

TOWN OF WESTFORD								
BUDGET WORKSHEET								
FISCAL 2023								
ANNUAI TOWN MEETING								
June 11, 2022 Annual Town Meeting								
	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027
	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ
GENERAL GOVERNMENT								
122	Select Board							
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	22,123.00	19,608.00	26,306.00	26,306.00	26,531.00	26,763.00	27,298.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 122	22,123.00	19,608.00	26,306.00	26,306.00	26,531.00	26,763.00	27,298.00
123	Town Manager							
	Personal Services	423,802.00	433,925.00	442,431.00	442,431.00	443,000.00	443,281.00	452,147.00
	Expenses	19,705.00	11,143.00	20,754.00	20,554.00	20,074.00	20,074.00	20,475.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 123	443,507.00	445,068.00	463,185.00	462,985.00	463,074.00	463,355.00	472,622.00
131	Finance Committee							
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	8,865.00	8,865.00	9,065.00	9,065.00	9,165.00	9,315.00	9,501.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Reserve Fund (Transfers out)	150,000.00 (11,500.00)	125,000.00 (76,010.00)	125,000.00 0.00	125,000.00 0.00	125,000.00 0.00	125,000.00 0.00	125,000.00 0.00
	TOTAL 131	147,365.00	57,855.00	134,065.00	134,065.00	134,165.00	134,315.00	134,691.00
132	Finance Director							
	Personal Services	148,370.00	156,661.00	159,375.00	159,375.00	159,375.00	160,144.00	163,347.00
	Expenses	895.00	435.00	1,790.00	1,390.00	895.00	895.00	913.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 132	149,265.00	157,096.00	161,165.00	160,765.00	160,270.00	161,039.00	164,260.00
135	Town Accountant							
	Personal Services	285,067.00	296,856.00	298,263.00	298,263.00	297,738.00	298,633.00	304,606.00
	Expenses	44,075.00	42,455.00	49,085.00	48,835.00	49,910.00	50,935.00	51,954.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 135	329,142.00	339,311.00	347,348.00	347,098.00	347,648.00	349,568.00	356,560.00
141	Board of Assessors							
	Personal Services	298,472.00	309,472.00	319,302.00	312,538.00	314,511.00	316,830.00	323,167.00
	Expenses	45,900.00	47,100.00	51,300.00	51,300.00	51,300.00	36,600.00	37,332.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 141	344,372.00	356,572.00	370,602.00	363,838.00	365,811.00	353,430.00	360,499.00
145	Treasurer/Collector							
	Personal Services	269,410.00	266,825.00	287,068.00	286,418.00	290,098.00	290,665.00	296,478.00
	Expenses	45,275.00	45,050.00	47,275.00	47,275.00	47,275.00	47,275.00	48,221.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 145	314,685.00	311,875.00	334,343.00	333,693.00	337,373.00	337,940.00	344,699.00
151	Town Counsel							
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	160,000.00	160,000.00	160,000.00	140,000.00	160,000.00	160,000.00	163,200.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 151	160,000.00	160,000.00	160,000.00	140,000.00	160,000.00	160,000.00	166,464.00

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	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ
152	Human Resources							
	232,189.00	242,920.00	271,833.00	265,726.00	265,726.00	266,226.00	271,551.00	276,982.00
	26,484.00	26,868.00	30,737.00	30,737.00	30,360.00	23,384.00	23,852.00	24,329.00
	350,000.00	150,000.00	385,000.00	385,000.00	770,000.00	1,050,000.00	1,071,000.00	1,081,710.00
	(230,941.00)	(116,876.00)	0.00	0.00	0.00	0.00	0.00	0.00
	377,732.00	302,912.00	687,570.00	681,463.00	1,066,086.00	1,339,610.00	1,366,403.00	1,383,021.00
155	Technology							
	460,045.00	342,998.00	346,393.00	346,393.00	347,204.00	348,364.00	355,331.00	362,438.00
	669,770.00	774,825.00	600,250.00	580,600.00	608,335.00	615,894.00	628,212.00	640,776.00
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	1,129,815.00	1,117,823.00	946,643.00	926,993.00	955,539.00	964,258.00	983,543.00	1,003,214.00
161	Town Clerk							
	279,744.00	250,955.00	275,630.00	275,630.00	263,836.00	281,737.00	287,372.00	293,119.00
	23,180.00	28,259.00	21,369.00	21,369.00	21,309.00	21,309.00	21,735.00	22,170.00
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	302,924.00	279,214.00	296,999.00	296,999.00	285,145.00	303,046.00	309,107.00	315,289.00
170	Permitting Department							
	265,705.00	274,507.00	278,722.00	278,722.00	280,262.00	282,438.00	288,087.00	293,849.00
	44,549.00	44,416.00	46,535.00	46,535.00	47,335.00	48,151.00	49,114.00	50,096.00
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	310,254.00	318,923.00	325,257.00	325,257.00	327,597.00	330,589.00	337,201.00	343,945.00
171	Conservation Commission							
	93,107.00	84,243.00	86,348.00	86,348.00	89,108.00	91,321.00	93,147.00	95,010.00
	6,640.00	6,640.00	7,070.00	7,070.00	7,070.00	7,070.00	7,211.00	7,355.00
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	99,747.00	90,883.00	93,418.00	93,418.00	96,178.00	98,391.00	100,358.00	102,365.00
175	Planning Board							
	92,507.00	86,348.00	94,357.00	94,357.00	94,357.00	94,357.00	96,244.00	98,169.00
	13,160.00	8,422.00	23,867.00	16,367.00	23,867.00	18,867.00	19,244.00	19,629.00
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	105,667.00	94,770.00	118,224.00	110,724.00	118,224.00	113,224.00	115,488.00	117,798.00
176	Zoning Board of Appeals							
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	2,395.00	2,405.00	2,595.00	2,595.00	2,595.00	2,595.00	2,647.00	2,700.00
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	2,395.00	2,405.00	2,595.00	2,595.00	2,595.00	2,595.00	2,647.00	2,700.00
192	Town Hall Maintenance							
	45,912.00	45,742.00	45,742.00	45,742.00	45,742.00	45,742.00	46,657.00	47,590.00
	68,990.00	72,900.00	57,600.00	57,100.00	57,600.00	57,600.00	58,752.00	59,927.00
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	114,902.00	118,642.00	103,342.00	102,842.00	103,342.00	103,342.00	105,409.00	107,517.00
199	PUBLIC BUILDINGS & PROPERTY MAINTENANCE							
	97,380.00	96,761.00	99,844.00	99,844.00	99,844.00	99,844.00	101,841.00	103,878.00
	65,850.00	57,849.00	147,025.00	144,850.00	147,025.00	147,025.00	149,966.00	152,965.00
	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	163,230.00	154,610.00	246,869.00	244,694.00	246,869.00	246,869.00	251,807.00	256,843.00
Total General Government								
	4,517,125.00	4,327,567.00	4,817,931.00	4,753,735.00	5,196,447.00	5,488,334.00	5,595,602.00	5,694,304.00

