

TOWN OF WESTFORD									
BUDGET WORKSHEET									
FISCAL 2025									
ANNUAL TOWN MEETING									
March 23, 2024 Annual Town Meeting									
	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ
GENERAL GOVERNMENT									
122	Select Board								
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	43,106.00	28,559.00	29,060.00	29,060.00	21,410.00	29,220.00	29,380.00	31,169.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 122	43,106.00	28,559.00	29,060.00	29,060.00	21,410.00	29,220.00	29,380.00	31,169.00
123	Town Manager								
	Personal Services	451,212.00	515,137.00	628,414.00	628,414.00	460,322.00	641,320.00	655,373.00	695,285.00
	Expenses	25,554.00	33,465.00	33,540.00	33,540.00	17,560.00	33,540.00	33,540.00	35,582.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 123	476,766.00	548,602.00	661,954.00	661,954.00	477,882.00	674,860.00	688,913.00	730,867.00
131	Finance Committee								
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	9,065.00	3,671.00	3,689.00	2,689.00	2,524.00	2,698.00	2,708.00	2,873.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Reserve Fund	125,000.00	125,000.00	125,000.00	100,000.00	100,000.00	125,000.00	125,000.00	125,000.00
	(Transfers out)	(69,665.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 131	64,400.00	128,671.00	128,689.00	102,689.00	102,524.00	127,698.00	127,708.00	127,873.00
132	Finance Director								
	Personal Services	165,036.00	173,459.00	177,612.00	177,612.00	177,612.00	180,692.00	183,625.00	194,808.00
	Expenses	1,390.00	895.00	1,435.00	1,435.00	1,435.00	1,735.00	1,035.00	1,098.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 132	166,426.00	174,354.00	179,047.00	179,047.00	179,047.00	182,427.00	184,660.00	195,906.00
135	Town Accountant								
	Personal Services	320,859.00	334,908.00	342,292.00	342,292.00	342,292.00	349,010.00	355,957.00	377,635.00
	Expenses	48,835.00	47,185.00	51,185.00	51,185.00	51,185.00	55,335.00	59,860.00	63,506.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 135	369,694.00	382,093.00	393,477.00	393,477.00	393,477.00	404,345.00	415,817.00	441,141.00
141	Board of Assessors								
	Personal Services	314,979.00	314,177.00	332,713.00	332,713.00	332,713.00	341,691.00	349,299.00	359,778.00
	Expenses	51,300.00	49,450.00	25,750.00	25,750.00	25,750.00	35,750.00	25,750.00	27,319.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 141	366,279.00	363,627.00	358,463.00	358,463.00	358,463.00	377,441.00	375,049.00	397,890.00
145	Treasurer/Collector								
	Personal Services	295,391.00	302,216.00	303,483.00	290,156.00	286,912.00	297,006.00	303,424.00	321,903.00
	Expenses	47,275.00	47,925.00	49,850.00	49,850.00	49,850.00	52,250.00	52,450.00	55,645.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 145	342,666.00	350,141.00	353,333.00	340,006.00	336,762.00	349,256.00	355,874.00	377,548.00
151	Town Counsel								
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	140,000.00	100,000.00	140,500.00	140,500.00	140,500.00	145,500.00	150,500.00	159,665.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 151	140,000.00	100,000.00	140,500.00	140,500.00	140,500.00	145,500.00	150,500.00	159,665.00
152	Human Resources								
	Personal Services	270,159.00	282,815.00	289,434.00	289,434.00	289,434.00	295,291.00	302,564.00	320,990.00
	Expenses	30,737.00	28,625.00	29,900.00	29,900.00	16,859.00	31,150.00	31,650.00	33,578.00
	Compensation Reserve	385,000.00	220,000.00	350,000.00	350,000.00	325,000.00	900,000.00	1,050,000.00	1,113,945.00
	Transfers out	(230,061.00)	(133,005.00)	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 152	455,835.00	398,435.00	669,334.00	669,334.00	631,293.00	1,226,441.00	1,384,214.00	1,468,514.00

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	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ	
155	Technology									
	Personal Services	358,955.00	371,071.00	378,741.00	378,741.00	378,741.00	382,506.00	387,916.00	399,553.00	411,540.00
	Expenses	613,000.00	615,127.00	671,268.00	653,968.00	631,268.00	655,958.00	660,630.00	680,449.00	700,862.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 155	971,955.00	986,198.00	1,050,009.00	1,032,709.00	1,010,009.00	1,038,464.00	1,048,546.00	1,080,002.00	1,112,402.00
161	Town Clerk									
	Personal Services	285,873.00	281,352.00	311,705.00	304,195.00	302,098.00	281,841.00	303,969.00	313,088.00	322,481.00
	Expenses	21,369.00	35,813.00	47,958.00	47,958.00	47,958.00	35,923.00	44,223.00	45,550.00	46,917.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 161	307,242.00	317,165.00	359,663.00	352,153.00	350,056.00	317,764.00	348,192.00	358,638.00	369,398.00
170	Permitting Department									
	Personal Services	285,829.00	294,667.00	303,837.00	303,837.00	300,837.00	309,556.00	314,434.00	323,867.00	333,583.00
	Expenses	46,535.00	46,970.00	49,332.00	49,332.00	49,332.00	50,342.00	51,010.00	52,540.00	54,116.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 170	332,364.00	341,637.00	353,169.00	353,169.00	350,169.00	359,898.00	365,444.00	376,407.00	387,699.00
171	Conservation Commission									
	Personal Services	88,075.00	92,785.00	104,324.00	104,324.00	104,324.00	108,182.00	109,684.00	112,975.00	116,364.00
	Expenses	7,070.00	7,610.00	8,050.00	8,050.00	7,650.00	8,335.00	8,610.00	8,868.00	9,134.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 171	95,145.00	100,395.00	112,374.00	112,374.00	111,974.00	116,517.00	118,294.00	121,843.00	125,498.00
175	Planning Board									
	Personal Services	96,244.00	98,170.00	100,132.00	100,132.00	100,132.00	100,132.00	100,832.00	103,857.00	106,973.00
	Expenses	16,367.00	20,509.00	25,709.00	25,709.00	10,709.00	25,709.00	25,709.00	26,480.00	27,274.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 175	112,611.00	118,679.00	125,841.00	125,841.00	110,841.00	125,841.00	126,541.00	130,337.00	134,247.00
176	Zoning Board of Appeals									
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	2,595.00	2,595.00	2,595.00	2,595.00	2,405.00	2,595.00	2,595.00	2,673.00	2,753.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 176	2,595.00	2,595.00	2,595.00	2,595.00	2,405.00	2,595.00	2,595.00	2,673.00	2,753.00
192	Town Hall Maintenance									
	Personal Services	47,380.00	49,143.00	50,226.00	50,226.00	50,226.00	50,726.00	50,726.00	52,248.00	53,815.00
	Expenses	68,100.00	56,500.00	65,599.00	65,599.00	65,599.00	67,181.00	67,181.00	69,196.00	71,272.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 192	115,480.00	105,643.00	115,825.00	115,825.00	115,825.00	117,907.00	117,907.00	121,444.00	125,087.00
199	PUBLIC BUILDINGS & PROPERTY MAINTENANCE									
	Personal Services	87,244.00	84,889.00	86,516.00	86,516.00	86,516.00	87,944.00	89,402.00	92,084.00	94,847.00
	Expenses	144,850.00	154,737.00	182,128.00	182,128.00	167,057.00	184,821.00	187,524.00	193,150.00	198,945.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 199	232,094.00	239,626.00	268,644.00	268,644.00	253,573.00	272,765.00	276,926.00	285,234.00	293,792.00
Total General Government		4,594,658.00	4,686,420.00	5,301,977.00	5,237,840.00	4,946,210.00	5,868,939.00	6,116,560.00	6,296,308.00	6,481,449.00

