERVICES	3,903	3,000	3,000	3,000
01510200	530950	CONSULTING SERVICES	5,444	5,000	5,000	5,000
01510200	534010	POSTAGE	0	200	0	0
01510200	534030	ADVERTISING - LEGAL	(114)	1,000	1,000	1,000
01510200	534040	PRINTING SERVICES	2,914	2,000	2,000	2,000
01510200	541010	GASOLINE	1,491	2,500	2,250	2,250
01510200	542010	OFFICE SUPPLIES	3,827	3,000	3,000	3,000
01510200	542090	OTHER GENERAL SUPPLIES	368	100	100	100
01510200	550010	HEALTH / MEDICAL SUPPLIES	4,365	4,000	4,000	4,000
01510200	555015	BOOKS & SUBSCRIPTIONS	160	300	300	300
01510200	571010	TRAVEL - MILEAGE	1,329	3,000	2,500	2,500
01510200	571100	MEETINGS & CONFERENCES		2,250	2,250	2,250
01510200	573010	DUES & MEMBERSHIPS	848	600	600	600
01510200	578010	FLU CLINIC	4,595	12,000	3,000	3,000
01510800	570000	ENCUMBRANCES				
CATEGORY TOTAL			31,132	46,650	36,500	36,500
DEPARTMENT TOTAL			376,027	392,721	393,956	393,956

Town of Westford							
Budget Worksheet							
Fiscal Year 2011							
539 ADULT SUPPORTIVE DAY CARE				FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC
PERSONAL SERVICES							
01539100	511050	DIRECTOR		9,994			
01539100	511390	ACTIVITIES COORDINATOR		8,904			
01539100	511650	CUSTODIANS		673			
01539100	511710	VAN DRIVERS		(3,248)			
01539100	512190	SUBSTITUTE OTHER		77			
01539100	515050	LONGEVITY		400			
01539100	579050	OFFSETS					
CATEGORY TOTAL				16,801			
EXPENSES							
01539200	517070	UNIFORM ALLOWANCES		0			
01539200	524010	BUILDING MAINTENANCE		7			
01539200	541010	GASOLINE		6,216			
01539200	524020	VEHICLE MAINTENANCE		0			
01539200	530500	TRAINING & DEVELOPMENT		0			
01539200	542010	OFFICE SUPPLIES		0			
01539200	555015	BOOKS & SUBSCRIPTIONS		0			
01539200	557010	PROGRAMS & ACTIVITIES		797			
01539800	570000	ENCUMBRANCES					
01539100	579050	OFFSETS					
CATEGORY TOTAL				7,020			
DEPARTMENT TOTAL				23,820			

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
540 SENIOR CENTER			FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED	TOWN MGR REC
PERSONAL SERVICES						
01540100	511500	OFFICE MANAGER	51,683	36,371	0	0
01540100	511510	RECORDS SUPERVISOR			49,838	49,838
01540100	511550	SENIOR ASSISTANT	25,321	26,074	0	0
01540100	511650	CUSTODIANS	25,036	26,779	27,927	27,927
01540100	512015	REGISTRAR	28,019	30,109	30,711	30,711
01540100	512040	EVENING SUPERVISORS	5,994	6,798	6,934	6,934
01540100	515050	LONGEVITY	750	750		
CATEGORY TOTAL			136,803	126,881	115,410	115,410
EXPENSES						
01540200	517070	UNIFORM ALLOWANCES	200	200	200	200
01540200	521010	ELECTRICITY	8,162	10,954	12,300	12,300
01540200	521020	NATURAL GAS	206	220	16,000	16,000
01540200	521030	HEATING FUEL	22,435	12,186	0	0
01540200	523010	WATER	443	765	1,020	1,020
01540200	523020	SEWER/SEPTIC	2,189	1,500	500	500
01540200	524010	BUILDING MAINTENANCE	3,806	3,000	4,000	4,000
01540200	524030	EQUIPMENT MAINTENANCE	188	500	500	500
01540200	524100	BLDG MAINT SVCS - HVAC	0	175	200	200
01540200	524110	BLDG MAINT SVCS - ELEVATOR	3,209	2,500	2,500	2,500
01540200	524112	BLD MAINT SVCS - FIRE/ALARM	0	350	400	400
01540200	529030	CONTRACTED SNOW REMOVAL	0	300	400	400
01540200	542080	OFFICE EQUIPMENT	104	600	600	600
01540200	543060	CUSTODIAL / CLEANING SUPPLIES	917	1,800	2,400	2,400
01540200	543110	LIGHTING / ELECTRICAL SUPPLIES	206	500	666	666
01540200	549080	BOTTLED WATER	538	500	500	500
01540200	571100	MEETINGS & CONFERENCES		100	100	100
01540800	570000	ENCUMBRANCES				
CATEGORY TOTAL			42,603	36,150	42,286	42,286
DEPARTMENT TOTAL			179,406	163,031	157,696	157,696