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	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ	
PUBLIC SAFETY									
210	Police Department								
	Personal Services	5,205,030.00	5,314,848.00	5,459,662.00	5,459,662.00	5,560,865.00	5,595,949.00	5,707,868.00	5,822,025.00
	Expenses	545,070.00	583,346.00	608,815.00	556,183.00	608,815.00	608,815.00	620,991.00	633,411.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 210	5,750,100.00	5,898,194.00	6,068,477.00	6,015,845.00	6,169,680.00	6,204,764.00	6,328,859.00	6,455,436.00
215	Public Safety Communications								
	Personal Services	826,127.00	847,596.00	910,701.00	861,802.00	922,513.00	930,283.00	948,889.00	967,867.00
	Expenses	48,354.00	52,540.00	53,752.00	53,437.00	54,676.00	55,628.00	56,741.00	57,876.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 215	874,481.00	900,136.00	964,453.00	915,239.00	977,189.00	985,911.00	1,005,630.00	1,025,743.00
220	Fire Department								
	Personal Services	3,480,607.00	3,595,415.00	3,859,161.00	3,859,161.00	4,097,244.00	4,107,930.00	4,190,089.00	4,273,891.00
	Expenses	387,196.00	393,397.00	389,518.00	373,368.00	381,666.00	390,798.00	398,614.00	406,586.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 220	3,867,803.00	3,988,812.00	4,248,679.00	4,232,529.00	4,478,910.00	4,498,728.00	4,588,703.00	4,680,477.00
241	Building Department								
	Personal Services	418,031.00	396,305.00	399,541.00	399,541.00	401,996.00	404,861.00	412,958.00	421,217.00
	Expenses	19,055.00	11,470.00	12,150.00	12,150.00	12,150.00	12,150.00	12,393.00	12,641.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 241	437,086.00	407,775.00	411,691.00	411,691.00	414,146.00	417,011.00	425,351.00	433,858.00
244	Sealer Weights & Measures								
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,060.00	3,121.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 244	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,060.00	3,121.00
291	Emergency Management								
	Personal Services	9,140.00	9,324.00	9,510.00	9,510.00	9,510.00	9,510.00	9,700.00	9,894.00
	Expenses	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	2,450.00	2,499.00	2,549.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 291	11,590.00	11,774.00	11,960.00	11,960.00	11,960.00	11,960.00	12,199.00	12,443.00
292	Animal Control								
	Personal Services	48,070.00	40,390.00	40,967.00	40,967.00	42,051.00	43,047.00	43,908.00	44,786.00
	Expenses	4,005.00	3,875.00	4,475.00	4,475.00	4,475.00	4,475.00	4,565.00	4,656.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 292	52,075.00	44,265.00	45,442.00	45,442.00	46,526.00	47,522.00	48,473.00	49,442.00
294	Tree Warden								
	Personal Services	2,265.00	2,311.00	2,357.00	2,357.00	2,357.00	2,357.00	2,404.00	2,452.00
	Expenses	35,000.00	35,000.00	35,000.00	35,000.00	35,000.00	35,000.00	35,700.00	36,414.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 294	37,265.00	37,311.00	37,357.00	37,357.00	37,357.00	37,357.00	38,104.00	38,866.00
Total Public Safety		11,033,400.00	11,291,267.00	11,791,059.00	11,673,063.00	12,138,768.00	12,206,253.00	12,450,379.00	12,699,386.00

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	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ
EDUCATION								
300	Westford Public Schools	2.71%	1.63%	3.13%	2.77%	2.00%	2.00%	2.00%
	Operating Budget	61,241,359.00	62,236,867.00	64,187,590.00	63,961,692.00	65,240,926.00	66,545,745.00	67,876,660.00
	TOTAL 300	61,241,359.00	62,236,867.00	64,187,590.00	63,961,692.00	65,240,926.00	66,545,745.00	67,876,660.00
310	Nashoba Tech							
	Personal Services							
	Expenses	1,078,168.00	1,184,421.00	1,295,205.00	1,295,205.00	1,317,871.00	1,340,934.00	1,364,400.00
	Capital							
	TOTAL 310	1,078,168.00	1,184,421.00	1,295,205.00	1,295,205.00	1,317,871.00	1,340,934.00	1,364,400.00
	Total Education	62,319,527.00	63,421,288.00	65,482,795.00	65,256,897.00	66,558,797.00	67,886,679.00	69,241,060.00
								70,622,470.00
PUBLIC WORKS								
405	Director of Public Works							
	Personal Services	307,804.00	247,929.00	258,989.00	258,989.00	258,989.00	258,989.00	264,169.00
	Expenses	500.00	500.00	500.00	500.00	500.00	500.00	510.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 410	308,304.00	248,429.00	259,489.00	259,489.00	259,489.00	259,489.00	264,679.00
410	Engineering Department							
	Personal Services	213,761.00	311,412.00	315,899.00	315,899.00	315,899.00	316,649.00	322,982.00
	Expenses	7,910.00	11,862.00	15,970.00	11,970.00	11,970.00	11,970.00	12,209.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 410	221,671.00	323,274.00	331,869.00	327,869.00	327,869.00	328,619.00	335,191.00
421	Highway Department							
	Personal Services	1,598,974.00	1,637,720.00	1,643,829.00	1,643,829.00	1,650,189.00	1,663,527.00	1,696,798.00
	Expenses	1,104,812.00	1,003,604.00	1,078,643.00	1,018,643.00	1,026,643.00	1,031,943.00	1,052,582.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 421	2,703,786.00	2,641,324.00	2,722,472.00	2,662,472.00	2,676,832.00	2,695,470.00	2,749,380.00
432	Recycling							
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	723,812.00	525,048.00	636,027.00	541,027.00	647,525.00	665,320.00	678,626.00
	Offset/Recycling Revolving	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 432	723,812.00	525,048.00	636,027.00	541,027.00	647,525.00	665,320.00	678,626.00
433	Solid Waste							
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	1,311,405.00	1,440,139.00	1,507,588.00	1,507,588.00	1,565,260.00	1,624,458.00	1,656,947.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 433	1,311,405.00	1,440,139.00	1,507,588.00	1,507,588.00	1,565,260.00	1,624,458.00	1,656,947.00
**	TRASH DISPOSAL FEES ONLY	611,905.00	712,354.00	748,447.00	748,447.00	778,353.00	809,458.00	825,647.00
442	Wastewater Treatment Management							
	Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Expenses	238,648.00	224,917.00	233,930.00	224,430.00	243,404.00	253,350.00	258,417.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL 442	238,648.00	224,917.00	233,930.00	224,430.00	243,404.00	253,350.00	263,585.00