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	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ	
PUBLIC SAFETY										
210	Police Department									
	Personal Services	5,546,887.00	5,817,983.00	6,033,307.00	6,029,807.00	5,875,594.00	6,105,637.00	6,146,453.00	6,330,847.00	6,520,772.00
	Expenses	570,183.00	605,811.00	640,303.00	622,303.00	617,903.00	642,077.00	649,077.00	668,549.00	688,605.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 210	6,117,070.00	6,423,794.00	6,673,610.00	6,652,110.00	6,493,497.00	6,747,714.00	6,795,530.00	6,999,396.00	7,209,377.00
215	Public Safety Communications									
	Personal Services	866,599.00	878,984.00	913,200.00	910,500.00	879,361.00	913,090.00	932,246.00	960,213.00	989,019.00
	Expenses	53,437.00	53,622.00	56,455.00	56,455.00	55,225.00	57,820.00	59,041.00	60,812.00	62,636.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 215	920,036.00	932,606.00	969,655.00	966,955.00	934,586.00	970,910.00	991,287.00	1,021,025.00	1,051,655.00
220	Fire Department									
	Personal Services	3,865,747.00	4,003,669.00	4,108,761.00	4,108,261.00	3,953,379.00	4,201,121.00	4,286,089.00	4,414,672.00	4,547,112.00
	Expenses	404,368.00	388,075.00	405,065.00	405,065.00	388,606.00	410,900.00	419,150.00	431,725.00	444,677.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 220	4,270,115.00	4,391,744.00	4,513,826.00	4,513,326.00	4,341,985.00	4,612,021.00	4,705,239.00	4,846,397.00	4,991,789.00
241	Building Department									
	Personal Services	403,327.00	420,145.00	430,859.00	430,859.00	409,966.00	438,954.00	446,030.00	459,411.00	473,193.00
	Expenses	12,150.00	12,400.00	14,845.00	14,595.00	14,095.00	14,945.00	14,945.00	15,393.00	15,855.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 241	415,477.00	432,545.00	445,704.00	445,454.00	424,061.00	453,899.00	460,975.00	474,804.00	489,048.00
244	Sealer Weights & Measures									
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	6,000.00	15,524.00	16,500.00	16,500.00	16,500.00	16,913.00	17,336.00	17,856.00	18,392.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 244	6,000.00	15,524.00	16,500.00	16,500.00	16,500.00	16,913.00	17,336.00	17,856.00	18,392.00
291	Emergency Management									
	Personal Services	9,510.00	9,700.00	9,894.00	9,894.00	9,894.00	10,092.00	10,294.00	10,603.00	10,921.00
	Expenses	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	2,500.00	2,575.00	2,652.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 291	11,960.00	12,150.00	12,344.00	12,344.00	12,344.00	12,542.00	12,794.00	13,178.00	13,573.00
292	Animal Control									
	Personal Services	40,967.00	42,894.00	42,670.00	42,670.00	42,670.00	43,785.00	44,591.00	45,929.00	47,307.00
	Expenses	4,475.00	4,035.00	3,975.00	3,975.00	3,975.00	3,975.00	3,975.00	4,094.00	4,217.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 292	45,442.00	46,929.00	46,645.00	46,645.00	46,645.00	47,760.00	48,566.00	50,023.00	51,524.00
294	Tree Warden									
	Personal Services	2,357.00	3,060.00	3,122.00	3,122.00	3,122.00	3,122.00	3,122.00	3,216.00	3,312.00
	Expenses	35,000.00	40,000.00	40,000.00	40,000.00	30,000.00	40,000.00	40,000.00	41,200.00	42,436.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 294	37,357.00	43,060.00	43,122.00	43,122.00	33,122.00	43,122.00	43,122.00	44,416.00	45,748.00
Total Public Safety		11,823,457.00	12,298,352.00	12,721,406.00	12,696,456.00	12,302,740.00	12,904,881.00	13,074,849.00	13,467,095.00	13,871,106.00

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	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ	
EDUCATION										
300	Westford Public Schools	2.77%	3.01%	8.18%	7.00%	2.00%	5.84%	3.84%	3.50%	3.50%
	Operating Budget	63,961,692.00	65,889,564.00	71,278,514.00	70,501,833.00	67,207,355.00	75,437,782.00	78,332,193.00	81,073,820.00	83,911,404.00
	TOTAL 300	63,961,692.00	65,889,564.00	71,278,514.00	70,501,833.00	67,207,355.00	75,437,782.00	78,332,193.00	81,073,820.00	83,911,404.00
310	Nashoba Tech									
	Personal Services		7.79%	5.00%						
	Expenses	1,295,205.00	1,396,089.00	1,465,893.00	1,465,893.00	1,465,893.00	1,539,188.00	1,616,147.00	1,696,954.00	1,781,802.00
	Capital									
	TOTAL 310	1,295,205.00	1,396,089.00	1,465,893.00	1,465,893.00	1,465,893.00	1,539,188.00	1,616,147.00	1,696,954.00	1,781,802.00
Total Education		65,256,897.00	67,285,653.00	72,744,407.00	71,967,726.00	68,673,248.00	76,976,970.00	79,948,340.00	82,770,774.00	85,693,206.00
PUBLIC WORKS										
405	Director of Public Works									
	Personal Services	264,153.00	274,885.00	280,667.00	280,667.00	236,522.00	286,307.00	292,008.00	300,768.00	309,791.00
	Expenses	500.00	500.00	500.00	400.00	400.00	500.00	500.00	515.00	530.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 410	264,653.00	275,385.00	281,167.00	281,067.00	236,922.00	286,807.00	292,508.00	301,283.00	310,321.00
410	Engineering Department									
	Personal Services	323,751.00	334,926.00	342,313.00	342,313.00	342,313.00	348,878.00	353,931.00	364,549.00	375,485.00
	Expenses	11,970.00	13,470.00	13,470.00	13,470.00	11,270.00	13,470.00	13,470.00	13,874.00	14,290.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 410	335,721.00	348,396.00	355,783.00	355,783.00	353,583.00	362,348.00	367,401.00	378,423.00	389,775.00
421	Highway Department									
	Personal Services	1,647,144.00	1,464,843.00	1,535,015.00	1,522,228.00	1,450,780.00	1,554,530.00	1,575,725.00	1,622,997.00	1,671,687.00
	Expenses	1,018,643.00	991,800.00	982,300.00	982,300.00	971,425.00	1,001,300.00	1,001,300.00	1,031,339.00	1,062,279.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 421	2,665,787.00	2,456,643.00	2,517,315.00	2,504,528.00	2,422,205.00	2,555,830.00	2,577,025.00	2,654,336.00	2,733,966.00
430	Waste Collection and Disposal									
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	0.00	0.00	2,707,087.00	2,626,789.00	2,626,789.00	2,792,357.00	2,891,803.00	2,978,557.00	3,067,914.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 427	0.00	0.00	2,707,087.00	2,626,789.00	2,626,789.00	2,792,357.00	2,891,803.00	2,978,557.00	3,067,914.00
432	Recycling									
	Expenses	653,027.00	602,525.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Offset/Recycling Revolving	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 432	653,027.00	602,525.00	0.00						
433	Solid Waste									
	Expenses	1,395,588.00	1,538,654.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 433	1,395,588.00	1,538,654.00	0.00						
442	Wastewater Treatment Management									
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	237,930.00	243,404.00	259,864.00	259,864.00	259,864.00	270,932.00	282,556.00	291,033.00	299,764.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 442	237,930.00	243,404.00	259,864.00	259,864.00	259,864.00	270,932.00	282,556.00	291,033.00	299,764.00
491	Cemetery Department									
	Personal Services	105,159.00	159,496.00	169,971.00	167,427.00	160,227.00	172,462.00	174,708.00	179,949.00	185,347.00
	Expenses	36,760.00	38,707.00	36,850.00	36,850.00	34,850.00	41,127.00	41,127.00	42,361.00	43,632.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 491	141,919.00	198,203.00	206,821.00	204,277.00	195,077.00	213,589.00	215,835.00	222,310.00	228,979.00
Total Public Works		5,694,625.00	5,663,210.00	6,328,037.00	6,232,308.00	6,094,440.00	6,481,863.00	6,627,128.00	6,825,942.00	7,030,719.00

