

TOWN OF WESTFORD
DRAFT OPERATING BUDGET
FISCAL 2023

| | | FISCAL 2021 ACTUAL | FISCAL 2022 BUDGET | FISCAL 2023 REQUEST | FISCAL 2023 TMR | FISCAL 2024 PROJECTED | FISCAL 2025 PROJECTED | FISCAL 2023 % INC/DEC | FISCAL 2023 \$ INC/DEC |
|---------------------------------|--|-----------------------|-----------------------|------------------------|---------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| GENERAL GOVERNMENT | | | | | | | | | |
| 122 | SELECT BOARD | | | | | | | | |
| | Personal Services | - | - | - | - | - | - | | - |
| | Expenses | 21,347.30 | 19,608.00 | 26,306.00 | 26,306.00 | 26,531.00 | 26,763.00 | 34.16% | 6,698.00 |
| | TOTAL 122 | 21,347.30 | 19,608.00 | 26,306.00 | 26,306.00 | 26,531.00 | 26,763.00 | 34.16% | 6,698.00 |
| 123 | TOWN MANAGER | | | | | | | | |
| | Personal Services | 421,004.74 | 433,925.00 | 442,431.00 | 442,431.00 | 443,000.00 | 443,281.00 | 1.96% | 8,506.00 |
| | Expenses | 11,589.18 | 11,143.00 | 20,754.00 | 20,554.00 | 20,074.00 | 20,074.00 | 84.46% | 9,411.00 |
| | TOTAL 123 | 432,593.92 | 445,068.00 | 463,185.00 | 462,985.00 | 463,074.00 | 463,355.00 | 4.03% | 17,917.00 |
| 131 | FINANCE COMMITTEE | | | | | | | | |
| | Personal Services | - | - | - | - | - | - | | - |
| | Expenses | 8,513.40 | 8,865.00 | 9,065.00 | 9,065.00 | 9,165.00 | 9,315.00 | 2.26% | 200.00 |
| | Reserve Fund (Transfers out) | - | 125,000.00 | 125,000.00 | 125,000.00 | 125,000.00 | 125,000.00 | 0.00% | - |
| | | - | (76,010.00) | - | - | - | - | -100.00% | 76,010.00 |
| | TOTAL 131 | 8,513.40 | 57,855.00 | 134,065.00 | 134,065.00 | 134,165.00 | 134,315.00 | 131.73% | 76,210.00 |
| 132 | FINANCE DEPARTMENT | | | | | | | | |
| | Personal Services | 148,369.81 | 156,661.00 | 159,375.00 | 159,375.00 | 159,375.00 | 160,144.00 | 1.73% | 2,714.00 |
| | Expenses | 368.68 | 435.00 | 1,790.00 | 1,390.00 | 895.00 | 895.00 | 219.54% | 955.00 |
| | TOTAL 132 | 148,738.49 | 157,096.00 | 161,165.00 | 160,765.00 | 160,270.00 | 161,039.00 | 2.34% | 3,669.00 |
| 135 | TOWN ACCOUNTANT | | | | | | | | |
| | Personal Services | 241,046.36 | 296,856.00 | 298,263.00 | 298,263.00 | 297,738.00 | 298,633.00 | 0.47% | 1,407.00 |
| | Expenses | 39,540.56 | 42,455.00 | 49,085.00 | 48,835.00 | 49,910.00 | 50,935.00 | 15.03% | 6,380.00 |
| | TOTAL 135 | 280,586.92 | 339,311.00 | 347,348.00 | 347,098.00 | 347,648.00 | 349,568.00 | 2.29% | 7,787.00 |
| 141 | BOARD OF ASSESSORS | | | | | | | | |
| | Personal Services | 283,728.42 | 309,472.00 | 319,302.00 | 312,538.00 | 314,511.00 | 316,830.00 | 0.99% | 3,066.00 |
| | Expenses | 45,900.00 | 47,100.00 | 51,300.00 | 51,300.00 | 51,300.00 | 36,600.00 | 8.92% | 4,200.00 |
| | TOTAL 141 | 329,628.42 | 356,572.00 | 370,602.00 | 363,838.00 | 365,811.00 | 353,430.00 | 2.04% | 7,266.00 |
| 145 | TREASURER/COLLECTOR | | | | | | | | |
| | Personal Services | 254,592.44 | 281,825.00 | 287,068.00 | 286,418.00 | 290,098.00 | 290,665.00 | 1.63% | 4,593.00 |
| | Expenses | 43,175.26 | 45,050.00 | 47,275.00 | 47,275.00 | 47,275.00 | 47,275.00 | 4.94% | 2,225.00 |
| | TOTAL 145 | 297,767.70 | 326,875.00 | 334,343.00 | 333,693.00 | 337,373.00 | 337,940.00 | 2.09% | 6,818.00 |
| 151 | LEGAL SERVICES | | | | | | | | |
| | Personal Services | - | - | - | - | - | - | | - |
| | Expenses | 140,356.77 | 160,000.00 | 160,000.00 | 140,000.00 | 160,000.00 | 160,000.00 | -12.50% | (20,000.00) |
| | TOTAL 151 | 140,356.77 | 160,000.00 | 160,000.00 | 140,000.00 | 160,000.00 | 160,000.00 | -12.50% | (20,000.00) |
| 152 | HUMAN RESOURCES | | | | | | | | |
| | Personal Services | 231,550.90 | 242,920.00 | 271,833.00 | 265,726.00 | 265,726.00 | 266,226.00 | 9.39% | 22,806.00 |
| | Expenses | 26,406.52 | 26,868.00 | 30,737.00 | 30,737.00 | 30,360.00 | 23,384.00 | 14.40% | 3,869.00 |
| | Compensation Reserve | 7,838.18 | 150,000.00 | 385,000.00 | 385,000.00 | 770,000.00 | 1,050,000.00 | 156.67% | 235,000.00 |
| | Transfers out | - | (116,876.00) | - | - | - | - | -100.00% | 116,876.00 |
| | TOTAL 152 | 265,795.60 | 302,912.00 | 687,570.00 | 681,463.00 | 1,066,086.00 | 1,339,610.00 | 124.97% | 378,551.00 |
| 155 | TECHNOLOGY | | | | | | | | |
| | Personal Services | 423,291.56 | 342,998.00 | 346,393.00 | 346,393.00 | 347,204.00 | 348,364.00 | 0.99% | 3,395.00 |
| | Expenses | 597,691.40 | 774,825.00 | 600,250.00 | 580,600.00 | 608,335.00 | 615,894.00 | -25.07% | (194,225.00) |
| | TOTAL 155 | 1,020,982.96 | 1,117,823.00 | 946,643.00 | 926,993.00 | 955,539.00 | 964,258.00 | -17.07% | (190,830.00) |
| 161 | TOWN CLERK | | | | | | | | |
| | Personal Services | 248,221.83 | 250,955.00 | 275,630.00 | 275,630.00 | 263,836.00 | 281,737.00 | 9.83% | 24,675.00 |
| | Expenses | 23,073.71 | 28,259.00 | 21,369.00 | 21,369.00 | 21,309.00 | 21,309.00 | -24.38% | (6,890.00) |
| | TOTAL 161 | 271,295.54 | 279,214.00 | 296,999.00 | 296,999.00 | 285,145.00 | 303,046.00 | 6.37% | 17,785.00 |
| 170 | PERMITTING DEPARTMENT | | | | | | | | |
| | Personal Services | 251,585.77 | 274,507.00 | 278,722.00 | 278,722.00 | 280,262.00 | 282,438.00 | 1.54% | 4,215.00 |
| | Expenses | 43,572.82 | 44,416.00 | 46,535.00 | 46,535.00 | 47,335.00 | 48,151.00 | 4.77% | 2,119.00 |
| | TOTAL 170 | 295,158.59 | 318,923.00 | 325,257.00 | 325,257.00 | 327,597.00 | 330,589.00 | 1.99% | 6,334.00 |
| 171 | CONSERVATION COMMISSION | | | | | | | | |
| | Personal Services | 88,926.21 | 84,243.00 | 86,348.00 | 86,348.00 | 89,108.00 | 91,321.00 | 2.50% | 2,105.00 |
| | Expenses | 6,114.17 | 6,640.00 | 7,070.00 | 7,070.00 | 7,070.00 | 7,070.00 | 6.48% | 430.00 |
| | TOTAL 171 | 95,040.38 | 90,883.00 | 93,418.00 | 93,418.00 | 96,178.00 | 98,391.00 | 2.79% | 2,535.00 |
| 175 | PLANNING BOARD | | | | | | | | |
| | Personal Services | 42,740.08 | 86,348.00 | 94,357.00 | 94,357.00 | 94,357.00 | 94,357.00 | 9.28% | 8,009.00 |
| | Expenses | 8,710.02 | 8,422.00 | 23,867.00 | 16,367.00 | 23,867.00 | 18,867.00 | 94.34% | 7,945.00 |
| | TOTAL 175 | 51,450.10 | 94,770.00 | 118,224.00 | 110,724.00 | 118,224.00 | 113,224.00 | 16.83% | 15,954.00 |
| 176 | ZONING BOARD OF APPEALS | | | | | | | | |
| | Personal Services | - | - | - | - | - | - | | - |
| | Expenses | 1,850.00 | 2,405.00 | 2,595.00 | 2,595.00 | 2,595.00 | 2,595.00 | 7.90% | 190.00 |
| | TOTAL 176 | 1,850.00 | 2,405.00 | 2,595.00 | 2,595.00 | 2,595.00 | 2,595.00 | 7.90% | 190.00 |
| 192 | TOWN HALL MAINTENANCE | | | | | | | | |
| | Personal Services | 44,414.76 | 45,742.00 | 45,742.00 | 45,742.00 | 45,742.00 | 45,742.00 | 0.00% | - |
| | Expenses | 68,682.77 | 72,900.00 | 57,600.00 | 57,100.00 | 57,600.00 | 57,600.00 | -21.67% | (15,800.00) |
| | TOTAL 192 | 113,097.53 | 118,642.00 | 103,342.00 | 102,842.00 | 103,342.00 | 103,342.00 | -13.32% | (15,800.00) |
| 199 | PUBLIC BUILDINGS & PROPERTIES MAINTENANCE | | | | | | | | |
| | Personal Services | 59,776.82 | 96,761.00 | 99,844.00 | 99,844.00 | 99,844.00 | 99,844.00 | 3.19% | 3,083.00 |
| | Expenses | 44,988.22 | 57,849.00 | 147,025.00 | 144,850.00 | 147,025.00 | 147,025.00 | 150.39% | 87,001.00 |
| | TOTAL 199 | 104,765.04 | 154,610.00 | 246,869.00 | 244,694.00 | 246,869.00 | 246,869.00 | 58.27% | 90,084.00 |
| TOTAL GENERAL GOVERNMENT | | 3,878,968.66 | 4,342,567.00 | 4,817,931.00 | 4,753,735.00 | 5,196,447.00 | 5,488,334.00 | 9.47% | 411,168.00 |

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|----------------------------|--|-----------------------|-----------------------|------------------------|----------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| PUBLIC SAFETY | | | | | | | | | |
| 210 | POLICE DEPARTMENT | | | | | | | | |
| | Personal Services | 5,105,456.59 | 5,314,848.00 | 5,459,662.00 | 5,459,662.00 | 5,560,865.00 | 5,595,949.00 | 2.72% | 144,814.00 |
| | Expenses | 495,422.67 | 583,346.00 | 608,815.00 | 556,183.00 | 608,815.00 | 608,815.00 | -4.66% | (27,163.00) |
| | TOTAL 210 | 5,600,879.26 | 5,898,194.00 | 6,068,477.00 | 6,015,845.00 | 6,169,680.00 | 6,204,764.00 | 1.99% | 117,651.00 |
| 215 | PUBLIC SAFETY COMMUNICATIONS | | | | | | | | |