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
541 COUNCIL ON AGING						
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
PERSONAL SERVICES						
01541100	511050	DIRECTOR	70,833	74,341	75,828	75,828
01541100	511390	SOCIAL WORKER	59,234	60,722	61,937	61,937
01541100	511590	OUTREACH COORDINATOR	14,658	15,023	15,323	15,323
01541100	511710	VAN DRIVERS	11,475	25,578	26,090	26,090
01541100	515050	LONGEVITY	2,000	2,267	2,250	2,250
CATEGORY TOTAL			158,199	177,931	181,428	181,428
EXPENSES						
01541200	524020	VEHICLE MAINTENANCE	2,923	5,000	5,000	4,000
01541200	529090	HOMEMAKERS SERVICES	637	637	637	637
01541200	530100	LEGAL SERVICES	50	100	100	100
01541200	530300	HEALTH / NUTRITION SERVICES	50	400	400	400
01541200	534010	POSTAGE	10,631	10,500	10,000	10,000
01541200	538090	SENIOR VOLUNTEER SERVICES	0	100	100	100
01541200	541010	GASOLINE	7,071	7,777	8,000	8,000
01541200	542010	OFFICE SUPPLIES	2,424	2,000	3,000	2,500
01541200	557010	PROGRAMS & ACTIVITIES	657	750	750	750
01541200	557020	SOCIAL & CULTURAL PROGRAMS	125	500	500	500
01541200	569050	RESPIRE CARE SERVICES	22,595	19,735	15,000	15,000
01541200	571100	MEETINGS & CONFERENCES		6,565	6,565	6,565
01541200	578050	SENIOR REBATE PROGRAM	20,000	20,000	20,000	20,000
01541800	570000	ENCUMBRANCES				
CATEGORY TOTAL			67,163	74,064	70,052	68,552
DEPARTMENT TOTAL			225,362	251,995	251,480	249,980
TOTAL: CSC/AD/Council On Aging			428,588	415,026	409,176	407,676

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
543 VETERAN'S SERVICES		FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
PERSONAL SERVICES					
01543100	543100	DIRECTOR	8,430	9,360	12,480
CATEGORY TOTAL			8,430	9,360	12,480
EXPENSES					
01543200	524080	MONUMENT MAINT SERVICES	355		
01543200	542010	OFFICE SUPPLIES	233	200	200
01543200	557010	PROGRAMS & ACTIVITIES	5,844	6,600	3,000
01543200	571100	MEETINGS & CONFERENCES	1,689	155	155
01543200	577010	VETERAN'S SERVICES		8,200	11,800
CATEGORY TOTAL			8,122	15,155	15,155
DEPARTMENT TOTAL			16,552	24,515	27,635

Town of Westford									
Budget Worksheet									
Fiscal Year 2011									
610 LIBRARY									
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC			
PERSONAL SERVICES									
01610100	511020	LIBRARY DIRECTOR	86,334	88,493	90,262	90,262			
01610100	511030	ASSISTANT DIRECTOR	62,532	64,095	65,377	65,377			
01610100	511340	SENIOR LIBRARIANS	220,173	230,758	229,232	229,232			
01610100	511470	LIBRARY ASSISTANTS	525,772	535,950	558,938	558,938			
01610100	511530	RECORDS SUPERVISOR	43,320	46,628	49,838	49,838			
01610100	511590	7 SATURDAY, JULY-AUG		0					
01610100	511590	SUNDAY HOURS	9,142	11,472	10,336	10,336			
01610100	511650	CUSTODIANS	55,065	60,319	61,515	61,515			
01610100	512010	PAGES	10,425	13,170	13,358	13,358			
01610100	515050	LONGEVITY	15,097	17,147	15,867	15,867			
CATEGORY TOTAL			1,027,861	1,068,032	1,094,723	1,094,723			
EXPENSES									
01610200	517070	UNIFORM ALLOWANCES	3,700	3,700	3,530	3,530			
01610200	521010	ELECTRICITY	33,157	38,801	34,982	34,982			
01610200	521030	HEATING FUEL	15,288	20,745	15,203	15,203			
01610200	523010	WATER	1,027	1,200	1,065	1,065			
01610200	524030	EQUIPMENT MAINTENANCE	18,678	25,056	25,978	25,978			
01610200	530400	MVLC NETWORK MAINTENANCE	23,888	48,900	49,000	49,000			
01610200	530400	State Aid to Public Libraries Match		(23,796)	(20,000)	(20,000)			
01610200	534010	POSTAGE	3,464	4,650	3,550	3,550			
01610200	534040	PRINTING SERVICES	2,892	3,500	2,900	2,900			
01610200	541010	GASOLINE	1,129	1,688	1,281	1,281			
01610200	542010	OFFICE SUPPLIES	15,197	16,000	15,250	15,250			
01610200	543060	CUSTODIAL / CLEANING SUPPLIES	5,759	5,475	5,900	5,900			
01610200	555015	BOOKS & SUBSCRIPTIONS	177,153	213,920	213,866	213,866			
01610200	555015	Friends of J. V. Fletcher Inc. Match		(23,000)	(23,000)	(23,000)			
01610200	555015	Library Book Trust Fund Match			(1,000)	(1,000)			
01610200	555015	Memorial/Gift Account Match		(920)	(1,500)	(1,500)			
01610200	570000	OTHER CHARGES AND EXPENSES							
01610200	571100	MEETINGS & CONFERENCES		2,564	2,445	2,445			
01610200	574120	PUBLIC EMPLOYEE BOND	364	365	365	365			
01610800	570000	ENCUMBRANCES							
CATEGORY TOTAL			301,697	338,848	329,815	329,815			
DEPARTMENT TOTAL			1,329,558	1,406,880	1,424,538	1,424,538			