TOWN OF WESTFORD										
BUDGET WORKSHEET										
FISCAL 2025										
ANNUAL TOWN MEETING										
March 23, 2024 Annual Town Meeting										
	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029	
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ	
HEALTH & HUMAN SERVICES										
510	Board of Health									
	Personal Services	441,838.00	453,413.00	483,420.00	483,420.00	483,420.00	494,114.00	503,290.00	518,389.00	533,941.00
	Expenses	26,900.00	25,800.00	27,800.00	26,800.00	20,900.00	27,900.00	28,100.00	28,943.00	29,811.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 510	468,738.00	479,213.00	511,220.00	510,220.00	504,320.00	522,014.00	531,390.00	547,332.00	563,752.00
541	Council on Aging									
	Personal Services	484,954.00	517,196.00	524,816.00	518,979.00	509,879.00	532,242.00	540,143.00	556,347.00	573,037.00
	Expenses	114,900.00	107,350.00	96,098.00	96,098.00	93,198.00	102,762.00	105,562.00	108,729.00	111,991.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 541	599,854.00	624,546.00	620,914.00	615,077.00	603,077.00	635,004.00	645,705.00	665,076.00	685,028.00
543	Veterans Services									
	Personal Services	81,692.00	85,004.00	86,747.00	86,747.00	83,747.00	88,308.00	89,900.00	92,597.00	95,375.00
	Expenses	63,100.00	38,100.00	38,050.00	28,050.00	26,050.00	43,050.00	43,450.00	44,754.00	46,097.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 542	144,792.00	123,104.00	124,797.00	114,797.00	109,797.00	131,358.00	133,350.00	137,351.00	141,472.00
Total Health and Human Services		1,213,384.00	1,226,863.00	1,256,931.00	1,240,094.00	1,217,194.00	1,288,376.00	1,310,445.00	1,349,759.00	1,390,252.00
CULTURE & RECREATION										
610	Library									
	Personal Services	1,449,447.00	1,491,437.00	1,549,443.00	1,549,443.00	1,481,588.00	1,569,647.00	1,597,637.00	1,645,566.00	1,694,933.00
	Expenses	383,711.00	358,694.00	337,344.00	337,344.00	307,214.00	337,646.00	337,646.00	347,775.00	358,208.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 610	1,833,158.00	1,850,131.00	1,886,787.00	1,886,787.00	1,788,802.00	1,907,293.00	1,935,283.00	1,993,341.00	2,053,141.00
650	Parks									
	Personal Services	262,560.00	452,458.00	472,707.00	464,518.00	457,238.00	479,080.00	486,428.00	501,021.00	516,052.00
	Expenses	48,329.00	55,525.00	51,556.00	51,556.00	46,456.00	51,746.00	51,746.00	53,298.00	54,897.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 650	310,889.00	507,983.00	524,263.00	516,074.00	503,694.00	530,826.00	538,174.00	554,319.00	570,949.00
660	Land Management									
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	47,916.00	98,356.00	99,300.00	99,300.00	54,300.00	99,850.00	100,800.00	103,824.00	106,939.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 660	47,916.00	98,356.00	99,300.00	99,300.00	54,300.00	99,850.00	100,800.00	103,824.00	106,939.00
670	Historical Commission									
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	11,950.00	13,450.00	14,250.00	14,250.00	14,250.00	14,250.00	14,250.00	14,678.00	15,118.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 670	11,950.00	13,450.00	14,250.00	14,250.00	14,250.00	14,250.00	14,250.00	14,678.00	15,118.00
Total Culture & Recreation		2,203,913.00	2,469,920.00	2,524,600.00	2,516,411.00	2,361,046.00	2,552,219.00	2,588,507.00	2,666,162.00	2,746,147.00

TOWN OF WESTFORD										
BUDGET WORKSHEET										
FISCAL 2025										
ANNUAL TOWN MEETING										
March 23, 2024 Annual Town Meeting										
	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029	
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ	
DEBT SERVICE										
710	Debt Service									
	Principal & Interest - Excluded	4,330,038.00	1,486,250.00	1,326,500.00	1,326,500.00	1,326,500.00	1,289,250.00	1,262,125.00	1,230,000.00	1,198,450.00
	Principal & Interest - Excluded - Estimated Debt									
	New Center Building	0.00	0.00	0.00	0.00	0.00				
	JV Fletcher Library Expansion	0.00	0.00	0.00	0.00	0.00	480,000.00	1,690,359.00	1,690,359.00	1,690,359.00
	School Administration Building	0.00	0.00	0.00	0.00	0.00	361,563.00	361,563.00	361,563.00	361,563.00
	Blanchard Middle School Roof (MSBA)	0.00	0.00	253,094.00	253,094.00	253,094.00	253,094.00	253,094.00	253,094.00	253,094.00
	Contingency (\$1M)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Principal & Interest - Non-Excluded	1,267,460.00	1,358,645.00	1,190,775.00	1,190,775.00	1,190,775.00	1,138,999.00	1,101,681.00	1,068,153.00	892,469.00
	Principal & Interest - Non-Excluded - Estimated Debt									
	Abbot Roof									
	Roadway Improvements	60,313.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	60,313.00
	Oak Hill, Plain Road, Moore Rd	108,015.00	269,090.00	269,090.00	269,090.00	269,090.00	269,090.00	269,090.00	269,090.00	269,090.00
	TSSTF Access Controls (\$500k)	69,540.00	69,540.00	69,540.00	69,540.00	69,540.00	69,540.00	69,540.00	69,540.00	69,540.00
	Carlisle Road Sidewalk / Pedestrian Safety	53,680.00	53,680.00	53,680.00	53,680.00	53,680.00	53,680.00	53,680.00	53,680.00	53,680.00
	Fire Truck	94,846.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	94,846.00
	Dispatch Fully Digital Radio	55,880.00								
	Plain Road Phase 1 Sidewalk Construction	47,570.00	47,570.00	47,570.00	47,570.00	47,570.00	47,570.00	47,570.00	47,570.00	47,570.00
	Senior Center HVAC Replacement	71,000.00	78,100.00	78,100.00	0.00	0.00	0.00	0.00	0.00	0.00
	Senior Center HVAC Replacement Supplemental									
	Tower Truck			189,200.00	189,200.00	189,200.00	189,200.00	189,200.00	189,200.00	189,200.00
	Blanchard Roof HVAC Units			123,375.00	123,375.00	123,375.00	123,375.00	123,375.00	123,375.00	123,375.00
	Plain Road Phase II			43,388.00	43,388.00	43,388.00	43,388.00	43,388.00	43,388.00	43,388.00
	Vehicle Replacement - (4) 6 Wheel Dump - 2025			64,155.00	148,050.00	0.00	148,050.00	148,050.00	148,050.00	148,050.00
	Stony Brook Waste Water Treatment Plant			86,363.00						
	Dam Construction						144,625.00	144,625.00	144,625.00	144,625.00
	Vehicle Replacement - 6 Wheel Dump - 2026						64,155.00	64,155.00	64,155.00	64,155.00
	Nuting Road Artificial Turf						119,316.00	119,316.00	119,316.00	119,316.00
	Short Term Interest	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00
	TOTAL 710	6,201,642.00	3,406,175.00	3,838,130.00	3,757,562.00	3,566,124.00	4,838,195.00	5,984,111.00	5,918,458.00	5,866,383.00
	Total Debt Service	6,201,642.00	3,406,175.00	3,838,130.00	3,757,562.00	3,566,124.00	4,838,195.00	5,984,111.00	5,918,458.00	5,866,383.00
UNCLASSIFIED										
940	Otherwise Unclassified									
	Water Direct/Indirect Costs	(409,344.00)	(551,796.00)	(551,796.00)	(670,168.00)	(670,168.00)	(670,168.00)	(670,168.00)	(676,870.00)	(683,639.00)
	Recreation Direct/Indirect Costs	(159,575.00)	(241,048.00)	(241,048.00)	(186,412.00)	(186,412.00)	(186,412.00)	(186,412.00)	(188,276.00)	(190,159.00)
	Ambulance Direct/Indirect Costs	(315,876.00)	(304,456.00)	(304,456.00)	(460,562.00)	(460,562.00)	(460,562.00)	(460,562.00)	(465,168.00)	(469,820.00)
	Stormwater Direct/Indirect Costs	(530,840.00)	(535,535.00)	(535,535.00)	(553,159.00)	(553,159.00)	(553,159.00)	(553,159.00)	(558,691.00)	(564,278.00)
	TOTAL 940	(1,415,635.00)	(1,632,835.00)	(1,632,835.00)	(1,870,301.00)	(1,870,301.00)	(1,870,301.00)	(1,870,301.00)	(1,889,005.00)	(1,907,896.00)
945	Employee Benefits & Miscellaneous									
	Pension Assessment	6,263,082.00	6,522,668.00	6,931,644.00	6,931,644.00	6,931,644.00	7,382,201.00	7,862,044.00	8,373,077.00	8,781,683.00
	Military Pension Assessment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Unemployment Insurance	135,000.00	100,000.00	100,000.00	100,000.00	135,000.00	120,000.00	120,000.00	126,000.00	132,300.00
	Group Health Insurance	1,388,094.00	1,479,261.00	1,585,000.00	1,585,000.00	1,584,000.00	1,637,000.00	1,719,000.00	1,883,089.00	1,976,822.00
	Medicare Contribution	1,050,000.00	1,070,000.00	1,110,000.00	1,110,000.00	1,107,500.00	1,130,000.00	1,150,000.00	1,190,250.00	1,231,909.00
	Accumulated Sick Time	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
	Senior Tax Rebate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Comprehensive Insurance	1,110,036.00	1,129,339.00	1,207,134.00	1,204,634.00	1,199,134.00	1,290,234.00	1,379,152.00	1,448,110.00	1,520,516.00
	TOTAL 945	9,996,212.00	10,351,268.00	10,983,778.00	10,981,278.00	11,007,278.00	11,609,435.00	12,280,196.00	13,070,526.00	13,693,230.00
990	Transfers to Trust									
	Health Insurance	10,277,400.00	10,907,528.00	12,820,693.00	12,820,693.00	12,280,173.00	13,674,582.00	15,127,810.00	15,884,201.00	16,678,411.00
	OPEB Expenses	919,661.00	1,000,000.00	1,543,827.00	1,400,000.00	1,000,000.00	1,681,707.00	1,831,767.00	1,923,355.00	2,019,523.00
	TOTAL 990	11,197,061.00	11,907,528.00	14,364,520.00	14,220,693.00	13,280,173.00	15,356,289.00	16,959,577.00	17,807,556.00	18,697,934.00
	Total Unclassified	19,777,638.00	20,625,961.00	23,715,463.00	23,331,670.00	22,417,150.00	25,095,423.00	27,369,472.00	28,989,077.00	30,483,268.00
	Total General Fund	116,766,214.00	117,662,554.00	128,430,951.00	126,980,067.00	121,578,152.00	136,006,866.00	143,019,412.00	148,283,575.00	153,562,530.00