| | Personal Services | 760,858.09 | 847,596.00 | 910,701.00 | 861,802.00 | 922,513.00 | 930,283.00 | 1.68% | 14,206.00 |
| | Expenses | 38,359.67 | 52,540.00 | 53,752.00 | 53,437.00 | 54,676.00 | 55,628.00 | 1.71% | 897.00 |
| | TOTAL 215 | 799,217.76 | 900,136.00 | 964,453.00 | 915,239.00 | 977,189.00 | 985,911.00 | 1.68% | 15,103.00 |
| 220 | FIRE DEPARTMENT | | | | | | | | |
| | Personal Services | 3,473,429.41 | 3,745,645.00 | 3,859,161.00 | 3,859,161.00 | 4,097,244.00 | 4,107,930.00 | 3.03% | 113,516.00 |
| | Expenses | 386,793.05 | 393,397.00 | 389,518.00 | 373,368.00 | 381,666.00 | 390,798.00 | -5.09% | (20,029.00) |
| | TOTAL 220 | 3,860,222.46 | 4,139,042.00 | 4,248,679.00 | 4,232,529.00 | 4,478,910.00 | 4,498,728.00 | 2.26% | 93,487.00 |
| 241 | BUILDING DEPARTMENT | | | | | | | | |
| | Personal Services | 348,178.36 | 396,305.00 | 399,541.00 | 399,541.00 | 401,996.00 | 404,861.00 | 0.82% | 3,236.00 |
| | Expenses | 5,132.29 | 11,470.00 | 12,150.00 | 12,150.00 | 12,150.00 | 12,150.00 | 5.93% | 680.00 |
| | TOTAL 241 | 353,310.65 | 407,775.00 | 411,691.00 | 411,691.00 | 414,146.00 | 417,011.00 | 0.96% | 3,916.00 |
| 244 | SEALER WGHTS/MEASURE | | | | | | | | |
| | Personal Services | - | - | - | - | - | - | - | - |
| | Expenses | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| | TOTAL 244 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| 291 | EMERGENCY MANAGEMENT | | | | | | | | |
| | Personal Services | 9,140.00 | 9,324.00 | 9,510.00 | 9,510.00 | 9,510.00 | 9,510.00 | 1.99% | 186.00 |
| | Expenses | 2,450.00 | 2,450.00 | 2,450.00 | 2,450.00 | 2,450.00 | 2,450.00 | 0.00% | - |
| | TOTAL 291 | 11,590.00 | 11,774.00 | 11,960.00 | 11,960.00 | 11,960.00 | 11,960.00 | 1.58% | 186.00 |
| 292 | ANIMAL CONTROL | | | | | | | | |
| | Personal Services | 43,726.66 | 40,390.00 | 40,967.00 | 40,967.00 | 42,051.00 | 43,047.00 | 1.43% | 577.00 |
| | Expenses | 3,099.43 | 3,875.00 | 4,475.00 | 4,475.00 | 4,475.00 | 4,475.00 | 15.48% | 600.00 |
| | TOTAL 292 | 46,826.09 | 44,265.00 | 45,442.00 | 45,442.00 | 46,526.00 | 47,522.00 | 2.66% | 1,177.00 |
| 294 | TREE WARDEN | | | | | | | | |
| | Personal Services | 1,132.50 | 2,311.00 | 2,357.00 | 2,357.00 | 2,357.00 | 2,357.00 | 1.99% | 46.00 |
| | Expenses | 34,870.10 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 0.00% | - |
| | TOTAL 294 | 36,002.60 | 37,311.00 | 37,357.00 | 37,357.00 | 37,357.00 | 37,357.00 | 0.12% | 46.00 |
| TOTAL PUBLIC SAFETY | | 10,711,048.82 | 11,441,497.00 | 11,791,059.00 | 11,673,063.00 | 12,138,768.00 | 12,206,253.00 | 2.02% | 231,566.00 |
| EDUCATION | | | | | | | | | |
| 300 | WESTFORD PUBLIC SCHOOLS | | | | | | | | |
| | Budget | 60,378,231.12 | 62,236,867.00 | 64,187,590.00 | 63,961,692.00 | 65,240,926.00 | 66,545,745.00 | 2.77% | 1,724,825.00 |
| | Stormwater Assessment | - | - | - | - | - | - | - | - |
| | TOTAL 300 | 60,378,231.12 | 62,236,867.00 | 64,187,590.00 | 63,961,692.00 | 65,240,926.00 | 66,545,745.00 | 2.77% | 1,724,825.00 |
| 310 | NASHOBA TECH | | | | | | | | |
| | Personal Services | - | - | - | - | - | - | - | - |
| | Expenses | 1,078,168.00 | 1,184,421.00 | 1,295,205.00 | 1,295,205.00 | 1,317,871.00 | 1,340,934.00 | 9.35% | 110,784.00 |
| | TOTAL 310 | 1,078,168.00 | 1,184,421.00 | 1,295,205.00 | 1,295,205.00 | 1,317,871.00 | 1,340,934.00 | 9.35% | 110,784.00 |
| TOTAL EDUCATION | | 61,456,399.12 | 63,421,288.00 | 65,482,795.00 | 65,256,897.00 | 66,558,797.00 | 67,886,679.00 | 2.89% | 1,835,609.00 |
| PUBLIC WORKS | | | | | | | | | |
| 405 | DEPARTMENT OF PUBLIC WORKS | | | | | | | | |
| | Personal Services | 242,527.66 | 247,929.00 | 258,989.00 | 258,989.00 | 258,989.00 | 258,989.00 | 4.46% | 11,060.00 |
| | Expenses | 148.28 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| | TOTAL 410 | 242,675.94 | 248,429.00 | 259,489.00 | 259,489.00 | 259,489.00 | 259,489.00 | 4.45% | 11,060.00 |
| 410 | ENGINEERING DEPARTMENT | | | | | | | | |
| | Personal Services | 213,759.85 | 311,412.00 | 315,899.00 | 315,899.00 | 315,899.00 | 316,649.00 | 1.44% | 4,487.00 |
| | Expenses | 6,690.20 | 11,862.00 | 15,970.00 | 11,970.00 | 11,970.00 | 11,970.00 | 0.91% | 108.00 |
| | TOTAL 410 | 220,450.05 | 323,274.00 | 331,869.00 | 327,869.00 | 327,869.00 | 328,619.00 | 1.42% | 4,595.00 |
| 421 | HIGHWAY DEPARTMENT | | | | | | | | |
| | Personal Services | 1,481,097.00 | 1,637,720.00 | 1,643,829.00 | 1,643,829.00 | 1,650,189.00 | 1,663,527.00 | 0.37% | 6,109.00 |
| | Expenses | 968,063.93 | 1,003,604.00 | 1,078,643.00 | 1,018,643.00 | 1,026,643.00 | 1,031,943.00 | 1.50% | 15,039.00 |
| | TOTAL 421 | 2,449,160.93 | 2,641,324.00 | 2,722,472.00 | 2,662,472.00 | 2,676,832.00 | 2,695,470.00 | 0.80% | 21,148.00 |
| 432 | RECYCLING | | | | | | | | |
| | Personal Services | - | - | - | - | - | - | - | - |
| | Expenses | 639,861.58 | 525,048.00 | 636,027.00 | 541,027.00 | 647,525.00 | 665,320.00 | 3.04% | 15,979.00 |
| | TOTAL 432 | 639,861.58 | 525,048.00 | 636,027.00 | 541,027.00 | 647,525.00 | 665,320.00 | 3.04% | 15,979.00 |
| 433 | SOLID WASTE | | | | | | | | |
| | Personal Services | - | - | - | - | - | - | - | - |
| | Expenses | 1,299,260.47 | 1,440,139.00 | 1,507,588.00 | 1,507,588.00 | 1,565,260.00 | 1,624,458.00 | 4.68% | 67,449.00 |
| | TOTAL 433 | 1,299,260.47 | 1,440,139.00 | 1,507,588.00 | 1,507,588.00 | 1,565,260.00 | 1,624,458.00 | 4.68% | 67,449.00 |
| 442 | WASTEWATER TREATMENT MANAGEMENT | | | | | | | | |
| | Personal Services | - | - | - | - | - | - | - | - |
| | Expenses | 209,699.56 | 224,917.00 | 233,930.00 | 224,430.00 | 243,404.00 | 253,350.00 | -0.22% | (487.00) |
| | TOTAL 442 | 209,699.56 | 224,917.00 | 233,930.00 | 224,430.00 | 243,404.00 | 253,350.00 | -0.22% | (487.00) |
| 491 | CEMETERY DEPARTMENT | | | | | | | | |
| | Personal Services | 98,228.42 | 103,691.00 | 105,159.00 | 105,159.00 | 109,715.00 | 111,211.00 | 1.42% | 1,468.00 |
| | Expenses | 35,113.64 | 35,443.00 | 36,760.00 | 36,760.00 | 38,425.00 | 41,225.00 | 3.72% | 1,317.00 |
| | TOTAL 491 | 133,342.06 | 139,134.00 | 141,919.00 | 141,919.00 | 148,140.00 | 152,436.00 | 2.00% | 2,785.00 |
| TOTAL PUBLIC WORKS | | 5,194,450.59 | 5,542,265.00 | 5,833,294.00 | 5,664,794.00 | 5,868,519.00 | 5,979,142.00 | 2.21% | 122,529.00 |

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| HEALTH & HUMAN SERVICES | | | | | | | | | |
| 510 | BOARD OF HEALTH | | | | | | | | |
| | Personal Services | 421,489.60 | 436,661.00 | 459,572.00 | 441,838.00 | 461,193.00 | 464,322.00 | 1.19% | 5,177.00 |
| | Expenses | 15,223.47 | 24,500.00 | 26,900.00 | 26,900.00 | 26,900.00 | 26,900.00 | 9.80% | 2,400.00 |
| | TOTAL 510 | 436,713.07 | 461,161.00 | 486,472.00 | 468,738.00 | 488,093.00 | 491,222.00 | 1.64% | 7,577.00 |
| 541 | COUNCIL ON AGING | | | | | | | | |
| | Personal Services | 390,807.49 | 466,887.00 | 475,077.00 | 475,077.00 | 483,772.00 | 485,189.00 | 1.75% | 8,190.00 |
| | Expenses | 77,785.49 | 94,000.00 | 117,000.00 | 102,900.00 | 137,575.00 | 150,075.00 | 9.47% | 8,900.00 |
| | TOTAL 541 | 468,592.98 | 560,887.00 | 592,077.00 | 577,977.00 | 621,347.00 | 635,264.00 | 3.05% | 17,090.00 |
| 543 | VETERANS SERVICES | | | | | | | | |
| | Personal Services | 68,427.30 | 78,655.00 | 80,155.00 | 80,155.00 | 80,607.00 | 80,811.00 | 1.91% | 1,500.00 |
| | Expenses | 30,923.19 | 70,500.00 | 63,100.00 | 63,100.00 | 63,600.00 | 63,600.00 | -10.50% | (7,400.00) |
| | TOTAL 543 | 99,350.49 | 149,155.00 | 143,255.00 | 143,255.00 | 144,207.00 | 144,411.00 | -3.96% | (5,900.00) |
| TOTAL HEALTH & HUMAN SVCS | | 1,004,656.54 | 1,171,203.00 | 1,221,804.00 | 1,189,970.00 | 1,253,647.00 | 1,270,897.00 | 1.60% | 18,767.00 |
| CULTURE & RECREATION | | | | | | | | | |
| 610 | LIBRARY | | | | | | | | |
| | Personal Services | 1,301,083.62 | 1,403,640.00 | 1,443,974.00 | 1,443,974.00 | 1,487,115.00 | 1,506,149.00 | 2.87% | 40,334.00 |
| | Expenses | 347,918.56 | 372,658.00 | 363,246.00 | 363,246.00 | 340,246.00 | 340,246.00 | -2.53% | (9,412.00) |