Town of Westford Budget Worksheet Fiscal Year 2011						
630 RECREATION						
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
PERSONAL SERVICES						
01630100	511020	DIRECTOR	80,989	83,014	84,674	84,674
01630100	511030	ASSISTANT DIRECTOR	57,521	61,114	62,336	62,336
01630100	511510	RECORDS SUPERVISOR		51,091	52,109	52,109
01630100	511530	ADMIN SECRETARY	46,400			
01630100	515050	LONGEVITY	1,750	1,750	2,000	2,000
01630100	519083	SHARED COSTS - SEE DEPT. 650	(61,011)	(68,693)	(70,065)	(70,065)
01630100	519086	SHARED COSTS - SEE DEPT. 491	(16,159)	(12,527)	(12,701)	(12,701)
01630100	519088	SHARED COSTS - SEE ENTERPRISE FI	(99,987)	(115,749)	(118,353)	(118,353)
CATEGORY TOTAL			9,503	0.00	0	0
EXPENSES						
01630200	521010	ELECTRICITY	2,837	2,490	2,800	2,800
01630200	521030	HEATING FUEL	4,193	5,710	4,716	4,716
01630200	523010	WATER	320	400	350	350
01630200	534040	PRINTING SERVICES				
01630200	542010	OFFICE SUPPLIES		250	250	250
01630200	557090	OTHER DEPARTMENTAL SUPPLIES				
01630200	571010	TRAVEL - MILEAGE	3,600	3,600	3,600	3,600
01630200	571100	MEETINGS & CONFERENCES				
01630200	573010	DUES AND MEMBERSHIPS		150	150	150
01630200	579050	OFFSETS				
01630800	570000	ENCUMBRANCES				
01630200	579083	SHARED COSTS - SEE ENTERPRISE FI * DEPT 650	(16,550)	(12,600)	(11,866)	(11,866)
CATEGORY TOTAL			(5,600)	0	0	0
DEPARTMENT TOTAL			3,904	0	0	0

Town of Westford								
Budget Worksheet								
Fiscal Year 2011								
650 PARKS-GROUNDS & BLDG MAINT					FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC	
PERSONAL SERVICES								
01650100	511610	CREW SUPERVISOR		29,668	30,406	32,254	32,254	
01650100	511613	PARKS OPERATIONS SUPERVISOR		32,254	33,051	35,685	35,685	
01650100	511614	CEMETERY SUPERVISOR						
01650100	511620	HEAVY EQUIPMENT OPERATOR		105,422	108,901	115,521	115,521	
01650100	512280	SEASONAL STAFF		754				
01650100	513120	OVERTIME		1,258	1,275	1,000	1,000	
01650100	515050	LONGEVITY		1,500	2,125	2,375	2,375	
01650100	519080	SHARED COSTS - SEE DEPT. 630		61,011	68,693	70,065	70,065	
CATEGORY TOTAL					231,868	244,451	256,900	256,900
EXPENSES								
01650200	524010	BUILDING MAINTENANCE						
01650200	524015	GROUNDS MAINTENANCE		30,000	25,000	25,000	25,000	
01650200	542080	MONUMENT MAINT SERVICES			1,000	1,000	1,000	
01650200	542017	TOWN COMMON EXPENSE		2,500	2,500	2,500	2,500	
01650200	579080	SHARED COSTS - SEE DEPT. 630		8,275	6,300	5,933	5,933	
01650200	579050	OFFSETS		(42,000)	(52,000)	(52,000)	(52,000)	
CATEGORY TOTAL					(1,225)	(17,200)	(17,567)	(17,567)
DEPARTMENT TOTAL					230,643	227,251	239,333	239,333

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
660 LAND MANAGEMENT			FISCAL 2009	FISCAL 2010	FISCAL 2011	
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED	
EXPENSES					FISCAL 2011	
					TOWN MGR REC	
01660200	521010	ELECTRICITY		3,750	3,750	3,750
01660200	523010	WATER		2,000	2,000	2,000
01660200	524010	MAINTENANCE	42	14,750	14,750	14,750
01660200	524015	GROUNDS MAINTENANCE	1,047	2,000	2,000	2,000
01660200	530920	SPECIAL PURCHASED SERVICE	37,306			
01660200	530920	CARETAKER SERVICES		24,000	24,000	24,000
01660200	557090	SUPPLIES	42	5,000	5,000	5,000
01660200	570000	ENCUMBRANCES				
CATEGORY TOTAL			38,437	51,500	51,500	51,500
DEPARTMENT TOTAL			38,437	51,500	51,500	51,500

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
670 HISTORICAL COMM/MUSEUM			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
					FISCAL 2011
					TOWN MGR REC
EXPENSES					
01670200	521010	ELECTRICITY	2,245	2,645	2,645
01670200	521030	HEATING FUEL	5,580	3,525	6,000
01670200	523010	WATER	186	250	200
01670200	524030	EQUIPMENT MAINTENANCE	0	500	500
01670200	529090	SECURITY SYSTEM SERVICES - *	599	725	725
01670200	530920	CONTRACTED SERVICES	985	2,000	2,000
01670200	525060	SIGNAGE		1,000	1,200
01670200	578010	SPECIAL DEPT EXPENSE	474	1,000	1,000
01670200	523020	SEWER / SEPTIC		500	500
01670200	NEW	BUILDING MAINTENANCE			8,510
01670200	NEW	GROUNDS MAINTENANCE			500
01670800	570000	ENCUMBRANCES			
CATEGORY TOTAL			10,068	12,145	23,780
DEPARTMENT TOTAL			10,068	12,145	23,780

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
673 ROUDENBUSH COMM CENTER		FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	ACTUAL	FINAL	REQUESTED	TOWN MGR REC
PERSONAL SERVICES					
01673100	511050	DIRECTOR	74,481	0	
CATEGORY TOTAL		74,481	0	0	0
EXPENSES					
01673100	579050	ROUDENBUSH OFFSET	(74,481)	0	
CATEGORY TOTAL		(74,481)	0	0	0
DEPARTMENT TOTAL		(0)	0	0	0

