

TOWN OF WESTFORD										
DRAFT OPERATING BUDGET										
FISCAL 2024										
		FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024	
		ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC	
GENERAL GOVERNMENT										
122	SELECT BOARD									
	Personal Services		-			-				-
	Expenses	19,570.87	43,106.00	28,349.00	28,559.00	28,774.00	28,994.00	-33.75%		(14,547.00)
	TOTAL 122	19,570.87	43,106.00	28,349.00	28,559.00	28,774.00	28,994.00	-33.75%		(14,547.00)
123	TOWN MANAGER									
	Personal Services	433,898.51	456,212.00	527,274.00	506,100.00	593,761.00	605,736.00	10.94%		49,888.00
	Expenses	11,093.11	20,554.00	28,465.00	33,465.00	33,465.00	33,465.00	62.82%		12,911.00
	TOTAL 123	444,991.62	476,766.00	555,739.00	539,565.00	627,226.00	639,201.00	13.17%		62,799.00
131	FINANCE COMMITTEE									
	Personal Services	-	-	-	-	-	-			-
	Expenses	8,190.78	9,065.00	3,671.00	3,671.00	3,671.00	3,671.00	-59.50%		(5,394.00)
	Reserve Fund	-	125,000.00	125,000.00	125,000.00	125,000.00	125,000.00	0.00%		-
	(Transfers out)	-	-	-	-	-	-			-
	TOTAL 131	8,190.78	134,065.00	128,671.00	128,671.00	128,671.00	128,671.00	-4.02%		(5,394.00)
132	FINANCE DEPARTMENT									
	Personal Services	156,660.16	164,143.00	166,815.00	166,815.00	170,426.00	173,405.00	1.63%		2,672.00
	Expenses	317.86	1,390.00	895.00	895.00	895.00	1,585.00	-35.61%		(495.00)
	TOTAL 132	156,978.02	165,533.00	167,710.00	167,710.00	171,321.00	174,990.00	1.32%		2,177.00
135	TOWN ACCOUNTANT									
	Personal Services	295,165.60	320,859.00	325,632.00	325,632.00	332,375.00	338,729.00	1.49%		4,773.00
	Expenses	41,995.70	48,835.00	51,185.00	47,185.00	49,225.00	51,775.00	-3.38%		(1,650.00)
	TOTAL 135	337,161.30	369,694.00	376,817.00	372,817.00	381,600.00	390,504.00	0.84%		3,123.00
141	BOARD OF ASSESSORS									
	Personal Services	233,887.29	314,979.00	314,177.00	314,177.00	324,900.00	333,368.00	-0.25%		(802.00)
	Expenses	40,116.87	58,800.00	51,000.00	49,450.00	14,750.00	24,750.00	-15.90%		(9,350.00)
	TOTAL 141	274,004.16	373,779.00	365,177.00	363,627.00	339,650.00	358,118.00	-2.72%		(10,152.00)
145	TREASURER/COLLECTOR									
	Personal Services	272,494.28	295,391.00	302,716.00	302,216.00	309,592.00	314,123.00	2.31%		6,825.00
	Expenses	52,311.84	47,275.00	47,925.00	47,925.00	47,975.00	48,075.00	1.37%		650.00
	TOTAL 145	324,806.12	342,666.00	350,641.00	350,141.00	357,567.00	362,198.00	2.18%		7,475.00
151	LEGAL SERVICES									
	Personal Services	-	-	-	-	-	-			-
	Expenses	81,771.16	140,000.00	120,000.00	100,000.00	110,000.00	110,000.00	-28.57%		(40,000.00)
	TOTAL 151	81,771.16	140,000.00	120,000.00	100,000.00	110,000.00	110,000.00	-28.57%		(40,000.00)
152	HUMAN RESOURCES									
	Personal Services	239,938.15	268,210.00	275,751.00	275,751.00	282,315.00	287,929.00	2.81%		7,541.00
	Expenses	26,780.34	30,737.00	28,625.00	28,625.00	28,625.00	28,625.00	-6.87%		(2,112.00)
	Compensation Reserve	4,973.53	385,000.00	220,000.00	220,000.00	300,000.00	380,000.00	-42.86%		(165,000.00)
	Transfers out	-	(217,246.00)	-	-	-	-	-100.00%		217,246.00
	TOTAL 152	271,692.02	466,701.00	524,376.00	524,376.00	610,940.00	696,554.00	12.36%		57,675.00
155	TECHNOLOGY									
	Personal Services	342,927.37	358,955.00	368,157.00	368,157.00	376,410.00	381,204.00	2.56%		9,202.00
	Expenses	774,808.77	580,600.00	615,127.00	615,127.00	628,976.00	644,641.00	5.95%		34,527.00
	TOTAL 155	1,117,736.14	939,555.00	983,284.00	983,284.00	1,005,386.00	1,025,845.00	4.65%		43,729.00
161	TOWN CLERK									
	Personal Services	244,081.30	284,340.00	276,980.00	276,980.00	307,498.00	286,296.00	-2.59%		(7,360.00)
	Expenses	28,256.36	37,504.00	35,813.00	35,813.00	46,213.00	30,513.00	-4.51%		(1,691.00)
	TOTAL 161	272,337.66	321,844.00	312,793.00	312,793.00	353,711.00	316,809.00	-2.81%		(9,051.00)
170	PERMITTING DEPARTMENT									
	Personal Services	271,246.79	285,829.00	294,946.00	291,946.00	303,106.00	308,825.00	2.14%		6,117.00
	Expenses	43,403.34	46,535.00	48,670.00	46,970.00	49,485.00	50,316.00	0.93%		435.00
	TOTAL 170	314,650.13	332,364.00	343,616.00	338,916.00	352,591.00	359,141.00	1.97%		6,552.00
171	CONSERVATION COMMISSION									
	Personal Services	84,242.97	88,075.00	92,784.00	92,784.00	96,974.00	100,832.00	5.35%		4,709.00
	Expenses	5,939.03	7,070.00	7,610.00	7,610.00	7,640.00	7,670.00	7.64%		540.00
	TOTAL 171	90,182.00	95,145.00	100,394.00	100,394.00	104,614.00	108,502.00	5.52%		5,249.00
175	PLANNING BOARD									
	Personal Services	74,036.66	96,244.00	98,169.00	98,169.00	100,132.00	100,132.00	2.00%		1,925.00
	Expenses	5,987.52	16,367.00	35,509.00	20,509.00	30,781.00	19,781.00	25.31%		4,142.00
	TOTAL 175	80,024.18	112,611.00	133,678.00	118,678.00	130,913.00	119,913.00	5.39%		6,067.00
176	ZONING BOARD OF APPEALS									
	Personal Services	-	-	-	-	-	-			-
	Expenses	2,220.00	2,595.00	2,595.00	2,595.00	2,595.00	2,595.00	0.00%		-
	TOTAL 176	2,220.00	2,595.00	2,595.00	2,595.00	2,595.00	2,595.00	0.00%		-
192	TOWN HALL MAINTENANCE									
	Personal Services	44,884.88	45,742.00	45,742.00	45,742.00	45,742.00	46,242.00	0.00%		-
	Expenses	65,946.06	57,100.00	56,500.00	56,500.00	56,500.00	56,500.00	-1.05%		(600.00)
	TOTAL 192	110,830.94	102,842.00	102,242.00	102,242.00	102,242.00	102,742.00	-0.58%		(600.00)
199	PUBLIC BUILDINGS & PROPERTIES MAINTENANCE									
	Personal Services	94,423.72	87,244.00	84,023.00	84,023.00	85,424.00	86,852.00	-3.69%		(3,221.00)
	Expenses	53,370.08	144,850.00	154,737.00	154,737.00	157,259.00	159,830.00	6.83%		9,887.00
	TOTAL 199	147,793.80	232,094.00	238,760.00	238,760.00	242,683.00	246,682.00	2.87%		6,666.00
TOTAL GENERAL GOVERNMENT		4,054,940.90	4,651,360.00	4,834,842.00	4,773,128.00	5,050,484.00	5,171,459.00	2.62%		121,768.00

		FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
		ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
	PUBLIC SAFETY								
210	POLICE DEPARTMENT								
	Personal Services	5,214,902.54	5,578,290.00	5,817,983.00	5,817,983.00	5,997,328.00	6,076,695.00	4.30%	239,693.00
	Expenses	567,363.50	559,983.00	666,528.00	605,811.00	666,628.00	666,628.00	8.18%	45,828.00
	TOTAL 210	5,782,266.04	6,138,273.00	6,484,511.00	6,423,794.00	6,663,956.00	6,743,323.00	4.65%	285,521.00
215	PUBLIC SAFETY COMMUNICATIONS								
	Personal Services	769,429.36	866,599.00	927,883.00	878,984.00	939,620.00	948,847.00	1.43%	12,385.00
	Expenses	41,426.46	53,437.00	54,252.00	53,622.00	54,252.00	54,252.00	0.35%	185.00
	TOTAL 215	810,855.82	920,036.00	982,135.00	932,606.00	993,872.00	1,003,099.00	1.37%	12,570.00
220	FIRE DEPARTMENT								
	Personal Services	3,711,296.42	3,940,747.00	3,996,139.00	3,996,139.00	4,085,940.00	4,173,778.00	1.41%	55,392.00
	Expenses	392,776.79	413,368.00	406,036.00	388,075.00	406,036.00	406,036.00	-6.12%	(25,293.00)
	TOTAL 220	4,104,073.21	4,354,115.00	4,402,175.00	4,384,214.00	4,491,976.00	4,579,814.00	0.69%	30,099.00
241	BUILDING DEPARTMENT								
	Personal Services	383,375.79	403,327.00	412,339.00	412,339.00	421,886.00	429,168.00	2.23%	9,012.00
	Expenses	9,355.13	12,150.00	13,600.00	12,400.00	13,600.00	13,600.00	2.06%	250.00
	TOTAL 241	392,730.92	415,477.00	425,939.00	424,739.00	435,486.00	442,768.00	2.23%	9,262.00
244	SEALER WGHTS/MEASURE								
	Personal Services	-	-	-	-	-	-		-
	Expenses	3,000.00	7,762.00	15,524.00	15,524.00	15,524.00	15,524.00	100.00%	7,762.00
	TOTAL 244	3,000.00	7,762.00	15,524.00	15,524.00	15,524.00	15,524.00	100.00%	7,762.00
291	EMERGENCY MANAGEMENT								
	Personal Services	9,324.00	9,510.00	9,700.00	9,700.00	9,894.00	10,092.00	2.00%	190.00
	Expenses	2,450.00	2,450.00	2,550.00	2,450.00	2,550.00	2,550.00	0.00%	-
	TOTAL 291	11,774.00	11,960.00	12,250.00	12,150.00	12,444.00	12,642.00	1.59%	190.00
292	ANIMAL CONTROL								
	Personal Services	41,008.97	40,967.00	42,894.00	42,894.00	43,913.00	44,773.00	4.70%	1,927.00
	Expenses	3,364.41	4,475.00	4,535.00	4,035.00	4,535.00	4,535.00	-9.83%	(440.00)
	TOTAL 292	44,373.38	45,442.00	47,429.00	46,929.00	48,448.00	49,308.00	3.27%	1,487.00
294	TREE WARDEN								
	Personal Services	2,311.00	2,357.00	3,060.00	3,060.00	3,122.00	3,185.00	29.83%	703.00
	Expenses	32,202.44	35,000.00	67,500.00	40,000.00	67,500.00	67,500.00	14.29%	5,000.00
	TOTAL 294	34,513.44	37,357.00	70,560.00	43,060.00	70,622.00	70,685.00	15.27%	5,703.00
	TOTAL PUBLIC SAFETY	11,183,586.81	11,930,422.00	12,440,523.00	12,283,016.00	12,732,328.00	12,917,163.00	2.96%	352,594.00
	EDUCATION								
300	WESTFORD PUBLIC SCHOOLS								
	Budget	61,983,147.29	64,038,192.00	65,905,323.00	65,889,564.00	66,951,930.00	68,290,969.00	2.89%	1,851,372.00
	Stormwater Assessment	-	-	-	-	-	-		-
	TOTAL 300	61,983,147.29	64,038,192.00	65,905,323.00	65,889,564.00	66,951,930.00	68,290,969.00	2.89%	1,851,372.00
310	NASHOBA TECH								
	Personal Services								
	Expenses								
	TOTAL 310	1,184,421.00	1,295,205.00	1,383,159.00	1,396,089.00	1,440,314.00	1,465,519.00	7.79%	100,884.00
	TOTAL EDUCATION	63,167,568.29	65,333,397.00	67,288,482.00	67,285,653.00	68,392,244.00	69,756,488.00	2.99%	1,952,256.00
	PUBLIC WORKS								
405	DEPARTMENT OF PUBLIC WORKS								
	Personal Services	205,779.73	264,153.00	269,418.00	269,418.00	274,791.00	280,519.00	1.99%	5,265.00
	Expenses	-	500.00	500.00	500.00	500.00	500.00	0.00%	-
	TOTAL 410	205,779.73	264,653.00	269,918.00	269,918.00	275,291.00	281,019.00	1.99%	5,265.00
410	ENGINEERING DEPARTMENT								
	Personal Services	311,411.04	323,551.00	329,963.00	329,963.00	337,255.00	343,724.00	1.98%	6,412.00
	Expenses	10,847.28	11,970.00	15,970.00	13,470.00	15,970.00	15,970.00	12.53%	1,500.00
	TOTAL 410	322,258.32	335,521.00	345,933.00	343,433.00	353,225.00	359,694.00	2.36%	7,912.00
421	HIGHWAY DEPARTMENT								
	Personal Services	1,507,125.97	1,659,293.00	1,464,841.00	1,458,170.00	1,503,389.00	1,520,529.00	-12.12%	(201,123.00)
	Expenses	898,081.29	1,018,643.00	1,037,613.00	991,800.00	1,037,613.00	1,038,044.00	-2.64%	(26,843.00)
	TOTAL 421	2,405,207.26	2,677,936.00	2,502,454.00	2,449,970.00	2,541,002.00	2,558,573.00	-8.51%	(227,966.00)
432	RECYCLING								
	Personal Services	-	-	-	-	-	-		-
	Expenses	522,472.73	581,027.00	602,525.00	602,525.00	632,151.00	663,259.00	3.70%	21,498.00
	TOTAL 432	522,472.73	581,027.00	602,525.00	602,525.00	632,151.00	663,259.00	3.70%	21,498.00
433	SOLID WASTE								
	Personal Services	-	-	-	-	-	-		-
	Expenses	1,386,960.52	1,507,588.00	1,567,681.00	1,538,654.00	1,629,736.00	1,694,274.00	2.06%	31,066.00
	TOTAL 433	1,386,960.52	1,507,588.00	1,567,681.00	1,538,654.00	1,629,736.00	1,694,274.00	2.06%	31,066.00
442	WASTEWATER TREATMENT MANAGEMENT								
	Personal Services	-	-	-	-	-	-		-
	Expenses	207,037.87	224,430.00	243,404.00	243,404.00	253,350.00	268,203.00	8.45%	18,974.00
	TOTAL 442	207,037.87	224,430.00	243,404.00	243,404.00	253,350.00	268,203.00	8.45%	18,974.00
491	CEMETERY DEPARTMENT								
	Personal Services	102,673.46	105,159.00	155,667.00	155,667.00	160,909.00	162,823.00	48.03%	50,508.00
	Expenses	24,263.33	36,760.00	38,707.00	38,707.00	38,080.00	39,904.00	5.30%	1,947.00
	TOTAL 491	126,936.79	141,919.00	194,374.00	194,374.00	198,989.00	202,727.00	36.96%	52,455.00
	TOTAL PUBLIC WORKS	5,176,653.22	5,733,074.00	5,726,289.00	5,642,278.00	5,883,744.00	6,027,749.00	-1.58%	(90,796.00)

		FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
		ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
	HEALTH & HUMAN SERVICES								
	510 BOARD OF HEALTH								
	Personal Services	363,282.51	441,838.00	461,229.00	442,849.00	471,771.00	480,238.00	0.23%	1,011.00
	Expenses	22,586.80	26,900.00	28,200.00	25,800.00	28,200.00	28,200.00	-4.09%	(1,100.00)
	TOTAL 510	385,869.31	468,738.00	489,429.00	468,649.00	499,971.00	508,438.00	-0.02%	(89.00)
	541 COUNCIL ON AGING								
	Personal Services	433,866.08	479,907.00	505,695.00	505,695.00	512,551.00	519,035.00	5.37%	25,788.00
	Expenses	85,922.91	102,900.00	121,450.00	107,350.00	121,450.00	121,450.00	4.32%	4,450.00
	TOTAL 541	519,788.99	582,807.00	627,145.00	613,045.00	634,001.00	640,485.00	5.19%	30,238.00
	543 VETERANS SERVICES								
	Personal Services	71,166.14	81,488.00	83,299.00	83,299.00	84,889.00	86,304.00	2.22%	1,811.00
	Expenses	22,897.35	63,100.00	63,100.00	38,100.00	63,100.00	63,600.00	-39.62%	(25,000.00)
	TOTAL 543	94,063.49	144,588.00	146,399.00	121,399.00	147,989.00	149,904.00	-16.04%	(23,189.00)
	TOTAL HEALTH & HUMAN SVCS	999,721.79	1,196,133.00	1,262,973.00	1,203,093.00	1,281,961.00	1,298,827.00	0.58%	6,960.00
	CULTURE & RECREATION								
	610 LIBRARY								
	Personal Services	1,392,784.83	1,449,447.00	1,466,536.00	1,466,536.00	1,505,995.00	1,527,830.00	1.18%	17,089.00
	Expenses	359,092.63	383,711.00	364,685.00	358,694.00	356,685.00	356,685.00	-6.52%	(25,017.00)
	TOTAL 610	1,751,877.46	1,833,158.00	1,831,221.00	1,825,230.00	1,862,680.00	1,884,515.00	-0.43%	(7,928.00)
	650 PARKS								
	Personal Services	200,322.07	262,560.00	450,689.00	450,689.00	464,953.00	471,264.00	71.65%	188,129.00
	Expenses	28,616.90	48,329.00	55,525.00	55,525.00	55,525.00	56,047.00	14.89%	7,196.00
	TOTAL 650	228,938.97	310,889.00	506,214.00	506,214.00	520,478.00	527,311.00	62.83%	195,325.00
	660 LAND MANAGEMENT								
	Personal Services	-	-	-	-	-	-	-	-
	Expenses	29,396.10	47,916.00	118,356.00	98,356.00	120,900.00	124,800.00	105.27%	50,440.00
	TOTAL 660	29,396.10	47,916.00	118,356.00	98,356.00	120,900.00	124,800.00	105.27%	50,440.00
	670 HISTORICAL COMMISSION								
	Personal Services	-	-	-	-	-	-	-	-
	Expenses	11,565.26	11,950.00	14,650.00	13,450.00	14,650.00	14,650.00	12.55%	1,500.00
	TOTAL 670	11,565.26	11,950.00	14,650.00	13,450.00	14,650.00	14,650.00	12.55%	1,500.00
	TOTAL CULTURE & RECREATION	2,021,777.79	2,203,913.00	2,470,441.00	2,443,250.00	2,518,708.00	2,551,276.00	10.86%	239,337.00
	DEBT SERVICE								
	710 DEBT SERVICE								
	Principal & Interest	5,840,144.98	6,272,642.00	4,425,765.00	4,326,575.00	4,944,455.00	5,095,429.00	-31.02%	(1,946,067.00)
	TOTAL 710	5,840,144.98	6,272,642.00	4,425,765.00	4,326,575.00	4,944,455.00	5,095,429.00	-31.02%	(1,946,067.00)
	TOTALS FOR DEBT SERVICE	5,840,144.98	6,272,642.00	4,425,765.00	4,326,575.00	4,944,455.00	5,095,429.00	-31.02%	(1,946,067.00)
	UNCLASSIFIED								
	940 OTHERWISE UNCLASSIFIED								
	Expenses	(1,475,963.00)	(1,449,083.00)	(1,632,835.00)	(1,632,835.00)	(1,632,835.00)	(1,632,835.00)	12.68%	(183,752.00)
	TOTAL 940	(1,475,963.00)	(1,449,083.00)	(1,632,835.00)	(1,632,835.00)	(1,632,835.00)	(1,632,835.00)	12.68%	(183,752.00)
	945 EMPLOYEE BENEFITS & MISCELLANEOUS								
	Expenses	19,942,310.72	9,996,212.00	10,485,810.00	10,351,268.00	11,074,171.00	11,758,011.00	3.55%	355,056.00
	TOTAL 945	19,942,310.72	9,996,212.00	10,485,810.00	10,351,268.00	11,074,171.00	11,758,011.00	3.55%	355,056.00
	990 TRANSFERS TO/FROM OTHER TRUSTS								
	Transfers	947,957.00	11,197,061.00	12,263,060.00	11,907,528.00	13,222,456.00	14,043,780.00	6.35%	710,467.00
	TOTAL 990	947,957.00	11,197,061.00	12,263,060.00	11,907,528.00	13,222,456.00	14,043,780.00	6.35%	710,467.00
	TOTAL UNCLASSIFIED	19,414,304.72	19,744,190.00	21,116,035.00	20,625,961.00	22,663,792.00	24,168,956.00	4.47%	881,771.00
	Reserve Fund Transfers to Capital								
	TOTAL GENERAL FUND	111,858,698.50	117,065,131.00	119,565,350.00	118,582,954.00	123,467,716.00	126,987,347.00	1.30%	1,517,823.00
	240 COMMUNITY PRESERVATION FUND								
	Personal Services	3,127.69	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	0.00%	-
	Expenses	4,412.11	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%	-
	Principal & Interest	805,254.50	1,064,350.00	1,105,491.00	1,105,491.00	1,097,028.00	1,075,418.00	3.87%	41,141.00
	TOTAL COMMUNITY PRESERVATION FUND	812,794.30	1,079,350.00	1,120,491.00	1,120,491.00	1,112,028.00	1,090,418.00	3.81%	41,141.00
	TOTAL COMMUNITY PRESERVATION FUND	812,794.30	1,079,350.00	1,120,491.00	1,120,491.00	1,112,028.00	1,090,418.00	3.81%	41,141.00
	WATER ENTERPRISE FUND								
	600 WATER ENTERPRISE								
	Personal Services	1,120,510.27	1,269,749.00	1,356,918.00	1,356,918.00	1,398,682.00	1,417,573.00	6.87%	87,169.00
	Expenses	1,516,480.77	1,669,767.00	1,944,170.00	1,944,170.00	1,972,220.00	1,975,626.00	16.43%	274,403.00
	Reserve Fund	-	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	0.00%	-
	Principal & Interest	1,298,202.86	1,483,157.00	1,262,146.00	1,262,146.00	1,946,143.00	3,056,891.00	-14.90%	(221,011.00)
	TOTAL WATER ENTERPRISE	3,935,193.90	4,672,673.00	4,813,234.00	4,813,234.00	5,567,045.00	6,700,090.00	3.01%	140,561.00
	TOTAL WATER ENTERPRISE FUND	3,935,193.90	4,672,673.00	4,813,234.00	4,813,234.00	5,567,045.00	6,700,090.00	3.01%	140,561.00

		FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
		ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
	RECREATION ENTERPRISE FUND								
	630 RECREATION ENTERPRISE								
	Personal Services	906,804.21	1,057,621.00	1,078,197.00	985,370.00	1,023,175.00	1,046,247.00	-6.83%	(72,251.00)
	Expenses	238,019.03	299,184.00	389,657.00	380,157.00	386,157.00	386,157.00	27.06%	80,973.00
	TOTAL RECREATION ENTERPRISE	1,144,823.24	1,356,805.00	1,467,854.00	1,365,527.00	1,409,332.00	1,432,404.00	0.64%	8,722.00
	TOTAL RECREATION ENTERPRISE FUND	1,144,823.24	1,356,805.00	1,467,854.00	1,365,527.00	1,409,332.00	1,432,404.00	0.64%	8,722.00
	AMBULANCE ENTERPRISE FUND								
	640 AMBULANCE ENTERPRISE								
	Personal Services	852,512.84	921,470.00	971,865.00	971,865.00	987,380.00	991,913.00	5.47%	50,395.00
	Expenses	648,392.92	543,474.00	546,953.00	533,506.00	546,953.00	546,953.00	-1.83%	(9,968.00)
	TOTAL AMBULANCE ENTERPRISE	1,500,905.76	1,464,944.00	1,518,818.00	1,505,371.00	1,534,333.00	1,538,866.00	2.76%	40,427.00
	TOTAL AMBULANCE ENTERPRISE FUND	1,500,905.76	1,464,944.00	1,518,818.00	1,505,371.00	1,534,333.00	1,538,866.00	2.76%	40,427.00
	STORMWATER ENTERPRISE FUND								
	650 STORMWATER ENTERPRISE								
	Personal Services	37,706.56	143,052.00	124,332.00	124,332.00	127,875.00	130,471.00	-13.09%	(18,720.00)
	Expenses	698,437.55	967,580.00	975,077.00	975,077.00	978,127.00	981,533.00	0.77%	7,497.00
	Principal & Interest	124,194.48	152,100.00	315,800.00	315,800.00	456,010.00	556,158.00	107.63%	163,700.00
	TOTAL STORMWATER ENTERPRISE	860,338.59	1,262,732.00	1,415,209.00	1,415,209.00	1,562,012.00	1,668,162.00	12.08%	152,477.00
	TOTAL STORMWATER ENTERPRISE FUND	860,338.59	1,262,732.00	1,415,209.00	1,415,209.00	1,562,012.00	1,668,162.00	12.08%	152,477.00
OPERATING BUDGET SUMMARY									
		FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
		ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
	APPROPRIATION SUMMARY								
	GENERAL GOVERNMENT	4,054,940.90	4,651,360.00	4,834,842.00	4,773,128.00	5,050,484.00	5,171,459.00	2.62%	121,768.00
	PUBLIC SAFETY	11,183,586.81	11,930,422.00	12,440,523.00	12,283,016.00	12,732,328.00	12,917,163.00	2.96%	352,594.00
	EDUCATION	63,167,568.29	65,333,397.00	67,288,482.00	67,285,653.00	68,392,244.00	69,756,488.00	2.99%	1,952,256.00
	PUBLIC WORKS	5,176,653.22	5,733,074.00	5,726,289.00	5,642,278.00	5,883,744.00	6,027,749.00	-1.58%	(90,796.00)
	HEALTH & HUMAN SERVICES	999,721.79	1,196,133.00	1,262,973.00	1,203,093.00	1,281,961.00	1,298,827.00	0.58%	6,960.00
	CULTURE & RECREATION	2,021,777.79	2,203,913.00	2,470,441.00	2,443,250.00	2,518,708.00	2,551,276.00	10.86%	239,337.00
	DEBT SERVICE	5,840,144.98	6,272,642.00	4,425,765.00	4,326,575.00	4,944,455.00	5,095,429.00	-31.02%	(1,946,067.00)
	UNCLASSIFIED	19,414,304.72	19,744,190.00	21,116,035.00	20,625,961.00	22,663,792.00	24,168,956.00	4.47%	881,771.00
	COMMUNITY PRESERVATION FUND	812,794.30	1,079,350.00	1,120,491.00	1,120,491.00	1,112,028.00	1,090,418.00	3.81%	41,141.00
	WATER ENTERPRISE FUND	3,935,193.90	4,672,673.00	4,813,234.00	4,813,234.00	5,567,045.00	6,700,090.00	3.01%	140,561.00
	RECREATION ENTERPRISE FUND	1,144,823.24	1,356,805.00	1,467,854.00	1,365,527.00	1,409,332.00	1,432,404.00	0.64%	8,722.00
	AMBULANCE ENTERPRISE FUND	1,500,905.76	1,464,944.00	1,518,818.00	1,505,371.00	1,534,333.00	1,538,866.00	2.76%	40,427.00
	STORMWATER ENTERPRISE FUND	860,338.59	1,262,732.00	1,415,209.00	1,415,209.00	1,562,012.00	1,668,162.00	12.08%	152,477.00
	TOTAL ARTICLE	120,112,754.29	126,901,635.00	129,900,956.00	128,802,786.00	134,652,466.00	139,417,287.00	1.50%	1,901,151.00

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
122 SELECT BOARD			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									\$ INC/DEC
01122200	524090	CONTRACTUAL CLERICAL SERVICES	6,105.00	5,180.00	6,105.00	6,105.00	6,105.00	6,105.00	17.86%
01122200	534030	ADVERTISING-LEGAL	146.70	500.00	500.00	500.00	500.00	500.00	0.00%
01122200	570000	OTHER CHARGES AND EXPENSES		16,800.00	-	-	-	-	-100.00%
01122200	573010	DUES & MEMBERSHIPS	5,678.00	6,150.00	5,850.00	5,850.00	5,850.00	5,850.00	-4.88%
01122200	573020	NMCOG MEMBERSHIP	7,293.47	7,476.00	8,394.00	8,604.00	8,819.00	9,039.00	15.09%
01122200	578020	COMMUNITY INITIATIVES	347.70	7,000.00	7,500.00	7,500.00	7,500.00	7,500.00	7.14%
01122800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			19,570.87	43,106.00	28,349.00	28,559.00	28,774.00	28,994.00	-33.75%
									(14,547.00)
DEPARTMENT TOTAL			19,570.87	43,106.00	28,349.00	28,559.00	28,774.00	28,994.00	-33.75%
									(14,547.00)
123 TOWN MANAGER			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									\$ INC/DEC
01123100	511010	TOWN MANAGER	220,023.00	230,000.00	230,000.00	219,300.00	223,686.00	228,160.00	-4.65%
01123100	511030	ASSISTANT TOWN MANAGER	133,840.39	141,248.00	144,073.00	144,073.00	146,954.00	149,893.00	2.00%
01123100	511520	ADMIN - ANNUAL TOWN REPORT	3,475.00	3,500.00	4,500.00	4,500.00	4,500.00	4,500.00	28.57%
01123100	511525	PROJECT/PROCUREMENT SPECIALIST	71,860.12	76,764.00	78,000.00	78,000.00	79,866.00	81,472.00	1.61%
01123100	NEW	SUSTAINABILITY COORDINATOR			53,541.00	43,067.00	55,714.00	56,828.00	
01123100	NEW	COMMUNITY WELLNESS COORDINATOR			13,710.00	13,710.00	79,591.00	81,183.00	
01123100	511530	SECRETARY (VACATION/SICK COVERAGE)	-	1,000.00	-	-	-	-	-100.00%
01123100	511590	VACATION COVERAGE	3,250.00	2,250.00	2,250.00	2,250.00	2,250.00	2,250.00	0.00%
01123100	515050	LONGEVITY	1,450.00	1,450.00	1,200.00	1,200.00	1,200.00	1,450.00	-17.24%
01123100	517160	LIFE INSURANCE / LONG TERM DISABILITY							
CATEGORY TOTAL			433,898.51	456,212.00	527,274.00	506,100.00	593,761.00	605,736.00	10.94%
									49,888.00
EXPENSES									
01123200	530500	MANAGEMENT PERFORMANCE TRAINING	-	5,000.00	5,000.00	10,000.00	10,000.00	10,000.00	100.00%
01123200	530920	CONTRACTED SERVICES	-						-
01123200	534030	ADVERTISING-LEGAL	1,354.53	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00%
01123200	542010	OFFICE SUPPLIES	277.31	500.00	500.00	500.00	500.00	500.00	0.00%
01123200	542040	FORMS/PRINTING	3,514.00	4,400.00	9,000.00	9,000.00	9,000.00	9,000.00	104.55%
01123200	555015	BOOKS & SUBSCRIPTIONS	1,578.73	1,250.00	1,000.00	1,000.00	1,000.00	1,000.00	-20.00%
01123200	571010	TRAVEL - MILEAGE	1,100.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	0.00%
01123200	571100	MEETINGS & CONFERENCES	-	3,680.00	6,880.00	6,880.00	6,880.00	6,880.00	86.96%
01123200	573010	DUES AND MEMBERSHIPS	3,018.54	3,024.00	3,385.00	3,385.00	3,385.00	3,385.00	11.94%
01123800	570000	ENCUMBRANCES	250.00						
CATEGORY TOTAL			11,093.11	20,554.00	28,465.00	33,465.00	33,465.00	33,465.00	62.82%
									12,911.00
DEPARTMENT TOTAL			444,991.62	476,766.00	555,739.00	539,565.00	627,226.00	639,201.00	13.17%
									62,799.00
131 FINANCE COMMITTEE			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									\$ INC/DEC
01131200	534040	PRINTING/POSTAGE SERVICES	6,430.78	6,400.00	1,000.00	1,000.00	1,000.00	1,000.00	-84.38%
01131200	538090	OTHER PURCHASED SERVICES	1,480.00	2,220.00	2,220.00	2,220.00	2,220.00	2,220.00	0.00%
01131200	571100	MEETINGS & CONFERENCES	-	165.00	165.00	165.00	165.00	165.00	0.00%
01131200	573010	DUES & MEMBERSHIPS	280.00	280.00	286.00	286.00	286.00	286.00	2.14%
01131800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			8,190.78	9,065.00	3,671.00	3,671.00	3,671.00	3,671.00	-59.50%
									(5,394.00)
01131600	579010	RESERVE FUND		125,000.00	125,000.00	125,000.00	125,000.00	125,000.00	0.00%
		TRANSFERS OUT		-					-
CATEGORY TOTAL			-	125,000.00	125,000.00	125,000.00	125,000.00	125,000.00	0.00%
									-
DEPARTMENT TOTAL			8,190.78	134,065.00	128,671.00	128,671.00	128,671.00	128,671.00	-4.02%
									(5,394.00)
132 FINANCE DEPARTMENT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									\$ INC/DEC
01132100	511020	FINANCE DIRECTOR	135,712.16	143,195.00	146,059.00	146,059.00	148,981.00	151,960.00	2.00%
01132100	511510	ADMINISTRATIVE ANALYST	19,656.00	19,656.00	19,656.00	19,656.00	19,845.00	19,845.00	0.00%
01132100	515050	LONGEVITY	1,292.00	1,292.00	1,100.00	1,100.00	1,600.00	1,600.00	-14.86%
CATEGORY TOTAL			156,660.16	164,143.00	166,815.00	166,815.00	170,426.00	173,405.00	1.63%
									2,672.00
EXPENSES									
01132200	542010	OFFICE SUPPLIES	257.86	200.00	200.00	200.00	200.00	200.00	0.00%
01132200	571010	TRAVEL - MILEAGE	-	100.00	100.00	100.00	100.00	100.00	0.00%
01132200	571100	MEETINGS & CONFERENCES	-	955.00	460.00	460.00	460.00	1,150.00	-51.83%
01132200	573010	DUES & MEMBERSHIPS	60.00	135.00	135.00	135.00	135.00	135.00	0.00%
01132800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			317.86	1,390.00	895.00	895.00	895.00	1,585.00	-35.61%
									(495.00)
DEPARTMENT TOTAL			156,978.02	165,533.00	167,710.00	167,710.00	171,321.00	174,990.00	1.32%
									2,177.00

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
135 TOWN ACCOUNTANT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01135100	511020	TOWN ACCOUNTANT	111,317.56	119,000.00	121,380.00	121,380.00	123,808.00	126,284.00	2.00%
01135100	511030	ASST. TOWN ACCOUNTANT / FINANCE & BUDGET ANA	76,110.71	80,652.00	81,950.00	81,950.00	83,910.00	85,589.00	1.61%
01135100	511508	PAYROLL ADMINISTRATOR	76,414.63	76,846.00	78,083.00	78,083.00	79,951.00	81,550.00	1.61%
01135100	511510	ADMINISTRATIVE ANALYST	29,673.00	42,273.00	41,769.00	41,769.00	42,006.00	42,006.00	-1.19%
01135100	513120	OVERTIME	761.70	1,200.00	1,000.00	1,000.00	1,000.00	1,000.00	-16.67%
01135100	515050	LONGEVITY	888.00	888.00	1,450.00	1,450.00	1,700.00	2,300.00	63.29%
CATEGORY TOTAL			295,165.60	320,859.00	325,632.00	325,632.00	332,375.00	338,729.00	1.49%
EXPENSES									
01135200	530200	ACCOUNTING & AUDITING SERVICES	37,950.00	43,550.00	46,000.00	42,000.00	44,000.00	46,000.00	-3.56%
01135200	542010	OFFICE SUPPLIES	973.16	750.00	850.00	850.00	850.00	950.00	13.33%
01135200	542040	FORMS/PRINTING	1,489.79	1,400.00	1,500.00	1,500.00	1,550.00	1,600.00	7.14%
01135200	571100	MEETINGS & CONFERENCES	1,457.75	2,710.00	2,710.00	2,710.00	2,700.00	2,800.00	0.00%
01135200	573010	DUES AND MEMBERSHIPS	125.00	425.00	125.00	125.00	125.00	425.00	-70.59%
01135800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			41,995.70	48,835.00	51,185.00	47,185.00	49,225.00	51,775.00	-3.38%
DEPARTMENT TOTAL			337,161.30	369,694.00	376,817.00	372,817.00	381,600.00	390,504.00	0.84%
141 ASSESSORS			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01141100	511020	PRINCIPAL ASSESSOR	119,646.10	124,480.00	126,970.00	126,970.00	129,509.00	132,099.00	2.00%
01141100	511390	ADMINISTRATIVE ASSESSOR	60,122.95	74,428.00	77,816.00	77,816.00	81,353.00	84,614.00	4.55%
01141100	511510	RECORDS SUPERVISOR	4,241.96	61,662.00	59,144.00	59,144.00	61,662.00	61,662.00	-4.08%
01141100	511520	ADMINISTRATIVE ASSISTANT	49,876.28	54,409.00	49,647.00	49,647.00	51,776.00	53,793.00	-8.75%
01141100	515050	LONGEVITY	-	-	600.00	600.00	600.00	1,200.00	
CATEGORY TOTAL			233,887.29	314,979.00	314,177.00	314,177.00	324,900.00	333,368.00	-0.25%
EXPENSES									
01141200	517070	UNIFORM ALLOWANCE		200.00	200.00	200.00	200.00	200.00	0.00%
01141200	524020	VEHICLE MAINTENANCE				200.00	200.00	200.00	
01141200	524090	CONTRACTED SERVICES	7,477.20	52,200.00	44,700.00	44,700.00	10,000.00	20,000.00	-14.37%
01141200	NEW	EV CHARGING				600.00	600.00	600.00	
01141200	542010	OFFICE SUPPLIES	1,397.86	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01141200	542040	FORMS/PRINTING	410.00						
01141200	571010	TRAVEL - MILEAGE	1,027.96	2,500.00	2,500.00	150.00	150.00	150.00	-94.00%
01141200	571100	MEETINGS & CONFERENCES	1,465.00	1,600.00	1,600.00	1,600.00	1,600.00	1,600.00	0.00%
01141200	573010	DUES & MEMBERSHIPS	838.85	1,300.00	1,000.00	1,000.00	1,000.00	1,000.00	-23.08%
01141800	570000	ENCUMBRANCES	27,500.00						-
CATEGORY TOTAL			40,116.87	58,800.00	51,000.00	49,450.00	14,750.00	24,750.00	-15.90%
DEPARTMENT TOTAL			274,004.16	373,779.00	365,177.00	363,627.00	339,650.00	358,118.00	-2.72%
145 TREASURER/COLLECTOR			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01145100	511020	TREASURER/COLLECTOR	119,646.12	124,480.00	126,970.00	126,970.00	129,509.00	132,099.00	2.00%
01145100	511030	ASSISTANT TREASURER & ASST COLLECTOR	142,727.87	150,638.00	155,473.00	155,473.00	159,192.00	160,633.00	3.21%
01145100	511550	SENIOR ASSISTANT	6,796.15	16,273.00	16,273.00	16,273.00	16,891.00	16,891.00	0.00%
01145100	511590	ADDITIONAL COVERAGE	-	-	-	-	-	-	-
01145100	513120	OVERTIME	24.14	500.00	500.00	-	500.00	500.00	-100.00%
01145100	515050	LONGEVITY	3,300.00	3,500.00	3,500.00	3,500.00	3,500.00	4,000.00	0.00%
CATEGORY TOTAL			272,494.28	295,391.00	302,716.00	302,216.00	309,592.00	314,123.00	2.31%
EXPENSES									
01145200	530130	LEGAL SERVICES - TAX TITLE	17,937.93	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%
01145200	530920	CONTRACTED SERVICES	5,179.25	4,700.00	5,200.00	5,200.00	5,200.00	5,300.00	10.64%
01145200	534010	POSTAGE	21,098.62	22,750.00	22,750.00	22,750.00	22,750.00	22,750.00	0.00%
01145200	534040	PRINTING SERVICES	5,565.83	7,275.00	7,275.00	7,275.00	7,275.00	7,275.00	0.00%
01145200	542010	OFFICE SUPPLIES	1,230.21	1,250.00	1,250.00	1,250.00	1,300.00	1,300.00	0.00%
01145200	571010	TRAVEL - MILEAGE	-	-	50.00	50.00	50.00	50.00	
01145200	571100	MEETINGS & CONFERENCES	-	-	100.00	100.00	100.00	100.00	
01145200	573010	DUES AND MEMBERSHIPS	100.00	100.00	100.00	100.00	100.00	100.00	0.00%
01145200	574120	PUBLIC EMPLOYEE BOND	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	0.00%
01141800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			52,311.84	47,275.00	47,925.00	47,925.00	47,975.00	48,075.00	1.37%
DEPARTMENT TOTAL			324,806.12	342,666.00	350,641.00	350,141.00	357,567.00	362,198.00	2.18%

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
151 LEGAL SERVICES			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01151200	530110	LEGAL SERVICES - TOWN COUNSEL	77,081.16	125,000.00	110,000.00	90,000.00	100,000.00	100,000.00	-28.00%
01151200	530120	LEGAL SERVICES - LABOR COUNSEL	2,690.00	15,000.00	10,000.00	10,000.00	10,000.00	10,000.00	-33.33%
01151800	570000	ENCUMBRANCES	2,000.00						-
CATEGORY TOTAL			81,771.16	140,000.00	120,000.00	100,000.00	110,000.00	110,000.00	-28.57%
DEPARTMENT TOTAL			81,771.16	140,000.00	120,000.00	100,000.00	110,000.00	110,000.00	-28.57%
152 HUMAN RESOURCES			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01152100	511020	HUMAN RESOURCES DIRECTOR	121,782.60	126,703.00	129,237.00	129,237.00	131,822.00	134,458.00	2.00%
01152100	511070	BENEFITS COORDINATOR	67,816.29	74,285.00	76,990.00	76,990.00	78,832.00	80,409.00	3.64%
01152100	511520	ADMINISTRATIVE ASSISTANT	49,239.26	66,122.00	68,424.00	68,424.00	70,061.00	71,462.00	3.48%
01152100	515050	LONGEVITY	1,100.00	1,100.00	1,100.00	1,100.00	1,600.00	1,600.00	0.00%
CATEGORY TOTAL			239,938.15	268,210.00	275,751.00	275,751.00	282,315.00	287,929.00	2.81%
EXPENSES									
01152200	517020	PRE-EMPLOY MEDICAL EXAM	7,203.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
01152200	524090	OTHER CONTRACTED SERVICES	-	500.00	500.00	500.00	500.00	500.00	0.00%
01152200	534035	LEGAL ADVERTISING	6,300.00	3,000.00	5,000.00	5,000.00	5,000.00	5,000.00	66.67%
01152200	542010	OFFICE SUPPLIES	1,247.57	1,500.00	1,700.00	1,700.00	1,700.00	1,700.00	13.33%
01152200	550030	MEDICAL RELATED EXPENSES	-	500.00	600.00	600.00	600.00	600.00	20.00%
01152200	557010	PROGRAMS & ACTIVITIES	1,770.60	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00%
01152200	570000	PROFESSIONAL DEVELOPMENT	7,729.64	14,853.00	10,041.00	10,041.00	10,041.00	10,041.00	-32.40%
01152200	571100	MEETINGS & CONFERENCES	154.53	100.00	500.00	500.00	500.00	500.00	400.00%
01152200	573010	DUES & MEMBERSHIPS	275.00	1,284.00	1,284.00	1,284.00	1,284.00	1,284.00	0.00%
01152800	570000	ENCUMBRANCES	2,100.00						-
CATEGORY TOTAL			26,780.34	30,737.00	28,625.00	28,625.00	28,625.00	28,625.00	-6.87%
01152600	519010	COMPENSATION RESERVE	4,973.53	385,000.00	220,000.00	220,000.00	300,000.00	380,000.00	-42.86%
01152600	519010	TRANSFERS OUT		(217,246.00)					-100.00%
DEPARTMENT TOTAL			271,692.02	466,701.00	524,376.00	524,376.00	610,940.00	696,554.00	12.36%
155 TECHNOLOGY			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01155100	511020	TECHNOLOGY DIRECTOR	132,524.84	137,899.00	140,657.00	140,657.00	143,471.00	146,340.00	2.00%
01155100	511500	OFFICE MANAGER	29,751.31	31,344.00	32,645.00	32,645.00	34,263.00	36,188.00	4.15%
01155100	511540	IT TECHNICIAN	84,243.99	91,218.00	92,963.00	92,963.00	94,742.00	94,742.00	1.91%
01155100	511545	APPLICATIONS MANAGER	94,357.23	96,244.00	99,642.00	99,642.00	101,634.00	101,634.00	3.53%
01155100	515050	LONGEVITY	2,050.00	2,250.00	2,250.00	2,250.00	2,300.00	2,300.00	0.00%
CATEGORY TOTAL			342,927.37	358,955.00	368,157.00	368,157.00	376,410.00	381,204.00	2.56%
EXPENSES									
01155200	521010	ELECTRICITY	4,657.08	7,000.00	5,500.00	5,500.00	5,500.00	5,500.00	-21.43%
01155200	521020	NATURAL GAS	1,284.33	1,800.00	1,500.00	1,500.00	1,500.00	1,500.00	-16.67%
01155200	523010	WATER	329.85	350.00	350.00	350.00	350.00	350.00	0.00%
01155200	524010	BUILDING MAINTENANCE	2,562.22	-					-
01155200	527050	COPIER MACHINE LEASE	1,686.97	1,600.00	1,750.00	1,750.00	1,750.00	1,750.00	9.38%
01155200	530400	NETWORK SUPPORT	13,750.05	20,650.00	26,400.00	26,400.00	26,400.00	28,900.00	27.85%
01155200	530430	DATA COMMUNICATIONS SERVICE	19,663.52	22,500.00	24,500.00	24,500.00	24,500.00	24,500.00	8.89%
01155200	530460	PRINTER SUPPORT	1,402.72	500.00	1,000.00	1,000.00	1,000.00	1,000.00	100.00%
01155200	530470	WORKSTATION SUPPORT	28,286.44	27,100.00	24,366.00	24,366.00	26,250.00	26,250.00	-10.09%
01155200	530490	SERVER SUPPORT	64,404.63	59,935.00	76,327.00	76,327.00	79,000.00	79,500.00	27.35%
01155200	530500	TRAINING & DEVELOPMENT	2,904.67	3,500.00	4,000.00	4,000.00	4,000.00	4,000.00	14.29%
01155200	530850	MUNIS SOFTWARE SUPPORT	61,888.16	67,500.00	72,000.00	72,000.00	74,160.00	76,385.00	6.67%
01155200	530920	CONTRACTED SERVICES	192,008.00	209,885.00	231,274.00	231,274.00	240,391.00	250,133.00	10.19%
01155200	530950	CONSULTING SERVICES	-	-					-
01155200	534020	TELEPHONE	61,974.13	49,540.00	39,570.00	39,570.00	35,330.00	32,610.00	-20.13%
01155200	534025	CELLULAR PHONES / MOBILE DATA	61,600.09	67,000.00	65,100.00	65,100.00	68,355.00	71,773.00	-2.84%
01155200	542010	OFFICE SUPPLIES	28,142.70	33,500.00	31,750.00	31,750.00	31,750.00	31,750.00	-5.22%
01155200	542052	NETWORK HARDWARE	-	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
01155200	542053	SERVER HARDWARE	2,899.31	1,500.00	3,000.00	3,000.00	2,000.00	2,000.00	100.00%
01155200	542054	WORKSTATION HARDWARE	7,693.90	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
01155200	542105	SCHOOL COMPUTERS	215,000.00						-
01155200	571010	MILEAGE	2,420.00	2,640.00	2,640.00	2,640.00	2,640.00	2,640.00	0.00%
01155200	571100	MEETINGS & CONFERENCES	-	100.00	100.00	100.00	100.00	100.00	0.00%
01155800	570000	ENCUMBRANCES	250.00						-
CATEGORY TOTAL			774,808.77	580,600.00	615,127.00	615,127.00	628,976.00	644,641.00	5.95%
DEPARTMENT TOTAL			1,117,736.14	939,555.00	983,284.00	983,284.00	1,005,386.00	1,025,845.00	4.65%