| | TOTAL 610 | 1,649,002.18 | 1,776,298.00 | 1,807,220.00 | 1,807,220.00 | 1,827,361.00 | 1,846,395.00 | 1.74% | 30,922.00 |
| 650 | PARKS | | | | | | | | |
| | Personal Services | 190,476.04 | 255,633.00 | 262,060.00 | 262,060.00 | 264,992.00 | 267,437.00 | 2.51% | 6,427.00 |
| | Expenses | 42,811.66 | 32,765.00 | 48,329.00 | 48,329.00 | 54,403.00 | 58,753.00 | 47.50% | 15,564.00 |
| | TOTAL 650 | 233,287.70 | 288,398.00 | 310,389.00 | 310,389.00 | 319,395.00 | 326,190.00 | 7.63% | 21,991.00 |
| 660 | LAND MANAGEMENT | | | | | | | | |
| | Personal Services | - | - | - | - | - | - | - | - |
| | Expenses | 42,072.16 | 32,266.00 | 47,916.00 | 47,916.00 | 48,116.00 | 48,116.00 | 48.50% | 15,650.00 |
| | TOTAL 660 | 42,072.16 | 32,266.00 | 47,916.00 | 47,916.00 | 48,116.00 | 48,116.00 | 48.50% | 15,650.00 |
| 670 | HISTORICAL COMMISSION | | | | | | | | |
| | Personal Services | - | - | - | - | - | - | - | - |
| | Expenses | 10,830.29 | 12,650.00 | 15,650.00 | 11,950.00 | 11,950.00 | 11,950.00 | -5.53% | (700.00) |
| | TOTAL 670 | 10,830.29 | 12,650.00 | 15,650.00 | 11,950.00 | 11,950.00 | 11,950.00 | -5.53% | (700.00) |
| TOTAL CULTURE & RECREATION | | 1,935,192.33 | 2,109,612.00 | 2,181,175.00 | 2,177,475.00 | 2,206,822.00 | 2,232,651.00 | 3.22% | 67,863.00 |
| DEBT SERVICE | | | | | | | | | |
| 710 | DEBT SERVICE | | | | | | | | |
| | Principal & Interest | 5,856,913.54 | 6,164,354.00 | 6,272,642.00 | 6,272,642.00 | 4,785,814.00 | 4,569,195.00 | 1.76% | 108,288.00 |
| | TOTAL 710 | 5,856,913.54 | 6,164,354.00 | 6,272,642.00 | 6,272,642.00 | 4,785,814.00 | 4,569,195.00 | 1.76% | 108,288.00 |
| TOTALS FOR DEBT SERVICE | | 5,856,913.54 | 6,164,354.00 | 6,272,642.00 | 6,272,642.00 | 4,785,814.00 | 4,569,195.00 | 1.76% | 108,288.00 |
| UNCLASSIFIED | | | | | | | | | |
| 940 | OTHERWISE UNCLASSIFIED | | | | | | | | |
| | Expenses | (1,396,048.00) | (1,475,963.00) | (1,415,635.00) | (1,415,635.00) | (1,410,915.00) | (1,404,710.00) | -4.09% | 60,328.00 |
| | TOTAL 940 | (1,396,048.00) | (1,475,963.00) | (1,415,635.00) | (1,415,635.00) | (1,410,915.00) | (1,404,710.00) | -4.09% | 60,328.00 |
| 945 | EMPLOYEE BENEFITS & MISCELLANEOUS | | | | | | | | |
| | Expenses | 18,141,386.80 | 19,943,747.00 | 21,112,772.00 | 9,996,212.00 | 10,648,691.00 | 11,348,952.00 | -49.88% | (9,947,535.00) |
| | TOTAL 945 | 18,141,386.80 | 19,943,747.00 | 21,112,772.00 | 9,996,212.00 | 10,648,691.00 | 11,348,952.00 | -49.88% | (9,947,535.00) |
| 990 | TRANSFERS TO/FROM OTHER TRUSTS | | | | | | | | |
| | Transfers | 1,218,957.00 | 680,957.00 | 1,186,661.00 | 11,197,061.00 | 12,263,060.00 | 13,222,456.00 | 1544.31% | 10,516,104.00 |
| | TOTAL 990 | 1,218,957.00 | 680,957.00 | 1,186,661.00 | 11,197,061.00 | 12,263,060.00 | 13,222,456.00 | 1544.31% | 10,516,104.00 |
| TOTAL UNCLASSIFIED | | 17,964,295.80 | 19,148,741.00 | 20,883,798.00 | 19,777,638.00 | 21,500,836.00 | 23,166,698.00 | 3.28% | 628,897.00 |
| Reserve Fund Transfers to Capital | | | | | | | | | |
| TOTAL GENERAL FUND | | 108,001,925.40 | 113,341,527.00 | 118,484,498.00 | 116,766,214.00 | 119,509,650.00 | 122,799,849.00 | 3.02% | 3,424,687.00 |
| 240 | COMMUNITY PRESERVATION FUND | | | | | | | | |
| | Personal Services | 4,021.35 | 9,000.00 | 9,000.00 | 9,000.00 | 9,000.00 | 9,000.00 | 0.00% | - |
| | Expenses | 4,404.35 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 0.00% | - |
| | Principal & Interest | 792,327.00 | 820,406.00 | 1,064,350.00 | 1,064,350.00 | 1,151,128.00 | 1,145,915.00 | 29.73% | 243,944.00 |
| | TOTAL COMMUNITY PRESERVATION FUND | 800,752.70 | 835,406.00 | 1,079,350.00 | 1,079,350.00 | 1,166,128.00 | 1,160,915.00 | 29.20% | 243,944.00 |
| TOTAL COMMUNITY PRESERVATION FUND | | 800,752.70 | 835,406.00 | 1,079,350.00 | 1,079,350.00 | 1,166,128.00 | 1,160,915.00 | 29.20% | 243,944.00 |
| WATER ENTERPRISE FUND | | | | | | | | | |
| 600 | WATER ENTERPRISE | | | | | | | | |
| | Personal Services | 941,177.93 | 1,247,414.00 | 1,269,749.00 | 1,269,749.00 | 1,294,128.00 | 1,319,391.00 | 1.79% | 22,335.00 |
| | Expenses | 1,735,027.33 | 1,600,279.00 | 1,643,194.00 | 1,636,319.00 | 1,643,194.00 | 1,643,194.00 | 2.25% | 36,040.00 |
| | Reserve Fund | - | 250,000.00 | 250,000.00 | 250,000.00 | 250,000.00 | 250,000.00 | 0.00% | - |
| | Principal & Interest | 1,314,998.17 | 1,587,804.00 | 1,483,157.00 | 1,483,157.00 | 1,209,861.00 | 1,420,404.00 | -6.59% | (104,647.00) |
| | TOTAL WATER ENTERPRISE | 3,991,203.43 | 4,685,497.00 | 4,646,100.00 | 4,639,225.00 | 4,397,183.00 | 4,632,989.00 | -0.99% | (46,272.00) |
| TOTAL WATER ENTERPRISE FUND | | 3,991,203.43 | 4,685,497.00 | 4,646,100.00 | 4,639,225.00 | 4,397,183.00 | 4,632,989.00 | -0.99% | (46,272.00) |

| | | FISCAL 2021 ACTUAL | FISCAL 2022 BUDGET | FISCAL 2023 REQUEST | FISCAL 2023 TMR | FISCAL 2024 PROJECTED | FISCAL 2025 PROJECTED | FISCAL 2023 % INC/DEC | FISCAL 2023 \$ INC/DEC |
|-----------------------------------|---|-----------------------|-----------------------|------------------------|-----------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| RECREATION ENTERPRISE FUND | | | | | | | | | |
| 630 | RECREATION ENTERPRISE | | | | | | | | |
| | Personal Services | 596,514.79 | 1,126,216.00 | 1,057,621.00 | 1,057,621.00 | 1,093,017.00 | 1,133,985.00 | -6.09% | (68,595.00) |
| | Expenses | 165,330.12 | 303,780.00 | 299,184.00 | 299,184.00 | 314,560.00 | 324,335.00 | -1.51% | (4,596.00) |
| | TOTAL RECREATION ENTERPRISE | 761,844.91 | 1,429,996.00 | 1,356,805.00 | 1,356,805.00 | 1,407,577.00 | 1,458,320.00 | -5.12% | (73,191.00) |
| | TOTAL RECREATION ENTERPRISE FUND | 761,844.91 | 1,429,996.00 | 1,356,805.00 | 1,356,805.00 | 1,407,577.00 | 1,458,320.00 | -5.12% | (73,191.00) |
| AMBULANCE ENTERPRISE FUND | | | | | | | | | |
| 640 | AMBULANCE ENTERPRISE | | | | | | | | |
| | Personal Services | 746,961.84 | 890,657.00 | 921,470.00 | 921,470.00 | 952,098.00 | 960,698.00 | 3.46% | 30,813.00 |
| | Expenses | 518,518.46 | 650,556.00 | 545,724.00 | 543,474.00 | 549,657.00 | 555,962.00 | -16.46% | (107,082.00) |
| | TOTAL AMBULANCE ENTERPRISE | 1,265,480.30 | 1,541,213.00 | 1,467,194.00 | 1,464,944.00 | 1,501,755.00 | 1,516,660.00 | -4.95% | (76,269.00) |
| | TOTAL AMBULANCE ENTERPRISE FUND | 1,265,480.30 | 1,541,213.00 | 1,467,194.00 | 1,464,944.00 | 1,501,755.00 | 1,516,660.00 | -4.95% | (76,269.00) |
| STORMWATER ENTERPRISE FUND | | | | | | | | | |
| 650 | STORMWATER ENTERPRISE | | | | | | | | |
| | Personal Services | 26,142.97 | 135,190.00 | 143,052.00 | 143,052.00 | 144,856.00 | 145,971.00 | 5.82% | 7,862.00 |
| | Expenses | 678,664.92 | 913,648.00 | 967,580.00 | 967,580.00 | 962,860.00 | 956,655.00 | 5.90% | 53,932.00 |
| | Principal & Interest | 113,433.58 | 160,824.00 | 152,100.00 | 152,100.00 | 375,800.00 | 510,760.00 | -5.42% | (8,724.00) |
| | TOTAL STORMWATER ENTERPRISE | 818,241.47 | 1,209,662.00 | 1,262,732.00 | 1,262,732.00 | 1,483,516.00 | 1,613,386.00 | 4.39% | 53,070.00 |
| | TOTAL STORMWATER ENTERPRISE FUND | 818,241.47 | 1,209,662.00 | 1,262,732.00 | 1,262,732.00 | 1,483,516.00 | 1,613,386.00 | 4.39% | 53,070.00 |
| OPERATING BUDGET SUMMARY | | | | | | | | | |
| | | FISCAL 2021 ACTUAL | FISCAL 2022 BUDGET | FISCAL 2023 REQUEST | FISCAL 2023 TMR | FISCAL 2024 PROJECTED | FISCAL 2025 PROJECTED | FISCAL 2023 % INC/DEC | FISCAL 2023 \$ INC/DEC |
| APPROPRIATION SUMMARY | | | | | | | | | |
| | GENERAL GOVERNMENT | 3,878,968.66 | 4,342,567.00 | 4,817,931.00 | 4,753,735.00 | 5,196,447.00 | 5,488,334.00 | 9.47% | 411,168.00 |
| | PUBLIC SAFETY | 10,711,048.82 | 11,441,497.00 | 11,791,059.00 | 11,673,063.00 | 12,138,768.00 | 12,206,253.00 | 2.02% | 231,566.00 |
| | EDUCATION | 61,456,399.12 | 63,421,288.00 | 65,482,795.00 | 65,256,897.00 | 66,558,797.00 | 67,886,679.00 | 2.89% | 1,835,609.00 |
| | PUBLIC WORKS | 5,194,450.59 | 5,542,265.00 | 5,833,294.00 | 5,664,794.00 | 5,868,519.00 | 5,979,142.00 | 2.21% | 122,529.00 |