Town of Westford Budget Worksheet Fiscal Year 2011						
710 DEBT SERVICE			FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED	TOWN MGR REC
EXPENSES						
		LONG TERM DEBT EXEMPT	8,418,851	9,019,359	7,655,387	7,655,387
		ACADEMY CONST 040100				
01710000	591020	PRINCIPAL LONG TERM DEBT	1,550,000	1,550,000		
01710000	592020	INTEREST LONG TERM DEBT	520,213	93,000		
		FIRE STATION CONST 121598				
01710099	591017	PRINCIPAL LONG TERM DEBT	105,000	105,000	105,000	105,000
01710099	592017	INTEREST LONG TERM DEBT	24,675	20,423	16,065	16,065
		CLASSROOM CONV DAY ABBOT 121598				
01710099	591018	PRINCIPAL LONG TERM DEBT	55,000	55,000	55,000	55,000
01710099	592018	INTEREST LONG TERM DEBT	12,925	10,698	8,415	8,415
		NABNASSET SCHOOL CONST 100196				
01710096	591013	PRINCIPAL LONG TERM DEBT				
01710096	592013	INTEREST LONG TERM DEBT				
		LAND ACQ DAY PARCEL 100196				
01710096	591014	PRINCIPAL LONG TERM DEBT				
01710096	592014	INTEREST LONG TERM DEBT				
		POLICE STATION CONST 051598				
01710098	591015	PRINCIPAL LONG TERM DEBT				
01710098	592015	INTEREST LONG TERM DEBT				
		LAND ACQ PICKINGS 051598				
01710098	591016	PRINCIPAL LONG TERM DEBT				
01710098	592016	INTEREST LONG TERM DEBT				
		HIGHWAY GARAGE A&E 040103				
01710003	591026	PRINCIPAL LONG TERM DEBT	50,000	50,000	50,000	50,000
01710003	592026	INTEREST LONG TERM DEBT	18,688	17,188	15,563	15,563
		FIRE STATION SUPPLEMENTAL 040103				
01710003	591027	PRINCIPAL LONG TERM DEBT	20,000	20,000	20,000	20,000
01710003	592027	INTEREST LONG TERM DEBT	3,475	2,875	2,225	2,225
		BORDELEAU LAND ACQ 040103				
01710003	591028	PRINCIPAL LONG TERM DEBT	30,000	30,000	30,000	30,000
01710003	592028	INTEREST LONG TERM DEBT	5,213	4,313	3,338	3,338
		NABNASSET SUPPLEMENTAL 040103				
01710003	591029	PRINCIPAL LONG TERM DEBT				
01710003	592029	INTEREST LONG TERM DEBT				
		HIGHWAY GARAGE CONSTRUCTION				
01710004	591033	PRINCIPAL LONG TERM DEBT	525,000	525,000	525,000	525,000
01710004	592033	INTEREST LONG TERM DEBT	332,225	311,881	296,132	296,132
		ELEMENTARY SCHOOL CONST 040103				
01710003	591030	PRINCIPAL LONG TERM DEBT	840,000	880,000	915,000	915,000
01710003	592030	INTEREST LONG TERM DEBT	729,213	704,013	675,413	675,413
		MIDDLE SCHOOL CONST 040103				
01710003	591031	PRINCIPAL LONG TERM DEBT	800,000	835,000	875,000	875,000
01710003	592031	INTEREST LONG TERM DEBT	694,801	670,801	643,664	643,664
		MIDDLE SCHOOL REFIN 93 ISSUE 090104				
01710093	591010	PRINCIPAL LONG TERM DEBT	750,000	720,000	695,000	695,000
01710093	592010	INTEREST LONG TERM DEBT	67,475	42,200	13,900	13,900

			FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
		HIGHWAY GARAGE CONST 2 061506				
01710006	591033	PRINCIPAL LONG TERM DEBT	80,000	80,000	80,000	80,000
01710006	592033	INTEREST LONG TERM DEBT	25,400	22,400	19,200	19,200
		ACADEMY REFUNDING 1				
01710008	591038	PRINCIPAL LONG TERM DEBT	790,000	440,000	230,000	230,000
01710008	592038	INTEREST LONG TERM DEBT	389,550	357,950	341,450	341,450
		SENIOR CENTER DESIGN 091608 (385K)				
01710010	591042	PRINCIPAL LONG TERM DEBT		100,000	95,000	95,000
01710010	592042	INTEREST LONG TERM DEBT		19,606	7,719	7,719
		SENIOR CENTER DESIGN 091608 (385K)				
NEW		PRINCIPAL LONG TERM DEBT		80,000	200,000	200,000
NEW		INTEREST LONG TERM DEBT			130,600	130,600
		ACADEMY REFUNDING 2				
01710010	591043	PRINCIPAL LONG TERM DEBT		1,100,000	1,467,000	1,467,000
01710010	592043	INTEREST LONG TERM DEBT		172,013	139,703	139,703