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		FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029
		BUDGET	TMR	REQUEST	VERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ
240	Community Preservation Fund									
	Personal Services	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00
	Expenses	6,000.00	6,000.00	15,000.00	15,000.00	15,000.00	6,000.00	6,000.00	6,000.00	6,000.00
	Principal & Interest	1,064,350.00	1,105,491.00	1,097,028.00	1,097,028.00	1,097,028.00	1,200,168.00	1,175,626.00	1,146,811.00	1,122,956.00
	TOTAL COMMUNITY PRESERVATION FUND	1,079,350.00	1,120,491.00	1,121,028.00	1,121,028.00	1,121,028.00	1,215,168.00	1,190,626.00	1,161,811.00	1,137,956.00
	Total Community Preservation Fund	1,079,350.00	1,120,491.00	1,121,028.00	1,121,028.00	1,121,028.00	1,215,168.00	1,190,626.00	1,161,811.00	1,137,956.00
WATER ENTERPRISE FUND										
600	Water Enterprise									
	Personal Services	1,269,749.00	1,356,918.00	1,407,457.00	1,407,457.00	1,407,457.00	1,448,973.00	1,489,927.00	1,504,826.00	1,519,874.26
	Expenses	1,636,319.00	1,944,170.00	1,943,325.00	2,053,110.00	2,053,110.00	2,085,110.00	2,085,110.00	2,105,961.00	2,127,020.61
	Reserve Fund	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	250,007.00	250,008.00
	Debt Service	1,483,157.00	1,262,146.00	2,130,191.00	2,130,191.00	2,130,191.00	3,532,646.00	3,492,519.00	3,606,149.00	3,700,588.00
	TOTAL WATER ENTERPRISE	4,639,225.00	4,813,234.00	5,730,973.00	5,840,758.00	5,840,758.00	7,316,729.00	7,317,556.00	7,466,943.00	7,597,490.87
	Total Water Enterprise Fund	4,639,225.00	4,813,234.00	5,730,973.00	5,840,758.00	5,840,758.00	7,316,729.00	7,317,556.00	7,466,943.00	7,597,490.87
RECREATION ENTERPRISE FUND										
630	Recreation Enterprise									
	Personal Services	1,057,621.00	985,370.00	920,092.00	895,092.00	880,092.00	933,469.00	936,336.00	945,699.00	955,155.99
	Expenses	299,184.00	380,157.00	368,771.00	314,135.00	314,135.00	314,135.00	314,135.00	317,276.00	320,448.76
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL RECREATION ENTERPRISE	1,356,805.00	1,365,527.00	1,288,863.00	1,209,227.00	1,194,227.00	1,247,604.00	1,250,471.00	1,262,975.00	1,275,604.75
	Total Recreation Enterprise Fund	1,356,805.00	1,365,527.00	1,288,863.00	1,209,227.00	1,194,227.00	1,247,604.00	1,250,471.00	1,262,975.00	1,275,604.75
AMBULANCE ENTERPRISE FUND										
640	Ambulance Enterprise									
	Personal Services	921,470.00	971,865.00	988,357.00	988,357.00	988,357.00	995,997.00	1,119,647.00	1,130,843.00	1,142,151.43
	Expenses	543,474.00	533,506.00	545,978.00	698,084.00	698,084.00	704,362.00	710,562.00	717,668.00	724,844.68
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL AMBULANCE ENTERPRISE	1,464,944.00	1,505,371.00	1,534,335.00	1,686,441.00	1,686,441.00	1,700,359.00	1,830,209.00	1,848,511.00	1,866,996.11
	Total Ambulance Enterprise Fund	1,464,944.00	1,505,371.00	1,534,335.00	1,686,441.00	1,686,441.00	1,700,359.00	1,830,209.00	1,848,511.00	1,866,996.11
STORMWATER ENTERPRISE FUND										
650	Stormwater Enterprise									
	Personal Services	143,052.00	124,332.00	120,094.00	120,094.00	120,094.00	123,896.00	126,671.00	130,471.00	0.00
	Expenses	967,580.00	975,077.00	964,996.00	982,620.00	982,620.00	982,620.00	982,620.00	1,012,099.00	1,042,462.00
	Principal & Interest	152,100.00	315,800.00	320,550.00	320,550.00	320,550.00	365,823.00	467,970.00	730,611.00	772,278.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL STORMWATER ENTERPRISE	1,262,732.00	1,415,209.00	1,405,640.00	1,423,264.00	1,423,264.00	1,472,339.00	1,577,261.00	1,873,181.00	1,814,740.00
	Total Stormwater Enterprise Fund	1,262,732.00	1,415,209.00	1,405,640.00	1,423,264.00	1,423,264.00	1,472,339.00	1,577,261.00	1,873,181.00	1,814,740.00

TOWN OF WESTFORD									
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March 23, 2024 Annual Town Meeting	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ
APPROPRIATION SUMMARY -									
GENERAL GOVERNMENT	4,594,658.00	4,686,420.00	5,301,977.00	5,237,840.00	4,946,210.00	5,868,939.00	6,116,560.00	6,296,308.00	6,481,449.00
PUBLIC SAFETY	11,823,457.00	12,298,352.00	12,721,406.00	12,696,456.00	12,302,740.00	12,904,881.00	13,074,849.00	13,467,095.00	13,871,106.00
EDUCATION	65,256,897.00	67,285,653.00	72,744,407.00	71,967,726.00	68,673,248.00	76,976,970.00	79,948,340.00	82,770,774.00	85,693,206.00
PUBLIC WORKS	5,694,625.00	5,663,210.00	6,328,037.00	6,232,308.00	6,094,440.00	6,481,863.00	6,627,128.00	6,825,942.00	7,030,719.00
HEALTH & HUMAN SERVICES	1,213,384.00	1,226,863.00	1,256,931.00	1,240,094.00	1,217,194.00	1,288,376.00	1,310,445.00	1,349,759.00	1,390,252.00
CULTURE & RECREATION	2,203,913.00	2,469,920.00	2,524,600.00	2,516,411.00	2,361,046.00	2,552,219.00	2,588,507.00	2,666,162.00	2,746,147.00
DEBT SERVICE	6,201,642.00	3,406,175.00	3,838,130.00	3,757,562.00	3,566,124.00	4,838,195.00	5,984,111.00	5,918,458.00	5,866,383.00
UNCLASSIFIED	19,777,638.00	20,625,961.00	23,715,463.00	23,331,670.00	22,417,150.00	25,095,423.00	27,369,472.00	28,989,077.00	30,483,268.00
COMMUNITY PRESERVATION FUND	1,079,350.00	1,120,491.00	1,121,028.00	1,121,028.00	1,121,028.00	1,215,168.00	1,190,626.00	1,161,811.00	1,137,956.00
WATER ENTERPRISE FUND	4,639,225.00	4,813,234.00	5,730,973.00	5,840,758.00	5,840,758.00	7,316,729.00	7,317,556.00	7,466,943.00	7,597,490.87
RECREATION ENTERPRISE FUND	1,356,805.00	1,365,527.00	1,288,863.00	1,209,227.00	1,194,227.00	1,247,604.00	1,250,471.00	1,262,975.00	1,275,604.75
AMBULANCE ENTERPRISE FUND	1,464,944.00	1,505,371.00	1,534,335.00	1,686,441.00	1,686,441.00	1,700,359.00	1,830,209.00	1,848,511.00	1,866,996.11
STORMWATER ENTERPRISE FUND	1,262,732.00	1,415,209.00	1,405,640.00	1,423,264.00	1,423,264.00	1,472,339.00	1,577,261.00	1,873,181.00	1,814,740.00
TOTAL OPERATING BUDGET	126,569,270.00	127,882,386.00	139,511,790.00	138,260,785.00	132,843,870.00	148,959,065.00	156,185,535.00	161,896,996.00	167,255,317.73