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491 Cemetery Department								
Personal Services	101,505.00	103,691.00	105,159.00	105,159.00	109,715.00	111,211.00	113,435.00	115,704.00
Expenses	38,183.00	35,443.00	36,760.00	36,760.00	38,425.00	41,225.00	42,050.00	42,891.00
Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL 491	139,688.00	139,134.00	141,919.00	141,919.00	148,140.00	152,436.00	155,485.00	158,595.00
Total Public Works	5,647,314.00	5,542,265.00	5,833,294.00	5,664,794.00	5,868,519.00	5,979,142.00	6,098,725.00	6,220,700.00
HEALTH & HUMAN SERVICES								
510 Board of Health								
Personal Services	421,404.00	436,661.00	459,572.00	441,838.00	461,193.00	464,322.00	473,608.00	483,080.00
Expenses	27,180.00	24,500.00	26,900.00	26,900.00	26,900.00	26,900.00	27,438.00	27,987.00
Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL 510	448,584.00	461,161.00	486,472.00	468,738.00	488,093.00	491,222.00	501,046.00	511,067.00
541 Council on Aging								
Personal Services	447,588.00	466,887.00	475,077.00	475,077.00	483,772.00	485,189.00	494,893.00	504,791.00
Expenses	101,000.00	94,000.00	117,000.00	102,900.00	137,575.00	150,075.00	153,077.00	156,139.00
Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL 541	548,588.00	560,887.00	592,077.00	577,977.00	621,347.00	635,264.00	647,970.00	660,930.00
543 Veterans Services								
Personal Services	75,838.00	78,655.00	80,155.00	80,155.00	80,607.00	80,811.00	82,427.00	84,076.00
Expenses	81,900.00	70,500.00	63,100.00	63,100.00	63,600.00	63,600.00	64,872.00	66,169.00
Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL 542	157,738.00	149,155.00	143,255.00	143,255.00	144,207.00	144,411.00	147,299.00	150,245.00
Total Health and Human Services	1,154,910.00	1,171,203.00	1,221,804.00	1,189,970.00	1,253,647.00	1,270,897.00	1,296,315.00	1,322,242.00
CULTURE & RECREATION								
610 Library								
Personal Services	1,391,921.00	1,403,640.00	1,443,974.00	1,443,974.00	1,487,115.00	1,506,149.00	1,536,272.00	1,566,997.00
Expenses	364,550.00	372,658.00	363,246.00	363,246.00	340,246.00	340,246.00	347,051.00	353,992.00
Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL 610	1,756,471.00	1,776,298.00	1,807,220.00	1,807,220.00	1,827,361.00	1,846,395.00	1,883,323.00	1,920,989.00
650 Parks								
Personal Services	247,399.00	255,633.00	262,060.00	262,060.00	264,992.00	267,437.00	272,786.00	278,242.00
Expenses	44,581.00	32,765.00	48,329.00	48,329.00	54,403.00	58,753.00	59,928.00	61,127.00
Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL 650	291,980.00	288,398.00	310,389.00	310,389.00	319,395.00	326,190.00	332,714.00	339,369.00
660 Land Management								
Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Expenses	42,200.00	32,266.00	47,916.00	47,916.00	48,116.00	48,116.00	49,078.00	50,060.00
Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL 660	42,200.00	32,266.00	47,916.00	47,916.00	48,116.00	48,116.00	49,078.00	50,060.00
670 Historical Commission								
Personal Services	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Expenses	11,800.00	12,650.00	15,650.00	11,950.00	11,950.00	11,950.00	12,189.00	12,433.00
Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL 670	11,800.00	12,650.00	15,650.00	11,950.00	11,950.00	11,950.00	12,189.00	12,433.00
Total Culture & Recreation	2,102,451.00	2,109,612.00	2,181,175.00	2,177,475.00	2,206,822.00	2,232,651.00	2,277,304.00	2,322,851.00

TOWN OF WESTFORD									
BUDGET WORKSHEET									
FISCAL 2023									
ANNUAL TOWN MEETING									
June 11, 2022 Annual Town Meeting									
	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	
	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ	
DEBT SERVICE									
710	Debt Service								
	Principal & Interest - Excluded	4,510,020.00	4,570,850.00	4,330,038.00	4,330,038.00	1,486,250.00	1,326,500.00	1,289,250.00	1,262,125.00
	Principal & Interest - Excluded - Estimated Debt	0.00							
	New Center Building		0.00	0.00	0.00	653,200.00	653,200.00	653,200.00	653,200.00
	JV Fletcher Library Expansion		0.00	0.00	0.00	20,000.00	120,000.00	240,000.00	859,100.00
	School Administration Building		0.00	0.00	0.00	355,000.00	355,000.00	355,000.00	355,000.00
	Blanchard Middle School Roof (MSBA)		0.00	0.00	0.00	248,500.00	248,500.00	248,500.00	248,500.00
	Principal & Interest - Non-Excluded	1,170,129.00	1,135,856.00	1,267,460.00	1,267,460.00	1,186,645.00	1,029,776.00	983,747.00	952,178.00
	Principal & Interest - Non-Excluded - Estimated Debt								
	Abbot Roof	191,638.00	124,250.00						
	Roadway Improvements	60,313.00	60,313.00	60,313.00	60,313.00	60,313.00	60,313.00	60,313.00	60,313.00
	Oak Hill, Plain Road, Moore Rd		81,925.00	108,015.00	108,015.00	269,090.00	269,090.00	269,090.00	269,090.00
	TSSTF Access Controls (\$500k)	61,000.00	69,540.00	69,540.00	69,540.00	69,540.00	69,540.00	69,540.00	69,540.00
	TSSTF Communication (\$106,704)	23,902.00	24,640.00	0.00	0.00	0.00	0.00	0.00	0.00
	Carlisle Road Sidewalk / Pedestrian Safety	11,000.00	53,680.00	53,680.00	53,680.00	53,680.00	53,680.00	53,680.00	53,680.00
	Fire Truck			94,846.00	94,846.00	94,846.00	94,846.00	94,846.00	94,846.00
	Pine Grove Cemetery			0.00	0.00	0.00	0.00	0.00	0.00
	Dispatch Fully Digital Radio			126,880.00	126,880.00	126,880.00	126,880.00	126,880.00	126,880.00
	Plain Road Phase 2 Sidewalk Construction			47,570.00	47,570.00	47,570.00	47,570.00	47,570.00	47,570.00
	Senior Center HVAC Replacement			71,000.00	71,000.00	71,000.00	71,000.00	71,000.00	71,000.00
	Short Term Interest	40,000.00	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00	43,300.00
	TOTAL 710	6,076,950.00	6,164,354.00	6,272,642.00	6,272,642.00	4,785,814.00	4,569,195.00	4,605,916.00	5,166,322.00
	Total Debt Service	6,076,950.00	6,164,354.00	6,272,642.00	6,272,642.00	4,785,814.00	4,569,195.00	4,605,916.00	5,166,322.00
UNCLASSIFIED									
940	Otherwise Unclassified								
	Water Direct/Indirect Costs	(575,652.00)	(467,329.00)	(409,344.00)	(409,344.00)	(409,344.00)	(409,344.00)	(413,437.00)	(417,571.00)
	Recreation Direct/Indirect Costs	(108,049.00)	(140,130.00)	(159,575.00)	(159,575.00)	(159,575.00)	(159,575.00)	(161,171.00)	(162,783.00)
	Ambulance Direct/Indirect Costs	(318,383.00)	(437,596.00)	(315,876.00)	(315,876.00)	(315,876.00)	(315,876.00)	(319,035.00)	(322,225.00)
	Stormwater Direct/Indirect Costs	(393,964.00)	(430,908.00)	(530,840.00)	(530,840.00)	(526,120.00)	(519,915.00)	(525,114.00)	(530,365.00)
	TOTAL 940	(1,396,048.00)	(1,475,963.00)	(1,415,635.00)	(1,415,635.00)	(1,410,915.00)	(1,404,710.00)	(1,418,757.00)	(1,432,944.00)
945	Employee Benefits & Miscellaneous								
	Pension Assessment	5,473,719.00	5,950,276.00	6,263,082.00	6,263,082.00	6,726,550.00	7,224,315.00	7,758,914.00	8,333,074.00
	Military Pension Assessment	1,783.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Unemployment Insurance	80,000.00	125,000.00	135,000.00	135,000.00	140,000.00	147,000.00	154,350.00	162,068.00
	Group Health Insurance	11,137,158.00	11,759,178.00	12,504,654.00	1,388,094.00	1,497,603.00	1,615,873.00	1,703,189.00	1,787,267.00
	Medicare Contribution	1,020,000.00	1,030,000.00	1,050,000.00	1,050,000.00	1,070,000.00	1,090,000.00	1,122,700.00	1,156,381.00
	Accumulated Sick Time	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00
	Senior Tax Rebate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	Comprehensive Insurance	949,550.00	1,029,293.00	1,110,036.00	1,110,036.00	1,164,538.00	1,221,764.00	1,282,852.00	1,346,995.00
	TOTAL 945	18,712,210.00	19,943,747.00	21,112,772.00	9,996,212.00	10,648,691.00	11,348,952.00	12,072,005.00	12,835,785.00
990	Transfers to Trust								
	Health Insurance				10,277,400.00	10,907,528.00	11,678,629.00	12,362,073.00	13,270,838.00
	OPEB Expenses	1,218,957.00	680,957.00	1,186,661.00	919,661.00	1,355,532.00	1,543,827.00	1,670,208.00	1,806,930.00
	TOTAL 990	1,218,957.00	680,957.00	1,186,661.00	11,197,061.00	12,263,060.00	13,222,456.00	14,032,281.00	15,077,768.00
	Total Unclassified	18,535,119.00	19,148,741.00	20,883,798.00	19,777,638.00	21,500,836.00	23,166,698.00	24,685,529.00	26,480,609.00
	Total General Fund	111,386,796.00	113,176,297.00	118,484,498.00	116,766,214.00	119,509,650.00	122,799,849.00	126,250,830.00	130,528,884.00