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
710 DEBT SERVICE						
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
EXPENSES						
		LONG TERM DEBT NON-EXEMPT	815,923	793,443	885,563	885,563
		MODULAR CLASSROOMS 040100				
01750000	591021	PRINCIPAL LONG TERM DEBT	190,000	190,000		
01750000	592021	INTEREST LONG TERM DEBT	72,438	11,400		
		LAND ACQ HILL PROPERTY 040100				
01750000	591022	PRINCIPAL LONG TERM DEBT	65,000	65,000		
01750000	592022	INTEREST LONG TERM DEBT	7,150	3,900		
		LAND ACQ DREW PARCEL 121598				
01750099	591019	PRINCIPAL LONG TERM DEBT	10,000	10,000	10,000	10,000
01750099	592019	INTEREST LONG TERM DEBT	2,350	1,945	1,530	1,530
		ABBOT SEPTIC TOWN CTR EXT 040103				
01750003	591032	PRINCIPAL LONG TERM DEBT	100,000	100,000	100,000	100,000
01750003	592032	INTEREST LONG TERM DEBT	17,375	14,375	11,125	11,125
		TITLE V				
01750001	591037	PRINCIPAL LONG TERM DEBT	4,060	4,060	4,087	4,087
		INTEREST LONG TERM DEBT				
		SCHOOL BLDG & FAC REPAIR(ABBOT WINDOWS)				
01750004	591034	PRINCIPAL LONG TERM DEBT	100,000	100,000	100,000	100,000
01750004	592034	INTEREST LONG TERM DEBT	22,750	19,175	15,875	15,875
		FIRE LADDER TRUCK LEASE/PURCHASE 08-15-02				
01750002	591024	PRINCIPAL LONG TERM DEBT				
01750002	592024	INTEREST LONG TERM DEBT				
		ABBOT SEPTIC TOWN CTR EXT-BOND 2				
01750004	591035	PRINCIPAL LONG TERM DEBT	40,000	40,000	40,000	40,000
01750004	592035	INTEREST LONG TERM DEBT	9,100	7,550	6,350	6,350
		BROOKSIDE DAM REPAIRS				
01750004	591036	PRINCIPAL LONG TERM DEBT	20,000			
01750004	592036	INTEREST LONG TERM DEBT	775			
		SEWER EXTENSION 061506				
01750006	591000	PRINCIPAL LONG TERM DEBT	110,000	110,000	110,000	110,000
01750006	592000	INTEREST LONG TERM DEBT	44,925	40,800	36,400	36,400
		GROTON ROAD WATER MAIN 061506				
01750010	591044	PRINCIPAL LONG TERM DEBT		35,000	35,000	35,000
01750010	592044	INTEREST LONG TERM DEBT		5,000	5,000	5,000
		MODULAR CLASSROOMS REFUNDING 1				
01750010	591045	PRINCIPAL LONG TERM DEBT			208,000	208,000
01750010	592045	INTEREST LONG TERM DEBT		35,238	25,125	25,125
		TOWN HALL CONSTRUCTION				
01750010	NEW	PRINCIPAL LONG TERM DEBT			75,000	75,000
01750010	NEW	INTEREST LONG TERM DEBT			53,550	53,550
		PERCHLORATE REMEDIATION WPAT CONTRACT 1				
01750010	NEW	PRINCIPAL LONG TERM DEBT			32,193	32,193
01750010	NEW	INTEREST LONG TERM DEBT			16,328	16,328
		LONG & SHORT TERM DEBT COMMUNITY PRESERVATION FUND	788,269	789,369	887,819	887,819
		EAST BOSTON CAMPS LAND PURCHASE				
24164500	591000	PRINCIPAL LONG TERM DEBT	540,000	560,000	580,000	580,000
24164500	592000	INTEREST LONG TERM DEBT	248,269	229,369	209,769	209,769
		TOWN HALL CONSTRUCTION				
24164510	591000	PRINCIPAL LONG TERM DEBT			55,000	55,000
24164510	592000	INTEREST LONG TERM DEBT			43,050	43,050
24164500	592008	INTEREST SHORT TERM DEBT				

Town of Westford Budget Worksheet Fiscal Year 2011					
710 DEBT SERVICE			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
EXPENSES					FISCAL 2011
		LONG TERM DEBT WATER (BUDGETED IN WATER DEPT)	626,759	784,257	836,193
		WATER PUMPING STATION 100196			
60450796	591012	PRINCIPAL LONG TERM DEBT			
60450796	592012	INTEREST LONG TERM DEBT			
		FILTRATION PLANTS WPAT LOAN 1 072601			
60450701	591023	PRINCIPAL LONG TERM DEBT	77,462	80,690	82,588
60450701	592023	INTEREST LONG TERM DEBT	24,828	23,100	21,310
60450701	593523	ADMIN EXPENSES			
		FILTRATION PLANTS WPAT LOAN 2 112602			
60450702	591025	PRINCIPAL LONG TERM DEBT	393,390	397,390	406,769
60450702	592025	INTEREST LONG TERM DEBT	131,079	126,801	118,206
60450702	593525	ADMIN EXPENSES			
		STEPINSKI LAND ACQUISITION 091608			
60450710	591041	PRINCIPAL LONG TERM DEBT		32,000	35,000
60450710	592041	INTEREST LONG TERM DEBT		27,535	16,547
		BYRNE AVE LINE REPL 091608			
60450710	591039	PRINCIPAL LONG TERM DEBT		27,000	30,000
60450710	592039	INTEREST LONG TERM DEBT		23,190	13,923
		COUNTY ROAD II WELL & PUMP HOUSE			
60450710	591040	PRINCIPAL LONG TERM DEBT		30,000	30,000
60450710	592040	INTEREST LONG TERM DEBT		16,550	13,773
		PERCHLORATE REMEDIATION WPAT CONTRACT 1			
NEW		PRINCIPAL LONG TERM DEBT			2,408
NEW		INTEREST LONG TERM DEBT			1,222
		PERCHLORATE REMEDIATION WPAT CONTRACT 2			
NEW		PRINCIPAL LONG TERM DEBT			42,760
NEW		INTEREST LONG TERM DEBT			21,687