TOWN OF WESTFORD										
BUDGET WORKSHEET										
FISCAL 2025										
ANNUAI TOWN MEETING										
March 23, 2024 Annual Town Meeting										
	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029	
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ	
Art 14	CAPITAL PLAN	1,541,796.00	2,768,859.30	1,500,000.00	2,150,472.00	2,150,472.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00
	Snow & Ice Deficit	234,223.00	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00
	Perchlorate	45,000.00	97,000.00	110,000.00	110,000.00	110,000.00	110,000.00	110,000.00	110,000.00	110,000.00
	Opioid Settlement Fund		152,563.54	28,244.12	28,244.12	28,244.12	32,580.12	32,580.12	37,554.49	38,738.49
June 12, 2021 ATM										
	Capital Stabilization Appropriation	80,000.00								
June 11, 2022 ATM										
	Appropriate from Water OPEB for current retirees	33,448.00								
	Water Enterprise Capital	425,000.00								
	Ambulance Enterprise Capital	24,000.00								
	Fire Training Facility	580,000.00								
	Community Preservation Projects	1,150,386.00								
October 17, 2022 STM										
	Article 2 - Finance Committee Reserve Fund	37,265.00								
	Article 2 - Assessors Expenses	7,500.00								
	Article 2 - Town Clerk Expenses	16,135.00								
	Article 2 - Police Department Personnel Services	31,403.00								
	Article 2 - Police Department Expenses	3,800.00								
	Article 2 - Fire Department Personal Services	75,000.00								
	Article 2 - Sealer of Weights and Measures	4,762.00								
	Article 2 - Westford Public Schools	76,500.00								
	Article 2 - Recycling Expenses	40,000.00								
	Article 2 - Fire Department Expenses (Boundtree)	40,000.00								
	Article 4 - Capital	316,520.30								
	Article 4 - Water Enterprise	56,550.00								
	Article 4 - Stormwater Enterprise	48,750.00								
	Article 4 - Capital - TNC Funding	1,855.70								
March 25, 2023 A.TM										
	Article 2 - Fire Personal Services		75,000.00							
	Article 2 - Recycling Expenses		20,000.00							
	Article 2 - OPEB Supplemental		355,532.00							
	Article 2 - Water Enterprise Expenses		135,000.00							
	Article 2 - Ambulance Enterprise Expenses		3,219.00							
	Article 5 - Sale of Real Estate - Capital		439,478.70							
	Article 5 - Water Enterprise Capital		366,500.00							
	Article 5 - Stormwater Enterprise Capital		265,000.00							
	Article 6 - 51 Main Street		0.00							
	Article 8 - Community Preservation Committee		1,765,399.00							
	Article 13 - Appropriate from Water OPEB for current retirees		31,453.00							
	Article 23 - Drew Garden APR		0.00							
October 16, 2023 STM										
	Article 2 - Legal Services Expenses		50,000.00							
	Article 2 - Recycling Expenses		165,000.00							
	Article 2 - Health Insurance Trust Contribution		950,000.00							
	Article 2 - Stormwater Enterprise Expenses		60,000.00							
	Article 5 - Capital		315,000.00							
	Article 5 - Capital - Water Enterprise		600,000.00							
	Article 9 - Community Preservation Committee		1,450,000.00							
March 23, 2024 ATM										
	Article 5 - Stormwater Enterprise Capital				20,000.00	20,000.00				
	Article 5 - Ambulance Enterprise Capital				22,000.00	22,000.00				
October 2024 STM										
	Appropriation to Override Stabilization				2,711,836.00					
TOTAL OTHER ARTICLES		3,328,098.00	7,696,145.24	538,244.12	3,292,080.12	580,244.12	542,580.12	542,580.12	547,554.49	548,738.49

TOWN OF WESTFORD									
BUDGET WORKSHEET									
FISCAL 2025									
ANNUAL TOWN MEETING									
March 23, 2024 Annual Town Meeting									
	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ
OTHER AMOUNTS TO BE RAISED:									
Amounts Certified Tax Title Purposes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Unprovided Debt & Interest Charges	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Allow Abate & Exemp Deficits-Pr Yr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Cherry Sheet Offsets-Res Dir Exp	461,067.00	547,063.00	552,533.00	552,533.00	552,533.00	558,059.00	563,640.00	569,277.00	574,970.00
Dispatch State Grant Deficit	1,832.31	455.88	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Internal Revenue Fund Deficit - Health Insurance Trust	0.00	387,079.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Revenue Deficit-Prior Year	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Recreation Revenue COVID-19 Deficit	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Authorized deferral of teachers' pay	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Snow & Ice Deficit-Prior Year	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	400,000.00
Other-School Choice/Charter	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Appropriation Deficits-Prior Year Abbot Oil Spill	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Other Amounts to be Raised	462,899.31	934,598.16	552,533.00	552,533.00	552,533.00	558,059.00	563,640.00	569,277.00	974,970.00
State and City Cherry Sheet Charges (net of pr yr underest)	642,250.00	599,598.00	629,579.00	629,579.00	629,579.00	645,318.00	661,452.00	677,988.00	694,938.00
Allow Abate & Exempt (Overlay)	543,917.13	485,908.03	570,000.00	530,000.00	658,751.00	585,000.00	600,000.00	600,002.00	600,002.00
TOTAL AMOUNT TO BE RAISED	133,088,230.44	140,367,494.73	143,302,146.12	145,415,449.12	137,415,449.12	152,790,022.12	160,053,207.12	165,791,817.49	171,573,966.22
LESS REVENUE/AVAILABLE FUNDS:									
Tax Revenue	90,837,699.07	92,711,636.75	103,787,437.00	103,837,437.00	95,837,437.00	108,098,196.00	112,824,287.00	116,373,591.00	119,609,911.00
Local Revenue	8,266,130.84	7,463,398.00	7,650,826.00	7,650,826.00	7,650,826.00	7,839,250.00	8,067,065.00	8,265,005.00	8,467,884.00
State Aid	20,722,236.00	21,087,696.00	21,298,573.00	21,298,573.00	21,298,573.00	21,511,560.00	21,726,676.00	21,943,943.00	22,163,384.00
Cherry Sheet Overestimates-Pr Yr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Free Cash-Appropriations from	2,257,539.30	5,133,954.84	2,038,244.12	5,400,552.12	2,688,716.12	2,042,580.12	2,042,580.12	2,047,554.49	1,983,738.49
Free Cash-Offset Tax Rate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Available Funds	2,951,268.24	4,910,447.14	1,121,028.00	1,250,575.00	1,250,575.00	3,176,068.00	1,941,562.00	1,161,811.00	1,137,956.00
Enterprise Revenue/Enterprise Free Cash	8,053,357.00	9,060,362.00	8,469,913.00	8,689,322.00	8,689,322.00	10,122,368.00	10,269,817.00	10,715,124.00	11,954,831.73
Teacher's Pay Def-Offset Tax Rate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL REVENUE/AVAILABLE FDS	133,088,230.45	140,367,494.73	144,366,021.12	148,127,285.12	137,415,449.12	152,790,022.12	156,871,987.12	160,507,028.49	165,317,705.22
FREE CASH/AVAILABLE FUND									
TO BALANCE BUDGET	0.00	(0.00)	1,063,875.00	2,711,836.00	(0.00)	(0.00)	(3,181,220.01)	(5,284,789.01)	(6,256,261.01)