TOWN OF WESTFORD								
BUDGET WORKSHEET								
FISCAL 2023								
ANNUAL TOWN MEETING								
June 11, 2022 Annual Town Meeting								
	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027
	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ
240	Community Preservation Fund							
	Personal Services	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00
	Expenses	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
	Principal & Interest	792,327.00	820,406.00	1,064,350.00	1,064,350.00	1,151,128.00	1,145,915.00	1,127,554.00
	TOTAL COMMUNITY PRESERVATION FUND	807,327.00	835,406.00	1,079,350.00	1,079,350.00	1,166,128.00	1,160,915.00	1,142,554.00
	Total Community Preservation Fund	807,327.00	835,406.00	1,079,350.00	1,079,350.00	1,166,128.00	1,160,915.00	1,142,554.00
WATER ENTERPRISE FUND								
600	Water Enterprise							
	Personal Services	1,219,621.00	1,247,414.00	1,269,749.00	1,269,749.00	1,294,128.00	1,319,391.00	1,345,779.00
	Expenses	1,682,720.00	1,570,768.00	1,643,194.00	1,636,319.00	1,643,194.00	1,643,194.00	1,676,058.00
	Reserve Fund	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00
	Debt Service	1,515,001.00	1,587,804.00	1,483,157.00	1,483,157.00	1,209,861.00	1,420,404.00	1,250,337.00
	TOTAL WATER ENTERPRISE	4,667,342.00	4,655,986.00	4,646,100.00	4,639,225.00	4,397,183.00	4,632,989.00	4,522,174.00
	Total Water Enterprise Fund	4,667,342.00	4,655,986.00	4,646,100.00	4,639,225.00	4,397,183.00	4,632,989.00	4,522,174.00
RECREATION ENTERPRISE FUND								
630	Recreation Enterprise							
	Personal Services	1,131,798.00	1,126,216.00	1,057,621.00	1,057,621.00	1,093,017.00	1,133,985.00	1,156,665.00
	Expenses	275,455.00	303,780.00	299,184.00	299,184.00	314,560.00	324,335.00	330,822.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL RECREATION ENTERPRISE	1,407,253.00	1,429,996.00	1,356,805.00	1,356,805.00	1,407,577.00	1,458,320.00	1,487,487.00
	Total Recreation Enterprise Fund	1,407,253.00	1,429,996.00	1,356,805.00	1,356,805.00	1,407,577.00	1,458,320.00	1,487,487.00
AMBULANCE ENTERPRISE FUND								
640	Ambulance Enterprise							
	Personal Services	821,523.00	865,768.00	921,470.00	921,470.00	952,098.00	960,698.00	979,912.00
	Expenses	540,555.00	650,556.00	545,724.00	543,474.00	549,657.00	555,962.00	567,081.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL AMBULANCE ENTERPRISE	1,362,078.00	1,516,324.00	1,467,194.00	1,464,944.00	1,501,755.00	1,516,660.00	1,546,993.00
	Total Ambulance Enterprise Fund	1,362,078.00	1,516,324.00	1,467,194.00	1,464,944.00	1,501,755.00	1,516,660.00	1,546,993.00
STORMWATER ENTERPRISE FUND								
650	Stormwater Enterprise							
	Personal Services	93,564.00	135,190.00	143,052.00	143,052.00	144,856.00	145,971.00	148,890.00
	Expenses	862,440.00	913,648.00	967,580.00	967,580.00	962,860.00	956,655.00	975,788.00
	Principal & Interest	294,134.00	160,824.00	152,100.00	152,100.00	375,800.00	510,760.00	762,002.00
	Capital	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL STORMWATER ENTERPRISE	1,250,138.00	1,209,662.00	1,262,732.00	1,262,732.00	1,483,516.00	1,613,386.00	1,886,680.00
	Total Stormwater Enterprise Fund	1,250,138.00	1,209,662.00	1,262,732.00	1,262,732.00	1,483,516.00	1,613,386.00	1,886,680.00

TOWN OF WESTFORD								
BUDGET WORKSHEET								
FISCAL 2023								
ANNUAL TOWN MEETING								
June 11, 2022 Annual Town Meeting								
	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027
	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ
APPROPRIATION SUMMARY -								
GENERAL GOVERNMENT	4,517,125.00	4,327,567.00	4,817,931.00	4,753,735.00	5,196,447.00	5,488,334.00	5,595,602.00	5,694,304.00
PUBLIC SAFETY	11,033,400.00	11,291,267.00	11,791,059.00	11,673,063.00	12,138,768.00	12,206,253.00	12,450,379.00	12,699,386.00
EDUCATION	62,319,527.00	63,421,288.00	65,482,795.00	65,256,897.00	66,558,797.00	67,886,679.00	69,241,060.00	70,622,470.00
PUBLIC WORKS	5,647,314.00	5,542,265.00	5,833,294.00	5,664,794.00	5,868,519.00	5,979,142.00	6,098,725.00	6,220,700.00
HEALTH & HUMAN SERVICES	1,154,910.00	1,171,203.00	1,221,804.00	1,189,970.00	1,253,647.00	1,270,897.00	1,296,315.00	1,322,242.00
CULTURE & RECREATION	2,102,451.00	2,109,612.00	2,181,175.00	2,177,475.00	2,206,822.00	2,232,651.00	2,277,304.00	2,322,851.00
DEBT SERVICE	6,076,950.00	6,164,354.00	6,272,642.00	6,272,642.00	4,785,814.00	4,569,195.00	4,605,916.00	5,166,322.00
UNCLASSIFIED	18,535,119.00	19,148,741.00	20,883,798.00	19,777,638.00	21,500,836.00	23,166,698.00	24,685,529.00	26,480,609.00
COMMUNITY PRESERVATION FUND	807,327.00	835,406.00	1,079,350.00	1,079,350.00	1,166,128.00	1,160,915.00	1,142,554.00	1,121,262.00
WATER ENTERPRISE FUND	4,667,342.00	4,655,986.00	4,646,100.00	4,639,225.00	4,397,183.00	4,632,989.00	4,522,174.00	4,518,614.00
RECREATION ENTERPRISE FUND	1,407,253.00	1,429,996.00	1,356,805.00	1,356,805.00	1,407,577.00	1,458,320.00	1,487,487.00	1,502,362.00
AMBULANCE ENTERPRISE FUND	1,362,078.00	1,516,324.00	1,467,194.00	1,464,944.00	1,501,755.00	1,516,660.00	1,546,993.00	1,562,463.00
STORMWATER ENTERPRISE FUND	1,250,138.00	1,209,662.00	1,262,732.00	1,262,732.00	1,483,516.00	1,613,386.00	1,886,680.00	1,982,943.00
TOTAL OPERATING BUDGET	120,880,934.00	122,823,671.00	128,296,679.00	126,569,270.00	129,465,809.00	133,182,119.00	136,836,718.00	141,216,528.00