| | HEALTH & HUMAN SERVICES | 1,004,656.54 | 1,171,203.00 | 1,221,804.00 | 1,189,970.00 | 1,253,647.00 | 1,270,897.00 | 1.60% | 18,767.00 |
| | CULTURE & RECREATION | 1,935,192.33 | 2,109,612.00 | 2,181,175.00 | 2,177,475.00 | 2,206,822.00 | 2,232,651.00 | 3.22% | 67,863.00 |
| | DEBT SERVICE | 5,856,913.54 | 6,164,354.00 | 6,272,642.00 | 6,272,642.00 | 4,785,814.00 | 4,569,195.00 | 1.76% | 108,288.00 |
| | UNCLASSIFIED | 17,964,295.80 | 19,148,741.00 | 20,883,798.00 | 19,777,638.00 | 21,500,836.00 | 23,166,698.00 | 3.28% | 628,897.00 |
| | COMMUNITY PRESERVATION FUND | 800,752.70 | 835,406.00 | 1,079,350.00 | 1,079,350.00 | 1,166,128.00 | 1,160,915.00 | 29.20% | 243,944.00 |
| | WATER ENTERPRISE FUND | 3,991,203.43 | 4,685,497.00 | 4,646,100.00 | 4,639,225.00 | 4,397,183.00 | 4,632,989.00 | -0.99% | (46,272.00) |
| | RECREATION ENTERPRISE FUND | 761,844.91 | 1,429,996.00 | 1,356,805.00 | 1,356,805.00 | 1,407,577.00 | 1,458,320.00 | -5.12% | (73,191.00) |
| | AMBULANCE ENTERPRISE FUND | 1,265,480.30 | 1,541,213.00 | 1,467,194.00 | 1,464,944.00 | 1,501,755.00 | 1,516,660.00 | -4.95% | (76,269.00) |
| | STORMWATER ENTERPRISE FUND | 818,241.47 | 1,209,662.00 | 1,262,732.00 | 1,262,732.00 | 1,483,516.00 | 1,613,386.00 | 4.39% | 53,070.00 |
| | TOTAL ARTICLE | 115,639,448.21 | 123,043,301.00 | 128,296,679.00 | 126,569,270.00 | 129,465,809.00 | 133,182,119.00 | 2.87% | 3,525,969.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 122 SELECT BOARD | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|-------------------------------|------------|---------------------------------------|--------------------|---------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| 01122200 | 524090 | CONTRACTUAL CLERICAL SERVICES | 5,180.00 | 5,180.00 | 5,180.00 | 5,180.00 | 5,180.00 | 5,180.00 | 0.00% | - |
| 01122200 | 534030 | ADVERTISING-LEGAL | 414.52 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| 01122200 | 570000 | OTHER CHARGES AND EXPENSES | 57.50 | - | - | - | - | - | - | - |
| 01122200 | 573010 | DUES & MEMBERSHIPS | 5,616.00 | 5,693.00 | 6,150.00 | 6,150.00 | 6,150.00 | 6,150.00 | 8.03% | 457.00 |
| 01122200 | 573020 | NMCOG MEMBERSHIP | 7,115.58 | 7,235.00 | 7,476.00 | 7,476.00 | 7,701.00 | 7,933.00 | 3.33% | 241.00 |
| 01122200 | 578020 | COMMUNITY INITIATIVES | 263.70 | 1,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | 600.00% | 6,000.00 |
| 01122800 | 570000 | ENCUMBRANCES | 2,700.00 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 21,347.30 | 19,608.00 | 26,306.00 | 26,306.00 | 26,531.00 | 26,763.00 | 34.16% | 6,698.00 |
| DEPARTMENT TOTAL | | | 21,347.30 | 19,608.00 | 26,306.00 | 26,306.00 | 26,531.00 | 26,763.00 | 34.16% | 6,698.00 |
| 123 TOWN MANAGER | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01123100 | 511010 | TOWN MANAGER | 209,586.01 | 220,023.00 | 224,424.00 | 224,424.00 | 224,424.00 | 224,424.00 | 2.00% | 4,401.00 |
| 01123100 | 511030 | ASSISTANT TOWN MANAGER | 126,720.72 | 133,841.00 | 136,518.00 | 136,518.00 | 136,518.00 | 136,518.00 | 2.00% | 2,677.00 |
| 01123100 | 511520 | ADMIN - ANNUAL TOWN REPORT | - | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | 0.00% | - |
| 01123100 | 511525 | PROJECT/PROCUREMENT SPECIALIST | 69,413.02 | 71,861.00 | 73,289.00 | 73,289.00 | 73,008.00 | 73,289.00 | 1.99% | 1,428.00 |
| 01123100 | 511530 | SECRETARY (VACATION/SICK COVERAGE) | 10,984.99 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01123100 | 511590 | VACATION COVERAGE | 2,850.00 | 2,250.00 | 2,250.00 | 2,250.00 | 2,250.00 | 2,250.00 | 0.00% | - |
| 01123100 | 515050 | LONGEVITY | 1,450.00 | 1,450.00 | 1,450.00 | 1,450.00 | 2,300.00 | 2,300.00 | 0.00% | - |
| 01123100 | 517160 | LIFE INSURANCE / LONG TERM DISABILITY | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 421,004.74 | 433,925.00 | 442,431.00 | 442,431.00 | 443,000.00 | 443,281.00 | 1.96% | 8,506.00 |
| EXPENSES | | | | | | | | | | |
| 01123200 | 530500 | MANAGEMENT PERFORMANCE TRAINING | - | - | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | - | 5,000.00 |
| 01123200 | 530920 | CONTRACTED SERVICES | - | - | - | - | - | - | - | - |
| 01123200 | 534030 | ADVERTISING-LEGAL | 1,666.63 | 1,000.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 50.00% | 500.00 |
| 01123200 | 542010 | OFFICE SUPPLIES | 244.88 | 700.00 | 700.00 | 500.00 | 700.00 | 700.00 | -28.57% | (200.00) |
| 01123200 | 542040 | FORMS/PRINTING | 4,480.21 | 4,000.00 | 4,400.00 | 4,400.00 | 4,400.00 | 4,400.00 | 10.00% | 400.00 |
| 01123200 | 555015 | BOOKS & SUBSCRIPTIONS | 986.86 | 1,250.00 | 1,250.00 | 1,250.00 | 1,250.00 | 1,250.00 | 0.00% | - |
| 01123200 | 571010 | TRAVEL - MILEAGE | 1,300.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 0.00% | - |
| 01123200 | 571100 | MEETINGS & CONFERENCES | - | - | 3,680.00 | 3,680.00 | 3,000.00 | 3,000.00 | - | 3,680.00 |
| 01123200 | 573010 | DUES AND MEMBERSHIPS | 2,892.61 | 2,993.00 | 3,024.00 | 3,024.00 | 3,024.00 | 3,024.00 | 1.04% | 31.00 |
| 01123800 | 570000 | ENCUMBRANCES | 17.99 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 11,589.18 | 11,143.00 | 20,754.00 | 20,554.00 | 20,074.00 | 20,074.00 | 84.46% | 9,411.00 |
| DEPARTMENT TOTAL | | | 432,593.92 | 445,068.00 | 463,185.00 | 462,985.00 | 463,074.00 | 463,355.00 | 4.03% | 17,917.00 |
| 131 FINANCE COMMITTEE | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| 01131200 | 534040 | PRINTING/POSTAGE SERVICES | 5,963.40 | 6,200.00 | 6,400.00 | 6,400.00 | 6,500.00 | 6,650.00 | 3.23% | 200.00 |
| 01131200 | 538090 | OTHER PURCHASED SERVICES | 2,220.00 | 2,220.00 | 2,220.00 | 2,220.00 | 2,220.00 | 2,220.00 | 0.00% | - |
| 01131200 | 571100 | MEETINGS & CONFERENCES | 50.00 | 165.00 | 165.00 | 165.00 | 165.00 | 165.00 | 0.00% | - |
| 01131200 | 573010 | DUES & MEMBERSHIPS | 280.00 | 280.00 | 280.00 | 280.00 | 280.00 | 280.00 | 0.00% | - |
| 01131800 | 570000 | ENCUMBRANCES | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 8,513.40 | 8,865.00 | 9,065.00 | 9,065.00 | 9,165.00 | 9,315.00 | 2.26% | 200.00 |
| 01131600 | 579010 | RESERVE FUND TRANSFERS OUT | - | 125,000.00 (76,010.00) | 125,000.00 | 125,000.00 | 125,000.00 | 125,000.00 | 0.00% -100.00% | - 76,010.00 |
| CATEGORY TOTAL | | | - | 48,990.00 | 125,000.00 | 125,000.00 | 125,000.00 | 125,000.00 | 155.15% | 76,010.00 |
| DEPARTMENT TOTAL | | | 8,513.40 | 57,855.00 | 134,065.00 | 134,065.00 | 134,165.00 | 134,315.00 | 131.73% | 76,210.00 |
| 132 FINANCE DEPARTMENT | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01132100 | 511020 | FINANCE DIRECTOR | 128,520.05 | 135,713.00 | 138,427.00 | 138,427.00 | 138,427.00 | 138,427.00 | 2.00% | 2,714.00 |
| 01132100 | 511510 | ADMINISTRATIVE ANALYST | 18,557.76 | 19,656.00 | 19,656.00 | 19,656.00 | 19,656.00 | 19,845.00 | 0.00% | - |
| 01132100 | 515050 | LONGEVITY | 1,292.00 | 1,292.00 | 1,292.00 | 1,292.00 | 1,292.00 | 1,872.00 | 0.00% | - |
| CATEGORY TOTAL | | | 148,369.81 | 156,661.00 | 159,375.00 | 159,375.00 | 159,375.00 | 160,144.00 | 1.73% | 2,714.00 |
| EXPENSES | | | | | | | | | | |
| 01132200 | 542010 | OFFICE SUPPLIES | 308.68 | 200.00 | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% | - |
| 01132200 | 571010 | TRAVEL - MILEAGE | - | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 0.00% | - |
| 01132200 | 571100 | MEETINGS & CONFERENCES | - | - | 1,355.00 | 955.00 | 460.00 | 460.00 | - | 955.00 |
| 01132200 | 573010 | DUES & MEMBERSHIPS | 60.00 | 135.00 | 135.00 | 135.00 | 135.00 | 135.00 | 0.00% | - |
| 01132800 | 570000 | ENCUMBRANCES | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 368.68 | 435.00 | 1,790.00 | 1,390.00 | 895.00 | 895.00 | 219.54% | 955.00 |
| DEPARTMENT TOTAL | | | 148,738.49 | 157,096.00 | 161,165.00 | 160,765.00 | 160,270.00 | 161,039.00 | 2.34% | 3,669.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 135 TOWN ACCOUNTANT | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|--------------------------------|------------|--------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01135100 | 511020 | TOWN ACCOUNTANT | 102,822.87 | 111,318.00 | 113,544.00 | 113,544.00 | 113,544.00 | 113,544.00 | 2.00% | 2,226.00 |