TOWN OF WESTFORD									
BUDGET WORKSHEET									
FISCAL 2025									
ANNUAL TOWN MEETING									
March 23, 2024 Annual Town Meeting									
	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ
BUDGET PROJECTION DETAIL:									
OTHER AMOUNTS TO BE RAISED:									
STATE & COUNTY ASSESSMENTS:									
	Final Budget	Final Budget	Projection	Projection	Projection	Projection	Projection	Projection	Projection
County Tax Assessment/Special Education charges against receipts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Special Education Ch 71	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Mosquito Control	110,391.00	109,913.00	115,409.00	115,409.00	115,409.00	118,294.00	121,251.00	124,282.00	127,389.00
Air Pollution Control District	9,056.00	9,237.00	9,699.00	9,699.00	9,699.00	9,941.00	10,190.00	10,445.00	10,706.00
Regional Transit Authority	180,482.00	184,994.00	194,244.00	194,244.00	194,244.00	199,100.00	204,078.00	209,180.00	214,410.00
MBTA	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Registry MV-Non-Renewal Surcharge	6,340.00	7,120.00	7,476.00	7,476.00	7,476.00	7,663.00	7,855.00	8,051.00	8,252.00
School Choice Sending Tuition	167,599.00	114,117.00	119,823.00	119,823.00	119,823.00	122,819.00	125,889.00	129,036.00	132,262.00
Charter School Sending Tuition	168,382.00	174,217.00	182,928.00	182,928.00	182,928.00	187,501.00	192,189.00	196,994.00	201,919.00
Total	642,250.00	599,598.00	629,579.00	629,579.00	629,579.00	645,318.00	661,452.00	677,988.00	694,938.00
PRIOR YEAR UNDERESTIMATES:									
Registry MV-Non-Renewal Surcharge									
Special Education									
MBTA									
Mosquito Control Projects									
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
OFFSET ITEMS-RESERVE DIRECT EXPENDITURE:									
Public Library	48,769.00	53,529.00	54,064.00	54,064.00	54,064.00	54,605.00	55,151.00	55,703.00	56,260.00
School Lunch Program	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
School Choice Receiving Tuitions	412,298.00	493,534.00	498,469.00	498,469.00	498,469.00	503,454.00	508,489.00	513,574.00	518,710.00
Total	461,067.00	547,063.00	552,533.00	552,533.00	552,533.00	558,059.00	563,640.00	569,277.00	574,970.00
BUDGET PROJECTION DETAIL:									
REVENUES/AVAILABLE FUNDS:									
TAX REVENUE:									
Tax Base	85,134,705.00	88,155,336.00	91,227,164.00	91,227,164.00	91,227,164.00	102,257,843.00	105,714,289.00	109,257,146.00	112,838,575.00
Prop 2 1/2% Limit	2,128,366.00	2,204,153.00	2,280,679.00	2,280,679.00	2,280,679.00	2,556,446.00	2,642,857.00	2,731,429.00	2,820,964.00
New Growth Preliminary Estimate Pending DOR certification	892,263.00	856,873.00	700,000.00	750,000.00	750,000.00	900,000.00	900,000.00	850,000.00	700,000.00
Overrides	0.00	0.00	8,000,000.00	8,000,000.00	0.00	0.00	0.00	0.00	0.00
Debt Exclusions	2,687,412.00	1,485,882.00	1,326,500.00	1,326,500.00	1,326,500.00	1,289,250.00	1,262,125.00	1,230,000.00	1,198,450.00
Debt Exclusions Authorized and Not Borrowed	0.00	0.00	253,094.00	253,094.00	253,094.00	1,094,657.00	2,305,016.00	2,305,016.00	2,051,922.00
Capital Outlay Exclusions/Amended Growth	0.00	10,802.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Excess Levy Capacity	(5,046.93)	(1,409.25)	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	90,837,699.07	92,711,636.75	103,787,437.00	103,837,437.00	95,837,437.00	108,098,196.00	112,824,287.00	116,373,591.00	119,609,911.00

TOWN OF WESTFORD									
BUDGET WORKSHEET									
FISCAL 2025									
ANNUAL TOWN MEETING									
March 23, 2024 Annual Town Meeting									
	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ
LOCAL REVENUE:									
Motor Vehicle Excise	3,800,000.00	3,940,000.00	4,038,500.00	4,038,500.00	4,038,500.00	4,139,463.00	4,242,950.00	4,349,024.00	4,457,750.00
MealsExcise	545,000.00	590,000.00	604,750.00	604,750.00	604,750.00	619,869.00	635,366.00	651,250.00	667,531.00
Hotel Excise	460,000.00	631,000.00	646,775.00	646,775.00	646,775.00	662,944.00	679,518.00	696,506.00	713,919.00
Penalties & Interest on Taxes & Excise	200,000.00	220,000.00	225,500.00	225,500.00	225,500.00	231,138.00	236,916.00	242,839.00	248,910.00
Payments in Lieu of Taxes	73,801.00	71,955.00	73,754.00	73,754.00	73,754.00	75,598.00	77,488.00	79,425.00	81,411.00
Fees	300,000.00	260,687.00	267,204.00	267,204.00	267,204.00	273,884.00	280,731.00	287,749.00	294,943.00
Rentals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Departmental Revenue-Cemeteries	30,000.00	30,000.00	30,750.00	30,750.00	30,750.00	31,519.00	32,307.00	33,115.00	33,943.00
Other Departmental Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Licenses & Permits	922,500.00	1,010,000.00	1,035,250.00	1,035,250.00	1,035,250.00	1,061,131.00	1,087,659.00	1,114,850.00	1,142,721.00
Special Assessments	4,841.86	4,963.00	5,087.00	5,087.00	5,087.00	5,214.00	5,344.00	5,478.00	5,615.00
Fines & Forfeits	41,000.00	60,000.00	61,500.00	61,500.00	61,500.00	63,038.00	64,614.00	66,229.00	67,885.00
Investment Income	47,000.00	450,000.00	461,250.00	461,250.00	461,250.00	472,781.00	484,601.00	496,716.00	509,134.00
Investment Income MSBA Reimbursement	24,844.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Miscellaneous Recurring-MSBA Amortization	1,639,933.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Nashoba Tech SRO	102,518.00	104,793.00	108,256.00	108,256.00	108,256.00	110,421.00	112,629.00	114,882.00	117,180.00
Medicare reimbursement	74,692.00	90,000.00	92,250.00	92,250.00	92,250.00	92,250.00	92,250.00	92,250.00	92,250.00
TOTAL LOCAL REVENUE	8,266,130.84	7,463,398.00	7,650,826.00	7,650,826.00	7,650,826.00	7,839,250.00	8,067,065.00	8,265,005.00	8,467,884.00
BUDGET PROJECTION DETAIL:									
REVENUES/AVAILABLE FUNDS:									
STATE AID:	Final Budget	Final Budget	Projection	Projection	Projection	Projection	Projection	Projection	Level State Aid
Chapter 70	17,551,275.00	17,830,755.00	18,009,063.00	18,009,063.00	18,009,063.00	18,189,154.00	18,371,046.00	18,554,756.00	18,740,304.00
School Transportation Programs									
School Construction	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Tuition of State Wards	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Unrestricted Aid	2,461,824.00	2,540,602.00	2,566,008.00	2,566,008.00	2,566,008.00	2,591,668.00	2,617,585.00	2,643,761.00	2,670,199.00
Annual Formula Local Aid	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Additional Assistance/Rev from Meals Tax Inc	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Highway Fund/Hold Harmless Supplemental/Rev from Rooms Tax Inc	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Police Career Incentive(Quinn Bill)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Veterans' Benefits	19,479.00	12,972.00	13,102.00	13,102.00	13,102.00	13,233.00	13,365.00	13,499.00	13,634.00
Exempt: Vets, Blind, Surv Spouses	105,508.00	100,087.00	101,088.00	101,088.00	101,088.00	102,099.00	103,120.00	104,151.00	105,193.00
Exemptions: Elderly	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
State-Owned Land	347.00	391.00	395.00	395.00	395.00	399.00	403.00	407.00	411.00
Housing Supply Incentive Program	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Charter Tuition Reimbursement	122,736.00	55,826.00	56,384.00	56,384.00	56,384.00	56,948.00	57,517.00	58,092.00	58,673.00
Charter School Capital Facility Reimbursement	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
OFFSET ITEMS-RESERVE FOR DIRECT EXPENDITURE: Public Libr	48,769.00	53,529.00	54,064.00	54,064.00	54,064.00	54,605.00	55,151.00	55,703.00	56,260.00
School Lunch Programs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
School Choice Receiving Tuition	412,298.00	493,534.00	498,469.00	498,469.00	498,469.00	503,454.00	508,489.00	513,574.00	518,710.00
TOTAL STATE AID	20,722,236.00	21,087,696.00	21,298,573.00	21,298,573.00	21,298,573.00	21,511,560.00	21,726,676.00	21,943,943.00	22,163,384.00