TOWN OF WESTFORD									
BUDGET WORKSHEET									
FISCAL 2023									
ANNUAL TOWN MEETING									
June 11, 2022 Annual Town Meeting									
	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	
	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ	
Art 14	CAPITAL PLAN	987,713.00	1,048,857.48	1,500,000.00	1,541,796.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00
	Snow & Ice Deficit	0.00	144,202.00	400,000.00	234,223.00	400,000.00	400,000.00	400,000.00	400,000.00
	Perchlorate	55,000.00	102,000.00	110,000.00	45,000.00	110,000.00	110,000.00	110,000.00	110,000.00
June 20, 2020 ATM									
	Article 6: Capital Funded Through Completed Projects	133,532.00							
	Article 7: Sale of Lots - Cemetery Design	30,000.00							
	Article 9: Community Preservation Committee	1,221,023.00							
	Article 14: Appropriate from Water OPEB for current retirees	21,682.00							
October 17, 2020 STM									
	Article 3 - Budget Supplementals / Reductions								
	Treasurer/Collector	(15,000.00)							
	Technology	(36,000.00)							
	Town Clerk	(17,000.00)							
	Public Buildings	(8,000.00)							
	Building Department	(18,000.00)							
	Department of Public Works	(65,000.00)							
	Library	(14,000.00)							
	Debt Service	(125,000.00)							
	Health Insurance	(217,436.00)							
	Article 4: Perchlorate	55,000.00							
	Article 6: General Fund Capital	255,000.00							
	Article 6: Water Capital	897,000.00							
	Article 12: Beaver Brook Non-Participating Costs	75,000.00							
June 12, 2021 ATM									
	Appropriate from Water OPEB for current retirees		29,511.00						
	Capital Funded Through Completed Projects		123,736.52						
	Water Enterprise Capital		45,000.00						
	Ambulance Enterprise Capital		389,000.00						
	Capital Stabilization Appropriation		40,000.00	40,000.00	80,000.00				
	Sale of Cemetery Lots		157,000.00						
	FY22 Capital: Stormwater Enterprise Capital (No retained earnings)		45,000.00						
	Community Preservation Committee		2,212,504.00						
October 18, 2021 STM									
	Article 1 - Budget Supplemental - Treasurer/Collector/Fire PS		165,230.00						
	Article 1 - Budget Supplemental - Ambulance PS		24,889.00						
	Article 2 - Capital - Free Cash		290,000.00						
	Article 2 - Capital - Water Ent. Depot Well Design		25,000.00						
	Article 2 - Capital Stabilization Appropriation 63 Main		470,000.00						
	Article 6 - Energy Management Contract		75,000.00						
	Article 7 - Authorize Byrne Place Extension Betterment		39,000.00						
2022 ATM									
	Appropriate from Water OPEB for current retirees			33,448.00	33,448.00				
	OPEB Appropriation				0.00				
	Water Enterprise Capital				425,000.00				
	Ambulance Enterprise Capital				24,000.00				
	Fire Training Facility				580,000.00				
	Community Preservation Projects				1,150,386.00				
TOTAL OTHER ARTICLES		2,227,801.00	4,377,072.52	583,448.00	2,572,057.00	510,000.00	510,000.00	510,000.00	510,000.00

TOWN OF WESTFORD								
BUDGET WORKSHEET								
FISCAL 2023								
ANNUAL TOWN MEETING								
June 11, 2022 Annual Town Meeting	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027
	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ
OTHER AMOUNTS TO BE RAISED:								
Amounts Certified Tax Title Purposes	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Unprovided Debt & Interest Charges	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Allow Abate & Exemp Deficits-Pr Yr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Cherry Sheet Offsets-Res Dir Exp	491,868.00	483,202.00	488,034.00	449,384.00	453,878.00	458,417.00	463,001.00	463,001.00
Dispatch State Grant Deficit	62.75	326.21	0.00	0.00	0.00	0.00	0.00	0.00
Revenue Deficit-Prior Year	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Recreation Revenue COVID-19 Deficit	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Authorized deferral of teachers' pay	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Snow & Ice Deficit-Prior Year	110,460.06	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Other-School Choice/Charter	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Appropriation Deficits-Prior Year Abbot Oil Spill	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Other Amounts to be Raised	602,390.81	483,528.21	488,034.00	449,384.00	453,878.00	458,417.00	463,001.00	463,001.00
State and City Cherry Sheet Charges	636,248.00	805,482.00	825,620.00	580,275.00	846,260.00	867,416.00	889,102.00	911,330.00
<i>(net of pr yr underest)</i>								
Allow Abate & Exempt (Overlay)	482,826.34	542,336.08	540,000.00	526,095.00	555,000.00	570,000.00	585,000.00	600,000.00
TOTAL AMOUNT TO BE RAISED	125,817,913.15	130,080,947.29	132,233,781.00	132,238,877.00	133,330,947.00	137,087,952.00	140,783,821.00	145,200,859.00
LESS REVENUE/AVAILABLE FUNDS:								
Tax Revenue	85,181,353.49	88,115,909.60	90,750,486.63	90,750,486.63	93,727,231.44	96,641,965.68	99,773,184.82	103,489,840.69
Local Revenue	7,956,259.99	7,738,423.76	7,863,084.98	8,274,910.83	6,773,007.00	6,939,943.00	7,111,043.00	7,286,409.00
State Aid	20,122,029.00	20,270,627.00	20,473,333.00	20,414,991.00	20,619,141.00	20,761,002.00	20,944,785.00	20,960,901.00
Cherry Sheet Overestimates-Pr Yr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Free Cash-Appropriations from	1,427,713.00	2,374,289.48	2,050,000.00	1,901,019.00	2,010,000.00	2,010,000.00	2,010,000.00	2,010,000.00
Free Cash-Offset Tax Rate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Available Funds	2,753,265.86	3,449,248.45	1,116,026.54	2,949,412.54	1,166,753.44	1,160,915.00	1,142,554.00	1,121,262.00
Enterprise Revenue/Enterprise Free Cash	8,024,580.00	8,132,449.00	7,480,932.00	7,948,057.00	7,441,299.00	7,806,975.00	7,988,954.00	8,081,657.00
Teacher's Pay Def-Offset Tax Rate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL REVENUE/AVAILABLE FDS	125,465,201.34	130,080,947.29	129,733,863.15	132,238,877.00	131,737,431.88	135,320,800.68	138,970,520.82	142,950,069.69
FREE CASH/AVAILABLE FUND								
TO BALANCE BUDGET	(352,711.81)	0.00	(2,499,917.85)	(0.00)	(1,593,515.12)	(1,767,151.32)	(1,813,300.18)	(2,250,789.31)
BUDGET PROJECTION DETAIL:								
OTHER AMOUNTS TO BE RAISED:								
STATE & COUNTY ASSESSMENTS:								
	Final Budget	Final Budget		Governor's Budget				
County Tax Assessment/Special Education charges against receipts	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00
Special Education Ch 71	15,736.00	41,241.00	42,272.00	0.00	43,329.00	44,412.00	45,522.00	46,660.00
Mosquito Control	105,446.00	107,670.00	110,362.00	110,366.00	113,121.00	115,949.00	118,848.00	121,819.00
Air Pollution Control District	8,862.00	8,952.00	9,176.00	9,056.00	9,405.00	9,640.00	9,881.00	10,128.00
Regional Transit Authority	176,080.00	180,482.00	184,994.00	180,482.00	189,619.00	194,359.00	199,218.00	204,198.00
MBTA	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Registry MV-Non-Renewal Surcharge	11,980.00	11,980.00	12,280.00	6,340.00	12,587.00	12,902.00	13,225.00	13,556.00
School Choice Sending Tuition	74,895.00	184,409.00	189,019.00	133,719.00	193,744.00	198,588.00	203,553.00	208,642.00
Charter School Sending Tuition	243,249.00	270,748.00	277,517.00	140,312.00	284,455.00	291,566.00	298,855.00	306,326.00
Total	636,248.00	805,482.00	825,620.00	580,275.00	846,260.00	867,416.00	889,102.00	911,330.00