| 01135100 | 511030 | ASST. TOWN ACCOUNTANT / FINANCE & BU | 32,491.78 | 77,538.00 | 79,089.00 | 79,089.00 | 78,786.00 | 79,089.00 | 2.00% | 1,551.00 |
| 01135100 | 511508 | PAYROLL ADMINISTRATOR | 74,682.52 | 75,939.00 | 73,869.00 | 73,869.00 | 73,586.00 | 73,869.00 | -2.73% | (2,070.00) |
| 01135100 | 511510 | ADMINISTRATIVE ANALYST | 28,015.08 | 29,673.00 | 29,673.00 | 29,673.00 | 29,484.00 | 29,673.00 | 0.00% | - |
| 01135100 | 513120 | OVERTIME | 1,046.11 | 1,500.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | -20.00% | (300.00) |
| 01135100 | 515050 | LONGEVITY | 1,988.00 | 888.00 | 888.00 | 888.00 | 1,138.00 | 1,258.00 | 0.00% | - |
| CATEGORY TOTAL | | | 241,046.36 | 296,856.00 | 298,263.00 | 298,263.00 | 297,738.00 | 298,633.00 | 0.47% | 1,407.00 |
| EXPENSES | | | | | | | | | | |
| 01135200 | 530200 | ACCOUNTING & AUDITING SERVICES | 37,500.00 | 38,750.00 | 43,550.00 | 43,550.00 | 44,550.00 | 45,550.00 | 12.39% | 4,800.00 |
| 01135200 | 542010 | OFFICE SUPPLIES | 385.00 | 1,000.00 | 1,000.00 | 750.00 | 1,100.00 | 1,100.00 | -25.00% | (250.00) |
| 01135200 | 542040 | FORMS/PRINTING | 1,305.56 | 1,400.00 | 1,400.00 | 1,400.00 | 1,425.00 | 1,450.00 | 0.00% | - |
| 01135200 | 571100 | MEETINGS & CONFERENCES | 225.00 | 1,180.00 | 2,710.00 | 2,710.00 | 2,710.00 | 2,710.00 | 129.66% | 1,530.00 |
| 01135200 | 573010 | DUES AND MEMBERSHIPS | 125.00 | 125.00 | 425.00 | 425.00 | 125.00 | 125.00 | 240.00% | 300.00 |
| 01135800 | 570000 | ENCUMBRANCES | | | | | | | | - |
| CATEGORY TOTAL | | | 39,540.56 | 42,455.00 | 49,085.00 | 48,835.00 | 49,910.00 | 50,935.00 | 15.03% | 6,380.00 |
| DEPARTMENT TOTAL | | | 280,586.92 | 339,311.00 | 347,348.00 | 347,098.00 | 347,648.00 | 349,568.00 | 2.29% | 7,787.00 |
| 141 ASSESSORS | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01141100 | 511020 | PRINCIPAL ASSESSOR | 109,123.45 | 119,646.00 | 122,039.00 | 122,039.00 | 122,039.00 | 122,039.00 | 2.00% | 2,393.00 |
| 01141100 | 511390 | ADMINISTRATIVE ASSESSOR | 73,718.27 | 76,661.00 | 79,733.00 | 72,969.00 | 74,794.00 | 76,661.00 | -4.82% | (3,692.00) |
| 01141100 | 511510 | RECORDS SUPERVISOR | 48,622.80 | 59,372.00 | 61,662.00 | 61,662.00 | 61,425.00 | 61,662.00 | 3.86% | 2,290.00 |
| 01141100 | 511520 | ADMINISTRATIVE ASSISTANT | 49,563.90 | 53,793.00 | 55,868.00 | 55,868.00 | 55,653.00 | 55,868.00 | 3.86% | 2,075.00 |
| 01141100 | 515050 | LONGEVITY | 2,700.00 | - | - | - | 600.00 | 600.00 | | - |
| CATEGORY TOTAL | | | 283,728.42 | 309,472.00 | 319,302.00 | 312,538.00 | 314,511.00 | 316,830.00 | 0.99% | 3,066.00 |
| EXPENSES | | | | | | | | | | |
| 01141200 | 517070 | UNIFORM ALLOWANCE | | | 200.00 | 200.00 | 200.00 | 200.00 | | 200.00 |
| 01141200 | 524090 | CONTRACTED SERVICES | 10,000.00 | 40,700.00 | 44,700.00 | 44,700.00 | 44,700.00 | 30,000.00 | 9.83% | 4,000.00 |
| 01141200 | 542010 | OFFICE SUPPLIES | 2,034.19 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01141200 | 571010 | TRAVEL - MILEAGE | 3,924.01 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | 0.00% | - |
| 01141200 | 571100 | MEETINGS & CONFERENCES | 1,400.00 | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 | 0.00% | - |
| 01141200 | 573010 | DUES & MEMBERSHIPS | 1,005.00 | 1,300.00 | 1,300.00 | 1,300.00 | 1,300.00 | 1,300.00 | 0.00% | - |
| 01141800 | 570000 | ENCUMBRANCES | 27,536.80 | | | | | | | - |
| CATEGORY TOTAL | | | 45,900.00 | 47,100.00 | 51,300.00 | 51,300.00 | 51,300.00 | 36,600.00 | 8.92% | 4,200.00 |
| DEPARTMENT TOTAL | | | 329,628.42 | 356,572.00 | 370,602.00 | 363,838.00 | 365,811.00 | 353,430.00 | 2.04% | 7,266.00 |
| 145 TREASURER/COLLECTOR | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01145100 | 511020 | TREASURER/COLLECTOR | 111,875.41 | 119,646.00 | 122,039.00 | 122,039.00 | 122,039.00 | 122,039.00 | 2.00% | 2,393.00 |
| 01145100 | 511030 | ASSISTANT TREASURER & ASST COLLECTOR | 138,423.95 | 142,729.00 | 144,306.00 | 144,306.00 | 147,368.00 | 147,935.00 | 1.10% | 1,577.00 |
| 01145100 | 511550 | SENIOR ASSISTANT | 993.08 | 15,000.00 | 16,273.00 | 16,273.00 | 16,891.00 | 16,891.00 | 8.49% | 1,273.00 |
| 01145100 | 511590 | ADDITIONAL COVERAGE | - | 1,000.00 | 1,000.00 | - | - | - | -100.00% | (1,000.00) |
| 01145100 | 513120 | OVERTIME | - | 150.00 | 150.00 | 500.00 | 500.00 | 500.00 | 233.33% | 350.00 |
| 01145100 | 515050 | LONGEVITY | 3,300.00 | 3,300.00 | 3,300.00 | 3,300.00 | 3,300.00 | 3,300.00 | 0.00% | - |
| CATEGORY TOTAL | | | 254,592.44 | 281,825.00 | 287,068.00 | 286,418.00 | 290,098.00 | 290,665.00 | 1.63% | 4,593.00 |
| EXPENSES | | | | | | | | | | |
| 01145200 | 530130 | LEGAL SERVICES - TAX TITLE | 11,451.33 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 0.00% | - |
| 01145200 | 530920 | CONTRACTED SERVICES | 4,885.00 | 4,000.00 | 4,700.00 | 4,700.00 | 4,700.00 | 4,700.00 | 17.50% | 700.00 |
| 01145200 | 534010 | POSTAGE | 21,163.60 | 22,750.00 | 22,750.00 | 22,750.00 | 22,750.00 | 22,750.00 | 0.00% | - |
| 01145200 | 534040 | PRINTING SERVICES | 4,279.87 | 5,750.00 | 7,275.00 | 7,275.00 | 7,275.00 | 7,275.00 | 26.52% | 1,525.00 |
| 01145200 | 542010 | OFFICE SUPPLIES | 295.46 | 1,250.00 | 1,250.00 | 1,250.00 | 1,250.00 | 1,250.00 | 0.00% | - |
| 01145200 | 571010 | TRAVEL - MILEAGE | - | - | - | - | - | - | | - |
| 01145200 | 571100 | MEETINGS & CONFERENCES | - | - | - | - | - | - | | - |
| 01145200 | 573010 | DUES AND MEMBERSHIPS | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 0.00% | - |
| 01145200 | 574120 | PUBLIC EMPLOYEE BOND | 1,000.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 0.00% | - |
| 01141800 | 570000 | ENCUMBRANCES | | | | | | | | - |
| CATEGORY TOTAL | | | 43,175.26 | 45,050.00 | 47,275.00 | 47,275.00 | 47,275.00 | 47,275.00 | 4.94% | 2,225.00 |
| DEPARTMENT TOTAL | | | 297,767.70 | 326,875.00 | 334,343.00 | 333,693.00 | 337,373.00 | 337,940.00 | 2.09% | 6,818.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 151 LEGAL SERVICES | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|----------------------------|---------------|--------------------------------|---------------------|---------------------|--------------------|--------------------|---------------------|---------------------|--------------------|---------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| 01151200 | 530110 | LEGAL SERVICES - TOWN COUNSEL | 121,835.49 | 140,000.00 | 140,000.00 | 125,000.00 | 140,000.00 | 140,000.00 | -10.71% | (15,000.00) |
| 01151200 | 530120 | LEGAL SERVICES - LABOR COUNSEL | 16,521.28 | 20,000.00 | 20,000.00 | 15,000.00 | 20,000.00 | 20,000.00 | -25.00% | (5,000.00) |
| 01151800 | 570000 | ENCUMBRANCES | 2,000.00 | | | | | | | - |
| CATEGORY TOTAL | | | 140,356.77 | 160,000.00 | 160,000.00 | 140,000.00 | 160,000.00 | 160,000.00 | -12.50% | (20,000.00) |
| DEPARTMENT TOTAL | | | 140,356.77 | 160,000.00 | 160,000.00 | 140,000.00 | 160,000.00 | 160,000.00 | -12.50% | (20,000.00) |
| 152 HUMAN RESOURCES | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01152100 | 511020 | HUMAN RESOURCES DIRECTOR | 115,131.40 | 121,783.00 | 124,219.00 | 124,219.00 | 124,219.00 | 124,219.00 | 2.00% | 2,436.00 |
| 01152100 | 511070 | BENEFITS COORDINATOR | 67,737.84 | 72,828.00 | 74,285.00 | 74,285.00 | 74,285.00 | 74,285.00 | 2.00% | 1,457.00 |
| 01152100 | 511520 | ADMINISTRATIVE ASSISTANT | 45,409.66 | 47,209.00 | 72,229.00 | 66,122.00 | 66,122.00 | 66,122.00 | 40.06% | 18,913.00 |
| 01152100 | 515050 | LONGEVITY | 3,272.00 | 1,100.00 | 1,100.00 | 1,100.00 | 1,100.00 | 1,600.00 | 0.00% | - |
| CATEGORY TOTAL | | | 231,550.90 | 242,920.00 | 271,833.00 | 265,726.00 | 265,726.00 | 266,226.00 | 9.39% | 22,806.00 |
| EXPENSES | | | | | | | | | | |
| 01152200 | 517020 | PRE-EMPLOY MEDICAL EXAM | 4,654.90 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 0.00% | - |
| 01152200 | 524090 | OTHER CONTRACTED SERVICES | 295.05 | 500.00 | 500.00 | 500.00 | 500.00 | 3,000.00 | 0.00% | - |