TOWN OF WESTFORD									
BUDGET WORKSHEET									
FISCAL 2025									
ANNUAL TOWN MEETING									
March 23, 2024 Annual Town Meeting									
	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ
FREE CASH-APPROP FROM:									
Capital	1,541,796.00	2,768,859.30	1,500,000.00	2,150,472.00	2,150,472.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00
Article 3: Snow & Ice Deficit	234,223.00	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00
Perchlorate	45,000.00	97,000.00	110,000.00	110,000.00	110,000.00	110,000.00	110,000.00	110,000.00	45,000.00
Opioid Settlement Fund		152,563.54	28,244.12	28,244.12	28,244.12	32,580.12	32,580.12	37,554.49	38,738.49
Article 6: Capital Stabilization Fund Appropriation	80,000.00								
October 17, 2022 STM									
Article 2 - Fire Department Expenses (Boundtree)	40,000.00								
Article 4 - Capital	316,520.30								
Article 5 - 51 Main Street	0.00								
March 25, 2023 ATM									
Article 2 - Fire Personal Services		75,000.00							
Article 2 - Recycling Expenses		20,000.00							
Article 2 - OPEB Supplemental		355,532.00							
Article 6 - 51 Main Street		0.00							
Article 23 - Drew Garden APR		0.00							
October 16, 2023 STM									
Article 2 - Health Insurance Trust Contribution		950,000.00							
Article 5 - Capital		315,000.00							
March 23, 202 ATM									
October 2024 STM									
Appropriation from Override Stabilization				2,711,836.00					
BUDGET PROJECTION DETAIL:									
	2,257,539.30	5,133,954.84	2,038,244.12	5,400,552.12	2,688,716.12	2,042,580.12	2,042,580.12	2,047,554.49	1,983,738.49

TOWN OF WESTFORD									
BUDGET WORKSHEET									
FISCAL 2025									
ANNUAL TOWN MEETING									
March 23, 2024 Annual Town Meeting									
	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ
REVENUES/AVAILABLE FUNDS:									
Premium on BANS/Bonds Non-Exempt	537.60	257.71	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Sewer Extension Bond Issue Close out to offset Capital									
Community Housing Reserve/Historic Reserve									
Community Preservation Fund STM Undesignated Fund Balance									
Receipts Reserved for Appropriation -MD&B Settlement Perchlorate									
Receipts Reserved for Appropriation - Sale of 63 Main Street									
Insurance Receipts Reserved									
Highway Chapter 90									
Receipts Reserved for Appropriation - Wetlands									
Recycling Revolving Revenue									
Parks & Grounds Revolving Revenue									
Senior Center Fitness Room Revolving Fund	3,000.00	3,000.00		3,000.00	3,000.00				
Board of Health Immunization Revolving Fund				19,197.00	19,197.00				
EBC Revolving Fund				7,350.00	7,350.00				
Receipts Reserved for Appropriation									
Sale of Cemetery Lots Receipts Reserved									
Appropriation from Available Funds -American Rescue Plan Act									
Appropriation from Available Funds -Stabilization Fund									
Appropriation from Available Funds - Insurance Recovery									
Appropriation from Available Funds - School Lunch									
Appropriation from Available Funds - Capital Projects									
Appropriation from Available Funds - Receipts Reserved									
Appropriation from Available Funds - Federal Grant (ERRP)									
Appropriation from Available Funds - Unused Premium on Debt									
Appropriation from Available Funds - Water Enterprise Capital Projects									
Appropriation from Available Funds - Premiums									
Appropriation from Available Funds - TNC Funding	1,855.70								
Appropriation from Available Funds - Sale of Real Estate		439,478.70							
Fund Balance Designated for Debt Exclusion Reduction(Pr Yr Approp DECredit)									
Appropriation Transfers FY09 + 30K Permitting PS to Exp									
Stabilization Fund (appropriations from)									
Cemetery Trust Fund Inc Exp Tr(Rec Res Approp-Highway FY11)									
Conservation Fund									
Overlay Surplus	100,000.00	100,000.00		100,000.00	100,000.00				
Water OPEB Stabilization	33,448.00	31,453.00							
Appropriation to Health Insurance Trust									
Capital Stabilization Fd	580,000.00								
Override Stabilization Fd						1,960,900.00	750,936.00		
Community Preservation Fund ATM Revenues/Undesignated/Other	2,229,736.00	4,335,890.00	1,121,028.00	1,121,028.00	1,121,028.00	1,215,168.00	1,190,626.00	1,161,811.00	1,137,956.00
Fund Balance Designated for Debt Service(Premiums Exempt & Non-Exe	2,690.94	367.73	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Community Preservation Funds Gift Account(Offset to undes approp)									
TOTAL OTHER REVENUES/AVAILABLE FUNDS	2,951,268.24	4,910,447.14	1,121,028.00	1,250,575.00	1,250,575.00	3,176,068.00	1,941,562.00	1,161,811.00	1,137,956.00