TOWN OF WESTFORD								
BUDGET WORKSHEET								
FISCAL 2023								
ANNUAL TOWN MEETING								
June 11, 2022 Annual Town Meeting								
	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027
	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ
PRIOR YEAR UNDERESTIMATES:								
Registry MV-Non-Renewal Surcharge								
Special Education								
MBTA								
Mosquito Control Projects								
	0.00							
OFFSET ITEMS-RESERVE DIRECT EXPENDITURE:								
Public Library	28,783.00	39,438.00	39,832.00	39,594.00	39,990.00	40,390.00	40,794.00	40,794.00
School Lunch Program	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
School Choice Receiving Tuitions	463,085.00	443,764.00	448,202.00	409,790.00	413,888.00	418,027.00	422,207.00	422,207.00
Total	491,868.00	483,202.00	488,034.00	449,384.00	453,878.00	458,417.00	463,001.00	463,001.00
BUDGET PROJECTION DETAIL:								
REVENUES/AVAILABLE FUNDS:								
TAX REVENUE:								
Tax Base	78,898,206.00	82,208,606.00	85,134,705.00	85,134,705.00	88,063,072.63	90,964,649.44	93,938,765.68	96,987,234.82
Prop 2 1/2% Limit	1,972,534.00	2,055,215.00	2,128,367.63	2,128,367.63	2,201,576.82	2,274,116.24	2,348,469.14	2,424,680.87
New Growth Preliminary Estimate Pending DOR certification	1,334,726.00	870,884.00	800,000.00	800,000.00	700,000.00	700,000.00	700,000.00	700,000.00
Overrides	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Debt Exclusions	2,997,311.00	2,993,991.00	2,687,414.00	2,687,414.00	1,485,882.00	1,326,500.00	1,289,250.00	1,262,125.00
Debt Exclusions Unauthorized	0.00	0.00	0.00	0.00	1,276,700.00	1,376,700.00	1,496,700.00	2,115,800.00
Capital Outlay Exclusions/Amended Growth	3,140.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Excess Levy Capacity	(24,563.51)	(12,786.40)	0.00	0.00	0.00	0.00	0.00	0.00
	85,181,353.49	88,115,909.60	90,750,486.63	90,750,486.63	93,727,231.44	96,641,965.68	99,773,184.82	103,489,840.69
LOCAL REVENUE:								
Motor Vehicle Excise	3,607,964.00	3,676,792.00	3,768,712.00	3,768,712.00	3,862,930.00	3,959,503.00	4,058,491.00	4,159,953.00
MealsExcise	485,000.00	400,000.00	410,000.00	545,000.00	558,625.00	572,591.00	586,906.00	601,579.00
Hotel Excise	250,000.00	188,462.64	193,174.00	470,000.00	481,750.00	493,794.00	506,139.00	518,792.00
Penalties & Interest on Taxes & Excise	230,000.00	200,637.00	205,653.00	205,653.00	210,794.00	216,064.00	221,466.00	227,003.00
Payments in Lieu of Taxes	66,625.00	66,625.00	68,291.00	68,291.00	69,998.00	71,748.00	73,542.00	75,381.00
Fees	297,000.00	297,000.00	304,425.00	304,425.00	312,036.00	319,837.00	327,833.00	336,029.00
Rentals	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Departmental Revenue-Cemeteries	30,000.00	30,000.00	30,750.00	30,750.00	31,519.00	32,307.00	33,115.00	33,943.00
Other Departmental Revenue	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Licenses & Permits	950,000.00	900,000.00	922,500.00	922,500.00	945,563.00	969,202.00	993,432.00	1,018,268.00
Special Assessments	4,608.41	4,724.00	4,842.00	4,841.85	4,963.00	5,087.00	5,214.00	5,344.00
Fines & Forfeits	50,000.00	40,000.00	41,000.00	41,000.00	42,025.00	43,076.00	44,153.00	45,257.00
Investment Income	123,000.00	70,000.00	71,750.00	71,750.00	73,544.00	75,383.00	77,268.00	79,200.00
Investment Income MSBA Reimbursement	188,550.58	121,106.12	24,844.98	24,844.98	0.00	0.00	0.00	0.00
Miscellaneous Recurring-MSBA Amortization	1,502,104.00	1,569,586.00	1,639,933.00	1,639,933.00	0.00	0.00	0.00	0.00
Nashoba Tech SRO	96,716.00	98,799.00	102,518.00	102,518.00	104,568.00	106,659.00	108,792.00	110,968.00
Medicare reimbursement	74,692.00	74,692.00	74,692.00	74,692.00	74,692.00	74,692.00	74,692.00	40,000.00
TOTAL LOCAL REVENUE	7,956,259.99	7,738,423.76	7,863,084.98	8,274,910.83	6,773,007.00	6,939,943.00	7,111,043.00	7,286,409.00
BUDGET PROJECTION DETAIL:								
REVENUES/AVAILABLE FUNDS:								

TOWN OF WESTFORD								
BUDGET WORKSHEET								
FISCAL 2023								
ANNUAL TOWN MEETING								
June 11, 2022 Annual Town Meeting								
	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027
	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ
STATE AID:	Final Budget	Final Budget	Projection	Governor's Budget	Level State Aid	Level State Aid	Level State Aid	Level State Aid
Chapter 70	17,144,235.00	17,281,815.00	17,454,633.00	17,416,545.00	17,590,710.00	17,766,617.00	17,944,283.00	17,944,283.00
School Transportation Programs								
School Construction	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Tuition of State Wards	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Unrestricted Aid	2,256,711.00	2,335,696.00	2,359,053.00	2,398,760.00	2,422,748.00	2,382,644.00	2,382,644.00	2,398,760.00
Annual Formula Local Aid	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Additional Assistance/Rev from Meals Tax Inc	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Highway Fund/Hold Harmless Supplemental/Rev from Rooms Tax Inc	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Police Career Incentive(Quinn Bill)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Veterans' Benefits	28,307.00	47,041.00	47,511.00	19,479.00	19,674.00	19,871.00	20,070.00	20,070.00
Exempt: Vets, Blind, Surv Spouses	126,693.00	105,720.00	106,777.00	105,508.00	106,563.00	107,629.00	108,705.00	108,705.00
Exemptions: Elderly	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
State-Owned Land	240.00	269.00	272.00	270.00	273.00	276.00	279.00	279.00
Housing Supply Incentive Program	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Charter Tuition Reimbursement	73,975.00	16,884.00	17,053.00	25,045.00	25,295.00	25,548.00	25,803.00	25,803.00
Charter School Capital Facility Reimbursement	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
OFFSET ITEMS-RESERVE FOR DIRECT EXPENDITURE: Public Libr	28,783.00	39,438.00	39,832.00	39,594.00	39,990.00	40,390.00	40,794.00	40,794.00
School Lunch Programs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
School Choice Receiving Tuition	463,085.00	443,764.00	448,202.00	409,790.00	413,888.00	418,027.00	422,207.00	422,207.00
TOTAL STATE AID	20,122,029.00	20,270,627.00	20,473,333.00	20,414,991.00	20,619,141.00	20,761,002.00	20,944,785.00	20,960,901.00
FREE CASH-APPROP FROM:								
Capital	987,713.00	1,048,857.48	1,500,000.00	1,541,796.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00
Article 3: Snow & Ice Deficit		144,202.00	400,000.00	234,223.00	400,000.00	400,000.00	400,000.00	400,000.00
Perchlorate	55,000.00	102,000.00	110,000.00	45,000.00	110,000.00	110,000.00	110,000.00	110,000.00
October, 2020 STM								
Article 4: Perchlorate	55,000.00							
Article 6: General Fund Capital	255,000.00							
Article 6: Capital Stabilization Fund Appropriation	0.00	40,000.00	40,000.00	80,000.00				
Article 12: Beaver Brook Non-Participating Costs	75,000.00							
October 18, 2021 STM								
Article 2 - Budget Supplemental - Treasurer/Collector		165,230.00						
Article 4 - Capital - General Fund		290,000.00						
Article 4 - Capital Stabilization Fund		470,000.00						
Article 8 - Energy Management Contract		75,000.00						
Article 7 - Authorize Byrne Place Extension Betterment		39,000.00						
June 11, 2022 ATM								
OPEB Appropriation - Free Cash				0.00				
BUDGET PROJECTION DETAIL:	1,427,713.00	2,374,289.48	2,050,000.00	1,901,019.00	2,010,000.00	2,010,000.00	2,010,000.00	2,010,000.00