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
710 DEBT SERVICE			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
EXPENSES					FISCAL 2011
		SHORT TERM DEBT	5,278	7,700	0
					0
01790200	592500	INTEREST SHORT TERM DEBT	5,278	7,700	
01790200	592900	BOND ISSUANCE COSTS			
		<i>BREAKDOWN OF SHORT TERM DEBT:</i>			
		EXEMPTED:	5,278	7,700	0
					0
		MIDDLE SCHOOL CONST BAN			
		SENIOR CTR A&E	5,278		
		GROTON RD WATER MAIN		7,700	
		BOND ISSUANCE COSTS			
		NON EXEMPTED:		0	
		WATER:		0	
		ADMINISTRATIVE FEES GENERAL FUND:			
		COUNTRY ROAD WELL			
		PERCHLORATE REMEDIATION WPAT CONTRACT 1			1,175
					1,175
		TOTAL ADMINISTRATIVE FEES GENERAL FUND			1,175
					1,175
		ADMINISTRATIVE FEES WATER ENTERPRISE FUND:			
		FILTRATION PLANTS WPAT LOAN 1 072601			
		FILTRATION PLANTS WPAT LOAN 2 112602			
		PERCHLORATE REMEDIATION WPAT CONTRACT 1			88
		PERCHLORATE REMEDIATION WPAT CONTRACT 2			1561
					88
					1561
		TOTAL ADMINISTRATIVE FEES WATER ENTERPRISE FUND			1649
					1649
		TOTAL EXEMPTED DEBT(G/F)	8,424,129	9,027,059	7,655,387
		TOTAL NON EXEMPTED DEBT(G/F)	815,923	793,443	885,563
		TOTAL COMMUNITY PRES FUND	788,269	789,369	887,819
		TOTAL WATER DEBT(Water Enterprise)	626,759	784,257	836,193
		TOTAL ADMINISTRATIVE FEES G/F			1,175
		TOTAL ADMINISTRATIVE FEES WATER ENTERPRISE FUND			1,649
					1,649
		TOTAL APPROPRIATION	10,655,079	11,394,128	10,267,786
		LESS WATER(BUDGETED IN WATER E	(626,759)	(784,257)	(837,842)
		LESS COMMUNITY PRES FUND	(788,269)	(789,369)	(887,819)
		APPROPRIATION G/F	9,240,051	9,820,502	8,542,125
					8,542,125

Town of Westford							
Budget Worksheet							
Fiscal Year 2011							
940 OTHERWISE UNCLASSIFIED				FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC
EXPENSES							
01945200	579040	WATER INDIRECT COSTS		(339,984)	(294,824)	(227,031)	(227,031)
01945200	579045	RECREATION DIRECT / INDIRECT COS		(216,837)	(214,898)	(180,078)	(180,078)
01945200	579050	AMBULANCE OFFSETS		(210,618)	(215,553)	(224,689)	(224,689)
01945200	579060	OFFSET - FIREFIGHTER GRANT		(19,861)	(63,897)	(40,100)	(40,100)
CATEGORY TOTAL				(787,300)	(789,172)	(671,898)	(671,898)
DEPARTMENT TOTAL				(787,300)	(789,172)	(671,898)	(671,898)

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
945 GENERAL LIABILITY INSURANCE						
OBJ	ORG	DESCRIPTION	FISCAL 2009 ACTUAL	FISCAL 2010 FINAL	FISCAL 2011 REQUESTED	FISCAL 2011 TOWN MGR REC
EXPENSES						
01945200	517100	RETIREMENT ASSESSMENT	2,543,900	2,562,317	2,666,208	2,666,208
01945200	517150	HEALTH INSURANCE	5,075,483	6,500,000	7,150,000	7,150,000
01945200	517170	MEDICARE TAX	651,748	675,000	695,000	695,000
01945200	517180	WORKERS COMPENSATION	185,157	188,000	188,000	188,000
01945200	517185	WORKERS COMPENSATION RUNOU	14,217	50,000	50,000	50,000
01945200	517190	UNEMPLOYMENT COMPENSATION	34,382	110,000	60,000	60,000
01945200	519020	SICK LEAVE/VAC BUY BACK-PR	19,856	25,000	50,000	50,000
01945200	574010	COMPREHENSIVE LIABILITY	0	98,990	93,528	93,528
01945200	574020	EXCESS UMBRELLA LIABILITY	31,622	32,400	21,831	21,831
01945200	574030	AUTO LIABILITY	122,339	74,300	67,984	67,984
01945200	574040	PUBLIC OFFICIALS LIABILITY	29,818	30,610	16,676	16,676
01945200	574045	EDUCATION LIABILITY	22,862	23,540	11,478	11,478
01945200	574050	POLICE/FIRE LIABILITY	46,052	32,300	37,952	37,952
01945200	574080	COMMERCIAL WATERCRAFT INS	0	12,000	11,962	11,962
01945200	574090	GENERAL LIABILITY INSURANCE	96,764	40,400	32,883	32,883
CATEGORY TOTAL			8,874,199	10,454,857	11,153,502	11,153,502
DEPARTMENT TOTAL			8,874,199	10,454,857	11,153,502	11,153,502
*** FY09 School Health Insurance Expense Reduced by \$900,000 because of transfer to ARRA-SFSF Grant						

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
240 COMMUNITY PRESERVATION FUND			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
EXPENSES					FISCAL 2011
24164500	591000	EAST BOSTON CAMPS - PRINCIPAL	540,000	560,000	580,000
24164500	592000	EAST BOSTON CAMPS - INTEREST	248,269	229,369	209,769
24164500	NEW	TOWN HALL - PRINCIPAL			55,000
24164500	NEW	TOWN HALL - INTEREST			43,050
24164500	592008	INTEREST ON SHORT TERM DEBT			
CATEGORY TOTAL			788,269	789,369	887,819
DEPARTMENT TOTAL			788,269	789,369	887,819