Town of Westford										
Budget Worksheet										
Fiscal Year 2024										
161 TOWN CLERK			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
PERSONAL SERVICES										
01161100	511020	TOWN CLERK	95,271.25	101,120.00	103,143.00	103,143.00	105,206.00	107,310.00	2.00%	2,023.00
01161100	511030	ASST TOWN CLERK	79,732.95	83,787.00	85,135.00	85,135.00	87,172.00	87,172.00	1.61%	1,348.00
01161100	511500	OFFICE MANAGER	30,210.77	31,344.00	32,645.00	32,645.00	34,263.00	36,188.00	4.15%	1,301.00
01161100	511520	ADMINISTRATIVE ASSISTANT	26,713.44	26,828.00	26,828.00	26,828.00	26,828.00	26,828.00	0.00%	-
01161100	512010	ELECTION WORKERS	7,049.38	35,262.00	23,224.00	23,224.00	45,934.00	21,674.00	-34.14%	(12,038.00)
01161100	512015	REGISTRARS	1,995.51	2,671.00	2,177.00	2,177.00	3,767.00	2,796.00	-18.49%	(494.00)
01161100	515050	LONGEVITY	3,108.00	3,328.00	3,828.00	3,828.00	4,328.00	4,328.00	15.02%	500.00
CATEGORY TOTAL			244,081.30	284,340.00	276,980.00	276,980.00	307,498.00	286,296.00	-2.59%	(7,360.00)
EXPENSES										
01161200	534010	POSTAGE	7,776.01	14,500.00	13,400.00	13,400.00	17,250.00	9,550.00	-7.59%	(1,100.00)
01161200	534030	ADVERTISING-LEGAL	866.38	700.00	1,000.00	1,000.00	1,000.00	1,000.00	42.86%	300.00
01161200	534040	PRINTING SERVICES	4,867.31	11,135.00	4,950.00	4,950.00	7,500.00	7,500.00	-55.55%	(6,185.00)
01161200	538040	RECORDS PRESERVATION	-	200.00	200.00	200.00	200.00	200.00	0.00%	-
01161200	542010	OFFICE SUPPLIES	432.90	700.00	700.00	700.00	700.00	700.00	0.00%	-
01161200	542012	ELECTION RELATED SUPPLIES & SERVICES	13,571.59	8,000.00	13,090.00	13,090.00	17,090.00	9,090.00	63.63%	5,090.00
01161200	571010	TRAVEL - MILEAGE	214.67	500.00	500.00	500.00	500.00	500.00	0.00%	-
01161200	571100	MEETINGS & CONFERENCES	180.00	1,190.00	1,473.00	1,473.00	1,473.00	1,473.00	23.78%	283.00
01161200	573010	DUES & MEMBERSHIPS	347.50	579.00	500.00	500.00	500.00	500.00	-13.64%	(79.00)
01161800	570000	ENCUMBRANCES								-
CATEGORY TOTAL			28,256.36	37,504.00	35,813.00	35,813.00	46,213.00	30,513.00	-4.51%	(1,691.00)
DEPARTMENT TOTAL			272,337.66	321,844.00	312,793.00	312,793.00	353,711.00	316,809.00	-2.81%	(9,051.00)
170 PERMITTING OFFICE			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
PERSONAL SERVICES										
01170100	511020	ASSISTANT PLANNER	71,591.27	76,720.00	80,213.00	80,213.00	83,859.00	85,955.00	4.55%	3,493.00
01170100	511050	DIRECTOR LAND USE MANAGEMENT	123,493.88	128,483.00	131,053.00	131,053.00	133,674.00	136,347.00	2.00%	2,570.00
01170100	511560	PERMITTING PROGRAM ASST	74,961.64	77,876.00	79,130.00	79,130.00	81,023.00	81,023.00	1.61%	1,254.00
01170100	511590	OTHER SUPPORT STAFF	-	1,200.00	3,000.00	-	3,000.00	3,000.00	-100.00%	(1,200.00)
01170100	513120	SCHEDULED OVERTIME	-	-	-	-	-	-		-
01170100	515050	LONGEVITY	1,200.00	1,550.00	1,550.00	1,550.00	1,550.00	2,500.00	0.00%	-
CATEGORY TOTAL			271,246.79	285,829.00	294,946.00	291,946.00	303,106.00	308,825.00	2.14%	6,117.00
EXPENSES										
01170200	517070	CLOTHING ALLOWANCE	-	200.00	200.00	200.00	200.00	200.00	0.00%	-
01170200	530920	CONTRACTED SERVICES	39,171.96	39,955.00	40,754.00	40,754.00	41,569.00	42,400.00	2.00%	799.00
01170200	534010	POSTAGE	-							-
01170200	542010	OFFICE SUPPLIES	2,632.85	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	0.00%	-
01170200	571010	TRAVEL-MILEAGE	1,100.00	1,350.00	2,700.00	1,000.00	2,700.00	2,700.00	-25.93%	(350.00)
01170200	571100	MEETINGS & CONFERENCES	-	600.00	600.00	600.00	600.00	600.00	0.00%	-
01170200	573010	DUES AND MEMBERSHIPS	498.53	1,230.00	1,216.00	1,216.00	1,216.00	1,216.00	-1.14%	(14.00)
01170800	570000	ENCUMBRANCES								-
CATEGORY TOTAL			43,403.34	46,535.00	48,670.00	46,970.00	49,485.00	50,316.00	0.93%	435.00
DEPARTMENT TOTAL			314,650.13	332,364.00	343,616.00	338,916.00	352,591.00	359,141.00	1.97%	6,552.00
171 CONSERVATION COMMISSION			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
PERSONAL SERVICES										
01171100	511020	CONSERVATION RESOURCE PLANNER	84,242.97	88,075.00	92,084.00	92,084.00	96,274.00	100,132.00	4.55%	4,009.00
01171100	515050	LONGEVITY	-	-	700.00	700.00	700.00	700.00		700.00
CATEGORY TOTAL			84,242.97	88,075.00	92,784.00	92,784.00	96,974.00	100,832.00	5.35%	4,709.00
EXPENSES										
01171200	517070	UNIFORM ALLOWANCES		300.00	300.00	300.00	300.00	300.00	0.00%	-
01171200	524090	CONTRACTED CLERICAL SERVICES	3,700.00	4,440.00	4,440.00	4,440.00	4,440.00	4,440.00	0.00%	-
01171200	534030	ADVERTISING - LEGAL	371.76	600.00	1,000.00	1,000.00	1,000.00	1,000.00	66.67%	400.00
01171200	557090	CONSERVATION SUPPLIES	105.57	200.00	200.00	200.00	200.00	200.00	0.00%	-
01171200	571010	TRAVEL - MILEAGE	211.70	300.00	300.00	300.00	300.00	300.00	0.00%	-
01171200	571100	MEETINGS & CONFERENCES	98.00	400.00	450.00	450.00	450.00	450.00	12.50%	50.00
01171200	573010	DUES AND MEMBERSHIPS	797.00	830.00	920.00	920.00	950.00	980.00	10.84%	90.00
01171800	570000	ENCUMBRANCES	655.00							-
CATEGORY TOTAL			5,939.03	7,070.00	7,610.00	7,610.00	7,640.00	7,670.00	7.64%	540.00
DEPARTMENT TOTAL			90,182.00	95,145.00	100,394.00	100,394.00	104,614.00	108,502.00	5.52%	5,249.00

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
175 PLANNING BOARD			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01175100	511020	TOWN PLANNER	74,036.66	96,244.00	98,169.00	98,169.00	100,132.00	100,132.00	2.00%
01175100	515050	LONGEVITY							
CATEGORY TOTAL			74,036.66	96,244.00	98,169.00	98,169.00	100,132.00	100,132.00	2.00%
EXPENSES									
01175200	517070	CLOTHING ALLOWANCE	-	200.00	200.00	200.00	200.00	200.00	0.00%
01175200	524090	CONTRACTED CLERICAL SERVICES	2,960.00	4,440.00	4,440.00	4,440.00	4,440.00	4,440.00	0.00%
01175200	534030	ADVERTISING - LEGAL	-	1,050.00	2,500.00	2,500.00	2,500.00	1,500.00	138.10%
01175200	534040	PRINTING SERVICES	2,030.52	1,050.00	1,200.00	1,200.00	1,200.00	1,200.00	14.29%
01175200	538010	REGISTRY EXPENSES	-	150.00	150.00	150.00	150.00	150.00	0.00%
01175200	555015	BOOKS & SUBSCRIPTIONS	-	300.00	150.00	150.00	150.00	150.00	-50.00%
01175200	570000	PLANNING STUDIES	-	7,500.00	25,000.00	10,000.00	20,000.00	10,000.00	33.33%
01175200	571010	TRAVEL-MILEAGE	-	150.00	100.00	100.00	100.00	100.00	-33.33%
01175200	571100	MEETINGS & CONFERENCES	-	1,000.00	1,188.00	1,188.00	1,460.00	1,460.00	18.80%
01175200	573010	DUES & MEMBERSHIPS	812.00	527.00	581.00	581.00	581.00	581.00	10.25%
01175800	570000	ENCUMBRANCES	185.00						
CATEGORY TOTAL			5,987.52	16,367.00	35,509.00	20,509.00	30,781.00	19,781.00	25.31%
DEPARTMENT TOTAL			80,024.18	112,611.00	133,678.00	118,678.00	130,913.00	119,913.00	5.39%
176 ZONING BOARD OF APPEALS			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01176200	524090	CONTRACTUAL CLERICAL SERVICES	2,035.00	2,405.00	2,405.00	2,405.00	2,405.00	2,405.00	0.00%
01176200	571100	MEETINGS & CONFERENCES	-	190.00	190.00	190.00	190.00	190.00	0.00%
01176800	570000	ENCUMBRANCES	185.00						
CATEGORY TOTAL			2,220.00	2,595.00	2,595.00	2,595.00	2,595.00	2,595.00	0.00%
DEPARTMENT TOTAL			2,220.00	2,595.00	2,595.00	2,595.00	2,595.00	2,595.00	0.00%
192 TOWN HALL			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01192100	511650	CUSTODIANS	42,181.55	42,142.00	42,142.00	42,142.00	42,142.00	42,142.00	0.00%
01192100	513120	OVERTIME	1,103.33	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
01192100	515050	LONGEVITY	1,600.00	1,600.00	1,600.00	1,600.00	1,600.00	2,100.00	0.00%
CATEGORY TOTAL			44,884.88	45,742.00	45,742.00	45,742.00	45,742.00	46,242.00	0.00%
EXPENSES									
01192200	517070	CLOTHING ALLOWANCE	600.00	600.00	600.00	600.00	600.00	600.00	0.00%
01192200	521010	ELECTRICITY	11,793.24	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	0.00%
01192200	521030	HEATING FUEL	7,537.46	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	0.00%
01192200	523010	WATER	1,581.15	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00	0.00%
01192200	524010	BUILDING MAINTENANCE	5,484.25	-					
01192200	524015	GROUPS MAINTENANCE	-	250.00	250.00	250.00	250.00	250.00	0.00%
01192200	524020	VEHICLE MAINTENANCE	70.00	1,000.00					
01192200	524030	EQUIPMENT MAINTENANCE	-	250.00	250.00	250.00	250.00	250.00	0.00%
01192200	524040	OFFICE EQUIPMENT MAINTENANCE	1,794.88	200.00	200.00	200.00	200.00	200.00	0.00%
01192200	524100	BLDG MAINT SVCS - HVAC	5,789.53	-					
01192200	524103	BLD MAINT SVCS - GENERATOR & ELECTRIC	1,815.34	-					
01192200	524110	BLDG MAINT SVCS - ELEVATOR	1,377.50	-					
01192200	524112	BLD MAINT SVCS - FIRE/ALARM	400.00	-					
01192200	527030	POSTAGE METER RENTAL	2,851.53	2,600.00	2,600.00	2,600.00	2,600.00	2,600.00	0.00%
01192200	534010	POSTAGE	14,886.57	20,500.00	21,500.00	21,500.00	21,500.00	21,500.00	4.88%
01192200	541010	GASOLINE	-						
01192200	542010	OFFICE SUPPLIES	268.16						
01192200	542020	COPIER SUPPLIES	3,166.04	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00%
01192200	542040	FORMS/PRINTING	2,375.75						
01192200	543010	BULDING MAINTENANCE SUPPLIES	-	250.00	250.00	250.00	250.00	250.00	0.00%
01192200	543060	CUSTODIAL/CLEANING SUPPLIES	2,702.59	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
01192200	549080	FILTERED WATER STATION RENTAL	660.20	1,000.00	400.00	400.00	400.00	400.00	-60.00%
01192200	571010	TRAVEL - MILEAGE	433.08	-					
01192800	570000	ENCUMBRANCES	358.79						
CATEGORY TOTAL			65,946.06	57,100.00	56,500.00	56,500.00	56,500.00	56,500.00	-1.05%
DEPARTMENT TOTAL			110,830.94	102,842.00	102,242.00	102,242.00	102,242.00	102,742.00	-0.58%

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
199 PUBLIC BUILDINGS & PROPERTIES MAINTENANCE			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									\$ INC/DEC
01199100	511020	FACILITIES DIRECTOR	48,878.19	49,905.00	50,903.00	50,903.00	51,921.00	52,959.00	2.00%
01199100	511500	OFFICE MANAGER	15,680.02	18,750.00	19,125.00	19,125.00	19,508.00	19,898.00	2.00%
01199100	511540	FACILITIES OPERATIONS SUPERVISOR	16,666.42	7,594.00					-100.00%
01199100	NEW	FACILITIES FOREMAN			3,000.00	3,000.00	3,000.00	3,000.00	
01199100	511650	CUSTODIAN	10,495.16	10,495.00	10,495.00	10,495.00	10,495.00	10,495.00	0.00%
01199100	513120	OVERTIME	2,703.93	500.00	500.00	500.00	500.00	500.00	0.00%
01199100	515050	LONGEVITY	-						
CATEGORY TOTAL			94,423.72	87,244.00	84,023.00	84,023.00	85,424.00	86,852.00	-3.69%
EXPENSES									
01199200	521010	ELECTRICITY	4,214.38	6,000.00	6,120.00	6,120.00	6,242.00	6,367.00	2.00%
01199200	521030	HEATING FUEL	1,512.75	1,500.00	1,530.00	1,530.00	1,561.00	1,592.00	2.00%
01199200	523010	WATER	-	50.00	51.00	51.00	52.00	53.00	2.00%
01199200	524010	BUILDING MAINTENANCE	8,574.61	42,300.00	43,146.00	43,146.00	44,009.00	44,889.00	2.00%
01199200	524015	GROUNDS MAINTENANCE	251.12	-	300.00	300.00	306.00	312.00	
01199200	524100	BLDG MAINT SVCS - HVAC	1,098.00	26,500.00	27,030.00	27,030.00	27,571.00	28,122.00	2.00%
01199200	524102	BLDG MAINT SVCS - PLUMBING	2,280.07	-	2,000.00	2,000.00	2,040.00	2,081.00	
01199200	524103	BLDG MAINT SVCS -ELECTRICAL REPAIRS / GENERATOR	-	8,000.00	8,160.00	8,160.00	8,323.00	8,489.00	2.00%
01199200	524107	BLDG MAINT SVCS -PAINT	-	-	-	-	-	-	
01199200	524108	BLDG MAINT SVCS -ROOF	668.00	1,000.00	1,020.00	1,020.00	1,040.00	1,061.00	2.00%
01199200	524109	BLDG MAINT - PEST MANAGEMENT	-	4,500.00	9,030.00	9,030.00	9,211.00	9,395.00	100.67%
01199200	524110	BLDG MAINT SVCS -ELEVATOR	-	13,000.00	13,260.00	13,260.00	13,525.00	13,796.00	2.00%
01199200	524103	BLDG MAINT - GENERATOR	-	-			-	-	
01199200	524112	BLDG MAINT - FIRE ALARM	-	7,000.00	7,140.00	7,140.00	7,283.00	7,429.00	2.00%
01199200	524115	BLDG MAINT - SECURITY	-	5,000.00	5,100.00	5,100.00	5,202.00	5,306.00	2.00%
01199200	530500	TRAINING & DEVELOPMENT	2,383.92	150.00	1,000.00	1,000.00	1,020.00	1,040.00	566.67%
01199200	530920	CONTRACTED SERVICES	171.15	-	-	-	-	-	
01199200	571010	TRAVEL - MILEAGE	2,016.08	1,200.00	1,200.00	1,200.00	1,224.00	1,248.00	0.00%
01199200	578005	STORMWATER UTILITY FEE	26,700.00	28,650.00	28,650.00	28,650.00	28,650.00	28,650.00	0.00%
01199800	570000	ENCUMBRANCES	3,500.00						
CATEGORY TOTAL			53,370.08	144,850.00	154,737.00	154,737.00	157,259.00	159,830.00	6.83%
DEPARTMENT TOTAL			147,793.80	232,094.00	238,760.00	238,760.00	242,683.00	246,682.00	2.87%
									6,666.00

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
210 POLICE DEPARTMENT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01210100	511200	POLICE CHIEF	167,817.87	174,788.00	178,283.00	178,283.00	181,849.00	185,486.00	2.00%
01210100	511210	DEPUTY CHIEF	164,296.21	176,861.00	180,399.00	180,399.00	184,007.00	187,687.00	2.00%
01210100	511220	CAPTAIN	276,230.59	284,621.00	303,089.00	303,089.00	314,884.00	314,884.00	6.49%
01210100	511230	LIEUTENANTS	483,191.97	502,824.00	524,557.00	524,557.00	536,864.00	539,116.00	4.32%
01210100	511240	SERGEANTS	796,942.58	831,507.00	865,347.00	865,347.00	888,118.00	892,503.00	4.07%
01210100	511250	PATROLMEN	2,087,364.63	2,350,113.00	2,487,099.00	2,487,099.00	2,588,332.00	2,639,306.00	5.83%
01210100	511500	OFFICE MANAGER	68,201.00	70,609.00	71,745.00	71,745.00	73,461.00	73,461.00	1.61%
01210100	511511	RECORDS SUPERVISOR-OPERATIONAL	65,772.02	65,772.00	65,520.00	65,520.00	65,772.00	65,772.00	-0.38%
01210100	511530	ADMINISTRATIVE ASSISTANT	55,867.05	55,868.00	55,653.00	55,653.00	55,868.00	55,868.00	-0.38%
01210100	511650	MAINTENANCE WORKER II	52,804.18	56,189.00	55,973.00	55,973.00	56,189.00	56,189.00	-0.38%
01210100	512100	QUINN BILL	37,751.95	43,697.00	44,571.00	44,571.00	45,463.00	46,372.00	2.00%
01210100	513120	OVERTIME	388,319.59	396,219.00	396,219.00	396,219.00	404,143.00	412,226.00	0.00%
01210100	513240	COURT APPEARANCES	24,258.18	40,000.00	40,000.00	40,000.00	40,800.00	41,616.00	0.00%
01210100	513250	SPECIAL DETAILS	11,341.19	23,929.00	24,000.00	24,000.00	24,000.00	24,000.00	0.30%
01210100	513260	TRAINING WAGES	77,839.01	78,000.00	78,000.00	78,000.00	79,560.00	81,151.00	0.00%
01210100	514010	SHIFT DIFFERENTIAL	47,669.46	54,000.00	54,000.00	54,000.00	54,000.00	54,000.00	0.00%
01210100	514080	SPECIALTY STIPENDS	4,000.00	16,000.00	17,100.00	17,100.00	17,700.00	17,700.00	6.88%
01210100	514090	STIPEND / ACCREDITATION	53,400.00	56,400.00	56,400.00	56,400.00	56,400.00	56,400.00	0.00%
01210100	515010	HOLIDAY PAY	190,440.97	206,208.00	216,127.00	216,127.00	224,192.00	227,186.00	4.81%
01210100	515050	LONGEVITY	44,550.00	48,850.00	51,500.00	51,500.00	56,200.00	56,950.00	5.42%
01210100	515060	ON CALL	29,242.28	29,172.00	31,229.00	31,229.00	32,194.00	32,690.00	7.05%
01210100	517090	RETIREMENT NOTICE INCENTIVE	5,764.00	-	5,040.00	5,040.00	1,200.00	-	-
01210100	519020	SICK TIME BUYBACK	68,300.84	4,763.00	4,232.00	4,232.00	4,232.00	4,232.00	-11.15%
01210100	519023	SICK TIME INCENTIVE	6,050.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
01210100	519025	COMP TIME BUYOUT	7,486.97	6,900.00	6,900.00	6,900.00	6,900.00	6,900.00	0.00%
CATEGORY TOTAL			5,214,902.54	5,578,290.00	5,817,983.00	5,817,983.00	5,997,328.00	6,076,695.00	4.30%
EXPENSES									
01210200	517020	PSYCHE/MED TESTING	2,320.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
01210200	517070	UNIFORM ALLOWANCES	57,375.27	61,400.00	61,400.00	61,400.00	61,400.00	61,400.00	0.00%
01210200	521010	ELECTRICITY	45,579.01	46,838.00	46,838.00	46,838.00	46,838.00	46,838.00	0.00%
01210200	521020	NATURAL GAS	15,288.96	19,595.00	19,595.00	16,000.00	19,595.00	19,595.00	-18.35%
01210200	521030	GENERATOR FUEL - DIESEL	391.34	-	-	-	-	-	-
01210200	523010	WATER	3,747.95	3,800.00	3,900.00	3,900.00	4,000.00	4,000.00	2.63%
01210200	524010	MAINTENANCE BLDG & GRD	23,311.60	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
01210200	524020	VEHICLE MAINTENANCE	52,981.10	53,000.00	55,000.00	55,000.00	55,000.00	55,000.00	3.77%
01210200	524030	EQUIPMENT MAINTENANCE	6,896.85	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	0.00%
01210200	524060	COMMUNICATION EQUIP	1,360.89	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	0.00%
01210200	530500	TRAINING CLASSES	33,625.00	31,500.00	38,500.00	38,500.00	38,500.00	38,500.00	22.22%
01210200	530950	CONTRACTED SERVICES	-	10,800.00	10,800.00	10,800.00	10,800.00	10,800.00	0.00%
01210200	534010	POSTAGE	996.65	1,575.00	1,575.00	1,575.00	1,575.00	1,575.00	0.00%
01210200	534020	TELEPHONE	-	-	-	-	-	-	-
01210200	534030	ADVERTISING-LEGAL	100.00	400.00	400.00	400.00	400.00	400.00	0.00%
01210200	541010	GASOLINE	107,543.59	91,200.00	117,912.00	117,912.00	117,912.00	117,912.00	29.29%
01210200	542010	OFFICE SUPPLIES	6,345.90	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	0.00%
01210200	542080	EQUIPMENT	14,190.15	9,900.00	9,900.00	9,900.00	9,900.00	9,900.00	0.00%
01210200	549030	PRISONER MEALS	203.43	300.00	300.00	300.00	300.00	300.00	0.00%
01210200	552010	FIREARMS SUPPLIES	14,519.34	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	0.00%
01210200	552025	DEFENSIVE TACTICS EQUIPMENT	6,351.35	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	0.00%
01210200	552050	PHOTOGRAPHIC	2,242.75	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00%
01210200	555015	BOOKS & SUBSCRIPTIONS	1,815.52	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00	0.00%
01210200	571010	TRAVEL - MILEAGE	191.56	200.00	200.00	200.00	200.00	200.00	0.00%
01210200	571100	MEETINGS & CONFERENCES	5,372.15	6,300.00	6,300.00	6,300.00	6,300.00	6,300.00	0.00%
01210200	573010	DUES & MEMBERSHIPS	8,003.91	8,634.00	8,774.00	8,774.00	8,774.00	8,774.00	1.62%
01210200	573020	NEMLEC	6,580.90	6,745.00	6,745.00	6,745.00	6,745.00	6,745.00	0.00%
01210200	580700	VEHICLES/CRUISERS	142,695.07	157,896.00	228,489.00	171,367.00	228,489.00	228,489.00	8.53%
01210200	585100	OFFICE FURNITURE	514.93	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01210800	570000	ENCUMBRANCES	6,818.33						-
CATEGORY TOTAL			567,363.50	559,983.00	666,528.00	605,811.00	666,628.00	666,628.00	8.18%
DEPARTMENT TOTAL			5,782,266.04	6,138,273.00	6,484,511.00	6,423,794.00	6,663,956.00	6,743,323.00	4.65%