TOWN OF WESTFORD								
BUDGET WORKSHEET								
FISCAL 2023								
ANNUAI TOWN MEETING								
June 11, 2022 Annual Town Meeting								
	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027
	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ
REVENUES/AVAILABLE FUNDS:								
Premium on BANS/Bonds Non-Exempt	1,097.37	817.49	537.60	537.60	257.71	0.00	0.00	0.00
Sewer Extension Bond Issue Close out to offset Capital								
Community Housing Reserve/Historic Reserve								
Community Preservation Fund STM Undesignated Fund Balance								
Receipts Reserved for Appropriation -MD&B Settlement Perchlorate								
Receipts Reserved for Appropriation - Sale of 63 Main Street								
Insurance Receipts Reserved								
Highway Chapter 90								
Receipts Reserved for Appropriation - Wetlands								
Recycling Revolving Revenue								
Parks & Grounds Revolving Revenue								
Senior Center Fitness Room Revolving Fund	3,000.00	3,000.00		3,000.00				
Board of Health Immunization Revolving Fund								
Receipts Reserved for Appropriation								
Sale of Cemetery Lots Receipts Reserved	30,000.00	157,000.00						
Appropriation from Available Funds -American Rescue Plan Act		0.00						
Appropriation from Available Funds -Stabilization Fund	475,000.00							
Appropriation from Available Funds - Insurance Recovery								
Appropriation from Available Funds - School Lunch								
Appropriation from Available Funds - Capital Projects	133,532.00	123,736.52						
Appropriation from Available Funds - Receipts Reserved								
Appropriation from Available Funds - Federal Grant (ERRP)								
Appropriation from Available Funds - Unused Premium on Debt								
Appropriation from Available Funds - Water Enterprise Capital Projects								
Appropriation from Available Funds - Premiums								
Fund Balance Designated for Debt Exclusion Reduction(Pr Yr Approp DECredit)								
Appropriation Transfers FY09 + 30K Permitting PS to Exp								
Stabilization Fund (appropriations from)								
Cemetery Trust Fund Inc Exp Tr(Rec Res Approp-Highway FY11)								
Conservation Fund								
Overlay Surplus	50,000.00	80,000.00		100,000.00				
Water OPEB Stabilization	21,682.00	29,511.00	33,448.00	33,448.00				
Appropriation to Health Insurance Trust								
Capital Stabilization Fd				580,000.00				
Community Preservation Fund ATM Revenues/Undesignated/Other	2,028,350.00	3,047,910.00	1,079,350.00	2,229,736.00	1,166,128.00	1,160,915.00	1,142,554.00	1,121,262.00
Fund Balance Designated for Debt Service(Premiums Exempt & Non-Ex	10,604.49	7,273.44	2,690.94	2,690.94	367.73	0.00	0.00	0.00
Community Preservation Funds Gift Account(Offset to undes approp)								
TOTAL OTHER REVENUES/AVAILABLE FUNDS	2,753,265.86	3,449,248.45	1,116,026.54	2,949,412.54	1,166,753.44	1,160,915.00	1,142,554.00	1,121,262.00
Water Enterprise Revenue	4,344,250.00	4,399,047.00	4,646,100.00	4,120,320.00	4,397,183.00	4,632,989.00	4,522,174.00	4,518,614.00
Water Enterprise Retained Earnings	1,220,092.00	326,939.00	0.00	943,905.00	0.00	0.00	0.00	0.00
Total Water Enterprise Revenue	5,564,342.00	4,725,986.00	4,646,100.00	5,064,225.00	4,397,183.00	4,632,989.00	4,522,174.00	4,518,614.00
Recreation Revenue	810,100.00	1,280,100.00	1,247,100.00	1,247,100.00	1,260,600.00	1,260,600.00	1,280,100.00	1,280,100.00
Recreation Enterprise Retained Earnings	75,000.00	0.00	75,000.00	75,000.00	0.00	0.00	0.00	0.00
Total Recreation Enterprise Revenue	885,100.00	1,280,100.00	1,322,100.00	1,322,100.00	1,260,600.00	1,260,600.00	1,280,100.00	1,280,100.00
Ambulance Revenue	875,000.00	850,000.00						
Ambulance Enterprise Retained Earnings	50,000.00	413,889.00	0.00	49,000.00	50,000.00	50,000.00	50,000.00	50,000.00
Total Ambulance Enterprise Revenue	925,000.00	1,263,889.00	850,000.00	899,000.00	900,000.00	900,000.00	900,000.00	900,000.00
Stormwater Revenue	650,138.00	862,474.00	662,732.00	662,732.00	883,516.00	1,013,386.00	1,286,680.00	1,382,943.00
Stormwater Enterprise Retained Earnings	0.00							
Total Stormwater Enterprise Revenue	650,138.00	862,474.00	662,732.00	662,732.00	883,516.00	1,013,386.00	1,286,680.00	1,382,943.00