| 01152200 | 534035 | LEGAL ADVERTISING | 2,199.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| 01152200 | 542010 | OFFICE SUPPLIES | 1,024.64 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 0.00% | - |
| 01152200 | 550030 | MEDICAL RELATED EXPENSES | - | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| 01152200 | 557010 | PROGRAMS & ACTIVITIES | 948.36 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| 01152200 | 570000 | PROFESSIONAL DEVELOPMENT | 7,806.36 | 11,034.00 | 14,853.00 | 14,853.00 | 11,976.00 | 5,000.00 | 34.61% | 3,819.00 |
| 01152200 | 571100 | MEETINGS & CONFERENCES | 50.00 | 50.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00% | 50.00 |
| 01152200 | 573010 | DUES & MEMBERSHIPS | 275.00 | 1,284.00 | 1,284.00 | 1,284.00 | 1,284.00 | 1,284.00 | 0.00% | - |
| 01152800 | 570000 | ENCUMBRANCES | 9,153.21 | | | | | | | - |
| CATEGORY TOTAL | | | 26,406.52 | 26,868.00 | 30,737.00 | 30,737.00 | 30,360.00 | 23,384.00 | 14.40% | 3,869.00 |
| 01152600 | 519010 | COMPENSATION RESERVE | 7,838.18 | 150,000.00 | 385,000.00 | 385,000.00 | 770,000.00 | 1,050,000.00 | 156.67% | 235,000.00 |
| 01152600 | 519010 | TRANSFERS OUT | | (116,876.00) | | | | | -100.00% | 116,876.00 |
| DEPARTMENT TOTAL | | | 265,795.60 | 302,912.00 | 687,570.00 | 681,463.00 | 1,066,086.00 | 1,339,610.00 | 124.97% | 378,551.00 |
| 155 TECHNOLOGY | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01155100 | 511020 | TECHNOLOGY DIRECTOR | 125,456.44 | 132,525.00 | 135,176.00 | 135,176.00 | 135,176.00 | 135,176.00 | 2.00% | 2,651.00 |
| 01155100 | 511040 | GIS COORDINATOR | 82,591.88 | - | - | - | - | - | | - |
| 01155100 | 511500 | OFFICE MANAGER | 38,094.60 | 29,822.00 | 30,566.00 | 30,566.00 | 31,377.00 | 32,287.00 | 2.49% | 744.00 |
| 01155100 | 511540 | IT TECHNICIAN | 82,591.88 | 84,244.00 | 84,244.00 | 84,244.00 | 84,244.00 | 84,244.00 | 0.00% | - |
| 01155100 | 511545 | APPLICATIONS MANAGER | 92,506.76 | 94,357.00 | 94,357.00 | 94,357.00 | 94,357.00 | 94,357.00 | 0.00% | - |
| 01155100 | 515050 | LONGEVITY | 2,050.00 | 2,050.00 | 2,050.00 | 2,050.00 | 2,050.00 | 2,300.00 | 0.00% | - |
| CATEGORY TOTAL | | | 423,291.56 | 342,998.00 | 346,393.00 | 346,393.00 | 347,204.00 | 348,364.00 | 0.99% | 3,395.00 |
| EXPENSES | | | | | | | | | | |
| 01155200 | 521010 | ELECTRICITY | 5,618.18 | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | 0.00% | - |
| 01155200 | 521020 | NATURAL GAS | 1,703.89 | 1,000.00 | 1,000.00 | 1,800.00 | 1,500.00 | 1,500.00 | 80.00% | 800.00 |
| 01155200 | 523010 | WATER | 263.47 | 500.00 | 500.00 | 350.00 | 510.00 | 520.00 | -30.00% | (150.00) |
| 01155200 | 524010 | BUILDING MAINTENANCE | 1,584.95 | 3,300.00 | - | - | - | - | -100.00% | (3,300.00) |
| 01155200 | 527050 | COPIER MACHINE LEASE | 19.30 | 2,000.00 | 1,600.00 | 1,600.00 | 1,632.00 | 1,665.00 | -20.00% | (400.00) |
| 01155200 | 530400 | NETWORK SUPPORT | 11,432.62 | 33,400.00 | 25,650.00 | 20,650.00 | 28,311.00 | 28,578.00 | -38.17% | (12,750.00) |
| 01155200 | 530430 | DATA COMMUNICATIONS SERVICE | 15,142.09 | 8,000.00 | 22,500.00 | 22,500.00 | 22,950.00 | 23,409.00 | 181.25% | 14,500.00 |
| 01155200 | 530460 | PRINTER SUPPORT | 97.26 | 1,000.00 | 1,000.00 | 500.00 | 1,020.00 | 1,040.00 | -50.00% | (500.00) |
| 01155200 | 530470 | WORKSTATION SUPPORT | 22,962.23 | 24,900.00 | 27,100.00 | 27,100.00 | 27,118.00 | 27,136.00 | 8.84% | 2,200.00 |
| 01155200 | 530490 | SERVER SUPPORT | 49,263.71 | 55,500.00 | 61,935.00 | 59,935.00 | 62,685.00 | 63,450.00 | 7.99% | 4,435.00 |
| 01155200 | 530500 | TRAINING & DEVELOPMENT | 4,311.00 | 3,000.00 | 3,500.00 | 3,500.00 | 3,560.00 | 3,621.00 | 16.67% | 500.00 |
| 01155200 | 530850 | MUNIS SOFTWARE SUPPORT | 64,409.09 | 64,190.00 | 67,500.00 | 67,500.00 | 68,850.00 | 70,227.00 | 5.16% | 3,310.00 |
| 01155200 | 530920 | CONTRACTED SERVICES | 181,702.00 | 202,355.00 | 219,885.00 | 209,885.00 | 222,392.00 | 225,980.00 | 3.72% | 7,530.00 |
| 01155200 | 530950 | CONSULTING SERVICES | 5,452.00 | - | - | - | - | - | | - |
| 01155200 | 534020 | TELEPHONE | 55,208.20 | 41,840.00 | 49,540.00 | 49,540.00 | 47,907.00 | 46,665.00 | 18.40% | 7,700.00 |
| 01155200 | 534025 | CELLULAR PHONES / MOBILE DATA | 66,500.29 | 66,000.00 | 67,000.00 | 67,000.00 | 68,340.00 | 69,707.00 | 1.52% | 1,000.00 |
| 01155200 | 542010 | OFFICE SUPPLIES | 31,874.25 | 34,100.00 | 33,500.00 | 33,500.00 | 34,170.00 | 34,853.00 | -1.76% | (600.00) |
| 01155200 | 542052 | NETWORK HARDWARE | 1,183.93 | 2,000.00 | 2,000.00 | 2,000.00 | 2,040.00 | 2,081.00 | 0.00% | - |
| 01155200 | 542053 | SERVER HARDWARE | 0.05 | 5,000.00 | 3,500.00 | 1,500.00 | 3,570.00 | 3,641.00 | -70.00% | (3,500.00) |
| 01155200 | 542054 | WORKSTATION HARDWARE | 8,464.08 | 2,000.00 | 2,000.00 | 2,000.00 | 2,040.00 | 2,081.00 | 0.00% | - |
| 01155200 | 542105 | SCHOOL COMPUTERS | - | 215,000.00 | - | - | - | - | -100.00% | (215,000.00) |
| 01155200 | 571010 | MILEAGE | 2,860.00 | 2,640.00 | 2,640.00 | 2,640.00 | 2,640.00 | 2,640.00 | 0.00% | - |
| 01155200 | 571100 | MEETINGS & CONFERENCES | - | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 0.00% | - |
| 01155800 | 570000 | ENCUMBRANCES | 67,638.81 | | | | | | | - |
| CATEGORY TOTAL | | | 597,691.40 | 774,825.00 | 600,250.00 | 580,600.00 | 608,335.00 | 615,894.00 | -25.07% | (194,225.00) |
| DEPARTMENT TOTAL | | | 1,020,982.96 | 1,117,823.00 | 946,643.00 | 926,993.00 | 955,539.00 | 964,258.00 | -17.07% | (190,830.00) |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|------------------------------------|------------|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|-------------------|
| | | | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| 161 TOWN CLERK | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | | | | | | | | |
| PERSONAL SERVICES | | | | | | | | | | |
| 01161100 | 511020 | TOWN CLERK | 89,649.31 | 95,272.00 | 97,177.00 | 97,177.00 | 97,177.00 | 97,177.00 | 2.00% | 1,905.00 |
| 01161100 | 511030 | ASST TOWN CLERK | 75,158.01 | 79,734.00 | 79,734.00 | 79,734.00 | 79,428.00 | 79,734.00 | 0.00% | - |
| 01161100 | 511500 | OFFICE MANAGER | 30,616.51 | 29,981.00 | 30,730.00 | 30,730.00 | 31,377.00 | 32,287.00 | 2.50% | 749.00 |
| 01161100 | 511520 | ADMINISTRATIVE ASSISTANT | 26,133.32 | 26,828.00 | 26,828.00 | 26,828.00 | 26,828.00 | 26,828.00 | 0.00% | - |
| 01161100 | 512010 | ELECTION WORKERS | 16,837.79 | 13,402.00 | 35,262.00 | 35,262.00 | 23,224.00 | 37,630.00 | 163.11% | 21,860.00 |
| 01161100 | 512015 | REGISTRARS | 6,718.89 | 2,630.00 | 2,671.00 | 2,671.00 | 2,074.00 | 3,553.00 | 1.56% | 41.00 |
| 01161100 | 515050 | LONGEVITY | 3,108.00 | 3,108.00 | 3,228.00 | 3,228.00 | 3,728.00 | 4,528.00 | 3.86% | 120.00 |
| CATEGORY TOTAL | | | 248,221.83 | 250,955.00 | 275,630.00 | 275,630.00 | 263,836.00 | 281,737.00 | 9.83% | 24,675.00 |
| EXPENSES | | | | | | | | | | |
| 01161200 | 534010 | POSTAGE | 3,555.07 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 0.00% | - |
| 01161200 | 534030 | ADVERTISING-LEGAL | 132.03 | 700.00 | 700.00 | 700.00 | 700.00 | 700.00 | 0.00% | - |
| 01161200 | 534040 | PRINTING SERVICES | 5,371.31 | 5,000.00 | 5,500.00 | 5,500.00 | 5,500.00 | 5,500.00 | 10.00% | 500.00 |
| 01161200 | 538040 | RECORDS PRESERVATION | - | 200.00 | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% | - |
| 01161200 | 542010 | OFFICE SUPPLIES | 628.60 | 600.00 | 700.00 | 700.00 | 700.00 | 700.00 | 16.67% | 100.00 |
| 01161200 | 542012 | ELECTION RELATED SUPPLIES & SERVICES | 12,766.82 | 15,550.00 | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 | -48.55% | (7,550.00) |
| 01161200 | 571010 | TRAVEL - MILEAGE | - | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| 01161200 | 571100 | MEETINGS & CONFERENCES | - | 1,130.00 | 1,190.00 | 1,190.00 | 1,130.00 | 1,130.00 | 5.31% | 60.00 |
| 01161200 | 573010 | DUES & MEMBERSHIPS | 619.88 | 579.00 | 579.00 | 579.00 | 579.00 | 579.00 | 0.00% | - |