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
215 PUBLIC SAFETY COMMUNICATIONS			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01215100	511280	UNIFORMED DISPATCH PERS	548,071.05	597,899.00	651,868.00	651,868.00	659,228.00	666,960.00	9.03%
01215100	511608	OPERATIONS ADMINISTRATOR	92,910.90	99,154.00	100,749.00	100,749.00	103,159.00	103,159.00	1.61%
01215100	513120	OVERTIME	58,053.57	92,500.00	92,500.00	43,601.00	92,500.00	92,500.00	-52.86%
01215100	513170	HOLIDAY OVERTIME	13,868.21	14,126.00	14,500.00	14,500.00	15,000.00	15,000.00	2.65%
01215100	513260	TRAINING WAGES	1,269.03	1,000.00	1,000.00	1,000.00	1,500.00	1,500.00	0.00%
01215100	514010	SHIFT DIFFERENTIAL	14,554.41	16,639.00	18,597.00	18,597.00	18,597.00	18,597.00	11.77%
01215100	514090	STIPEND / ACCREDITATION	6,600.00	7,200.00	7,800.00	7,800.00	7,800.00	7,800.00	8.33%
01215100	515010	HOLIDAY PAY	26,052.19	29,781.00	32,469.00	32,469.00	32,836.00	33,331.00	9.03%
01215100	515050	LONGEVITY	8,050.00	8,300.00	8,400.00	8,400.00	9,000.00	10,000.00	1.20%
CATEGORY TOTAL			769,429.36	866,599.00	927,883.00	878,984.00	939,620.00	948,847.00	1.43%
EXPENSES									
01215200	517070	UNIFORM ALLOWANCES	4,621.95	8,190.00	8,505.00	7,875.00	8,505.00	8,505.00	-3.85%
01215200	524060	COMMUNICATIONS EQUIPMENT	4,473.36	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	0.00%
01215200	530500	TRAINING	719.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00%
01215200	530920	CONTRACTED SERVICES	28,562.82	30,797.00	30,797.00	30,797.00	30,797.00	30,797.00	0.00%
01215200	542010	OFFICE SUPPLIES	1,487.33	1,000.00	1,500.00	1,500.00	1,500.00	1,500.00	50.00%
01215200	555015	BOOKS & SUBSCRIPTIONS	-	250.00	250.00	250.00	250.00	250.00	0.00%
01215200	571100	MEETINGS & CONFERENCES	-	600.00	600.00	600.00	600.00	600.00	0.00%
01215200	573010	DUES & MEMBERSHIPS	1,562.00	1,600.00	1,600.00	1,600.00	1,600.00	1,600.00	0.00%
01215800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			41,426.46	53,437.00	54,252.00	53,622.00	54,252.00	54,252.00	0.35%
DEPARTMENT TOTAL			810,855.82	920,036.00	982,135.00	932,606.00	993,872.00	1,003,099.00	1.37%

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
220 FIRE DEPARTMENT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01220100	511200	FIRE CHIEF	161,684.29	168,156.00	171,519.00	171,519.00	174,949.00	178,448.00	2.00%
01220100	511210	DEPUTY CHIEF	113,135.81	120,687.00	123,101.00	123,101.00	125,563.00	128,074.00	2.00%
01220100	511215	FIRE PREVENTION OFFICER	91,141.20	92,979.00	94,453.00	94,453.00	94,817.00	94,817.00	1.59%
01220100	511220	CAPTAINS	382,569.31	390,511.00	405,353.00	405,353.00	405,353.00	405,353.00	3.80%
01220100	511230	LIEUTENANTS	334,620.12	358,589.00	365,781.00	365,781.00	365,781.00	365,781.00	2.01%
01220100	511260	FIREFIGHTERS	1,650,677.30	1,839,293.00	1,890,650.00	1,890,650.00	1,949,219.00	2,010,985.00	2.79%
01220100	511265	CALL FIREFIGHTERS	1,749.65	500.00	500.00	500.00	500.00	500.00	0.00%
01220100	511500	OFFICE MANAGER	66,751.32	68,202.00	64,653.00	64,653.00	67,854.00	69,552.00	-5.20%
01220100	513120	OVERTIME	503,624.78	480,000.00	435,000.00	435,000.00	443,700.00	452,574.00	-9.38%
01220100	513170	HOLIDAY OVERTIME	44,236.28	46,959.00	50,608.00	50,608.00	51,620.00	52,652.40	7.77%
01220100	513260	TRAINING	33,347.55	20,300.00	24,000.00	24,000.00	24,480.00	24,969.60	18.23%
01220100	514050	EDUCATION INCENTIVE	153,266.49	153,583.00	168,785.00	168,785.00	174,416.00	175,758.00	9.90%
01220100	514080	CALL FF STIPENDS	-	400.00	400.00	400.00	400.00	400.00	0.00%
01220100	514090	EMT STIPENDS	8,431.32	7,222.00	7,366.00	7,366.00	7,513.00	7,664.00	1.99%
01220100	515010	HOLIDAY PAY	124,152.71	147,516.00	151,670.00	151,670.00	154,825.00	158,200.00	2.82%
01220100	515050	LONGEVITY	41,900.00	45,850.00	42,300.00	42,300.00	44,950.00	48,050.00	-7.74%
01220100	519020	SICK LEAVE / VACATION BUY BACK	8.29						
CATEGORY TOTAL			3,711,296.42	3,940,747.00	3,996,139.00	3,996,139.00	4,085,940.00	4,173,778.00	1.41%
220 FIRE DEPARTMENT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01220200	517020	PRE-EMPLOYMENT MEDICAL EXPENSES	7,207.60						
01220200	517070	UNIFORM ALLOWANCES	49,706.59	42,000.00	52,000.00	52,000.00	52,000.00	52,000.00	23.81%
01220200	521010	ELECTRICITY	22,612.47	30,473.00	25,000.00	24,000.00	25,000.00	25,000.00	-21.24%
01220200	521020	NATURAL GAS	30,002.90	43,833.00	46,461.00	31,000.00	46,461.00	46,461.00	-29.28%
01220200	523010	WATER	4,712.55	7,000.00	6,500.00	5,000.00	6,500.00	6,500.00	-28.57%
01220200	523020	SEWER/SEPTIC	4,039.00	3,500.00	4,000.00	4,000.00	4,000.00	4,000.00	14.29%
01220200	524010	BUILDING MAINTENANCE	36,986.42	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
01220200	524015	GROUNDS MAINTENANCE	2,657.77	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00%
01220200	524020	VEHICLE MAINTENANCE	37,727.91	32,000.00	33,500.00	33,500.00	33,500.00	33,500.00	4.69%
01220200	524030	EQUIPMENT MAINTENANCE	9,466.92	9,500.00	9,500.00	9,500.00	9,500.00	9,500.00	0.00%
01220200	524060	COMMUNICATIONS EQUIP	3,469.36	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%
01220200	530500	TRAINING & DEVELOPMENT	1,657.41	6,000.00	5,000.00	5,000.00	5,000.00	5,000.00	-16.67%
01220200	534010	POSTAGE	334.00	300.00	300.00	300.00	300.00	300.00	0.00%
01220200	534030	ADVERTISING-LEGAL	-	200.00	100.00	100.00	100.00	100.00	-50.00%
01220200	534040	PRINTING SERVICES	96.24	300.00	300.00	300.00	300.00	300.00	0.00%
01220200	538090	FIRE ALARM PURCHASED SERVICES	4,886.12	36,414.00	36,414.00	36,414.00	36,414.00	36,414.00	0.00%
01220200	541010	GASOLINE	48,497.28	31,888.00	52,059.00	52,059.00	52,059.00	52,059.00	63.26%
01220200	542010	OFFICE SUPPLIES	870.68	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	0.00%
01220200	542050	HARDWARE SUPPLIES	448.29	600.00	600.00	600.00	600.00	600.00	0.00%
01220200	542120	PROTECTIVE CLOTHING	7,482.83	34,560.00	36,500.00	36,500.00	36,500.00	36,500.00	5.61%
01220200	543010	BUILDING MAINTENANCE SUPPLIES	33.27	350.00	300.00	300.00	300.00	300.00	-14.29%
01220200	543060	CUSTODIAL / CLEANING SUPPLIES	5,590.82	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	0.00%
01220200	548010	VEHICULAR PARTS & ACCESSORIES	34,348.54	28,000.00	30,000.00	30,000.00	30,000.00	30,000.00	7.14%
01220200	548020	VEHICULAR TIRES & TUBES	7,434.92	5,000.00	7,000.00	7,000.00	7,000.00	7,000.00	40.00%
01220200	549080	BOTTLED WATER	3,364.70	3,250.00	3,300.00	3,300.00	3,300.00	3,300.00	1.54%
01220200	550010	HEALTH/MEDICAL SUPPLIES		40,000.00					-100.00%
01220200	552060	FIREFIGHTING SUPPLIES	11,287.17	17,500.00	17,000.00	17,000.00	17,000.00	17,000.00	-2.86%
01220200	571010	TRAVEL-MILEAGE	314.23	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
01220200	571100	MEETINGS & CONFERENCES	470.47	1,500.00	1,000.00	1,000.00	1,000.00	1,000.00	-33.33%
01220200	573010	DUES & MEMBERSHIPS	15,162.99	15,000.00	15,002.00	15,002.00	15,002.00	15,002.00	0.01%
01220800	570000	ENCUMBRANCES	41,907.34						
CATEGORY TOTAL			392,776.79	413,368.00	406,036.00	388,075.00	406,036.00	406,036.00	-6.12%
DEPARTMENT TOTAL			4,104,073.21	4,354,115.00	4,402,175.00	4,384,214.00	4,491,976.00	4,579,814.00	0.69%

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
241 BUILDING DEPARTMENT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01241100	511020	BUILDING COMMISSIONER	104,999.77	109,242.00	111,427.00	111,427.00	113,656.00	115,929.00	2.00%
01241100	511270	LOCAL BUILDING INSPECTOR	82,589.21	83,834.00	87,647.00	87,647.00	91,934.00	93,926.00	4.55%
01241100	511270	BUILDING INSPECTOR COVERAGE	-	5,100.00	5,202.00	5,202.00	5,202.00	5,202.00	2.00%
01241100	511275	WIRING INSPECTOR	56,461.20	50,516.00	51,526.00	51,526.00	52,557.00	53,608.00	2.00%
01241100	511275	WIRING INSPECTOR COVERAGE	-	7,140.00	7,283.00	7,283.00	7,283.00	7,283.00	2.00%
01241100	511277	GAS & PLUMBING INSPECTOR	52,042.72	50,269.00	51,275.00	51,275.00	52,299.00	53,345.00	2.00%
01241100	511277	GAS & PLUMBING COVERAGE	-	7,140.00	7,283.00	7,283.00	7,283.00	7,283.00	2.00%
01241100	511278	ZONING ENFORCEMENT INSPECTOR	700.00						
01241100	511510	RECORDS SUPERVISOR II	67,827.65	67,828.00	67,568.00	67,568.00	67,828.00	67,828.00	-0.38%
01241100	512020	INTERN/DMS SUPPORT	7,333.24	10,586.00	10,794.00	10,794.00	11,010.00	11,230.00	1.96%
01241100	515050	LONGEVITY	4,072.00	3,272.00	3,934.00	3,934.00	4,434.00	5,134.00	20.23%
01241100	571010	TRAVEL - MILEAGE	7,350.00	8,400.00	8,400.00	8,400.00	8,400.00	8,400.00	0.00%
CATEGORY TOTAL			383,375.79	403,327.00	412,339.00	412,339.00	421,886.00	429,168.00	2.23%
EXPENSES									
01241200	517070	UNIFORM ALLOWANCES	435.00	600.00	700.00	700.00	700.00	700.00	16.67%
01241200	524020	VEHICLE MAINTENANCE	292.38	1,500.00	1,500.00	300.00	1,500.00	1,500.00	-80.00%
01241200	530500	TRAINING & DEVELOPMENT	179.00		1,200.00	1,200.00	1,200.00	1,200.00	
01241200	534040	PRINTING SERVICES	249.98	300.00	300.00	300.00	300.00	300.00	0.00%
01241200	538030	MICROFILMING SERVICE (ARCHIVING)	4,140.88	4,700.00	4,700.00	4,700.00	4,700.00	4,700.00	0.00%
01241200	541010	GASOLINE	1,284.00	700.00	1,000.00	700.00	700.00	700.00	0.00%
01241200	NEW	EV CHARGING				300.00	300.00	300.00	
01241200	542010	OFFICE SUPPLIES	470.06	500.00	500.00	500.00	500.00	500.00	0.00%
01241200	555015	BOOKS & SUBSCRIPTIONS	-	750.00	1,500.00	1,500.00	1,500.00	1,500.00	100.00%
01241200	571010	TRAVEL - MILEAGE	1,544.00	2,000.00	1,000.00	1,000.00	1,000.00	1,000.00	-50.00%
01241200	571100	MEETINGS & CONFERENCES	-	-	-	-	-	-	
01241200	573010	DUES AND MEMBERSHIPS	759.83	1,100.00	1,200.00	1,200.00	1,200.00	1,200.00	9.09%
01241800	570000	ENCUMBRANCES							
CATEGORY TOTAL			9,355.13	12,150.00	13,600.00	12,400.00	13,600.00	13,600.00	2.06%
DEPARTMENT TOTAL			392,730.92	415,477.00	425,939.00	424,739.00	435,486.00	442,768.00	2.23%
244 SEALER WEIGHTS & MEASURES			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01244200	530920	CONTRACTED SERVICES	3,000.00	7,762.00	15,524.00	15,524.00	15,524.00	15,524.00	100.00%
01244800	570000	ENCUMBRANCES							
CATEGORY TOTAL			3,000.00	7,762.00	15,524.00	15,524.00	15,524.00	15,524.00	100.00%
DEPARTMENT TOTAL			3,000.00	7,762.00	15,524.00	15,524.00	15,524.00	15,524.00	100.00%
291 EMERGENCY MANAGEMENT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01291100	511050	CO-DIRECTOR	4,662.00	4,755.00	4,850.00	4,850.00	4,947.00	5,046.00	2.00%
01291100	511055	CO-DIRECTOR	4,662.00	4,755.00	4,850.00	4,850.00	4,947.00	5,046.00	2.00%
CATEGORY TOTAL			9,324.00	9,510.00	9,700.00	9,700.00	9,894.00	10,092.00	2.00%
EXPENSES									
01291200	524020	VEHICLE MAINTENANCE	-	100.00	100.00	100.00	100.00	100.00	0.00%
01291200	524030	EQUIPMENT MAINTENANCE	-	100.00	100.00	100.00	100.00	100.00	0.00%
01291200	524060	COMMUNICATIONS EQUIP MAINT	-	500.00	500.00	500.00	500.00	500.00	0.00%
01291200	541010	COMMUNICATIONS EQUIP MAINT	-						
01291200	548010	VEHICULAR PARTS & ACCESSORIES	50.34	200.00	200.00	200.00	200.00	200.00	0.00%
01291200	552090	OTHER PUBLIC SAFETY SUPPLIES	-	1,500.00	1,600.00	1,500.00	1,600.00	1,600.00	0.00%
01291200	571010	TRAVEL - MILEAGE	-	50.00	50.00	50.00	50.00	50.00	0.00%
01291200	585000	ADDITIONAL EQUIPMENT							
01291800	570000	ENCUMBRANCES	2,399.66						
CATEGORY TOTAL			2,450.00	2,450.00	2,550.00	2,450.00	2,550.00	2,550.00	0.00%
DEPARTMENT TOTAL			11,774.00	11,960.00	12,250.00	12,150.00	12,444.00	12,642.00	1.59%

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
292 ANIMAL CONTROL			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01292100	511020	ANIMAL CONTROL OFFICER	31,026.62	33,467.00	35,202.00	35,202.00	36,221.00	37,081.00	5.18%
01292100	513110	VACATION / SICK / EMERG.OVERTIME	9,982.35	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	0.00%
01292100	515050	LONGEVITY			192.00	192.00	192.00	192.00	
CATEGORY TOTAL			41,008.97	40,967.00	42,894.00	42,894.00	43,913.00	44,773.00	4.70%
EXPENSES									
01292200	517070	UNIFORM ALLOWANCES	902.00	875.00	875.00	875.00	875.00	875.00	0.00%
01292200	521010	ELECTRICITY	354.94	300.00	360.00	360.00	360.00	360.00	20.00%
01292200	523010	WATER / SEWER	77.12	100.00	100.00	100.00	100.00	100.00	0.00%
01292200	524010	KENNEL MAINTENANCE	-	-					-
01292200	524020	VEHICLE MAINTENANCE	-	100.00	100.00	100.00	100.00	100.00	0.00%
01292200	541010	GASOLINE	617.56	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01292200	542010	OFFICE SUPPLIES	-	-					-
01292200	543060	CUSTODIAL / CLEANING SUPPLIES	-	-					-
01292200	550040	VETERINARY SERVICES	415.11	500.00	500.00	500.00	500.00	500.00	0.00%
01292200	552080	ANIMAL CONTROL SUPPLIES	347.68	500.00	500.00	500.00	500.00	500.00	0.00%
01292200	571100	MEETINGS & CONFERENCES	-	1,000.00	1,000.00	500.00	1,000.00	1,000.00	-50.00%
01292200	573010	DUES AND MEMBERSHIPS	-	100.00	100.00	100.00	100.00	100.00	0.00%
01292800	570000	ENCUMBRANCES	650.00						-
CATEGORY TOTAL			3,364.41	4,475.00	4,535.00	4,035.00	4,535.00	4,535.00	-9.83%
DEPARTMENT TOTAL			44,373.38	45,442.00	47,429.00	46,929.00	48,448.00	49,308.00	3.27%
294 TREE WARDEN			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01294100	511020	TREE WARDEN	2,311.00	2,357.00	3,060.00	3,060.00	3,122.00	3,185.00	29.83%
CATEGORY TOTAL			2,311.00	2,357.00	3,060.00	3,060.00	3,122.00	3,185.00	29.83%
EXPENSES									
01294200	530920	CONTRACTED SERVICES	32,202.44	35,000.00	67,500.00	40,000.00	67,500.00	67,500.00	14.29%
01294800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			32,202.44	35,000.00	67,500.00	40,000.00	67,500.00	67,500.00	14.29%
DEPARTMENT TOTAL			34,513.44	37,357.00	70,560.00	43,060.00	70,622.00	70,685.00	15.27%
300 WESTFORD PUBLIC SCHOOLS			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
01300100	510000	OPERATING BUDGET	61,983,147.29	64,038,192.00	65,905,323.00	65,889,564.00	66,951,930.00	68,290,969.00	2.89%
01300800	570000	ENCUMBRANCES	253,719.71						
DEPARTMENT TOTAL			62,236,867.00	64,038,192.00	65,905,323.00	65,889,564.00	66,951,930.00	68,290,969.00	2.89%
310 NASHOBA VALLEY TECH			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
01310200	569010	NASHOBA TECH ASSESSMENT	1,184,421.00	1,295,205.00	1,383,159.00	1,396,089.00	1,440,314.00	1,465,519.00	7.79%
DEPARTMENT TOTAL			1,184,421.00	1,295,205.00	1,383,159.00	1,396,089.00	1,440,314.00	1,465,519.00	7.79%

Town of Westford										
Budget Worksheet										
Fiscal Year 2024										
405 DEPARTMENT OF PUBLIC WORKS			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
PERSONAL SERVICES										
01405100	511020	DPW DIRECTOR	143,302.03	152,895.00	155,952.00	155,952.00	159,072.00	162,253.00	2.00%	3,057.00
01405100	511500	OFFICE MANAGER	-							-
01405100	511505	DPW BUSINESS MANAGER	61,627.70	110,408.00	112,616.00	112,616.00	114,869.00	117,166.00	2.00%	2,208.00
01405100	515050	LONGEVITY	850.00	850.00	850.00	850.00	850.00	1,100.00	0.00%	-
CATEGORY TOTAL			205,779.73	264,153.00	269,418.00	269,418.00	274,791.00	280,519.00	1.99%	5,265.00
EXPENSES										
01405200	534030	ADVERTISING								-
01405200	542010	OFFICE SUPPLIES	-	200.00	200.00	200.00	200.00	200.00	0.00%	-
01405200	571010	TRAVEL-MILEAGE	-	300.00	300.00	300.00	300.00	300.00	0.00%	-
01405200	571100	MEETINGS & CONFERENCES								-
01405200	573010	DUES AND MEMBERSHIPS								-
01405800	570000	ENCUMBRANCES								-
CATEGORY TOTAL			-	500.00	500.00	500.00	500.00	500.00	0.00%	-
DEPARTMENT TOTAL			205,779.73	264,653.00	269,918.00	269,918.00	275,291.00	281,019.00	1.99%	5,265.00
410 ENGINEERING			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
PERSONAL SERVICES										
01410100	511020	TOWN ENGINEER	120,710.38	125,588.00	128,099.00	128,099.00	130,661.00	133,275.00	2.00%	2,511.00
01410100	511030	ASST TOWN ENGINEER	103,656.67	107,845.00	110,001.00	110,001.00	112,202.00	114,446.00	2.00%	2,156.00
01410100	511040	GIS COORDINATOR	84,243.99	87,218.00	88,963.00	88,963.00	90,742.00	92,103.00	2.00%	1,745.00
01410100	515050	LONGEVITY	2,800.00	2,900.00	2,900.00	2,900.00	3,650.00	3,900.00	0.00%	-
CATEGORY TOTAL			311,411.04	323,551.00	329,963.00	329,963.00	337,255.00	343,724.00	1.98%	6,412.00
EXPENSES										
01410200	513250	SPECIAL DETAILS	268.00	560.00	560.00	560.00	560.00	560.00	0.00%	-
01410200	524030	EQUIPMENT MAINTENANCE	466.44	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01410200	530700	ENGINEERING SERVICES	-	1,000.00	5,000.00	2,500.00	5,000.00	5,000.00	150.00%	1,500.00
01410200	530950	GIS CONSULTING SERVICES	5,452.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00%	-
01410200	534030	ADVERTISING	-	250.00	250.00	250.00	250.00	250.00	0.00%	-
01410200	542010	OFFICE SUPPLIES	2,017.28	850.00	850.00	850.00	850.00	850.00	0.00%	-
01410200	555015	BOOKS & SUBSCRIPTIONS	119.00	250.00	250.00	250.00	250.00	250.00	0.00%	-
01410200	571010	TRAVEL-MILEAGE	-	200.00	200.00	200.00	200.00	200.00	0.00%	-
01410200	571100	MEETINGS & CONFERENCES	-	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%	-
01410200	573010	DUES AND MEMBERSHIPS	1,524.56	1,360.00	1,360.00	1,360.00	1,360.00	1,360.00	0.00%	-
01410200	585000	EQUIPMENT	-	500.00	500.00	500.00	500.00	500.00	0.00%	-
01410800	570000	ENCUMBRANCES	1,000.00							-
CATEGORY TOTAL			10,847.28	11,970.00	15,970.00	13,470.00	15,970.00	15,970.00	12.53%	1,500.00
DEPARTMENT TOTAL			322,258.32	335,521.00	345,933.00	343,433.00	353,225.00	359,694.00	2.36%	7,912.00