Town of Westford					
Budget Worksheet					
Fiscal Year 2011					
600 WATER ENTERPRISE FUND			FISCAL 2009	FISCAL 2010	FISCAL 2011
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED
PERSONAL SERVICES					
60450100	511005	COMMISSIONERS	1,200	1,200	1,200
60450100	511020	SUPERINTENDENT	85,920	88,068	87,682
60450100	511505	BUSINESS MANAGER	64,720	66,338	67,665
60450100	511510	RECORDS SUPERVISOR	51,875	54,497	55,583
60450100	511530	ADMIN SECRETARY	48,149	49,339	50,342
60450100	511605	TREATMENT MANAGER	74,678	76,545	78,076
60450100	511615	COMPLIANCE MANAGER	57,900	59,348	60,535
60450100	511660	LABORER	396,418	406,427	414,237
60450100	511670	METER READER	19,182	20,400	20,400
60450100	513120	OVERTIME	104,944	144,508	147,398
60450100	514090	STIPENDS / LICENSES	9,450	9,450	9,450
60450100	515050	LONGEVITY	14,500	15,500	13,500
CATEGORY TOTAL			928,935	991,620	1,006,068
EXPENSES					
60450200	513250	SPECIAL DETAILS	2,442	5,000	3,000
60450200	517070	UNIFORM ALLOWANCES	5,776	5,775	5,194
60450200	521010	ELECTRICITY	237,866	330,000	305,864
60450200	521030	HEATING FUEL	42,553	45,000	45,000
60450200	524010	BUILDING MAINTENANCE	75,476	110,000	80,000
60450200	524020	VEHICLE MAINTENANCE	18,463	16,000	20,000
60450200	524030	EQUIPMENT MAINTENANCE	41,538	60,000	60,000
60450200	524040	OFFICE EQUIPMENT MAINTENANCE	2,894	300	300
60450200	524050	COMPUTER EQUIPMENT MAINTENANCE	16,228	7,500	7,500
60450200	525080	WELL REPAIRS / IMPROVEMENTS	60,675	50,000	50,000
60450200	525085	FLUSHING SERVICES			
60450200	525090	LEAK SURVEY SERVICES	1,980	2,000	2,000
60450200	529080	LABORATORY SERVICES	52,342	60,000	60,000
60450200	529085	WETLANDS MONITORING SERVICES	8,585		
60450200	530310	DRUG AND ALCOHOL TESTING	262	450	450
60450200	530500	TRAINING & DEVELOPMENT	2,681	4,500	4,500
60450200	530700	ENGINEERING SERVICES	20,547	30,000	30,000
60450200	530920	CONTRACTED SERVICES			
60450200	534010	POSTAGE	9,951	13,000	13,000
60450200	534020	TELEPHONE	5,539	17,296	6,000
60450200	534030	ADVERTISING - LEGAL	1,958	2,500	2,500
60450200	534070	TELEMETERING	1,681	1,000	2,000
60450200	534080	PAGING SERVICES	3,463	4,000	4,000
60450200	534090	CONSUMER AWARENESS	13,272	15,000	15,000
60450200	541010	GASOLINE	15,565	22,229	22,229
60450200	542010	OFFICE SUPPLIES	5,681	6,000	6,000
60450200	542020	COPIER SUPPLIES	0	0	
60450200	542050	HARDWARE SUPPLIES	2,881	5,500	4,000
60450200	542070	IT SUPPLIES	0	0	0
60450200	542080	OFFICE EQUIPMENT		0	0
60450200	554010	RESURFACE MATERIAL	15,204	23,000	23,000
60450200	554035	WELL TREATMENT / CHEMICALS	336,047	375,748	406,617
60450200	554080	PIPE & PIPE SUPPLIES	39,734	65,000	65,000
60450200	554085	METER REPLACEMENT	62,233	50,000	50,000
60450200	563100	DEP ASSESSMENTS	4,871	5,500	5,500
60450200	571100	MEETINGS & CONFERENCES	383	200	200
60450200	573010	DUES AND MEMBERSHIPS	1,298	2,000	2,000
60450200	579040	DIRECT/INDIRECT COSTS	339,984	294,824	227,031
60450200	579040	BOND ISSUANCE COSTS	4,515		
60450800	570000	ENCUMBRANCES			
CATEGORY TOTAL			1,454,566	1,629,322	1,527,885

Town of Westford									
Budget Worksheet									
Fiscal Year 2011									
600 WATER ENTERPRISE FUND						FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC		
CAPITAL OUTLAY									
60450300	580000	CAPITAL OUTLAY / Vehicle							
60450402	580000	CAPITAL OUTLAY / Water Technology I		20,000					
CATEGORY TOTAL				20,000	0	0	0	0	0
WATER CAPITAL PROJECTS									
60450701	591023	MWPAT FILTRATION 1 - PRINCIPAL		77,462	80,691	82,598	82,598	82,598	82,598
60450701	592023	MWPAT FILTRATION 1 - INTEREST		24,828	23,101	21,310	21,310	21,310	21,310
60450701	593523	MWPAT FILTRATION 1 - ADMIN FEE		2,469	3,000	2,500	2,500	2,500	2,500
60450702	591025	MWPAT FILTRATION 2 - PRINCIPAL		393,390	397,391	406,769	406,769	406,769	406,769
60450702	592025	MWPAT FILTRATION 2 - INTEREST		131,079	126,802	118,206	118,206	118,206	118,206
60450702	593525	MWPAT FILTRATION 2 - ADMIN FEE		13,596	16,000	13,600	13,600	13,600	13,600
60450710	591039	UPGRADE BYRNE AVE MAIN - PRINCIPAL			50,190	30,000	30,000	30,000	30,000
60450710	592039	UPGRADE BYRNE AVE MAIN - INTEREST				13,923	13,923	13,923	13,923
60450710	591040	COUNTY ROAD II WELL & PUMP HOUSE - PRINCIPAL			30,000	30,000	30,000	30,000	30,000
60450710	592040	COUNTY ROAD II WELL & PUMP HOUSE - INTEREST			16,500	13,773	13,773	13,773	13,773
60450710	591041	STEPINSKI LAND - PRINCIPAL			59,535	35,000	35,000	35,000	35,000
60450710	592041	STEPINSKI LAND - INTEREST				16,547	16,547	16,547	16,547
NEW		WPAT PERCHLORATE CONTRACT 1 - PRINCIPAL				2,408	2,408	2,408	2,408
NEW		WPAT PERCHLORATE CONTRACT 1 - INTEREST				1,222	1,222	1,222	1,222
NEW		WPAT PERCHLORATE CONTRACT 1 - ADMIN FEE				88	88	88	88
NEW		WPAT PERCHLORATE CONTRACT 2 - PRINCIPAL				42,760	42,760	42,760	42,760
NEW		WPAT PERCHLORATE CONTRACT 2 - INTEREST				21,687	21,687	21,687	21,687
NEW		WPAT PERCHLORATE CONTRACT 2 - ADMIN FEE				1,561	1,561	1,561	1,561
CATEGORY TOTAL				642,825	803,210	853,952	853,952	853,952	853,952
DEPARTMENT TOTAL				3,046,326	3,424,152	3,387,905	3,387,905	3,387,905	3,387,905