| 01161800 | 570000 | ENCUMBRANCES | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 23,073.71 | 28,259.00 | 21,369.00 | 21,369.00 | 21,309.00 | 21,309.00 | -24.38% | (6,890.00) |
| DEPARTMENT TOTAL | | | 271,295.54 | 279,214.00 | 296,999.00 | 296,999.00 | 285,145.00 | 303,046.00 | 6.37% | 17,785.00 |
| 170 PERMITTING OFFICE | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | | | | | | | | |
| PERSONAL SERVICES | | | | | | | | | | |
| 01170100 | 511020 | ASSISTANT PLANNER | 60,195.41 | 71,591.00 | 73,382.00 | 73,382.00 | 75,216.00 | 77,098.00 | 2.50% | 1,791.00 |
| 01170100 | 511050 | DIRECTOR LAND USE MANAGEMENT | 115,814.55 | 123,494.00 | 125,964.00 | 125,964.00 | 125,964.00 | 125,964.00 | 2.00% | 2,470.00 |
| 01170100 | 511560 | PERMITTING PROGRAM ASST | 73,704.60 | 75,222.00 | 76,726.00 | 76,726.00 | 76,432.00 | 76,726.00 | 2.00% | 1,504.00 |
| 01170100 | 511590 | OTHER SUPPORT STAFF | 275.64 | 3,000.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | -60.00% | (1,800.00) |
| 01170100 | 513120 | SCHEDULED OVERTIME | 395.57 | - | - | - | - | - | - | - |
| 01170100 | 515050 | LONGEVITY | 1,200.00 | 1,200.00 | 1,450.00 | 1,450.00 | 1,450.00 | 1,450.00 | 20.83% | 250.00 |
| CATEGORY TOTAL | | | 251,585.77 | 274,507.00 | 278,722.00 | 278,722.00 | 280,262.00 | 282,438.00 | 1.54% | 4,215.00 |
| EXPENSES | | | | | | | | | | |
| 01170200 | 517070 | CLOTHING ALLOWANCE | - | - | 200.00 | 200.00 | 200.00 | 200.00 | - | 200.00 |
| 01170200 | 530920 | CONTRACTED SERVICES | 38,403.96 | 39,172.00 | 39,955.00 | 39,955.00 | 40,755.00 | 41,571.00 | 2.00% | 783.00 |
| 01170200 | 534010 | POSTAGE | 1,166.01 | - | - | - | - | - | - | - |
| 01170200 | 542010 | OFFICE SUPPLIES | 1,444.32 | 3,200.00 | 3,200.00 | 3,200.00 | 3,200.00 | 3,200.00 | 0.00% | - |
| 01170200 | 571010 | TRAVEL-MILEAGE | 1,300.00 | 1,350.00 | 1,350.00 | 1,350.00 | 1,350.00 | 1,350.00 | 0.00% | - |
| 01170200 | 571100 | MEETINGS & CONFERENCES | 75.00 | - | 600.00 | 600.00 | 600.00 | 600.00 | - | 600.00 |
| 01170200 | 573010 | DUES AND MEMBERSHIPS | 433.53 | 694.00 | 1,230.00 | 1,230.00 | 1,230.00 | 1,230.00 | 77.23% | 536.00 |
| 01170800 | 570000 | ENCUMBRANCES | 750.00 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 43,572.82 | 44,416.00 | 46,535.00 | 46,535.00 | 47,335.00 | 48,151.00 | 4.77% | 2,119.00 |
| DEPARTMENT TOTAL | | | 295,158.59 | 318,923.00 | 325,257.00 | 325,257.00 | 327,597.00 | 330,589.00 | 1.99% | 6,334.00 |
| 171 CONSERVATION COMMISSION | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | | | | | | | | |
| PERSONAL SERVICES | | | | | | | | | | |
| 01171100 | 511020 | CONSERVATION RESOURCE PLANNER | 88,326.21 | 84,243.00 | 86,348.00 | 86,348.00 | 88,508.00 | 90,721.00 | 2.50% | 2,105.00 |
| 01171100 | 515050 | LONGEVITY | 600.00 | - | - | - | 600.00 | 600.00 | - | - |
| CATEGORY TOTAL | | | 88,926.21 | 84,243.00 | 86,348.00 | 86,348.00 | 89,108.00 | 91,321.00 | 2.50% | 2,105.00 |
| EXPENSES | | | | | | | | | | |
| 01171200 | 517070 | UNIFORM ALLOWANCES | - | - | 300.00 | 300.00 | 300.00 | 300.00 | - | 300.00 |
| 01171200 | 524090 | CONTRACTED CLERICAL SERVICES | 4,185.00 | 4,440.00 | 4,440.00 | 4,440.00 | 4,440.00 | 4,440.00 | 0.00% | - |
| 01171200 | 534030 | ADVERTISING - LEGAL | 527.92 | 600.00 | 600.00 | 600.00 | 600.00 | 600.00 | 0.00% | - |
| 01171200 | 557090 | CONSERVATION SUPPLIES | - | 200.00 | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% | - |
| 01171200 | 571010 | TRAVEL - MILEAGE | 59.25 | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 0.00% | - |
| 01171200 | 571100 | MEETINGS & CONFERENCES | 175.00 | 300.00 | 400.00 | 400.00 | 400.00 | 400.00 | 33.33% | 100.00 |
| 01171200 | 573010 | DUES AND MEMBERSHIPS | 797.00 | 800.00 | 830.00 | 830.00 | 830.00 | 830.00 | 3.75% | 30.00 |
| 01171800 | 570000 | ENCUMBRANCES | 370.00 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 6,114.17 | 6,640.00 | 7,070.00 | 7,070.00 | 7,070.00 | 7,070.00 | 6.48% | 430.00 |
| DEPARTMENT TOTAL | | | 95,040.38 | 90,883.00 | 93,418.00 | 93,418.00 | 96,178.00 | 98,391.00 | 2.79% | 2,535.00 |

Town of Westford
Budget Worksheet
Fiscal Year 2023

| 175 PLANNING BOARD | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|-----------------------------|--------|--------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01175100 | 511020 | TOWN PLANNER | 42,740.08 | 86,348.00 | 94,357.00 | 94,357.00 | 94,357.00 | 94,357.00 | 9.28% | 8,009.00 |
| 01175100 | 515050 | LONGEVITY | | - | | | | | | - |
| CATEGORY TOTAL | | | 42,740.08 | 86,348.00 | 94,357.00 | 94,357.00 | 94,357.00 | 94,357.00 | 9.28% | 8,009.00 |
| EXPENSES | | | | | | | | | | |
| 01175200 | 517070 | CLOTHING ALLOWANCE | - | - | 200.00 | 200.00 | 200.00 | 200.00 | | 200.00 |
| 01175200 | 524090 | CONTRACTED CLERICAL SERVICES | 4,070.00 | 4,440.00 | 4,440.00 | 4,440.00 | 4,440.00 | 4,440.00 | 0.00% | - |
| 01175200 | 534030 | ADVERTISING - LEGAL | 2,698.82 | 1,000.00 | 1,050.00 | 1,050.00 | 1,050.00 | 1,050.00 | 5.00% | 50.00 |
| 01175200 | 534040 | PRINTING SERVICES | 1,756.20 | 1,000.00 | 1,050.00 | 1,050.00 | 1,050.00 | 1,050.00 | 5.00% | 50.00 |
| 01175200 | 538010 | REGISTRY EXPENSES | - | 150.00 | 150.00 | 150.00 | 150.00 | 150.00 | 0.00% | - |
| 01175200 | 555015 | BOOKS & SUBSCRIPTIONS | - | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 0.00% | - |
| 01175200 | 570000 | PLANNING STUDIES | - | 1,000.00 | 15,000.00 | 7,500.00 | 15,000.00 | 10,000.00 | 650.00% | 6,500.00 |
| 01175200 | 571010 | TRAVEL-MILEAGE | - | 150.00 | 150.00 | 150.00 | 150.00 | 150.00 | 0.00% | - |
| 01175200 | 571100 | MEETINGS & CONFERENCES | - | - | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | | 1,000.00 |
| 01175200 | 573010 | DUES & MEMBERSHIPS | - | 382.00 | 527.00 | 527.00 | 527.00 | 527.00 | 37.96% | 145.00 |
| 01175800 | 570000 | ENCUMBRANCES | 185.00 | | | | | | | - |
| CATEGORY TOTAL | | | 8,710.02 | 8,422.00 | 23,867.00 | 16,367.00 | 23,867.00 | 18,867.00 | 94.34% | 7,945.00 |
| DEPARTMENT TOTAL | | | 51,450.10 | 94,770.00 | 118,224.00 | 110,724.00 | 118,224.00 | 113,224.00 | 16.83% | 15,954.00 |
| 176 ZONING BOARD OF APPEALS | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| 01176200 | 524090 | CONTRACTUAL CLERICAL SERVICES | 1,665.00 | 2,405.00 | 2,405.00 | 2,405.00 | 2,405.00 | 2,405.00 | 0.00% | - |
| 01176200 | 571100 | MEETINGS & CONFERENCES | - | - | 190.00 | 190.00 | 190.00 | 190.00 | | 190.00 |
| 01176800 | 570000 | ENCUMBRANCES | 185.00 | | | | | | | - |
| CATEGORY TOTAL | | | 1,850.00 | 2,405.00 | 2,595.00 | 2,595.00 | 2,595.00 | 2,595.00 | 7.90% | 190.00 |
| DEPARTMENT TOTAL | | | 1,850.00 | 2,405.00 | 2,595.00 | 2,595.00 | 2,595.00 | 2,595.00 | 7.90% | 190.00 |
| 192 TOWN HALL | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01192100 | 511650 | CUSTODIANS | 41,350.65 | 42,142.00 | 42,142.00 | 42,142.00 | 42,142.00 | 42,142.00 | 0.00% | - |
| 01192100 | 513120 | OVERTIME | 1,464.11 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 0.00% | - |
| 01192100 | 515050 | LONGEVITY | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 | 0.00% | - |
| CATEGORY TOTAL | | | 44,414.76 | 45,742.00 | 45,742.00 | 45,742.00 | 45,742.00 | 45,742.00 | 0.00% | - |
| EXPENSES | | | | | | | | | | |
| 01192200 | 517070 | CLOTHING ALLOWANCE | 482.49 | 600.00 | 600.00 | 600.00 | 600.00 | 600.00 | 0.00% | - |
| 01192200 | 521010 | ELECTRICITY | 13,625.77 | 16,500.00 | 16,500.00 | 16,000.00 | 16,500.00 | 16,500.00 | -3.03% | (500.00) |
| 01192200 | 521030 | HEATING FUEL | 7,111.23 | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 | 0.00% | - |
| 01192200 | 523010 | WATER | 1,874.86 | 1,950.00 | 1,950.00 | 1,950.00 | 1,950.00 | 1,950.00 | 0.00% | - |
| 01192200 | 524010 | BUILDING MAINTENANCE | 718.90 | 5,000.00 | - | - | - | - | -100.00% | (5,000.00) |
| 01192200 | 524015 | GROUNDS MAINTENANCE | 228.97 | 250.00 | 250.00 | 250.00 | 250.00 | 250.00 | 0.00% | - |