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
421 HIGHWAY DEPARTMENT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01421100	511020	ASSISTANT DPW DIRECTOR	-	117,300.00	126,970.00	126,970.00	129,509.00	132,099.00	8.24%
01421100	511510	RECORDS SUPERVISOR	65,282.91	67,827.00	67,568.00	67,568.00	67,827.00	67,827.00	-0.38%
01421100	511610	CREW SUPERVISORS	233,885.65	242,396.00	215,967.00	215,967.00	221,120.00	221,120.00	-10.90%
01421100	511611	OPERATIONS SUPERVISOR	83,674.32	87,055.00	88,456.00	88,456.00	90,572.00	92,384.00	1.61%
01421100	511612	MECHANICS SUPERVISOR	76,399.96	77,925.00	79,186.00	79,186.00	83,500.00	83,500.00	1.62%
01421100	511613	PARKS OPERATIONS MANAGER	32,895.99	36,690.00	-	-	-	-	-100.00%
01421100	511614	CEMETERY SUPERVISOR	29,268.80	28,530.00	-	-	-	-	-100.00%
01421100	511630	MECHANIC	111,646.02	125,385.00	133,176.00	133,176.00	137,925.00	139,846.00	6.21%
01421100	511660	EQUIPMENT OPERATORS / LABORERS	500,943.50	630,438.00	503,720.00	503,720.00	521,003.00	531,015.00	-20.10%
01421100	512280	SEASONAL STAFF	6,279.36	13,171.00	13,171.00	6,500.00	13,171.00	13,171.00	-50.65%
01421100	513120	OVERTIME - WEEKEND CALL	37,729.23	36,861.00	38,587.00	38,587.00	39,722.00	39,927.00	4.68%
01421100	513160	OTHER OVERTIME	16,787.66	42,500.00	42,500.00	42,500.00	42,500.00	42,500.00	0.00%
01421100	514090	DEPARTMENTAL STIPENDS	43,464.00	57,240.00	69,240.00	69,240.00	69,240.00	69,240.00	20.96%
01421100	515050	LONGEVITY	18,425.00	19,975.00	10,300.00	10,300.00	11,300.00	11,900.00	-48.44%
01421100	519020	INCEN/SICK LEAVE/VACATION BUYBACK							
CATEGORY TOTAL			1,256,682.40	1,583,293.00	1,388,841.00	1,382,170.00	1,427,389.00	1,444,529.00	-12.70%
EXPENSES									
01421200	513250	SPECIAL DETAILS	33,943.91	63,000.00	60,000.00	60,000.00	60,000.00	60,000.00	-4.76%
01421200	517070	UNIFORM ALLOWANCES	18,351.90	18,000.00	21,000.00	21,000.00	21,000.00	21,000.00	16.67%
01421200	521010	ELECTRICITY	45,590.42	37,000.00	52,429.00	47,000.00	52,429.00	52,429.00	27.03%
01421200	521020	NATURAL GAS	30,618.66	36,000.00	37,000.00	32,000.00	37,000.00	37,000.00	-11.11%
01421200	523010	WATER	2,771.38	3,200.00	3,584.00	3,200.00	3,584.00	4,015.00	0.00%
01421200	524010	BUILDING MAINTENANCE	24,497.44	17,000.00	18,500.00	18,500.00	18,500.00	18,500.00	8.82%
01421200	524014	ROAD MAINTENANCE	28,333.47	51,000.00	50,000.00	50,000.00	50,000.00	50,000.00	-1.96%
01421200	524020	VEHICLE MAINTENANCE	159,421.78	178,000.00	178,000.00	178,000.00	178,000.00	178,000.00	0.00%
01421200	524030	EQUIPMENT MAINTENANCE	45,685.77	55,500.00	52,000.00	52,000.00	52,000.00	52,000.00	-6.31%
01421200	524053	PHONE ALLOWANCE	4,634.68	4,500.00	6,000.00	6,000.00	6,000.00	6,000.00	33.33%
01421200	524060	COMMUNICATIONS EQUIPMENT MAINTENANCE	3,091.90	2,800.00	3,000.00	3,000.00	3,000.00	3,000.00	7.14%
01421200	524100	BLD MAINT SVCS - HVAC	4,007.48	-	-	-	-	-	-
01421200	524110	BLD MAINT SVCS - ELEVATOR	340.00	-	-	-	-	-	-
01421200	524112	BLD MAINT SVCS - FIRE/ALARM	2,989.76	-	-	-	-	-	-
01421200	525020	DRAINAGE MAINTENANCE	-	-	-	-	-	-	-
01421200	525030	SIDEWALK MAINTENANCE	-	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%
01421200	525040	TRAFFIC LINES / CROSSWALK MAINTENANCE	4,533.01	48,000.00	48,000.00	48,000.00	48,000.00	48,000.00	0.00%
01421200	525050	SIGNAL MAINTENANCE	8,218.40	6,000.00	8,000.00	8,000.00	8,000.00	8,000.00	33.33%
01421200	525092	BRUSH CHIPPING SERVICES	-	-	-	-	-	-	-
01421200	529090	DAM REPAIR	126.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00%
01421200	530310	DRUG AND ALCOHOL TESTING	1,315.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
01421200	530500	TRAINING & DEVELOPMENT	925.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00%
01421200	530920	CONTRACTED SERVICES	14,550.00	13,000.00	13,000.00	13,000.00	13,000.00	13,000.00	0.00%
01421200	534030	ADVERTISING	2,216.87	1,500.00	2,500.00	2,500.00	2,500.00	2,500.00	66.67%
01421200	541020	DIESEL FUEL	41,638.48	44,000.00	45,000.00	45,000.00	45,000.00	45,000.00	2.27%
01421200	542010	OFFICE SUPPLIES	2,087.84	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00%
01421200	552030	SIGNS / POSTS SUPPLIES	8,873.49	8,200.00	8,200.00	8,200.00	8,200.00	8,200.00	0.00%
01421200	554010	RESURFACE MATERIAL	3,650.00	30,000.00	30,000.00	20,000.00	30,000.00	30,000.00	-33.33%
01421200	554100	OTHER PUBLIC WORKS SUPPLIES	3,606.79	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
01421200	571100	MEETINGS & CONFERENCES	2,031.00	3,000.00	2,500.00	2,500.00	2,500.00	2,500.00	-16.67%
01421200	573010	DUES AND MEMBERSHIPS	125.00	443.00	400.00	400.00	400.00	400.00	-9.71%
01421800	570000	ENCUMBRANCES	18,688.98						
CATEGORY TOTAL			516,864.41	644,643.00	663,613.00	642,800.00	663,613.00	664,044.00	-0.29%
DEPARTMENT TOTAL			1,773,546.81	2,227,936.00	2,052,454.00	2,024,970.00	2,091,002.00	2,108,573.00	-9.11%
423 SNOW & ICE			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01423100	513110	EMERGENCY OVERTIME	250,443.57	76,000.00	76,000.00	76,000.00	76,000.00	76,000.00	0.00%
CATEGORY TOTAL			250,443.57	76,000.00	76,000.00	76,000.00	76,000.00	76,000.00	0.00%
EXPENSES									
01423200	524030	EQUIPMENT MAINTENANCE							
01423200	529030	CONTRACTED SNOW REMOVAL	74,905.00	101,090.00	101,090.00	101,090.00	101,090.00	101,090.00	0.00%
01423200	541010	GASOLINE	28,565.51	21,820.00	21,820.00	21,820.00	21,820.00	21,820.00	0.00%
01423200	548050	PLOW BLADES	-						
01423200	554020	SAND AND SALT	273,831.49	201,090.00	201,090.00	201,090.00	201,090.00	201,090.00	0.00%
01423200	570000	SUPPLEMENTAL EXPS							
CATEGORY TOTAL			377,302.00	324,000.00	324,000.00	324,000.00	324,000.00	324,000.00	0.00%
DEPARTMENT TOTAL			627,745.57	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00	0.00%

Town of Westford									
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424 STREET LIGHTS			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									\$ INC/DEC
01424200	521010	ELECTRICITY STREET LIGHTS	398.88	40,000.00	40,000.00	20,000.00	40,000.00	40,000.00	-50.00%
01424200	525015	STREET LIGHT MAINTENANCE	3,516.00	10,000.00	10,000.00	5,000.00	10,000.00	10,000.00	-50.00%
01424800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			3,914.88	50,000.00	50,000.00	25,000.00	50,000.00	50,000.00	-50.00%
DEPARTMENT TOTAL			3,914.88	50,000.00	50,000.00	25,000.00	50,000.00	50,000.00	-50.00%
HIGHWAY DEPARTMENT TOTAL			2,405,207.26	2,677,936.00	2,502,454.00	2,449,970.00	2,541,002.00	2,558,573.00	-8.51%
									(227,966.00)
432 RECYCLING			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									\$ INC/DEC
01432200	529050	CURBSIDE COLLECTION-RECYCLING	516,059.32	531,027.00	547,525.00	547,525.00	574,901.00	603,646.00	3.11%
01432200	529060	DISPOSAL SERVICES	68.41	45,000.00	45,000.00	45,000.00	47,250.00	49,613.00	0.00%
01432200	529065	FUEL SURCHARGE/CREDIT	-		5,000.00	5,000.00	5,000.00	5,000.00	
01432200	529070	HAZARDOUS WASTE DISPOSAL	6,345.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
01432200	542040	FORMS-PRINTING	-						-
01432800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			522,472.73	581,027.00	602,525.00	602,525.00	632,151.00	663,259.00	3.70%
DEPARTMENT TOTAL			522,472.73	581,027.00	602,525.00	602,525.00	632,151.00	663,259.00	3.70%
									21,498.00
433 SOLID WASTE			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									\$ INC/DEC
01433200	529040	CURBSIDE COLLECTION-SOLID WASTE	716,224.92	744,141.00	773,907.00	773,907.00	804,863.00	837,058.00	4.00%
01433200	529060	NEWSC FEES	655,185.60	748,447.00	777,474.00	748,447.00	808,573.00	840,916.00	0.00%
01433200	529080	LANDFILL MONITORING	12,400.00	13,000.00	14,300.00	14,300.00	14,300.00	14,300.00	10.00%
01433200	540000	SUPPLIES	3,150.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
01433800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			1,386,960.52	1,507,588.00	1,567,681.00	1,538,654.00	1,629,736.00	1,694,274.00	2.06%
DEPARTMENT TOTAL			1,386,960.52	1,507,588.00	1,567,681.00	1,538,654.00	1,629,736.00	1,694,274.00	2.06%
									31,066.00
442 WASTEWATER TREATMENT MANAGEMENT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									\$ INC/DEC
01442200	525025	CENTER SEWER SYSTEM MAINTENANCE	1,982.50	3,500.00	6,000.00	6,000.00	6,000.00	6,000.00	71.43%
01442226	524085	ABBOT REPAIRS & SERVICES	1,859.87	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
01442226	524101	ABBOT BUILDING MAINTENANCE SVCS - SEPTIC	398.88	418.00	439.00	439.00	461.00	484.00	5.02%
01442226	529060	ABBOT SLUDGE PUMPING & REMOVAL	6,035.76	6,332.00	6,649.00	6,649.00	6,981.00	7,330.00	5.01%
01442226	529080	ABBOT MONITORING / TESTING SERVICES	4,744.83	4,978.00	5,227.00	5,227.00	5,488.00	5,762.00	5.00%
01442226	530920	ABBOT CONTRACTED SERVICES	29,029.02	27,134.00	28,491.00	28,491.00	29,916.00	31,412.00	5.00%
01442226	543195	ABBOT SEPTIC SUPPLIES	651.83	528.00	554.00	554.00	582.00	611.00	4.92%
01442227	524085	BLANCHARD REPAIRS & SERVICES	4,371.93	8,000.00	12,000.00	12,000.00	12,000.00	12,000.00	50.00%
01442227	524101	BLANCHARD BUILDING MAINTENANCE SVCS - SEPTIC	398.88	418.00	439.00	439.00	461.00	484.00	5.02%
01442227	529060	BLANCHARD SLUDGE PUMPING & REMOVAL	6,035.76	6,332.00	6,649.00	6,649.00	6,981.00	7,330.00	5.01%
01442227	529080	BLANCHARD MONITORING / TESTING SERVICES	6,682.44	7,011.00	7,362.00	7,362.00	7,730.00	8,117.00	5.01%
01442227	530920	BLANCHARD CONTRACTED SERVICES	25,863.36	27,134.00	28,491.00	28,491.00	29,916.00	31,412.00	5.00%
01442227	543195	BLANCHARD SEPTIC SUPPLIES	1,455.71	528.00	554.00	554.00	582.00	611.00	4.92%
01442228	524085	STONY BROOK REPAIRS & SERVICES	7,226.12	6,000.00	9,000.00	9,000.00	9,000.00	9,000.00	50.00%
01442228	524101	STONY BROOK BUILDING MAINTENANCE SVCS - SEPTIC	398.88	418.00	439.00	439.00	461.00	484.00	5.02%
01442228	529060	STONY BROOK SLUDGE PUMPING & REMOVAL	6,035.76	6,332.00	6,649.00	6,649.00	6,981.00	7,330.00	5.01%
01442228	529080	STONY BROOK MONITORING / TESTING SERVICES	13,418.64	14,078.00	14,782.00	14,782.00	15,521.00	16,297.00	5.00%
01442228	530920	STONY BROOK CONTRACTED SERVICES	25,863.36	27,134.00	28,491.00	28,491.00	29,916.00	31,412.00	5.00%
01442228	543195	STONY BROOK SEPTIC SUPPLIES	503.16	528.00	554.00	554.00	582.00	611.00	4.92%
01442229	524085	WA REPAIRS & SERVICES	5,917.06	12,500.00	12,500.00	12,500.00	12,500.00	12,500.00	0.00%
01442229	524101	WA BUILDING MAINTENANCE SVCS - SEPTIC	398.90	418.00	439.00	439.00	461.00	484.00	5.02%
01442229	529060	WA SLUDGE PUMPING & REMOVAL	6,036.12	6,332.00	6,649.00	6,649.00	6,981.00	7,330.00	5.01%
01442229	529080	WA MONITORING / TESTING SERVICES	24,961.36	25,715.00	27,001.00	27,001.00	28,351.00	29,769.00	5.00%
01442229	530920	WA CONTRACTED SERVICES	25,864.92	27,134.00	28,491.00	28,491.00	29,916.00	31,412.00	5.00%
01442229	543195	WA SEPTIC SUPPLIES	902.82	528.00	554.00	554.00	582.00	611.00	4.92%
01442800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			207,037.87	224,430.00	243,404.00	243,404.00	253,350.00	268,203.00	8.45%
DEPARTMENT TOTAL			207,037.87	224,430.00	243,404.00	243,404.00	253,350.00	268,203.00	8.45%
									18,974.00

Town of Westford										
Budget Worksheet										
Fiscal Year 2024										
491 CEMETERY DEPARTMENT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
PERSONAL SERVICES										
01491100	511530	SENIOR ASSISTANT	17,516.86	18,168.00	18,877.00	18,877.00	19,593.00	19,593.00	3.90%	709.00
01491100	511614	CEMETERY SUPERVISOR	41,961.12	40,178.00	71,989.00	71,989.00	73,707.00	73,707.00	79.18%	31,811.00
01491100	511660	EQUIPMENT OPERATORS / LABORERS	33,269.04	34,175.00	54,413.00	54,413.00	57,221.00	58,885.00	59.22%	20,238.00
01491100	512280	SEASONAL STAFF	3,278.63	5,500.00	4,000.00	4,000.00	4,000.00	4,000.00	-27.27%	(1,500.00)
01491100	513160	SEASONAL OVERTIME	5,297.81	5,500.00	5,500.00	5,500.00	5,500.00	5,500.00	0.00%	-
01491100	515050	LONGEVITY	1,350.00	1,638.00	888.00	888.00	888.00	1,138.00	-45.79%	(750.00)
CATEGORY TOTAL			102,673.46	105,159.00	155,667.00	155,667.00	160,909.00	162,823.00	48.03%	50,508.00
EXPENSES										
01491200	521010	ELECTRICITY	1,177.17	765.00	1,472.00	1,472.00	1,500.00	1,500.00	92.42%	707.00
01491200	521040	PROPANE GAS	2,414.33	2,620.00	3,139.00	3,139.00	2,750.00	2,800.00	19.81%	519.00
01491200	523010	WATER	3,216.01	6,500.00	7,280.00	7,280.00	7,280.00	8,154.00	12.00%	780.00
01491200	524015	GROUND MAINTENANCE	5,508.54	12,000.00	11,000.00	11,000.00	11,000.00	12,000.00	-8.33%	(1,000.00)
01491200	524020	VEHICLE MAINTENANCE	1,953.54	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00%	-
01491200	524030	EQUIPMENT MAINTENANCE	3,463.75	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00%	-
01491200	524090	OTHER CONTRACTUAL SERVICES	-	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01491200	541010	GASOLINE	5,888.11	6,090.00	7,066.00	7,066.00	6,800.00	6,700.00	16.03%	976.00
01491200	542010	OFFICE SUPPLIES	371.46	200.00	400.00	400.00	400.00	400.00	100.00%	200.00
01491200	543060	CLEANING/CUSTODIAL SUPPLIES	90.42	200.00	150.00	150.00	150.00	150.00	-25.00%	(50.00)
01491200	571100	MEETINGS & CONFERENCES	-	285.00	-	-	-	-	-100.00%	(285.00)
01491200	573010	DUES & MEMBERSHIPS	180.00	100.00	200.00	200.00	200.00	200.00	100.00%	100.00
01491800	570000	ENCUMBRANCES								-
CATEGORY TOTAL			24,263.33	36,760.00	38,707.00	38,707.00	38,080.00	39,904.00	5.30%	1,947.00
DEPARTMENT TOTAL			126,936.79	141,919.00	194,374.00	194,374.00	198,989.00	202,727.00	36.96%	52,455.00
510 BOARD OF HEALTH			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
PERSONAL SERVICES										
01510100	511020	HEALTH DIRECTOR	81,757.13	106,096.00	108,218.00	108,218.00	110,383.00	112,590.00	2.00%	2,122.00
01510100	511030	HEALTH AGENT	69,362.78	77,098.00	78,254.00	78,254.00	81,817.00	83,859.00	1.50%	1,156.00
01510100	511050	ASSISTANT HEALTH DIRECTOR	55,706.19	92,089.00	89,995.00	89,995.00	91,795.00	93,631.00	-2.27%	(2,094.00)
01510100	511272	FOOD INSPECTOR	35,169.67	36,106.00	36,107.00	36,107.00	36,107.00	36,107.00	0.00%	1.00
01510100	511380	NURSE	69,547.17	72,358.00	91,902.00	73,522.00	94,101.00	95,983.00	1.61%	1,164.00
01510100	511520	ADMINISTRATIVE ASSISTANT	49,031.57	55,868.00	55,653.00	55,653.00	55,868.00	55,868.00	-0.38%	(215.00)
01510100	515050	LONGEVITY	2,708.00	2,223.00	1,100.00	1,100.00	1,700.00	2,200.00	-50.52%	(1,123.00)
CATEGORY TOTAL			363,282.51	441,838.00	461,229.00	442,849.00	471,771.00	480,238.00	0.23%	1,011.00
EXPENSES										
01510200	517070	UNIFORM ALLOWANCE	450.00	450.00	450.00	450.00	450.00	450.00	0.00%	-
01510200	524020	VEHICLE MAINTENANCE	526.76	400.00	800.00	400.00	800.00	800.00	0.00%	-
01510200	524090	CONTRACTED CLERICAL SERVICES	1,800.00	1,800.00	1,950.00	1,950.00	1,950.00	1,950.00	8.33%	150.00
01510200	529070	BIOHAZARD WASTE DISPOSAL	1,044.73	1,200.00	1,400.00	1,400.00	1,400.00	1,400.00	16.67%	200.00
01510200	529080	LABORATORY SERVICES	194.12	200.00	250.00	250.00	250.00	250.00	25.00%	50.00
01510200	530350	DENTAL SERVICES	3,693.02	3,400.00	3,900.00	3,900.00	3,900.00	3,900.00	14.71%	500.00
01510200	530920	CONTRACTED SERVICES	-							-
01510200	530950	CONSULTING SERVICES	7,485.00	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	0.00%	-
01510200	534030	ADVERTISING - LEGAL	75.00	600.00	600.00	600.00	600.00	600.00	0.00%	-
01510200	534040	PRINTING SERVICES	602.08	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00%	-
01510200	541010	GASOLINE	782.88	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	0.00%	-
01510200	542010	OFFICE SUPPLIES	1,431.14	3,000.00	3,000.00	1,500.00	3,000.00	3,000.00	-50.00%	(1,500.00)
01510200	550010	HEALTH / MEDICAL SUPPLIES	1,392.61	1,800.00	1,800.00	1,800.00	1,800.00	1,800.00	0.00%	-
01510200	555015	BOOKS & SUBSCRIPTIONS	-	150.00	150.00	150.00	150.00	150.00	0.00%	-
01510200	571010	TRAVEL - MILEAGE	535.62	1,500.00	1,500.00	1,000.00	1,500.00	1,500.00	-33.33%	(500.00)
01510200	571100	MEETINGS & CONFERENCES	1,390.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00%	-
01510200	573010	DUES & MEMBERSHIPS	590.00	1,400.00	1,400.00	1,400.00	1,400.00	1,400.00	0.00%	-
01510800	570000	ENCUMBRANCES	593.84							-
CATEGORY TOTAL			22,586.80	26,900.00	28,200.00	25,800.00	28,200.00	28,200.00	-4.09%	(1,100.00)
DEPARTMENT TOTAL			385,869.31	468,738.00	489,429.00	468,649.00	499,971.00	508,438.00	-0.02%	(89.00)

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
541 COUNCIL ON AGING			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01541100	511050	DIRECTOR	98,347.92	102,322.00	104,368.00	104,368.00	106,455.00	108,585.00	2.00%
01541100	511390	SOCIAL WORKER	88,407.96	91,980.00	93,820.00	93,820.00	95,696.00	97,610.00	2.00%
01541100	511510	RECORDS SUPERVISOR	29,673.00	29,484.00	29,484.00	29,484.00	29,484.00	29,484.00	0.00%
01541100	511550	SENIOR ASSISTANT	74,289.17	75,750.00	76,658.00	76,658.00	76,658.00	76,658.00	1.20%
01541100	511590	OUTREACH COORDINATOR	38,340.05	39,872.00	40,789.00	40,789.00	41,725.00	42,679.00	2.30%
01541100	511591	EVENT SUPPORT WORKER	13,497.97	12,107.00	12,349.00	12,349.00	12,596.00	12,848.00	2.00%
01541100	511650	MAINTENANCE WORKER I	48,478.68	52,677.00	52,677.00	52,677.00	52,677.00	52,677.00	0.00%
01541100	511710	VAN DRIVERS	31,339.00	31,050.00	50,639.00	50,639.00	51,652.00	52,685.00	63.09%
01541100	512040	EVENING SUPERVISOR	7,309.55	9,635.00	9,828.00	9,828.00	10,025.00	10,226.00	2.00%
01541100	515050	LONGEVITY	3,753.60	4,030.00	4,083.00	4,083.00	4,583.00	4,583.00	1.32%
01541100	529030	SNOW REMOVAL COVERAGE	429.18	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01541100	578050	SENIOR REBATE PROGRAM	-	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%
CATEGORY TOTAL			433,866.08	479,907.00	505,695.00	505,695.00	512,551.00	519,035.00	5.37%
EXPENSES									
01541200	517070	UNIFORM ALLOWANCES	119.90	250.00	250.00	250.00	250.00	250.00	0.00%
01541200	521010	ELECTRICITY	23,369.46	22,500.00	25,000.00	24,000.00	25,000.00	25,000.00	6.67%
01541200	521020	NATURAL GAS	10,886.20	14,000.00	15,000.00	12,000.00	15,000.00	15,000.00	-14.29%
01541200	523010	WATER	1,885.19	2,700.00	3,000.00	2,000.00	3,000.00	3,000.00	-25.93%
01541200	523020	SEWER/SEPTIC	1,530.00	3,500.00	3,800.00	3,500.00	3,800.00	3,800.00	0.00%
01541200	524010	BUILDING MAINTENANCE	3,776.66	6,000.00	6,500.00	6,500.00	6,500.00	6,500.00	8.33%
01541200	524020	VEHICLE MAINTENANCE	1,800.33	4,500.00	5,500.00	4,500.00	5,500.00	5,500.00	0.00%
01541200	524030	EQUIPMENT MAINTENANCE	577.04	2,700.00	3,000.00	3,000.00	3,000.00	3,000.00	11.11%
01541200	524100	BLDG MAINT SVCS - HVAC	9,004.93	4,000.00	9,000.00	9,000.00	9,000.00	9,000.00	125.00%
01541200	524103	BLDG MAINT SVCS - GENERATOR	537.50	850.00	1,000.00	1,000.00	1,000.00	1,000.00	17.65%
01541200	524110	BLDG MAINT SVCS - ELEVATOR	1,578.85	2,000.00	2,400.00	2,400.00	2,400.00	2,400.00	20.00%
01541200	524112	BLD MAINT SVCS - FIRE/ALARM	1,738.90	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	0.00%
01541200	530300	HEALTH / NUTRITION SERVICES	-	500.00	500.00	500.00	500.00	500.00	0.00%
01541200	534010	POSTAGE	3,935.00	7,800.00	7,800.00	5,000.00	7,800.00	7,800.00	-35.90%
01541200	541010	GASOLINE	13,725.23	13,000.00	15,000.00	13,000.00	15,000.00	15,000.00	0.00%
01541200	542010	OFFICE SUPPLIES	2,167.54	2,600.00	2,800.00	2,500.00	2,800.00	2,800.00	-3.85%
01541200	542080	OFFICE EQUIPMENT	-	800.00	1,800.00	800.00	1,800.00	1,800.00	0.00%
01541200	543060	CUSTODIAL / CLEANING SUPPLIES	4,040.67	6,000.00	7,500.00	6,000.00	7,500.00	7,500.00	0.00%
01541200	557010	PROGRAMS & ACTIVITIES	1,031.35	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01541200	557020	SOCIAL & CULTURAL PROGRAMS	2,358.33	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00%
01541200	571010	TRAVEL - MILEAGE	1,106.23	1,500.00	1,700.00	1,500.00	1,700.00	1,700.00	0.00%
01541200	571100	MEETINGS & CONFERENCES	581.00	800.00	3,000.00	3,000.00	3,000.00	3,000.00	275.00%
01541200	573010	DUES & MEMBERSHIPS	172.60	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	0.00%
01541800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
CATEGORY TOTAL			85,922.91	102,900.00	121,450.00	107,350.00	121,450.00	121,450.00	4.32%
DEPARTMENT TOTAL			519,788.99	582,807.00	627,145.00	613,045.00	634,001.00	640,485.00	5.19%
543 VETERAN'S SERVICES			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01543100	511050	DIRECTOR	65,326.73	67,967.00	69,326.00	69,326.00	70,712.00	72,127.00	2.00%
01543100	511550	SENIOR ASSISTANT	4,989.41	5,171.00	5,373.00	5,373.00	5,577.00	5,577.00	3.91%
01543100	515050	LONGEVITY	850.00	850.00	1,100.00	1,100.00	1,100.00	1,100.00	29.41%
01543100	578060	VETERANS TAX WORK PROGRAM	-	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	0.00%
CATEGORY TOTAL			71,166.14	81,488.00	83,299.00	83,299.00	84,889.00	86,304.00	2.22%
EXPENSES									
01543200	524080	MONUMENT MAINT SERVICES	-	-	-	-	-	-	-
01543200	530920	CONTRACTED SERVICES	449.00	500.00	500.00	500.00	500.00	500.00	0.00%
01543200	542010	OFFICE SUPPLIES	-	100.00	100.00	100.00	100.00	100.00	0.00%
01543200	557010	PROGRAMS & ACTIVITIES	4,264.64	6,500.00	6,500.00	6,500.00	6,500.00	7,000.00	0.00%
01543200	571100	MEETINGS & CONFERENCES	-	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01543200	577010	VETERAN'S SERVICES	18,183.71	55,000.00	55,000.00	30,000.00	55,000.00	55,000.00	-45.45%
01543800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
CATEGORY TOTAL			22,897.35	63,100.00	63,100.00	38,100.00	63,100.00	63,600.00	-39.62%
DEPARTMENT TOTAL			94,063.49	144,588.00	146,399.00	121,399.00	147,989.00	149,904.00	-16.04%