TOWN OF WESTFORD									
BUDGET WORKSHEET									
FISCAL 2025									
ANNUAL TOWN MEETING									
March 23, 2024 Annual Town Meeting									
	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ
Water Enterprise Revenue	4,120,320.00	4,813,234.00	5,730,973.00	5,840,758.00	5,840,758.00	7,316,729.00	7,317,556.00	7,466,943.00	7,597,490.87
Water Enterprise Retained Earnings	1,000,455.00	1,101,500.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Water Enterprise Revenue	5,120,775.00	5,914,734.00	5,730,973.00	5,840,758.00	5,840,758.00	7,316,729.00	7,317,556.00	7,466,943.00	7,597,490.87
Recreation Revenue	1,097,100.00	952,200.00	958,300.00	958,300.00	958,300.00	958,300.00	1,000,000.00	1,000,000.00	1,275,604.75
Recreation Enterprise Retained Earnings	225,000.00	150,000.00	75,000.00	125,000.00	125,000.00	75,000.00	75,000.00	75,000.00	75,000.00
Total Recreation Enterprise Revenue	1,322,100.00	1,102,200.00	1,033,300.00	1,083,300.00	1,083,300.00	1,033,300.00	1,075,000.00	1,075,000.00	1,275,604.75
Ambulance Revenue	850,000.00	850,000.00	850,000.00	850,000.00	850,000.00	850,000.00	850,000.00	850,000.00	1,866,996.11
Ambulance Enterprise Retained Earnings	49,000.00	53,219.00	50,000.00	72,000.00	72,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Total Ambulance Enterprise Revenue	899,000.00	903,219.00	900,000.00	922,000.00	922,000.00	900,000.00	900,000.00	900,000.00	1,866,996.11
Stormwater Revenue	662,732.00	815,209.00	805,640.00	823,264.00	823,264.00	872,339.00	977,261.00	1,273,181.00	1,214,740.00
Stormwater Enterprise Retained Earnings	48,750.00	325,000.00	0.00	20,000.00	20,000.00	0.00	0.00	0.00	0.00
Total Stormwater Enterprise Revenue	711,482.00	1,140,209.00	805,640.00	843,264.00	843,264.00	872,339.00	977,261.00	1,273,181.00	1,214,740.00
FINANCIAL PROJECTION SUMMARY:									
EXPENDITURES:									
GENERAL GOVERNMENT	4,594,658.00	4,686,420.00	5,301,977.00	5,237,840.00	4,946,210.00	5,868,939.00	6,116,560.00	6,296,308.00	6,481,449.00
PUBLIC SAFETY	11,823,457.00	12,298,352.00	12,721,406.00	12,696,456.00	12,302,740.00	12,904,881.00	13,074,849.00	13,467,095.00	13,871,106.00
EDUCATION	65,256,897.00	67,285,653.00	72,744,407.00	71,967,726.00	68,673,248.00	76,976,970.00	79,948,340.00	82,770,774.00	85,693,206.00
PUBLIC WORKS	5,694,625.00	5,663,210.00	6,328,037.00	6,232,308.00	6,094,440.00	6,481,863.00	6,627,128.00	6,825,942.00	7,030,719.00
HEALTH & HUMAN SERVICES	1,213,384.00	1,226,863.00	1,256,931.00	1,240,094.00	1,217,194.00	1,288,376.00	1,310,445.00	1,349,759.00	1,390,252.00
CULTURE & RECREATION	2,203,913.00	2,469,920.00	2,524,600.00	2,516,411.00	2,361,046.00	2,552,219.00	2,588,507.00	2,666,162.00	2,746,147.00
DEBT SERVICE	6,201,642.00	3,406,175.00	3,838,130.00	3,757,562.00	3,566,124.00	4,838,195.00	5,984,111.00	5,918,458.00	5,866,383.00
UNCLASSIFIED	19,777,638.00	20,625,961.00	23,715,463.00	23,331,670.00	22,417,150.00	25,095,423.00	27,369,472.00	28,989,077.00	30,483,268.00
RESERVE FUND TRANSFERS TO CAPITAL/SPECIAL ARTICLES									
COMMUNITY PRESERVATION FUND	1,079,350.00	1,120,491.00	1,121,028.00	1,121,028.00	1,121,028.00	1,215,168.00	1,190,626.00	1,161,811.00	1,137,956.00
WATER ENTERPRISE FUND	4,639,225.00	4,813,234.00	5,730,973.00	5,840,758.00	5,840,758.00	7,316,729.00	7,317,556.00	7,466,943.00	7,597,490.87
RECREATION ENTERPRISE FUND	1,356,805.00	1,365,527.00	1,288,863.00	1,209,227.00	1,194,227.00	1,247,604.00	1,250,471.00	1,262,975.00	1,275,604.75
AMBULANCE ENTERPRISE FUND	1,464,944.00	1,505,371.00	1,534,335.00	1,686,441.00	1,686,441.00	1,700,359.00	1,830,209.00	1,848,511.00	1,866,996.11
STORMWATER ENTERPRISE FUND	1,262,732.00	1,415,209.00	1,405,640.00	1,423,264.00	1,423,264.00	1,472,339.00	1,577,261.00	1,873,181.00	1,814,740.00
TOTAL OPERATING BUDGET	126,569,270.00	127,882,386.00	139,511,790.00	138,260,785.00	132,843,870.00	148,959,065.00	156,185,535.00	161,896,996.00	167,255,317.73
CAPITAL PLAN	1,541,796.00	2,768,859.30	1,500,000.00	2,150,472.00	2,150,472.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00
OTHER ARTICLES	3,328,098.00	7,696,145.24	538,244.12	3,292,080.12	580,244.12	542,580.12	542,580.12	547,554.49	548,738.49
OTHER AMTS TO BE RAISED	462,899.31	934,598.16	552,533.00	552,533.00	552,533.00	558,059.00	563,640.00	569,277.00	974,970.00
STATE & CNTY CHERRY SHT CHGS	642,250.00	599,598.00	629,579.00	629,579.00	629,579.00	645,318.00	661,452.00	677,988.00	694,938.00
ALLOW FOR ABATE & EXEMPT	543,917.13	485,908.03	570,000.00	530,000.00	658,751.00	585,000.00	600,000.00	600,002.00	600,002.00
TOTAL EXPENDITURES	133,088,230.44	140,367,494.73	143,302,146.12	145,415,449.12	137,415,449.12	152,790,022.12	160,053,207.12	165,791,817.49	171,573,966.22
REVENUES:									
Tax Revenue	90,837,699.07	92,711,636.75	103,787,437.00	103,837,437.00	95,837,437.00	108,098,196.00	112,824,287.00	116,373,591.00	119,609,911.00
Local Revenue	8,266,130.84	7,463,398.00	7,650,826.00	7,650,826.00	7,650,826.00	7,839,250.00	8,067,065.00	8,265,005.00	8,467,884.00
State Aid	20,722,236.00	21,087,696.00	21,298,573.00	21,298,573.00	21,298,573.00	21,511,560.00	21,726,676.00	21,943,943.00	22,163,384.00
Cherry Sheet Overest Pr Yr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Free Cash-Approp From	2,257,539.30	5,133,954.84	2,038,244.12	5,400,552.12	2,688,716.12	2,042,580.12	2,042,580.12	2,047,554.49	1,983,738.49
FREE CASH-OFFSET TAX RATE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Available Funds	2,951,268.24	4,910,447.14	1,121,028.00	1,250,575.00	1,250,575.00	3,176,068.00	1,941,562.00	1,161,811.00	1,137,956.00
Enterprise Revenue	8,053,357.00	9,060,362.00	8,469,913.00	8,689,322.00	8,689,322.00	10,122,368.00	10,269,817.00	10,715,124.00	11,954,831.73
Teacher's Pay Deferral-Offset Tax Rate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL REVENUE	133,088,230.45	140,367,494.73	144,366,021.12	148,127,285.12	137,415,449.12	152,790,022.12	156,871,987.12	160,507,028.49	165,317,705.22
Free Cash/Available Funds	0.00	(0.00)	1,063,875.00	2,711,836.00	(0.00)	(0.00)	(3,181,220.01)	(5,284,789.01)	(6,256,261.01)
(TO BALANCE BUDGET)									

TOWN OF WESTFORD									
BUDGET WORKSHEET									
FISCAL 2025									
ANNUAL TOWN MEETING									
March 23, 2024 Annual Town Meeting									
	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2025	FISCAL 2025	FISCAL 2026	FISCAL 2027	FISCAL 2028	FISCAL 2029
	BUDGET	TMR	REQUEST	OVERRIDE	NO OVERRIDE	PROJ	PROJ	PROJ	PROJ
RESERVES:									
FREE CASH:									
Beginning Balance	2,873,137.00	5,791,558.70	4,581,763.29	4,581,763.29	4,581,763.29	2,693,047.16	1,450,467.04	(2,973,333.09)	(9,305,676.58)
Free Cash Applied	(2,257,539.29)	(5,133,954.84)	(974,369.12)	(2,688,716.13)	(2,688,716.13)	(2,042,580.13)	(5,223,800.13)	(7,332,343.50)	(8,239,999.50)
Free Cash Generated (Est 06-30) Prel Est pending DOR cer	5,175,960.99	3,924,159.43	800,000.00	800,000.00	800,000.00	800,000.00	800,000.00	1,000,000.00	1,000,000.00
Ending Balance	5,791,558.70	4,581,763.29	4,407,394.16	2,693,047.16	2,693,047.16	1,450,467.04	(2,973,333.09)	(9,305,676.58)	(16,545,676.08)
STABILIZATION FUND:									
Beginning Balance	5,387,261.97	5,627,248.98	5,672,248.98	5,672,248.98	5,672,248.98	5,717,248.98	5,762,248.98	5,807,248.98	5,852,248.98
Appropriations to Stabilization Fund	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Appropriations from Stabilization Fund	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Stabilization Fund Investment Income	239,987.01	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00
Ending Balance	5,627,248.98	5,672,248.98	5,717,248.98	5,717,248.98	5,717,248.98	5,762,248.98	5,807,248.98	5,852,248.98	5,897,248.98
Ending Balance	11,418,807.68	10,254,012.27	10,124,643.14	8,410,296.14	8,410,296.14	7,212,716.02	2,833,915.89	(3,453,427.60)	(10,648,427.10)
Minimum Recommended Balance	5,920,764.02	5,984,132.91	6,509,153.15	6,434,608.95	6,170,950.75	6,889,762.15	7,242,225.20	7,506,542.10	7,791,622.00
Above(Below) Min Rec Balance (Reserves)	5,498,043.66	4,269,879.36	3,615,489.99	1,975,687.19	2,239,345.39	322,953.87	(4,408,309.31)	(10,959,969.70)	(18,440,049.10)
Total General Fund Operating Budget	118,415,280.44	119,682,658.19	130,183,063.00	128,692,179.00	123,419,015.00	137,795,243.00	144,844,504.00	150,130,842.00	155,832,440.00
*Min Rec Reserves=5% Oper Budget (Net of Enterprise)	9.64%	8.57%	7.78%	6.54%	6.81%	5.23%	1.96%	-2.30%	-6.83%
Tax Impact	2.08%	1.12%	10.92%	10.92%	2.29%	10.00%	1.41%	0.35%	0.42%
CPA 3% Projected w/100k Exemption	2,290,217.00	2,381,826.00	2,477,099.00	2,477,099.00	2,477,099.00	2,576,183.00	2,679,230.00	2,786,399.00	2,897,855.00
Tax Impact	2.17%	1.19%	10.75%	10.75%	2.33%	9.85%	1.47%	0.43%	0.50%
Total Operating Budget	133,088,230.44	140,367,494.73	143,302,146.12	145,415,449.12	137,415,449.12	152,790,022.12	160,053,207.12	165,791,817.49	171,573,966.22
Total Revenues	133,088,230.45	140,367,494.73	144,366,021.12	148,127,285.12	137,415,449.12	152,790,022.12	156,871,987.12	160,507,028.49	165,317,705.22
Variance	(0.00)	0.00	(1,063,875.00)	(2,711,836.00)	0.00	0.00	3,181,220.01	5,284,789.01	6,256,261.01