TOWN OF WESTFORD								
BUDGET WORKSHEET								
FISCAL 2023								
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June 11, 2022 Annual Town Meeting								
	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027
	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ
FINANCIAL PROJECTION SUMMARY:								
EXPENDITURES:								
GENERAL GOVERNMENT	4,517,125.00	4,327,567.00	4,817,931.00	4,753,735.00	5,196,447.00	5,488,334.00	5,595,602.00	5,694,304.00
PUBLIC SAFETY	11,033,400.00	11,291,267.00	11,791,059.00	11,673,063.00	12,138,768.00	12,206,253.00	12,450,379.00	12,699,386.00
EDUCATION	62,319,527.00	63,421,288.00	65,482,795.00	65,256,897.00	66,558,797.00	67,886,679.00	69,241,060.00	70,622,470.00
PUBLIC WORKS	5,647,314.00	5,542,265.00	5,833,294.00	5,664,794.00	5,868,519.00	5,979,142.00	6,098,725.00	6,220,700.00
HEALTH & HUMAN SERVICES	1,154,910.00	1,171,203.00	1,221,804.00	1,189,970.00	1,253,647.00	1,270,897.00	1,296,315.00	1,322,242.00
CULTURE & RECREATION	2,102,451.00	2,109,612.00	2,181,175.00	2,177,475.00	2,206,822.00	2,232,651.00	2,277,304.00	2,322,851.00
DEBT SERVICE	6,076,950.00	6,164,354.00	6,272,642.00	6,272,642.00	4,785,814.00	4,569,195.00	4,605,916.00	5,166,322.00
UNCLASSIFIED	18,535,119.00	19,148,741.00	20,883,798.00	19,777,638.00	21,500,836.00	23,166,698.00	24,685,529.00	26,480,609.00
RESERVE FUND TRANSFERS TO CAPITAL/SPECIAL ARTICLES								
COMMUNITY PRESERVATION FUND	807,327.00	835,406.00	1,079,350.00	1,079,350.00	1,166,128.00	1,160,915.00	1,142,554.00	1,121,262.00
WATER ENTERPRISE FUND	4,667,342.00	4,655,986.00	4,646,100.00	4,639,225.00	4,397,183.00	4,632,989.00	4,522,174.00	4,518,614.00
RECREATION ENTERPRISE FUND	1,407,253.00	1,429,996.00	1,356,805.00	1,356,805.00	1,407,577.00	1,458,320.00	1,487,487.00	1,502,362.00
AMBULANCE ENTERPRISE FUND	1,362,078.00	1,516,324.00	1,467,194.00	1,464,944.00	1,501,755.00	1,516,660.00	1,546,993.00	1,562,463.00
STORMWATER ENTERPRISE FUND	1,250,138.00	1,209,662.00	1,262,732.00	1,262,732.00	1,483,516.00	1,613,386.00	1,886,680.00	1,982,943.00
TOTAL OPERATING BUDGET	120,880,934.00	122,823,671.00	128,296,679.00	126,569,270.00	129,465,809.00	133,182,119.00	136,836,718.00	141,216,528.00
CAPITAL PLAN	987,713.00	1,048,857.48	1,500,000.00	1,541,796.00	1,500,000.00	1,500,000.00	1,500,000.00	1,500,000.00
OTHER ARTICLES	2,227,801.00	4,377,072.52	583,448.00	2,572,057.00	510,000.00	510,000.00	510,000.00	510,000.00
OTHER AMTS TO BE RAISED	602,390.81	483,528.21	488,034.00	449,384.00	453,878.00	458,417.00	463,001.00	463,001.00
STATE & CNTY CHERRY SHT CHGS	636,248.00	805,482.00	825,620.00	580,275.00	846,260.00	867,416.00	889,102.00	911,330.00
ALLOW FOR ABATE & EXEMPT	482,826.34	542,336.08	540,000.00	526,095.00	555,000.00	570,000.00	585,000.00	600,000.00
TOTAL EXPENDITURES	125,817,913.15	130,080,947.29	132,233,781.00	132,238,877.00	133,330,947.00	137,087,952.00	140,783,821.00	145,200,859.00
REVENUES:								
Tax Revenue	85,181,353.49	88,115,909.60	90,750,486.63	90,750,486.63	93,727,231.44	96,641,965.68	99,773,184.82	103,489,840.69
Local Revenue	7,956,259.99	7,738,423.76	7,863,084.98	8,274,910.83	6,773,007.00	6,939,943.00	7,111,043.00	7,286,409.00
State Aid	20,122,029.00	20,270,627.00	20,473,333.00	20,414,991.00	20,619,141.00	20,761,002.00	20,944,785.00	20,960,901.00
Cherry Sheet Overest Pr Yr	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Free Cash-Approp From	1,427,713.00	2,374,289.48	2,050,000.00	1,901,019.00	2,010,000.00	2,010,000.00	2,010,000.00	2,010,000.00
FREE CASH-OFFSET TAX RATE	352,711.81	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Available Funds	2,753,265.86	3,449,248.45	1,116,026.54	2,949,412.54	1,166,753.44	1,160,915.00	1,142,554.00	1,121,262.00
Enterprise Revenue	8,024,580.00	8,132,449.00	7,480,932.00	7,948,057.00	7,441,299.00	7,806,975.00	7,988,954.00	8,081,657.00
Teacher's Pay Defferal-Offset Tax Rate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TOTAL REVENUE	125,817,913.15	130,080,947.29	129,733,863.15	132,238,877.00	131,737,431.88	135,320,800.68	138,970,520.82	142,950,069.69
<i>Free Cash/Available Funds</i>	(0.00)	0.00	(2,499,917.85)	(0.00)	(1,593,515.12)	(1,767,151.32)	(1,813,300.18)	(2,250,789.31)
<i>(TO BALANCE BUDGET)</i>								

TOWN OF WESTFORD									
BUDGET WORKSHEET									
FISCAL 2023									
ANNUAI TOWN MEETING									
June 11, 2022 Annual Town Meeting	FISCAL 2021	FISCAL 2022	FISCAL 2023	FISCAL 2023	FISCAL 2024	FISCAL 2025	FISCAL 2026	FISCAL 2027	
	BUDGET	BUDGET	REQUEST	TMR	PROJ	PROJ	PROJ	PROJ	
RESERVES:									
FREE CASH:									
Beginning Balance	4,730,482.00	3,828,623.19	4,284,163.00	4,284,163.00	3,183,144.00	379,628.88	(2,597,522.44)	(5,620,822.62)	
Free Cash Applied	(1,780,424.81)	(2,374,289.48)	(4,549,917.85)	(1,901,019.00)	(3,603,515.12)	(3,777,151.32)	(3,823,300.18)	(4,260,789.31)	
Free Cash Generated (Est 06-30) Prel Est pending DOR certi	878,566.00	2,829,829.29	800,000.00	800,000.00	800,000.00	800,000.00	800,000.00	800,000.00	
Ending Balance	3,828,623.19	4,284,163.00	534,245.14	3,183,144.00	379,628.88	(2,597,522.44)	(5,620,822.62)	(9,081,611.93)	
STABILIZATION FUND:									
Beginning Balance	5,535,390.21	5,453,354.67	5,459,249.43	5,459,249.43	5,504,249.43	5,549,249.43	5,594,249.43	5,639,249.43	
Appropriations to Stabilization Fund	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Appropriations from Stabilization Fund	(475,000.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Stabilization Fund Investment Income	392,964.46	5,894.76	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	
Ending Balance	5,453,354.67	5,459,249.43	5,504,249.43	5,504,249.43	5,549,249.43	5,594,249.43	5,639,249.43	5,684,249.43	
Ending Balance	9,281,977.86	9,743,412.43	6,038,494.57	8,687,393.43	5,928,878.31	2,996,726.99	18,426.81	(3,397,362.50)	
Minimum Recommended Balance	5,655,413.06	5,750,382.16	6,016,907.60	5,916,098.40	6,068,239.40	6,234,784.10	6,409,396.65	6,625,160.75	
Above(Below) Min Rec Balance (Reserves)	3,626,564.80	3,993,030.26	21,586.97	2,771,295.03	(139,361.09)	(3,238,057.11)	(6,390,969.84)	(10,022,523.25)	
Total General Fund Operating Budget	113,108,261.15	115,007,643.29	120,338,152.00	118,321,968.00	121,364,788.00	124,695,682.00	128,187,933.00	132,503,215.00	
<i>*Min Rec Reserves=5% Oper Budget (Net of Enterprise)</i>	8.21%	8.47%	5.02%	7.34%	4.89%	2.40%	0.01%	-2.56%	
Tax Impact	2.46%	2.42%	2.08%	2.08%	1.21%	0.89%	0.97%	0.90%	
CPA 3% Projected w/100k Exemption	2,078,040.50	2,161,162.00	2,247,608.00	2,247,608.00	2,337,512.00	2,431,012.00	2,528,252.00	2,629,382.00	
Tax Impact	2.62%	2.46%	2.13%	2.13%	1.28%	0.97%	1.04%	0.98%	
Total Operating Budget	125,817,913.15	130,080,947.29	132,233,781.00	132,238,877.00	133,330,947.00	137,087,952.00	140,783,821.00	145,200,859.00	
Total Revenues	125,465,201.34	130,080,947.29	129,733,863.15	132,238,877.00	131,737,431.88	135,320,800.68	138,970,520.82	142,950,069.69	
Variance	352,711.81	0.00	2,499,917.85	0.00	1,593,515.12	1,767,151.32	1,813,300.18	2,250,789.31	