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
610 LIBRARY			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01610100	511020	LIBRARY DIRECTOR	121,794.08	126,715.00	129,249.00	129,249.00	131,834.00	134,471.00	2.00%
01610100	511030	ASSISTANT DIRECTOR	83,162.45	86,523.00	88,253.00	88,253.00	90,019.00	91,819.00	2.00%
01610100	511340	SENIOR LIBRARIANS	290,364.21	312,068.00	322,521.00	322,521.00	328,972.00	335,551.00	3.35%
01610100	511470	LIBRARY ASSISTANTS	708,585.99	724,485.00	720,852.00	720,852.00	724,817.00	733,633.00	-0.50%
01610100	511500	OFFICE MANAGER	62,995.01	65,863.00	72,020.00	72,020.00	73,461.00	73,461.00	9.35%
01610100	511590	OTHER SUPPORT STAFF SUNDAYS	-	15,147.00	15,471.00	15,471.00	15,781.00	15,781.00	2.14%
01610100	511590	OPEN FRI. AM's (ADD 4 HPW)	-	-	-	-	21,423.00	21,423.00	-
01610100	511650	CUSTODIANS	70,965.75	71,341.00	71,072.00	71,072.00	71,341.00	71,341.00	-0.38%
01610100	512010	PAGES	13,668.10	18,320.00	18,720.00	18,720.00	18,792.00	18,792.00	2.18%
01610100	513160	CUSTODIAL OVERTIME	-	3,028.00	3,028.00	3,028.00	3,028.00	3,028.00	0.00%
01610100	514090	MLS STIPENDS	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00%
01610100	515050	LONGEVITY	21,979.00	22,957.00	22,350.00	22,350.00	23,527.00	25,530.00	-2.64%
01610100	519020	SICK LEAVE/VACATION BUYBACK	16,270.24	-	-	-	-	-	-
CATEGORY TOTAL			1,392,784.83	1,449,447.00	1,466,536.00	1,466,536.00	1,505,995.00	1,527,830.00	1.18%
EXPENSES									
01610200	517070	UNIFORM ALLOWANCES	1,241.22	1,260.00	1,260.00	1,260.00	1,260.00	1,260.00	0.00%
01610200	521010	ELECTRICITY	19,321.01	25,991.00	25,991.00	20,000.00	25,991.00	25,991.00	-23.05%
01610200	521030	HEATING FUEL	16,976.24	16,640.00	16,640.00	16,640.00	16,640.00	16,640.00	0.00%
01610200	523010	WATER	1,423.50	1,428.00	1,428.00	1,428.00	1,428.00	1,428.00	0.00%
01610200	524030	EQUIPMENT MAINTENANCE	30,905.03	27,011.00	26,686.00	26,686.00	26,686.00	26,686.00	-1.20%
01610200	530400	MVLC NETWORK MAINTENANCE	36,000.00	36,000.00	36,000.00	36,000.00	36,000.00	36,000.00	0.00%
01610200	534010	POSTAGE	2,951.15	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	0.00%
01610200	534040	PRINTING SERVICES	4,746.16	4,500.00	4,750.00	4,750.00	4,750.00	4,750.00	5.56%
01610200	542010	OFFICE SUPPLIES	9,775.39	12,000.00	10,500.00	10,500.00	10,500.00	10,500.00	-12.50%
01610200	543060	CUSTODIAL / CLEANING SUPPLIES	6,721.44	5,000.00	6,750.00	6,750.00	6,750.00	6,750.00	35.00%
01610200	555015	BOOKS & SUBSCRIPTIONS	228,077.64	228,000.00	228,000.00	228,000.00	220,000.00	220,000.00	0.00%
01610200	571010	MILEAGE	353.85	816.00	1,380.00	1,380.00	1,380.00	1,380.00	69.12%
01610200	571100	MEETINGS & CONFERENCES	100.00	300.00	1,000.00	1,000.00	1,000.00	1,000.00	233.33%
01610200	573010	DUES & MEMBERSHIPS	500.00	800.00	800.00	800.00	800.00	800.00	0.00%
01610200	578010	APPROVED SPECIAL DEPT EXPENSES	-	20,465.00	-	-	-	-	-
01610800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
CATEGORY TOTAL			359,092.63	383,711.00	364,685.00	358,694.00	356,685.00	356,685.00	-6.52%
DEPARTMENT TOTAL			1,751,877.46	1,833,158.00	1,831,221.00	1,825,230.00	1,862,680.00	1,884,515.00	-0.43%
650 PARKS-GROUNDS & BLDG MAINT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01650100	511610	CREW SUPERVISOR	41,508.48	40,988.00	74,152.00	74,152.00	75,920.00	75,920.00	80.91%
01650100	511613	PARKS OPERATIONS MANAGER	47,169.40	50,366.00	88,456.00	88,456.00	90,572.00	92,384.00	75.63%
01650100	511620	HEAVY EQUIPMENT OPERATOR	100,098.72	154,051.00	267,601.00	267,601.00	277,981.00	282,230.00	73.71%
01650100	512280	SEASONAL STAFF	4,429.80	7,280.00	7,280.00	7,280.00	7,280.00	7,280.00	0.00%
01650100	513120	OVERTIME	3,240.67	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
01650100	515050	LONGEVITY	3,875.00	3,875.00	7,200.00	7,200.00	7,200.00	7,450.00	85.81%
CATEGORY TOTAL			200,322.07	262,560.00	450,689.00	450,689.00	464,953.00	471,264.00	71.65%
EXPENSES									
01650200	521010	ELECTRICITY	33.59	353.00	400.00	400.00	400.00	400.00	13.31%
01650200	523010	WATER	535.83	3,700.00	4,350.00	4,350.00	4,350.00	4,872.00	17.57%
01650200	524015	GROUPS MAINTENANCE	8,071.48	22,000.00	22,000.00	22,000.00	22,000.00	22,000.00	0.00%
01650200	524020	VEHICLE MAINTENANCE	5,200.77	4,000.00	5,000.00	5,000.00	5,000.00	5,000.00	25.00%
01650200	524030	EQUIPMENT MAINTENANCE	1,408.02	2,000.00	2,500.00	2,500.00	2,500.00	2,500.00	25.00%
01650200	530920	CONTRACTED SERVICES	-	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01650200	541010	GASOLINE	11,426.89	7,000.00	12,000.00	12,000.00	12,000.00	12,000.00	71.43%
01650200	542010	OFFICE SUPPLIES	199.16	500.00	450.00	450.00	450.00	450.00	-10.00%
01650200	542017	TOWN COMMON EXPENSE	44.62	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	0.00%
01650200	542018	MONUMENT MAINT SERVICES	324.19	750.00	850.00	850.00	850.00	850.00	13.33%
01650200	571010	TRAVEL-MILEAGE	-	200.00	200.00	200.00	200.00	200.00	0.00%
01650200	571100	MEETING & CONFERENCES	-	2,066.00	1,800.00	1,800.00	1,800.00	1,800.00	-12.88%
01650200	573010	DUES AND MEMBERSHIPS	302.35	475.00	475.00	475.00	475.00	475.00	0.00%
01650200	585000	RECREATIONAL EQUIPMENT	1,070.00	785.00	1,000.00	1,000.00	1,000.00	1,000.00	27.39%
CATEGORY TOTAL			28,616.90	48,329.00	55,525.00	55,525.00	55,525.00	56,047.00	14.89%
DEPARTMENT TOTAL			228,938.97	310,889.00	506,214.00	506,214.00	520,478.00	527,311.00	62.83%
660 LAND MANAGEMENT			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01660200	521010	ELECTRICITY	1,535.55	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00%
01660200	521020	NATURAL GAS	1,051.40	1,266.00	1,356.00	1,356.00	1,500.00	1,500.00	7.11%
01660200	523010	WATER	3,369.83	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	0.00%
01660200	524010	BUILDING MAINTENANCE	4,750.12	7,650.00	8,000.00	8,000.00	8,400.00	8,800.00	4.58%
01660200	524015	GROUPS MAINTENANCE	4,885.20	5,500.00	5,500.00	5,500.00	5,500.00	6,000.00	0.00%
01660200	530920	CONTRACTED SERVICES	10,000.00	25,000.00	95,000.00	75,000.00	97,000.00	100,000.00	200.00%
01660200	570000	ENCUMBRANCES	3,804.00	-	-	-	-	-	-
CATEGORY TOTAL			29,396.10	47,916.00	118,356.00	98,356.00	120,900.00	124,800.00	105.27%
DEPARTMENT TOTAL			29,396.10	47,916.00	118,356.00	98,356.00	120,900.00	124,800.00	105.27%

Town of Westford										
Budget Worksheet										
Fiscal Year 2024										
670 HISTORICAL COMM/MUSEUM			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC	\$ INC/DEC
EXPENSES										
01670200	521010	ELECTRICITY	4,147.55	4,800.00	4,800.00	4,800.00	4,800.00	4,800.00	0.00%	-
01670200	521030	HEATING FUEL	4,243.62	3,500.00	5,000.00	5,000.00	5,000.00	5,000.00	42.86%	1,500.00
01670200	523010	WATER	133.77	500.00	500.00	500.00	500.00	500.00	0.00%	-
01670200	523020	SEWER / SEPTIC	-	-						-
01670200	524010	BUILDING MAINTENANCE	279.98	500.00	500.00	500.00	500.00	500.00	0.00%	-
01670200	524015	GROUPS MAINTENANCE	1,475.00	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	0.00%	-
01670200	524030	EQUIPMENT MAINTENANCE	-	100.00	100.00	100.00	100.00	100.00	0.00%	-
01670200	525060	SIGNAGE	-	250.00	250.00	250.00	250.00	250.00	0.00%	-
01670200	529090	SECURITY SYSTEM SERVICES	1,131.80	-	1,200.00	-	1,200.00	1,200.00		-
01670200	530920	CONTRACTED SERVICES	-	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%	-
01670800	570000	ENCUMBRANCES	153.54							-
CATEGORY TOTAL			11,565.26	11,950.00	14,650.00	13,450.00	14,650.00	14,650.00	12.55%	1,500.00
DEPARTMENT TOTAL			11,565.26	11,950.00	14,650.00	13,450.00	14,650.00	14,650.00	12.55%	1,500.00

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
710 DEBT SERVICE			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									\$ INC/DEC
		LONG TERM DEBT EXEMPT	4,570,850.00	4,330,038.00	2,378,960.00	2,406,650.00	3,050,400.00	3,253,150.00	-44.42%
									(1,923,388.00)
		ELEMENTARY SCHOOL CONST 040103							
01710003	591030	PRINCIPAL LONG TERM DEBT	1,490,000.00	1,555,000.00					-100.00%
01710003	592030	INTEREST LONG TERM DEBT	137,025.00	34,988.00					(1,555,000.00)
									-100.00%
									(34,988.00)
		MIDDLE SCHOOL CONST 040103							
01710003	591031	PRINCIPAL LONG TERM DEBT	1,415,000.00	1,480,000.00					-100.00%
01710003	592031	INTEREST LONG TERM DEBT	130,275.00	33,300.00					(1,480,000.00)
									-100.00%
									(33,300.00)
		SENIOR CENTER CONSTRUCTION 11-09							
01710011	591046	PRINCIPAL LONG TERM DEBT	195,000.00	195,000.00	200,000.00	200,000.00	200,000.00	195,000.00	2.56%
01710011	592046	INTEREST LONG TERM DEBT	57,100.00	47,350.00	37,600.00	37,600.00	31,600.00	25,600.00	5,000.00
									-20.59%
									(9,750.00)
		HIGHWAY GARAGE CONSTRUCTION REFUNDING							
01710012	591064	PRINCIPAL LONG TERM DEBT	465,000.00	450,000.00	125,000.00	125,000.00			-72.22%
01710012	592064	INTEREST LONG TERM DEBT	20,800.00	11,500.00	2,500.00	2,500.00			(325,000.00)
									-78.26%
									(9,000.00)
		FLETCHER FIRE STATION 02-18							
01710013	591069	PRINCIPAL LONG TERM DEBT	310,000.00	190,000.00	800,000.00	800,000.00	800,000.00	800,000.00	321.05%
01710013	592069	INTEREST LONG TERM DEBT	280,000.00	264,500.00	255,000.00	255,000.00	231,000.00	207,000.00	610,000.00
									-3.59%
									(9,500.00)
		FLETCHER FIRE STATION \$1.772M							
01710014	591069	PRINCIPAL LONG TERM DEBT	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	0.00%
01710014	592069	INTEREST LONG TERM DEBT	25,650.00	23,400.00	21,150.00	21,150.00	18,900.00	16,650.00	-
									-9.62%
									(2,250.00)
		OTHER PROJECTED DEBT							
		New Center Building			781,710.00	809,400.00	809,400.00	809,400.00	809,400.00
		JV Fletcher Library Expansion			40,000.00	40,000.00	240,000.00	480,000.00	40,000.00
		School Administration Building					355,000.00	355,000.00	-
		Blanchard Roof Replacement - MSBA					248,500.00	248,500.00	-
		Contingency (\$1M)			71,000.00	71,000.00	71,000.00	71,000.00	71,000.00

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
710 DEBT SERVICE			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									\$ INC/DEC
		LONG TERM DEBT NON-EXEMPT	1,266,849.98	1,899,304.00	2,003,505.00	1,876,625.00	1,850,755.00	1,798,979.00	-1.19%
									(22,679.00)
		GROTON ROAD WATER MAIN 061506							
01750010	591044	PRINCIPAL LONG TERM DEBT	11,344.05	11,570.00	11,799.00	11,799.00	12,034.00	12,273.00	1.98%
01750010	592044	INTEREST LONG TERM DEBT	2,369.41	2,140.00	1,907.00	1,907.00	1,669.00	1,425.00	-10.89%
01750010	593544	ADMINISTRATIVE FEE	177.71	161.00	143.00	143.00	125.00	107.00	-11.18%
									(18.00)
		TOWN HALL CONSTRUCTION							
01750011	591047	PRINCIPAL LONG TERM DEBT	65,550.00	65,550.00	65,550.00	65,550.00	68,400.00	54,150.00	0.00%
01750011	592047	INTEREST LONG TERM DEBT	23,455.52	20,178.00	16,901.00	16,901.00	13,623.00	10,203.00	-16.24%
									-
		PERCHLORATE REMEDIATION WPAT CONTRACT 1							
01750012	591048	PRINCIPAL LONG TERM DEBT	38,518.46	39,296.00	40,088.00	40,088.00	40,897.00	41,722.00	2.02%
01750012	592048	INTEREST LONG TERM DEBT	8,056.69	7,279.00	6,485.00	6,485.00	5,675.00	4,849.00	-10.91%
01750012	593548	ADMINISTRATIVE FEE	604.24	546.00	486.00	486.00	426.00	364.00	-10.99%
									(794.00)
		ABBOT ELEVATOR							
01750013	591051	PRINCIPAL LONG TERM DEBT	45,000.00	45,000.00					-100.00%
01750013	592051	INTEREST LONG TERM DEBT	1,800.00	900.00					-100.00%
									(45,000.00)
		DEPARTMENTAL EQUIPMENT (POLICE RADIO)							(900.00)
01750014	591052	PRINCIPAL LONG TERM DEBT	20,000.00						-
01750014	592052	INTEREST LONG TERM DEBT	400.00						-
		DEPARTMENTAL EQUIPMENT - 1ST ABBOT BOILER							
01750016	591054	PRINCIPAL LONG TERM DEBT	10,000.00						-
01750016	592054	INTEREST LONG TERM DEBT	200.00						-
		FIRE TRUCK - 544,000							
01750017	591056	PRINCIPAL LONG TERM DEBT	55,000.00	55,000.00	50,000.00	50,000.00			-9.09%
01750017	592056	INTEREST LONG TERM DEBT	3,200.00	2,100.00	1,000.00	1,000.00			-52.38%
									(5,000.00)
		WA BLEACHERS - 550,000							
01750018	591057	PRINCIPAL LONG TERM DEBT	55,000.00	55,000.00	55,000.00	55,000.00			0.00%
01750018	592057	INTEREST LONG TERM DEBT	3,300.00	2,200.00	1,100.00	1,100.00			-50.00%
									(1,100.00)
		10 WHEEL DUMPTRUCK: HIGHWAY - 195,792							
01750022	591061	PRINCIPAL LONG TERM DEBT	17,000.00	20,000.00	15,000.00	15,000.00			-25.00%
01750022	592061	INTEREST LONG TERM DEBT	935.00	700.00	300.00	300.00			-57.14%
									(5,000.00)
		MSBA DAY & ROBINSON WINDOWS (\$2M)							
01750023	591063	PRINCIPAL LONG TERM DEBT	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	0.00%
01750023	592063	INTEREST LONG TERM DEBT	35,200.00	32,950.00	30,700.00	30,700.00	28,200.00	25,700.00	-6.83%
									(2,250.00)
		MSBA DAY & ROBINSON WINDOWS (\$1M est)							
01750024	591066	PRINCIPAL LONG TERM DEBT	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%
01750024	592066	INTEREST LONG TERM DEBT	13,787.50	12,288.00	10,788.00	10,788.00	9,288.00	7,788.00	-12.21%
									(1,500.00)
		DISPATCH CENTER							
01750024	591065	PRINCIPAL LONG TERM DEBT	55,000.00	55,000.00	50,000.00	50,000.00	50,000.00	50,000.00	-9.09%
01750024	592065	INTEREST LONG TERM DEBT	17,825.03	16,588.00	15,350.00	15,350.00	14,100.00	12,850.00	-7.46%
									(5,000.00)
		PLAIN ROAD SIDEWALK							
01750025	591070	PRINCIPAL LONG TERM DEBT	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%
01750025	592070	INTEREST LONG TERM DEBT	18,000.00	15,500.00	13,000.00	13,000.00	10,500.00	8,000.00	-16.13%
									(2,500.00)
		MAIN STREET RECONSTRUCTION							
01750025	591071	PRINCIPAL LONG TERM DEBT	111,794.10	190,000.00	190,000.00	190,000.00	190,000.00	190,000.00	0.00%
01750025	592071	INTEREST LONG TERM DEBT	40,157.62	58,750.00	49,250.00	49,250.00	39,750.00	30,250.00	-16.17%
									(9,500.00)
		ENGINE 4 REPLACEMENT - \$615,000							
01750026	591072	PRINCIPAL LONG TERM DEBT	65,000.00	65,000.00	65,000.00	65,000.00	60,000.00	60,000.00	0.00%
01750026	592072	INTEREST LONG TERM DEBT	20,550.00	17,300.00	14,050.00	14,050.00	10,800.00	7,800.00	-18.79%
									(3,250.00)
		WASTE WATER UPGRADE DEP							
01750026	591073	PRINCIPAL LONG TERM DEBT	50,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	0.00%
01750026	592073	INTEREST LONG TERM DEBT	16,450.00	13,950.00	11,700.00	11,700.00	9,450.00	7,200.00	-16.13%
									-
		ROUDENBUSH REHABILITATION							
01750026	591074	PRINCIPAL LONG TERM DEBT	22,000.00	22,500.00	34,000.00	34,000.00	35,500.00	37,500.00	51.11%
01750026	592074	INTEREST LONG TERM DEBT	20,927.50	20,048.00	19,148.00	19,148.00	17,788.00	16,368.00	-4.49%
									(900.00)

Town of Westford										
Budget Worksheet										
Fiscal Year 2024										
710 DEBT SERVICE										
OBJ		DESCRIPTION	FISCAL 2022 ACTUAL	FISCAL 2023 BUDGET	FISCAL 2024 REQUEST	FISCAL 2024 TMR	FISCAL 2025 PROJECTED	FISCAL 2026 PROJECTED	FISCAL 2024 % INC/DEC	FISCAL 2024 \$ INC/DEC
EXPENSES										
		LONG TERM DEBT NON-EXEMPT CONT'D								
		ROADWAY IMPROVEMENT 03/24/18								
01750027	591000	PRINCIPAL LONG TERM DEBT	80,000.00	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	0.00%	-
01750027	592000	INTEREST LONG TERM DEBT	27,250.00	23,250.00	19,500.00	19,500.00	15,750.00	12,000.00	-16.13%	(3,750.00)
		ABBOT ROOF MSBA CONSTRUCTION								
01750028	591000	PRINCIPAL LONG TERM DEBT	50,000.00	60,800.00	65,000.00	65,000.00	65,000.00	65,000.00	6.91%	4,200.00
01750028	592000	INTEREST LONG TERM DEBT	34,477.06	35,916.00	33,400.00	33,400.00	30,800.00	28,200.00	-7.01%	(2,516.00)
		ROADWAY IMPROVEMENT 03/23/19								
01750029	591000	PRINCIPAL LONG TERM DEBT	-	60,313.00	45,000.00	45,000.00	45,000.00	45,000.00	-25.39%	(15,313.00)
01750029	592000	INTEREST LONG TERM DEBT	7,425.00		20,250.00	20,250.00	18,000.00	15,750.00		20,250.00
		FIRE TRUCK 06/21 ART#5								
01750783	591000	PRINCIPAL LONG TERM DEBT		94,846.00	75,000.00	75,000.00	70,000.00	70,000.00	-20.92%	(19,846.00)
01750783	592000	INTEREST LONG TERM DEBT			31,750.00	31,750.00	28,000.00	24,500.00		31,750.00
01790200	590000	OTHER PROJECTED DEBT								
01750737	591000	Oak Hill, Plain Road, Moore Rd	27,621.00	108,015.00	269,090.00	269,090.00	269,090.00	269,090.00	149.12%	161,075.00
01750728	591000	TSSTF Access Controls (\$570k)	11,474.09	69,540.00	69,540.00	69,540.00	69,540.00	69,540.00	0.00%	-
01750731	591000	Carlisle Road Sidewalk / Pedestrian Safety		53,680.00	53,680.00	53,680.00	53,680.00	53,680.00	0.00%	-
01750215	591000	Dispatch Fully Digital Radio		126,880.00	126,880.00				-100.00%	(126,880.00)
01750748	591000	Plain Road Phase 1 Sidewalk Construction		47,570.00	47,570.00	47,570.00	47,570.00	47,570.00	0.00%	-
01750716	591000	Senior Center HVAC Replacement		71,000.00	78,100.00	78,100.00	220,100.00	220,100.00	10.00%	7,100.00