Town of Westford										
Budget Worksheet										
Fiscal Year 2011										
630 RECREATION ENTERPRISE FUND						FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011	
OBJ	ORG	DESCRIPTION			ACTUAL	FINAL	REQUESTED	TOWN MGR REC		
PERSONAL SERVICES										
63630100	512230	RECREATION SUPERVISOR/ASST			357,090	430,198	425,868	425,868		
63630100	512270	OTHER RECREATION STAFF			437,932	403,733	403,734	403,734		
63630100	519080	SHARED COSTS - SEE DEPT. 630			99,987	115,749	118,353	118,353		
CATEGORY TOTAL						895,009	949,680	947,955	947,955	
EXPENSES										
63630200	534040	PRINTING SERVICES			12,513	12,000	10,000	10,000		
63630200	540000	SUPPLIES			4,191	15,000	15,000	15,000		
63630200	542010	OTHER RECREATION SUPPLIES			6,004	5,000				
63630200	542010	PROGRAMS AND ACTIVITIES			70,020	50,000	53,000	53,000		
63630200	557090	OTHER DEPARTMENTAL SUPPLIES			14,616	500				
63630200	571100	MEETINGS & CONFERENCES				400	400	400		
63630200	519080	SHARED COSTS - SEE DEPT. 630			8,798	6,300	5,933	5,933		
63630200	579040	DIRECT/INDIRECT COSTS			216,837	214,898	180,078	180,078		
CATEGORY TOTAL						332,980	304,098	264,411	264,411	
DEPARTMENT TOTAL						1,227,988	1,253,778	1,212,366	1,212,366	

Town of Westford						
Budget Worksheet						
Fiscal Year 2011						
640 AMBULANCE ENTERPRISE FUND		FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011	
OBJ	ORG	DESCRIPTION	ACTUAL	FINAL	REQUESTED	TOWN MGR REC
PERSONAL SERVICES						
64230100	511260	FIREFIGHTERS	380,448	401,727	420,043	420,043
64230100	511265	CALL EMTS	2,019	5,000	5,100	5,100
64230100	513120	OVERTIME	58,859	70,726	72,141	72,141
64230100	513170	HOLIDAY OVERTIME	7,993	8,061	11,513	11,513
64230100	513260	TRAINING	9,844	5,418	7,526	7,526
64230100	514050	EDUCATION INCENTIVE PAY	17,012	17,909	18,389	18,389
64230100	514051	EDUCATION PAY - PARAMEDIC			18,000	18,000
64230100	514090	EMT STIPENDS	19,985	22,165	21,461	21,461
64230100	515010	HOLIDAY PAY	16,226	17,486	17,985	17,985
64230100	515050	LONGEVITY	4,150	4,550	5,000	5,000
		OCT 09 STM		17,400		
CATEGORY TOTAL			516,536	570,442	597,158	597,158

Town of Westford							
Budget Worksheet							
Fiscal Year 2011							
640 AMBULANCE ENTERPRISE FUND				FISCAL 2009	FISCAL 2010	FISCAL 2011	FISCAL 2011
OBJ	ORG	DESCRIPTION		ACTUAL	FINAL	REQUESTED	TOWN MGR REC
EXPENSES							
64230200	517070	UNIFORM ALLOWANCE		7,627	7,500	7,500	7,500
64230200	521010	ELECTRICITY		4,226	7,657	8,163	8,163
64230200	521030	FUEL OIL		1,672	1,659	2,511	2,511
64230200	523010	WATER		413	500	500	500
64230200	524010	BUILDING MAINTENANCE		4,666	2,500	2,500	2,500
64230200	524020	VEHICLE MAINTENANCE		9,802	6,720	6,720	6,720
64230200	524030	EQUIPMENT MAINTENANCE		1,199	200	3,200	3,200
64230200	524060	COMMUNICATION EQUIPMENT MAINTI		421	300	300	300
64230200	527070	LAUNDRY SERVICES			300	300	300
64230200	530500	TRAINING & DEVELOPMENT		951	2,060	21,794	21,794
64230200	530920	CONTRACTED SERVICES		44,747	34,000	44,000	44,000
64230200	534010	POSTAGE		18	150	150	150
64230200	534030	ADVERTISING - GENERAL			105	105	105
64230200	534040	PRINTING SERVICES		165	440	440	440
64230200	541010	GASOLINE		9,217	11,500	9,197	9,197
64230200	542010	OFFICE SUPPLIES		125	200	200	200
64230200	545010	CUSTODIAL/CLEANING SUPPLIES		217	300	300	300
64230200	548010	VEHICULAR PARTS & ACCESSORIES		2,953	6,000	6,000	6,000
64230200	548020	VEHICULAR TIRES & TUBES		804	2,000	2,000	2,000
64230200	550010	HEALTH / MEDICAL SUPPLIES		4,518	11,400	18,400	18,400
64230200	550020	OXYGEN		1,219	2,000	2,000	2,000
64230200	578010	SPECIAL DEPT EXPENSES		1,874	1,000	1,000	1,000
64230800	570000	ENCUMBRANCES					
64230200	579040	DIRECT/INDIRECT COSTS OCT 09 STM		210,618	215,553 45,000	224,689	224,689
CATEGORY TOTAL				307,453	359,044	361,969	361,969
DEPARTMENT TOTAL				823,988	929,486	959,127	959,127