Town of Westford Budget Worksheet Fiscal Year 2024									
710 DEBT SERVICE			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									\$ INC/DEC
		LONG & SHORT TERM DEBT	805,254.50	1,064,350.00	1,105,491.00	1,105,491.00	1,097,028.00	1,075,418.00	3.87%
		COMMUNITY PRESERVATION FUND							41,141.00
		TOWN HALL CONSTRUCTION							
24164530	591000	PRINCIPAL LONG TERM DEBT	49,450.00	49,450.00	49,450.00	49,450.00	51,600.00	40,850.00	0.00%
24164530	592000	INTEREST LONG TERM DEBT	17,694.50	15,222.00	12,750.00	12,750.00	10,277.00	7,697.00	-16.24%
									(2,472.00)
		ROUDENBUSH CONSTRUCTION							
24164540	591000	PRINCIPAL LONG TERM DEBT	198,000.00	202,500.00	306,000.00	306,000.00	319,500.00	337,500.00	51.11%
24164540	592000	INTEREST LONG TERM DEBT	188,347.50	180,428.00	172,328.00	172,328.00	160,088.00	147,308.00	-4.49%
									103,500.00
		ADAMS PROPERTY							
24164570	591000	PRINCIPAL LONG TERM DEBT	205,000.00	205,000.00	205,000.00	205,000.00	205,000.00	205,000.00	0.00%
24164570	592000	INTEREST LONG TERM DEBT	131,912.50	125,763.00	119,613.00	119,613.00	113,463.00	103,213.00	-4.89%
									(6,150.00)
		WA AMENITIES BUILDING							
24164550	591000	PRINCIPAL LONG TERM DEBT	-	163,987.00	65,000.00	65,000.00	65,000.00	65,000.00	-60.36%
24164550	592000	INTEREST LONG TERM DEBT	-	-	53,350.00	53,350.00	50,100.00	46,850.00	
24164550	592500	INTEREST ON NOTES	14,850.00						53,350.00
									-
24164499	592008	INTEREST SHORT TERM DEBT	-	122,000.00	122,000.00	122,000.00	122,000.00	122,000.00	0.00%
									-
		DESCRIPTION	FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
EXPENSES			ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
		LONG TERM DEBT WATER	1,298,202.86	1,483,157.00	1,262,146.00	1,262,146.00	1,946,143.00	3,056,891.00	-14.90%
		(BUDGETED IN WATER ENTERPRISE)							(221,011.00)
		FILTRATION PLANTS WPAT LOAN 2 112602							
60450702	591025	PRINCIPAL LONG TERM DEBT	525,119.24	527,850.00	-	-	-	-	-100.00%
60450702	592025	INTEREST LONG TERM DEBT	12,187.76	-	-	-	-	-	(527,850.00)
60450702	563000	MWPAT FEES	1,710.00	574.00	-	-	-	-	-
									-100.00%
		STEPINSKI LAND ACQUISITION 091608							(574.00)
60450710	591041	PRINCIPAL LONG TERM DEBT	26,000.00	26,000.00	26,000.00	26,000.00	-	-	0.00%
60450710	592041	INTEREST LONG TERM DEBT	3,380.00	2,080.00	780.00	780.00	-	-	-62.50%
									(1,300.00)
		BYRNE AVE LINE REPL 091608							
60450710	591039	PRINCIPAL LONG TERM DEBT	24,000.00	24,000.00	24,000.00	24,000.00	-	-	0.00%
60450710	592039	INTEREST LONG TERM DEBT	3,120.00	1,920.00	720.00	720.00	-	-	-62.50%
									(1,200.00)
		PERCHLORATE REMEDIATION WPAT CONTRACT 1							
60450712	591048	PRINCIPAL LONG TERM DEBT	3,679.04	3,754.00	3,829.00	3,829.00	3,906.00	3,985.00	2.00%
60450712	592048	INTEREST LONG TERM DEBT	769.53	695.00	619.00	619.00	542.00	463.00	-10.94%
									75.00
		PERCHLORATE REMEDIATION WPAT CONTRACT 2							(76.00)
60450712	591050	PRINCIPAL LONG TERM DEBT	52,148.00	53,201.00	54,273.00	54,273.00	55,368.00	56,484.00	2.01%
60450712	592050	INTEREST LONG TERM DEBT	10,907.54	9,854.00	8,779.00	8,779.00	7,683.00	6,564.00	-10.91%
60450712	563000	MWPAT FEES	875.79	792.00	705.00	705.00	617.00	527.00	-10.98%
									(87.00)
		GRANITEVILLE UPGRADE MAIN							
60450713	591055	PRINCIPAL LONG TERM DEBT	70,000.00	75,000.00	75,000.00	75,000.00	75,000.00	80,000.00	0.00%
60450713	592055	INTEREST LONG TERM DEBT	25,437.50	24,038.00	22,538.00	22,538.00	21,038.00	19,350.00	-6.24%
									(1,500.00)
		RTE 110 UPGRADE MAIN							
60450713	591062	PRINCIPAL LONG TERM DEBT	25,000.00	25,000.00	25,000.00	25,000.00	30,000.00	30,000.00	0.00%
60450713	592062	INTEREST LONG TERM DEBT	9,225.00	8,725.00	8,225.00	8,225.00	7,725.00	7,050.00	-5.73%
									(500.00)
		GRANITEVILLE MAIN (PATRIOT TO MAIN)							
60450714	591067	PRINCIPAL LONG TERM DEBT	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00%
60450714	592067	INTEREST LONG TERM DEBT	7,040.00	6,590.00	6,140.00	6,140.00	5,640.00	5,140.00	-6.83%
									(450.00)
		PLEASANT ST MAIN (ABBOT TO PINE)							
60450714	591068	PRINCIPAL LONG TERM DEBT	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00%
60450714	592068	INTEREST LONG TERM DEBT	8,800.00	8,238.00	7,675.00	7,675.00	7,050.00	6,425.00	-6.83%
									(563.00)
		KIRSI/DOUGLAS WATER MAIN							
60450734	591000	PRINCIPAL LONG TERM DEBT	-	179,624.00	65,000.00	65,000.00	65,000.00	65,000.00	-63.81%
60450734	592000	INTEREST LONG TERM DEBT	-	-	53,350.00	53,350.00	50,100.00	46,850.00	
60450734	592500	INTEREST ON NOTES	31,574.38	-	-	-	-	-	(114,624.00)
									53,350.00
		OAK HILL/PLAIN/MOORE RD							
60450737	591000	PRINCIPAL LONG TERM DEBT	-	47,000.00	217,375.00	217,375.00	212,381.00	207,387.00	362.50%
60450737	592000	INTEREST LONG TERM DEBT	-	-	-	-	-	-	170,375.00
60450737	592500	INTEREST ON NOTES	17,047.80	-	-	-	-	-	-
									-
		PROSPECT HILL WATER TANK							
60450771	591000	PRINCIPAL LONG TERM DEBT	180,000.00	114,200.00	115,000.00	115,000.00	115,000.00	115,000.00	0.70%
60450771	592000	INTEREST LONG TERM DEBT	31,836.28	65,134.00	60,550.00	60,550.00	55,950.00	51,350.00	-7.04%
60450771	592500	INTEREST ON NOTES	32,737.50						800.00
									(4,584.00)
		GROTON/DUNSTABLE							
60450778	591000	PRINCIPAL LONG TERM DEBT	35,000.00	35,000.00	35,000.00	35,000.00	30,000.00	30,000.00	0.00%
60450778	592000	INTEREST LONG TERM DEBT	14,887.50	13,138.00	11,388.00	11,388.00	9,638.00	8,137.00	-13.32%
									(1,750.00)
		VINEBROOK WATER MAIN EXTENSION BETTERMENT							
60450779	591000	PRINCIPAL LONG TERM DEBT	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	0.00%
60450779	592000	INTEREST LONG TERM DEBT	27,900.00	25,150.00	22,400.00	22,400.00	19,650.00	16,900.00	-10.93%
									(2,750.00)
		TOWN FARM RD TANK							
60450781	591000	PRINCIPAL LONG TERM DEBT	-	105,600.00	116,000.00	116,000.00	105,600.00	103,200.00	9.85%
60450781	592000	INTEREST LONG TERM DEBT	-	-	-	-	-	-	10,400.00
60450781	592500	INTEREST ON NOTES	17,820.00	-	-	-	-	-	-
									-
60450700	590000	DEBT AUTHORIZED NOT ISSUED	-	-	201,800.00	201,800.00	968,255.00	2,097,079.00	
60450700	592008	INTEREST ON SHORT TERM DEBT	-	-	-	-	-	-	201,800.00
									-

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
EXPENSES									
		LONG TERM DEBT STORMWATER (BUDGETED IN STORMWATER ENTERPRISE)	124,194.48	152,100.00	315,800.00	315,800.00	456,010.00	556,158.00	107.63% 163,700.00
		10 WHEEL DUMPTRUCK: HIGHWAY							
65427700	591061	PRINCIPAL LONG TERM DEBT	3,000.00	-	-	-	-	-	-
65427700	592061	INTEREST LONG TERM DEBT	165.00	-	-	-	-	-	-
		MAIN STREET RECONSTRUCTION							
65427700	591071	PRINCIPAL LONG TERM DEBT	78,205.90	-	-	-	-	-	-
65427700	592071	INTEREST LONG TERM DEBT	28,092.38	-	-	-	-	-	-
		OAK HILL RECONSTRUCTION PROJECT							
65427737	591000	PRINCIPAL LONG TERM DEBT	-	-	101,000.00	101,000.00	101,000.00	101,000.00	101,000.00
65427737	592000	INTEREST LONG TERM DEBT	-	60,600.00	80,800.00	80,800.00	76,760.00	72,720.00	33.33% 20,200.00
65427737	592500	INTEREST ON NOTES	14,731.20						
65427700	590000	DEBT AUTHORIZED NOT ISSUED	-	91,500.00	134,000.00	134,000.00	278,250.00	382,438.00	46.45% 42,500.00
65427700	592008	INTEREST ON SHORT-TERM DEBT							-
710 DEBT SERVICE			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
		SHORT TERM DEBT	2,445.00	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00	0.00% -
01790200	592008	INTEREST ON SHORT-TERM DEBT	-	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	0.00% -
01790200	592500	INTEREST ON SHORT TERM NOTES	-						-
01790200	592520	MISCELLANEOUS INTEREST	-						-
01790200	592900	BOND ISSUANCE COSTS	2,445.00	3,300.00	3,300.00	3,300.00	3,300.00	3,300.00	0.00% -
		SUMMARY							
		TOTAL EXEMPTED DEBT(G/F)	4,570,850.00	4,330,038.00	2,378,960.00	2,406,650.00	3,050,400.00	3,253,150.00	-44.42% (1,923,388.00)
		TOTAL NON EXEMPTED DEBT(G/F)	1,266,849.98	1,899,304.00	2,003,505.00	1,876,625.00	1,850,755.00	1,798,979.00	-1.19% (22,679.00)
		TOTAL COMMUNITY PRES FUND	805,254.50	1,064,350.00	1,105,491.00	1,105,491.00	1,097,028.00	1,075,418.00	3.87% 41,141.00
		TOTAL WATER DEBT(Water Enterprise)	1,298,202.86	1,483,157.00	1,262,146.00	1,262,146.00	1,946,143.00	3,056,891.00	-14.90% (221,011.00)
		TOTAL STORMWATER ENTERPRISE DEBT	124,194.48	152,100.00	315,800.00	315,800.00	456,010.00	556,158.00	107.63% 163,700.00
		TOTAL SHORT TERM DEBT	2,445.00	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00	0.00% -
		TOTAL APPROPRIATION	8,067,796.82	8,972,249.00	7,109,202.00	7,010,012.00	8,443,636.00	9,783,896.00	-21.87% (1,962,237.00)
		LESS WATER(BUDGETED IN WATER ENT)	(1,298,202.86)	(1,483,157.00)	(1,262,146.00)	(1,262,146.00)	(1,946,143.00)	(3,056,891.00)	-14.90% 221,011.00
		LESS STORMWATER(BUDGET IN SW ENT)	(124,194.48)	(152,100.00)	(315,800.00)	(315,800.00)	(456,010.00)	(556,158.00)	107.63% (163,700.00)
		LESS COMMUNITY PRES FUND	(805,254.50)	(1,064,350.00)	(1,105,491.00)	(1,105,491.00)	(1,097,028.00)	(1,075,418.00)	3.87% (41,141.00)
		APPROPRIATION G/F	5,840,144.98	6,272,642.00	4,425,765.00	4,326,575.00	4,944,455.00	5,095,429.00	-31.02% (1,946,067.00)

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
940 OTHERWISE UNCLASSIFIED			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01940200	579040	WATER DIRECT / INDIRECT COSTS	(467,329.00)	(442,792.00)	(551,796.00)	(551,796.00)	(551,796.00)	(551,796.00)	24.62%
01940200	579045	RECREATION DIRECT / INDIRECT COSTS	(140,130.00)	(159,575.00)	(241,048.00)	(241,048.00)	(241,048.00)	(241,048.00)	51.06%
01940200	579050	AMBULANCE DIRECT / INDIRECT COSTS	(437,596.00)	(315,876.00)	(304,456.00)	(304,456.00)	(304,456.00)	(304,456.00)	-3.62%
01940200	579055	STORMWATER DIRECT / INDIRECT COSTS	(430,908.00)	(530,840.00)	(535,535.00)	(535,535.00)	(535,535.00)	(535,535.00)	0.88%
CATEGORY TOTAL			(1,475,963.00)	(1,449,083.00)	(1,632,835.00)	(1,632,835.00)	(1,632,835.00)	(1,632,835.00)	12.68%
DEPARTMENT TOTAL			(1,475,963.00)	(1,449,083.00)	(1,632,835.00)	(1,632,835.00)	(1,632,835.00)	(1,632,835.00)	12.68%
945 GENERAL LIABILITY INSURANCE			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01945200	517100	RETIREMENT ASSESSMENT	5,950,276.00	6,263,082.00	6,522,668.00	6,522,668.00	6,931,644.00	7,444,586.00	4.14%
01945200	517120	MILITARY RETIREMENT ASSESSMENT	-	-	-	-	-	-	-
01945200	517150	HEALTH INSURANCE - MEDICARE	7,840,814.43	1,368,894.00	1,497,603.00	1,460,061.00	1,596,673.00	1,683,989.00	6.66%
01945200	517152	MEDICARE PART B PENALTY	12,716.10	14,000.00	14,000.00	14,000.00	14,000.00	14,000.00	0.00%
01945200	517160	LIFE INSURANCE	1,657.05	5,200.00	5,200.00	5,200.00	5,200.00	5,200.00	0.00%
01945200	517170	MEDICARE TAX	1,037,571.82	1,050,000.00	1,070,000.00	1,070,000.00	1,085,000.00	1,100,000.00	1.90%
01945200	517180	WORKERS COMPENSATION	455,056.00	598,096.00	639,963.00	582,963.00	671,961.00	705,559.00	-2.53%
01945200	517190	UNEMPLOYMENT COMPENSATION	136,430.06	135,000.00	140,000.00	100,000.00	147,000.00	154,350.00	-25.93%
01945200	519020	SICK LEAVE/VAC BUY BACK-PR	71,540.97	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%
01945200	550030	HEALTH RELATED PROGRAMS	-	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%
01945200	574010	COMPREHENSIVE LIABILITY	166,888.97	194,400.00	208,008.00	208,008.00	218,408.00	229,328.00	7.00%
01945200	574020	EXCESS UMBRELLA LIABILITY	11,530.57	14,040.00	15,023.00	15,023.00	15,774.00	16,563.00	7.00%
01945200	574030	AUTO LIABILITY	69,916.31	97,200.00	104,004.00	104,004.00	109,204.00	114,664.00	7.00%
01945200	574040	PUBLIC OFFICIALS LIABILITY	35,630.85	37,800.00	40,446.00	40,446.00	42,468.00	44,591.00	7.00%
01945200	574045	EDUCATION LIABILITY	22,342.15	23,760.00	25,423.00	25,423.00	26,694.00	28,029.00	7.00%
01945200	574050	POLICE/FIRE LIABILITY	79,455.49	77,760.00	83,203.00	83,203.00	87,363.00	91,731.00	7.00%
01945200	574090	GENERAL LIABILITY INSURANCE	47,792.49	46,980.00	50,269.00	50,269.00	52,782.00	55,421.00	7.00%
01945200	574190	DEDUCTIBLES	1,089.75	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%
01945200	596070	TRANSFERS TO HEALTH INS TRUST	3,921,959.71						-
01945800	570000	ENCUMBRANCES	79,642.00						-
CATEGORY TOTAL			19,942,310.72	9,996,212.00	10,485,810.00	10,351,268.00	11,074,171.00	11,758,011.00	3.55%
DEPARTMENT TOTAL			19,942,310.72	9,996,212.00	10,485,810.00	10,351,268.00	11,074,171.00	11,758,011.00	3.55%
990 TRANSFERS TO/FROM TRUSTS			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01990200	596070	HEALTH INSURANCE TRANSFER TO TRUST		10,277,400.00	10,907,528.00	10,907,528.00	11,678,629.00	12,362,073.00	6.13%
01990200	596080	OPEB TRANSFER TO TRUST	947,957.00	919,661.00	1,355,532.00	1,000,000.00	1,543,827.00	1,681,707.00	8.74%
CATEGORY TOTAL			947,957.00	11,197,061.00	12,263,060.00	11,907,528.00	13,222,456.00	14,043,780.00	6.35%
DEPARTMENT TOTAL			947,957.00	11,197,061.00	12,263,060.00	11,907,528.00	13,222,456.00	14,043,780.00	6.35%
240 COMMUNITY PRESERVATION FUND			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
24164122	510000	SUPPORT STAFF	3,127.69	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	0.00%
CATEGORY TOTAL			3,127.69	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	0.00%
EXPENSES									
24164222	570000	ADMIN EXPENSES	4,412.11	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
CATEGORY TOTAL			4,412.11	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
DEBT SERVICE									
24164530	591000	TOWN HALL - PRINCIPAL	49,450.00	49,450.00	49,450.00	49,450.00	51,600.00	40,850.00	0.00%
24164530	592000	TOWN HALL - INTEREST	17,694.50	15,222.00	12,750.00	12,750.00	10,277.00	7,697.00	-16.24%
24164540	591000	ROUDENBUSH - PRINCIPAL	198,000.00	202,500.00	306,000.00	306,000.00	319,500.00	337,500.00	51.11%
24164540	592000	ROUDENBUSH - INTEREST	188,347.50	180,428.00	172,328.00	172,328.00	160,088.00	147,308.00	-4.49%
24164550	591000	WA AMENTIES BLDG - PRINCIPAL	-	163,987.00	65,000.00	65,000.00	65,000.00	65,000.00	-60.36%
24164550	592000	WA AMENTIES BLDG - INTEREST	-		53,350.00	53,350.00	50,100.00	46,850.00	
24164550	592500	WA AMENTIES BLDG - INTEREST ON NOTES	14,850.00						-
24164570	591000	ADAMS PROPERTY - PRINCIPAL	205,000.00	205,000.00	205,000.00	205,000.00	205,000.00	205,000.00	0.00%
24164570	592000	ADAMS PROPERTY - INTEREST	131,912.50	125,763.00	119,613.00	119,613.00	113,463.00	103,213.00	-4.89%
24164499	592008	INTEREST ON SHORT TERM DEBT	-	122,000.00	122,000.00	122,000.00	122,000.00	122,000.00	0.00%
CATEGORY TOTAL			805,254.50	1,064,350.00	1,105,491.00	1,105,491.00	1,097,028.00	1,075,418.00	3.87%
DEPARTMENT TOTAL			812,794.30	1,079,350.00	1,120,491.00	1,120,491.00	1,112,028.00	1,090,418.00	3.81%

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
600 WATER ENTERPRISE FUND			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
60450100	511020	SUPERINTENDENT	101,999.81	106,121.00	108,244.00	108,244.00	110,409.00	112,617.00	2.00%
60450100	511040	GIS/PROJECT MANAGEMENT ANALYST	-	68,979.00	74,483.00	74,483.00	77,874.00	79,819.00	7.98%
60450100	511510	RECORDS SUPERVISOR II	194,622.65	203,559.00	217,111.00	217,111.00	223,708.00	225,128.00	6.66%
60450100	511605	TREATMENT MANAGER	90,955.32	96,754.00	98,690.00	98,690.00	100,664.00	102,677.00	2.00%
60450100	511615	COMPLIANCE MANAGER	66,207.00	82,824.00	84,481.00	84,481.00	86,170.00	87,894.00	2.00%
60450100	511660	LABORER	501,058.46	529,914.00	562,370.00	562,370.00	580,339.00	585,162.00	6.12%
60450100	512280	SEASONAL STAFF	8,613.00	8,971.00	17,136.00	17,136.00	17,136.00	17,136.00	91.02%
60450100	513120	SCHEDULED OVERTIME	63,140.04	66,837.00	70,289.00	70,289.00	71,696.00	71,696.00	5.16%
60450100	513140	OVERTIME - NON SCHED	29,470.18	30,000.00	37,887.00	37,887.00	38,645.00	38,645.00	26.29%
60450100	514090	STIPENDS / LICENSES	12,125.00	25,100.00	25,100.00	25,100.00	25,100.00	25,100.00	0.00%
60450100	515050	LONGEVITY	15,850.00	17,450.00	18,200.00	18,200.00	19,200.00	19,700.00	4.30%
60450100	515060	ON CALL	25,175.00	31,200.00	31,200.00	31,200.00	31,200.00	31,200.00	0.00%
60450100	519020	SICK LEAVE / VACATION BUYBACK	11,293.81	2,040.00	2,040.00	2,040.00	2,040.00	2,040.00	0.00%
60450600	519010	COMPENSATION RESERVE	-	-	9,687.00	9,687.00	14,501.00	18,759.00	
CATEGORY TOTAL			1,120,510.27	1,269,749.00	1,356,918.00	1,356,918.00	1,398,682.00	1,417,573.00	6.87%
EXPENSES									
60450200	513250	SPECIAL DETAILS	3,954.87	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	0.00%
60450200	517070	UNIFORM ALLOWANCES	8,079.75	8,600.00	8,600.00	8,600.00	8,600.00	8,600.00	0.00%
60450200	521010	ELECTRICITY	229,297.74	250,000.00	250,000.00	250,000.00	275,000.00	275,000.00	0.00%
60450200	521030	HEATING FUEL	41,032.67	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	0.00%
60450200	524010	BUILDING MAINTENANCE	37,436.67	56,100.00	56,000.00	56,000.00	56,000.00	56,000.00	-0.18%
60450200	524020	VEHICLE MAINTENANCE	22,911.98	20,000.00	24,000.00	24,000.00	24,000.00	24,000.00	20.00%
60450200	524040	OFFICE EQUIPMENT MAINTENANCE	3,145.20	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	0.00%
60450200	524050	IT MAINTENANCE SUPPORT	22,740.16	35,000.00	35,000.00	35,000.00	35,000.00	35,000.00	0.00%
60450200	525075	WATER INFRASTRUCTURE MAINT.	95,364.27	110,000.00	115,000.00	115,000.00	115,000.00	115,000.00	4.55%
60450200	525080	WELL REPAIRS / IMPROVEMENTS	64,255.64	65,000.00	65,000.00	65,000.00	65,000.00	65,000.00	0.00%
60450200	525090	LEAK SURVEY SERVICES	5,950.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
60450200	529080	LABORATORY SERVICES	53,204.80	50,975.00	60,000.00	60,000.00	60,000.00	60,000.00	17.70%
60450200	530110	LEGAL SERVICES	-	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00%
60450200	530310	DRUG AND ALCOHOL TESTING	265.00	700.00	700.00	700.00	700.00	700.00	0.00%
60450200	530500	TRAINING & DEVELOPMENT	6,443.76	6,000.00	6,500.00	6,500.00	6,500.00	6,500.00	8.33%
60450200	530700	ENGINEERING SERVICES	30,464.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%
60450200	530920	CONTRACTED SERVICES	9,303.11	9,375.00	12,302.00	12,302.00	15,352.00	18,758.00	31.22%
60450200	534010	POSTAGE	20,631.97	23,000.00	24,000.00	24,000.00	24,000.00	24,000.00	4.35%
60450200	534020	TELEPHONE	8,670.56	17,000.00	17,000.00	17,000.00	17,000.00	17,000.00	0.00%
60450200	534030	ADVERTISING - LEGAL	628.21	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
60450200	534090	CONSUMER AWARENESS	10,838.37	14,000.00	14,000.00	14,000.00	14,000.00	14,000.00	0.00%
60450200	541010	GASOLINE	24,607.39	20,000.00	27,500.00	27,500.00	27,500.00	27,500.00	37.50%
60450200	542010	OFFICE SUPPLIES	6,916.60	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	0.00%
60450200	542050	HARDWARE SUPPLIES	6,039.58	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	0.00%
60450200	542080	OFFICE EQUIPMENT	-						-
60450200	554010	RESURFACE MATERIAL	1,783.90	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%
60450200	554035	WELL TREATMENT / CHEMICALS	182,926.04	245,000.00	407,000.00	407,000.00	407,000.00	407,000.00	66.12%
60450200	554080	PIPE & PIPE SUPPLIES	40,828.79	73,500.00	73,500.00	73,500.00	73,500.00	73,500.00	0.00%
60450200	554085	METER REPLACEMENT	37,417.22	35,000.00	35,000.00	35,000.00	35,000.00	35,000.00	0.00%
60450200	554088	HYDRANT REPLACEMENTS	18,937.00	15,000.00	20,000.00	20,000.00	20,000.00	20,000.00	33.33%
60450200	563100	DEP ASSESSMENTS	4,738.15	5,100.00	5,100.00	5,100.00	5,100.00	5,100.00	0.00%
60450200	571100	MEETINGS & CONFERENCES	1,126.44	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
60450200	573010	DUES AND MEMBERSHIPS	2,579.93	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00%
60450200	578005	STORMWATER UTILITY FEE	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	5,625.00	0.00%
60450200	596010	XFER TO GF - DIRECT/INDIRECT COSTS	467,329.00	442,792.00	520,343.00	520,343.00	520,343.00	520,343.00	17.51%
60450200	596080	OPEB TRUST EXPENSE	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%
60450800	570000	ENCUMBRANCES	11,007.00						-
CATEGORY TOTAL			1,516,480.77	1,669,767.00	1,944,170.00	1,944,170.00	1,972,220.00	1,975,626.00	16.43%

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
600 WATER ENTERPRISE FUND			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
RESERVE FUND									
60450600	579010	EMERGENCY RESERVE FUND	-	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	0.00%
		TRANSFERS							-
CATEGORY TOTAL			-	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	0.00%
PRINCIPAL & INTEREST									
60450702	591025	MWPAT FILTRATION 2 - PRINCIPAL	525,119.24	527,850.00					-100.00%
60450702	592025	MWPAT FILTRATION 2 - INTEREST	12,187.76	-					-
60450702	563000	MWPAT FEES	1,710.00	574.00					-100.00%
60450710	591039	UPGRADE BYRNE AVE MAIN - PRINCIPAL	24,000.00	24,000.00	24,000.00	24,000.00			0.00%
60450710	591041	STEPINSKI LAND - PRINCIPAL	26,000.00	26,000.00	26,000.00	26,000.00			0.00%
60450710	592039	UPGRADE BYRNE AVE MAIN - INTEREST	3,120.00	1,920.00	720.00	720.00			-62.50%
60450710	592041	STEPINSKI LAND - INTEREST	3,380.00	2,080.00	780.00	780.00			-62.50%
60450712	591048	WPAT PERCHLORATE CONTRACT 1 - PRINCIPAL	3,679.04	3,754.00	3,829.00	3,829.00	3,906.00	3,985.00	2.00%
60450712	591050	WPAT PERCHLORATE CONTRACT 2 - PRINCIPAL	52,148.00	53,201.00	54,273.00	54,273.00	55,368.00	56,484.00	2.01%
60450712	592048	WPAT PERCHLORATE CONTRACT 1 - INTEREST	769.53	695.00	619.00	619.00	542.00	463.00	-10.94%
60450712	592050	WPAT PERCHLORATE CONTRACT 2 - INTEREST	10,907.54	9,854.00	8,779.00	8,779.00	7,683.00	6,564.00	-10.91%
60450712	563000	MWPAT FEES	875.79	792.00	705.00	705.00	617.00	527.00	-10.98%
60450713	591055	GRANITEVILLE UPGRADE MAIN-PRINCIPAL	70,000.00	75,000.00	75,000.00	75,000.00	75,000.00	80,000.00	0.00%
60450713	592055	GRANITEVILLE UPGRADE MAIN-INTEREST	25,437.50	24,038.00	22,538.00	22,538.00	21,038.00	19,350.00	-6.24%
60450713	591062	RTE 110 UPGRADE MAIN-PRINCIPAL	25,000.00	25,000.00	25,000.00	25,000.00	30,000.00	30,000.00	0.00%
60450713	592062	RTE 110 UPGRADE MAIN-INTEREST	9,225.00	8,725.00	8,225.00	8,225.00	7,725.00	7,050.00	-5.73%
60450714	591067	GRANITEVILLE MAIN (PATRIOT TO MAIN)-PRINCIPAL	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00%
60450714	592067	GRANITEVILLE MAIN (PATRIOT TO MAIN)-INTEREST	7,040.00	6,590.00	6,140.00	6,140.00	5,640.00	5,140.00	-6.83%
60450714	591068	PLEASANT ST MAIN (ABBOT TO PINE)-PRINCIPAL	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00%
60450714	592068	PLEASANT ST MAIN (ABBOT TO PINE)-INTEREST	8,800.00	8,238.00	7,675.00	7,675.00	7,050.00	6,425.00	-6.83%
60450734	591000	KIRSI/DOUGLAS WATER MAIN - PRINCIPAL	-	179,624.00	65,000.00	65,000.00	65,000.00	65,000.00	
60450734	592000	KIRSI/DOUGLAS WATER MAIN - INTEREST	-	-	53,350.00	53,350.00	50,100.00	46,850.00	
60450734	592500	KIRSI/DOUGLAS WATER MAIN - INTEREST ON NOTES	31,574.38						
60450737	591000	OAK HILL/PLAIN/MOORE RD - PRINCIPAL	-	47,000.00	217,375.00	217,375.00	212,381.00	207,387.00	
60450737	592000	OAK HILL/PLAIN/MOORE RD - INTEREST	-	-					
60450737	592500	OAK HILL/PLAIN/MOORE RD - INTEREST ON NOTES	17,047.80						
60450771	591000	PROSPECT HILL WATER TANK - PRINCIPAL	180,000.00	114,200.00	115,000.00	115,000.00	115,000.00	115,000.00	0.70%
60450771	592000	PROSPECT HILL WATER TANK - INTEREST	31,836.28	65,134.00	60,550.00	60,550.00	55,950.00	51,350.00	-7.04%
60450771	592500	PROSPECT HILL WATER TANK - INTEREST ON NOTES	32,737.50						
60450778	591000	GROTON/DUNSTABLE PRINCIPAL	35,000.00	35,000.00	35,000.00	35,000.00	30,000.00	30,000.00	0.00%
60450778	592000	GROTON/DUNSTABLE INTEREST	14,887.50	13,138.00	11,388.00	11,388.00	9,638.00	8,137.00	-13.32%
60450779	591000	VINE BROOK PRINCIPAL	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	0.00%
60450779	592000	VINE BROOK INTEREST	27,900.00	25,150.00	22,400.00	22,400.00	19,650.00	16,900.00	-10.93%
60450781	591000	TOWN FARM RD TANK - PRINCIPAL	-	105,600.00	116,000.00	116,000.00	105,600.00	103,200.00	9.85%
60450781	592000	TOWN FARM RD TANK - INTEREST	-	-					
60450781	592500	TOWN FARM RD TANK - INTEREST ON NOTES	17,820.00						
SUBTOTAL - ISSUED BONDS			1,298,202.86	1,483,157.00	1,060,346.00	1,060,346.00	977,888.00	959,812.00	-28.51%
60450700	590000	BOSTON ROAD 12" WATER MAIN			80,000.00	80,000.00	200,000.00	195,000.00	
60450700	590000	FRANCIS HILL TANK REHABILITATION			41,800.00	41,800.00	121,917.00	118,433.00	
60450700	590000	PFAS REMEDIATION FORGE VILLAGE & NUTTING FACILITIES FY 2024 & FY2025			80,000.00	80,000.00	576,000.00	1,545,000.00	
60450700	590000	FORGE VILLAGE PUMP STATIONS 1&2 UPGRADES FY2025					19,338.00	53,083.00	
60450700	590000	UPGRADE ULTRAVIOLET DISINFECTION SYSYTEM- FORGE VILLAGE FY 2025					25,500.00	71,500.00	
60450700	590000	UPGRADE ULTRAVIOLET DISINFECTION SYSYTEM-NUTTING ROAD FY 2025					25,500.00	71,500.00	
60450700	590000	12 NORTH MAIN STREET					-	22,313.00	
60450700	590000	8" BRIDGE STREET WATER MAIN (PINE RIDGE RD TO END OF 12" MAIN)) FY 2026						20,250.00	
60450700	592008	INTEREST ON SHORT-TERM DEBT							
SUBTOTAL - NON-ISSUED BONDS			-	-	201,800.00	201,800.00	968,255.00	2,097,079.00	
CATEGORY TOTAL			1,298,202.86	1,483,157.00	1,262,146.00	1,262,146.00	1,946,143.00	3,056,891.00	-14.90%
DEPARTMENT TOTAL			3,935,193.90	4,672,673.00	4,813,234.00	4,813,234.00	5,567,045.00	6,700,090.00	3.01%

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
630 RECREATION ENTERPRISE FUND			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
63630100	511020	DIRECTOR	118,151.49	107,987.00	110,146.00	110,146.00	112,349.00	114,596.00	2.00%
63630100	511030	ASSISTANT DIRECTOR	57,843.50	83,015.00	86,794.00	86,794.00	90,741.00	93,009.00	4.55%
63630100	511500	OFFICE MANAGER	68,200.96	-					-
63630100	511520	ADMIN ASSISTANT	53,792.10	55,867.00	55,653.00	55,653.00	55,653.00	55,868.00	-0.38%
63630100	512230	RECREATION SUPERVISOR/ASST	373,415.52	450,740.00	466,197.00	398,370.00	418,306.00	425,895.00	-11.62%
63630100	NEW	CUSTODIAL SERVICES			4,230.00	4,230.00	4,230.00	4,230.00	4,230.00
63630100	512270	OTHER RECREATION STAFF	231,026.64	355,068.00	350,000.00	325,000.00	335,000.00	345,000.00	-8.47%
63630100	515050	SHARED - LONGEVITY	4,374.00	4,944.00	5,177.00	5,177.00	6,896.00	7,649.00	4.71%
CATEGORY TOTAL			906,804.21	1,057,621.00	1,078,197.00	985,370.00	1,023,175.00	1,046,247.00	-6.83%
EXPENSES									
63630200	521010	ELECTRICITY	412.36	353.00	353.00	353.00	353.00	353.00	0.00%
63630200	523010	WATER	119.33	235.00	235.00	235.00	235.00	235.00	0.00%
63630200	524010	BUILDING MAINTENANCE	-	-	-	-	-	-	-
63630200	530920	CONTRACTED SERVICES	150.00	1,500.00	1,500.00	-	-	-	-100.00%
63630200	534040	PRINTING SERVICES	-	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00%
63630200	538080	FIELD TRIPS	8,208.15	14,000.00	16,000.00	14,000.00	14,000.00	14,000.00	0.00%
63630200	538100	RECREATION SQUIRT EXPENSE	2,728.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00%
63630200	538200	RECREATION YOUTH EXPENSE	42,268.50	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%
63630200	538300	RECREATION ADULT EXPENSE	9,912.80	5,000.00	9,000.00	9,000.00	9,000.00	9,000.00	80.00%
63630200	538400	RECREATION WPC/REC CLUB EXP	21,006.01	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00%
63630200	538500	RECREATION SUMMER WEEKLY EXP	4,955.45	13,000.00	16,000.00	16,000.00	16,000.00	16,000.00	23.08%
63630200	538700	RECREATION WATERFRONT EXP	3,422.28	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	0.00%
63630200	538800	RECREATION BROCHURE EXPENSE	3,032.46	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	0.00%
63630200	541010	GASOLINE	-	360.00	360.00	360.00	360.00	360.00	0.00%
63630200	542010	OFFICE SUPPLIES	523.80	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
63630200	556090	OTHER RECREATION SUPPLIES	-	6,000.00	6,000.00	-	6,000.00	6,000.00	-100.00%
63630200	571010	TRAVEL-MILEAGE	-	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00%
63630200	571100	MEETINGS & CONFERENCES	90.00	1,886.00	1,886.00	1,886.00	1,886.00	1,886.00	0.00%
63630200	573010	DUES AND MEMBERSHIPS	100.00	275.00	275.00	275.00	275.00	275.00	0.00%
63630200	596010	XFER TO GF - DIRECT/INDIRECT COSTS	140,130.00	159,575.00	241,048.00	241,048.00	241,048.00	241,048.00	51.06%
63630800	570000	ENCUMBRANCES	959.89						-
CATEGORY TOTAL			238,019.03	299,184.00	389,657.00	380,157.00	386,157.00	386,157.00	27.06%
DEPARTMENT TOTAL			1,144,823.24	1,356,805.00	1,467,854.00	1,365,527.00	1,409,332.00	1,432,404.00	0.64%
640 AMBULANCE ENTERPRISE FUND			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
64230100	511260	FIREFIGHTERS	635,200.74	666,424.00	691,089.00	691,089.00	700,472.00	700,472.00	3.70%
64230100	511265	CALL EMTS	-	100.00	-	-	-	-	-100.00%
64230100	513120	OVERTIME	91,583.40	160,000.00	175,000.00	175,000.00	178,500.00	182,070.00	9.38%
64230100	513170	HOLIDAY OVERTIME	9,339.70	11,273.00	12,189.00	12,189.00	12,433.00	12,682.00	8.13%
64230100	513260	TRAINING	73,400.93	34,000.00	35,000.00	35,000.00	35,700.00	36,414.00	2.94%
64230100	514050	EDUCATION INCENTIVE PAY	11,113.59	12,629.00	18,864.00	18,864.00	18,985.00	18,985.00	49.37%
64230100	515010	HOLIDAY PAY	29,474.48	33,194.00	34,423.00	34,423.00	34,890.00	34,890.00	3.70%
64230100	515050	LONGEVITY	2,400.00	3,850.00	5,300.00	5,300.00	6,400.00	6,400.00	37.66%
CATEGORY TOTAL			852,512.84	921,470.00	971,865.00	971,865.00	987,380.00	991,913.00	5.47%
EXPENSES									
64230200	517070	UNIFORM ALLOWANCE	10,291.84	10,800.00	10,800.00	10,800.00	10,800.00	10,800.00	0.00%
64230200	521010	ELECTRICITY	4,249.61	7,619.00	6,000.00	5,000.00	6,000.00	6,000.00	-34.37%
64230200	521020	NATURAL GAS	8,716.34	10,958.00	11,615.00	9,500.00	11,615.00	11,615.00	-13.31%
64230200	523010	WATER	875.10	2,300.00	2,300.00	1,000.00	2,300.00	2,300.00	-56.52%
64230200	524010	BUILDING MAINTENANCE	8,800.05	2,250.00	2,500.00	2,500.00	2,500.00	2,500.00	11.11%
64230200	524020	VEHICLE MAINTENANCE	6,844.31	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	0.00%
64230200	524030	EQUIPMENT MAINTENANCE	11,561.46	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00	0.00%
64230200	524060	COMMUNICATION EQUIPMENT MAINTENANCE	1,330.74	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00%
64230200	530500	TRAINING & DEVELOPMENT	1,985.71	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
64230200	530920	CONTRACTED SERVICES	54,093.30	61,000.00	62,000.00	62,000.00	62,000.00	62,000.00	1.64%
64230200	534010	POSTAGE	370.49	400.00	400.00	400.00	400.00	400.00	0.00%
64230200	534040	PRINTING SERVICES	648.82	450.00	450.00	450.00	450.00	450.00	0.00%
64230200	541010	GASOLINE	14,380.30	17,171.00	28,032.00	19,000.00	28,032.00	28,032.00	10.65%
64230200	542010	OFFICE SUPPLIES	60.10	600.00	500.00	500.00	500.00	500.00	-16.67%
64230200	545010	CUSTODIAL/CLEANING SUPPLIES	1,816.81	1,500.00	1,550.00	1,550.00	1,550.00	1,550.00	3.33%
64230200	548010	VEHICULAR PARTS & ACCESSORIES	10,925.06	11,000.00	11,500.00	11,500.00	11,500.00	11,500.00	4.55%
64230200	548020	VEHICULAR TIRES & TUBES	4,969.40	2,500.00	4,000.00	4,000.00	4,000.00	4,000.00	60.00%
64230200	550010	HEALTH / MEDICAL SUPPLIES	62,269.48	67,500.00	68,500.00	68,500.00	68,500.00	68,500.00	1.48%
64230200	550020	OXYGEN	1,908.00	1,000.00	2,000.00	2,000.00	2,000.00	2,000.00	100.00%
64230200	571100	MEETINGS & CONFERENCES	-	1,000.00	800.00	800.00	800.00	800.00	-20.00%
64230200	573010	DUES & MEMBERSHIPS	4,700.00	3,050.00	3,050.00	3,050.00	3,050.00	3,050.00	0.00%
64230200	596010	XFER TO GF - DIRECT/INDIRECT COSTS	437,596.00	315,876.00	304,456.00	304,456.00	304,456.00	304,456.00	-3.62%
64230800	570000	ENCUMBRANCES							-
CATEGORY TOTAL			648,392.92	543,474.00	546,953.00	533,506.00	546,953.00	546,953.00	-1.83%
DEPARTMENT TOTAL			1,500,905.76	1,464,944.00	1,518,818.00	1,505,371.00	1,534,333.00	1,538,866.00	2.76%

Town of Westford									
Budget Worksheet									
Fiscal Year 2024									
650 STORMWATER ENTERPRISE FUND			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
65427100	511512	STAFF ENGINEER	-	81,600.00	83,232.00	83,232.00	84,897.00	86,595.00	2.00%
65427100	511520	ADMINISTRATIVE ASSISTANT	-	21,517.00	-	-	-	-	-100.00%
65427100	511660	EQUIPMENT OPERATORS / LABORERS	26,256.61	27,092.00	28,860.00	28,860.00	30,454.00	31,352.00	6.53%
65427100	513160	OTHER OVERTIME	8,492.57	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
65427100	514090	DEPARTMENTAL STIPENDS	-	10,843.00	10,240.00	10,240.00	10,524.00	10,524.00	-5.56%
65427100	515050	LONGEVITY	-	-	-	-	-	-	-
65427100	519020	SICK LEAVE/VACATION BUYBACK	2,957.38	-	-	-	-	-	-
CATEGORY TOTAL			37,706.56	143,052.00	124,332.00	124,332.00	127,875.00	130,471.00	-13.09%
EXPENSES									
65427200	513250	SPECIAL DETAILS	9,122.19	11,000.00	11,000.00	11,000.00	11,000.00	11,000.00	0.00%
65427200	524020	VEHICLE MAINTENANCE	18,026.89	28,806.00	28,806.00	28,806.00	28,806.00	28,806.00	0.00%
65427200	524030	EQUIPMENT MAINTENANCE	407.96	1,260.00	1,260.00	1,260.00	1,260.00	1,260.00	0.00%
65427200	524050	IT MAINTENANCE SUPPORT	14,071.66	14,264.00	14,264.00	14,264.00	14,264.00	14,264.00	0.00%
65427200	525020	DRAINAGE MAINTENANCE	48,311.18	34,000.00	34,000.00	34,000.00	34,000.00	34,000.00	0.00%
65427200		GIS MAPPING (50%)	-	-	-	-	-	-	-
65427200	525022	DRAINAGE INVESTIGATION	-	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%
65427200	529045	CATCH BASIN CLEANING	64,523.34	66,000.00	66,000.00	66,000.00	66,000.00	66,000.00	0.00%
65427200	529055	STREET SWEEPING	45,001.15	75,000.00	75,000.00	75,000.00	75,000.00	75,000.00	0.00%
65427200	529060	STREET WASTE DISPOSAL SERV	15,928.44	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%
65427200	529080	TESTING / WATER QUALITY SERV	-	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
65427200	529085	PIPE MONITORING	-	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%
65427200	530700	ENGINEERING SERVICES	4,800.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
65427200	530750	MS4 GENERAL PERMIT COMPLIANCE	31,440.00	43,500.00	43,500.00	43,500.00	43,500.00	43,500.00	0.00%
65427200	530760	MS4 CORRECTIVE ACTIONS	-	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	0.00%
65427200	530920	CONTRACTED SERVICES	8,245.57	8,000.00	10,802.00	10,802.00	13,852.00	17,258.00	35.03%
65427200	530950	FEE CONSULTING SERVICES	-	14,000.00	14,000.00	14,000.00	14,000.00	14,000.00	0.00%
65427200	534010	POSTAGE AND PRINTING EXPENSE	5,578.23	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00	0.00%
65427200	534030	ADVERTISING-GENERAL	750.00	-	-	-	-	-	-
65427200	541020	DIESEL FUEL/GAS	1,322.94	2,200.00	2,200.00	2,200.00	2,200.00	2,200.00	0.00%
65427200	542060	SOFTWARE SERVICES	-	11,710.00	11,710.00	11,710.00	11,710.00	11,710.00	0.00%
65427200	596010	XFER TO GF - DIRECT/INDIRECT COSTS	430,908.00	530,840.00	535,535.00	535,535.00	535,535.00	535,535.00	0.88%
65427800	570000	ENCUMBRANCES	-	-	-	-	-	-	-
CATEGORY TOTAL			698,437.55	967,580.00	975,077.00	975,077.00	978,127.00	981,533.00	0.77%
650 STORMWATER ENTERPRISE FUND			FISCAL 2022	FISCAL 2023	FISCAL 2024	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2024
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PRINCIPAL & INTEREST									
65427700	591061	10 WHEEL DUMPTRUCK: HIGHWAY - PRINCIPAL	3,000.00	-	-	-	-	-	-
65427700	592061	10 WHEEL DUMPTRUCK: HIGHWAY - INTEREST	165.00	-	-	-	-	-	-
65427700	591071	MAIN STREET RECONSTRUCTION - PRINCIPAL	78,205.90	-	-	-	-	-	-
65427700	592071	MAIN STREET RECONSTRUCTION - INTEREST	28,092.38	-	-	-	-	-	-
65427737	591000	OAK HILL/PLAIN/MOORE RD - PRINCIPAL	-	-	101,000.00	101,000.00	101,000.00	101,000.00	-
65427737	592000	OAK HILL/PLAIN/MOORE RD - INTEREST	-	60,600.00	80,800.00	80,800.00	76,760.00	72,720.00	33.33%
65427737	592500	OAK HILL/PLAIN/MOORE RD - INTEREST ON NOTES	14,731.20	-	-	-	-	-	-
SUBTOTAL - ISSUED BONDS			124,194.48	60,600.00	181,800.00	181,800.00	177,760.00	173,720.00	200.00%
65427700	590000	POND BROOK & BLUE BROOK CULVERT DESIGN - PRIN	-	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00%
65427700	590000	POND BROOK & BLUE BROOK CULVERT DESIGN - INTE	-	29,000.00	19,000.00	19,000.00	18,000.00	17,000.00	-34.48%
65427700	590000	3 CULVERT PERMITTING & REPLACEMENT - PRINC. FY2	-	-	25,000.00	25,000.00	25,000.00	25,000.00	-
65427700	590000	3 CULVERT PERMITTING & REPLACEMENT - Interest FY2	-	37,500.00	20,000.00	20,000.00	19,000.00	18,000.00	-46.67%
65427700	590000	POND BROOK & BLUE BROOK CULVERT CONSTRUCTION - PRINC FY24	-	-	-	-	75,000.00	75,000.00	-
65427700	590000	POND BROOK & BLUE BROOK CULVERT CONSTRUCTION -INTEREST FY24	-	-	45,000.00	45,000.00	63,750.00	60,563.00	-
65427700	590000	3 CULVERT CONSTRUCTION NO.MAIN, FORGE VILLAGE	-	-	-	-	-	87,500.00	-
65427700	590000	3CULVERT CONSTRUCTION NO.MAIN, FORGE VILLAGE	-	-	-	-	52,500.00	74,375.00	-
65427700	592008	INTEREST ON SHORT-TERM DEBT	-	-	-	-	-	-	-
60450700 590000 SUBTOTAL - NON-ISSUED BONDS			-	91,500.00	134,000.00	134,000.00	278,250.00	382,438.00	46.45%
CATEGORY TOTAL			124,194.48	152,100.00	315,800.00	315,800.00	456,010.00	556,158.00	107.63%
DEPARTMENT TOTAL			860,338.59	1,262,732.00	1,415,209.00	1,415,209.00	1,562,012.00	1,668,162.00	12.08%