| 01192200 | 524020 | VEHICLE MAINTENANCE | - | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01192200 | 524030 | EQUIPMENT MAINTENANCE | - | 250.00 | 250.00 | 250.00 | 250.00 | 250.00 | 0.00% | - |
| 01192200 | 524040 | OFFICE EQUIPMENT MAINTENANCE | - | 200.00 | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% | - |
| 01192200 | 524100 | BLDG MAINT SVCS - HVAC | 6,657.12 | 5,000.00 | - | - | - | - | -100.00% | (5,000.00) |
| 01192200 | 524103 | BLD MAINT SVCS - GENERATOR & ELECTRI | 755.40 | 1,000.00 | - | - | - | - | -100.00% | (1,000.00) |
| 01192200 | 524110 | BLDG MAINT SVCS - ELEVATOR | 4,830.50 | 3,500.00 | - | - | - | - | -100.00% | (3,500.00) |
| 01192200 | 524112 | BLD MAINT SVCS - FIRE/ALARM | 2,091.88 | 1,000.00 | - | - | - | - | -100.00% | (1,000.00) |
| 01192200 | 527030 | POSTAGE METER RENTAL | 2,557.08 | 2,500.00 | 2,600.00 | 2,600.00 | 2,600.00 | 2,600.00 | 4.00% | 100.00 |
| 01192200 | 534010 | POSTAGE | 20,139.83 | 20,000.00 | 20,500.00 | 20,500.00 | 20,500.00 | 20,500.00 | 2.50% | 500.00 |
| 01192200 | 541010 | GASOLINE | - | - | - | - | - | - | | - |
| 01192200 | 542020 | COPIER SUPPLIES | 2,764.95 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| 01192200 | 543010 | BULDING MAINTENANCE SUPPLIES | - | 250.00 | 250.00 | 250.00 | 250.00 | 250.00 | 0.00% | - |
| 01192200 | 543060 | CUSTODIAL/CLEANING SUPPLIES | 1,586.12 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 0.00% | - |
| 01192200 | 549080 | BOTTLED WATER | 1,044.90 | 1,400.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | -28.57% | (400.00) |
| 01192200 | 571010 | TRAVEL - MILEAGE | 116.48 | - | - | - | - | - | | - |
| 01192800 | 570000 | ENCUMBRANCES | 2,096.29 | | | | | | | - |
| CATEGORY TOTAL | | | 68,682.77 | 72,900.00 | 57,600.00 | 57,100.00 | 57,600.00 | 57,600.00 | -21.67% | (15,800.00) |
| DEPARTMENT TOTAL | | | 113,097.53 | 118,642.00 | 103,342.00 | 102,842.00 | 103,342.00 | 103,342.00 | -13.32% | (15,800.00) |

Town of Westford
Budget Worksheet
Fiscal Year 2023

| 199 PUBLIC BUILDINGS & PROPERTIES MAINTENANCE | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|----------------|------------------|
| ORG OBJ DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | |
| 01199100 511020 FACILITIES DIRECTOR | 29,979.30 | 48,927.00 | 49,905.00 | 49,905.00 | 49,905.00 | 49,905.00 | 2.00% | 978.00 |
| 01199100 511500 OFFICE MANAGER | 14,888.40 | 15,681.00 | 15,994.00 | 15,994.00 | 15,994.00 | 15,994.00 | 2.00% | 313.00 |
| 01199100 511540 FACILITIES OPERATIONS SUPERVISOR | 4,620.92 | 21,158.00 | 22,950.00 | 22,950.00 | 22,950.00 | 22,950.00 | 8.47% | 1,792.00 |
| 01199100 511650 CUSTODIAN | 10,288.20 | 10,495.00 | 10,495.00 | 10,495.00 | 10,495.00 | 10,495.00 | 0.00% | - |
| 01199100 513120 OVERTIME | - | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| 01199100 515050 LONGEVITY | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | 59,776.82 | 96,761.00 | 99,844.00 | 99,844.00 | 99,844.00 | 99,844.00 | 3.19% | 3,083.00 |
| EXPENSES | | | | | | | | |
| 01199200 521010 ELECTRICITY | 6,318.09 | 1,500.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 300.00% | 4,500.00 |
| 01199200 521030 HEATING FUEL | 929.88 | 3,675.00 | 3,675.00 | 1,500.00 | 3,675.00 | 3,675.00 | -59.18% | (2,175.00) |
| 01199200 523010 WATER | 19.28 | 50.00 | 50.00 | 50.00 | 50.00 | 50.00 | 0.00% | - |
| 01199200 524010 BUILDING MAINTENANCE | 497.49 | 11,224.00 | 42,300.00 | 42,300.00 | 42,300.00 | 42,300.00 | 276.87% | 31,076.00 |
| 01199200 524015 GROUNDS MAINTENANCE | 950.00 | 500.00 | - | - | - | - | -100.00% | (500.00) |
| 01199200 524100 BLDG MAINT SVCS - HVAC | 4,518.58 | 5,000.00 | 26,500.00 | 26,500.00 | 26,500.00 | 26,500.00 | 430.00% | 21,500.00 |
| 01199200 524102 BLDG MAINT SVCS - PLUMBING | - | 500.00 | - | - | - | - | -100.00% | (500.00) |
| 01199200 524103 BLDG MAINT SVCS - ELECTRICAL REPAIRS | 1,911.34 | 500.00 | - | - | - | - | -100.00% | (500.00) |
| 01199200 524107 BLDG MAINT SVCS - PAINT | - | 500.00 | - | - | - | - | -100.00% | (500.00) |
| 01199200 524108 BLDG MAINT SVCS - ROOF | 1,436.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01199200 524110 BLDG MAINT SVCS - ELEVATOR | 500.00 | - | 13,000.00 | 13,000.00 | 13,000.00 | 13,000.00 | - | 13,000.00 |
| 01199200 524103 BLDG MAINT - GENERATOR | - | - | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 | - | 8,000.00 |
| 01199200 524112 BLDG MAINT - FIRE ALARM | - | - | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | - | 7,000.00 |
| 01199200 524115 BLDG MAINT - SECURITY | 2,127.56 | 500.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 900.00% | 4,500.00 |
| 01199200 NEW BLDG MAINT - PEST MANAGEMENT | - | - | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | - | 4,500.00 |
| 01199200 530500 TRAINING & DEVELOPMENT | 400.00 | 150.00 | 150.00 | 150.00 | 150.00 | 150.00 | 0.00% | - |
| 01199200 530920 CONTRACTED SERVICES | 1,455.00 | 3,000.00 | - | - | - | - | -100.00% | (3,000.00) |
| 01199200 571010 TRAVEL - MILEAGE | 1,200.00 | 1,100.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 9.09% | 100.00 |
| 01199200 578005 STORMWATER UTILITY FEE | 22,725.00 | 28,650.00 | 28,650.00 | 28,650.00 | 28,650.00 | 28,650.00 | 0.00% | - |
| 01199800 570000 ENCUMBRANCES | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | 44,988.22 | 57,849.00 | 147,025.00 | 144,850.00 | 147,025.00 | 147,025.00 | 150.39% | 87,001.00 |
| DEPARTMENT TOTAL | 104,765.04 | 154,610.00 | 246,869.00 | 244,694.00 | 246,869.00 | 246,869.00 | 58.27% | 90,084.00 |

Town of Westford
Budget Worksheet
Fiscal Year 2023

| 210 POLICE DEPARTMENT | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|--------------------------|--------|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|--------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01210100 | 511200 | POLICE CHIEF | 162,372.23 | 168,000.00 | 171,360.00 | 171,360.00 | 171,360.00 | 171,360.00 | 2.00% | 3,360.00 |
| 01210100 | 511210 | DEPUTY CHIEF | 143,753.21 | 164,297.00 | 167,583.00 | 167,583.00 | 167,583.00 | 167,583.00 | 2.00% | 3,286.00 |
| 01210100 | 511220 | CAPTAIN | 277,669.35 | 283,564.00 | 273,855.00 | 273,855.00 | 280,878.00 | 285,972.00 | -3.42% | (9,709.00) |
| 01210100 | 511230 | LIEUTENANTS | 473,046.29 | 484,736.00 | 490,942.00 | 490,942.00 | 500,034.00 | 501,766.00 | 1.28% | 6,206.00 |
| 01210100 | 511240 | SERGEANTS | 766,431.60 | 804,690.00 | 801,895.00 | 801,895.00 | 827,501.00 | 824,343.00 | -0.35% | (2,795.00) |
| 01210100 | 511250 | PATROLMEN | 2,101,424.72 | 2,214,516.00 | 2,332,045.00 | 2,332,045.00 | 2,384,526.00 | 2,408,253.00 | 5.31% | 117,529.00 |
| 01210100 | 511500 | OFFICE MANAGER | 66,864.05 | 68,202.00 | 68,202.00 | 68,202.00 | 67,940.00 | 68,202.00 | 0.00% | - |
| 01210100 | 511511 | RECORDS SUPERVISOR-OPERATIONAL | 64,477.44 | 65,772.00 | 65,772.00 | 65,772.00 | 65,520.00 | 65,772.00 | 0.00% | - |
| 01210100 | 511530 | ADMINISTRATIVE ASSISTANT | 54,770.85 | 55,868.00 | 55,868.00 | 55,868.00 | 55,653.00 | 55,868.00 | 0.00% | - |
| 01210100 | 511650 | MAINTENANCE WORKER II | 51,208.09 | 56,189.00 | 56,189.00 | 56,189.00 | 55,973.00 | 56,189.00 | 0.00% | - |
| 01210100 | 512100 | QUINN BILL | 67,724.01 | 37,800.00 | 42,840.00 | 42,840.00 | 42,840.00 | 42,840.00 | 13.33% | 5,040.00 |
| 01210100 | 513120 | OVERTIME | 305,873.73 | 396,219.00 | 396,219.00 | 396,219.00 | 396,219.00 | 396,219.00 | 0.00% | - |
| 01210100 | 513240 | COURT APPEARANCES | 20,596.47 | 40,000.00 | 40,000.00 | 40,000.00 | 40,000.00 | 40,000.00 | 0.00% | - |
| 01210100 | 513250 | SPECIAL DETAILS | 17,791.41 | 23,460.00 | 23,929.00 | 23,929.00 | 23,929.00 | 23,929.00 | 2.00% | 469.00 |
| 01210100 | 513260 | TRAINING WAGES | 38,511.23 | 61,352.00 | 61,352.00 | 61,352.00 | 61,352.00 | 61,352.00 | 0.00% | - |
| 01210100 | 514010 | SHIFT DIFFERENTIAL | 54,330.08 | 53,000.00 | 54,000.00 | 54,000.00 | 54,000.00 | 54,000.00 | 1.89% | 1,000.00 |
| 01210100 | 514080 | SPECIALTY STIPENDS | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 0.00% | - |
| 01210100 | 514090 | STIPEND / ACCREDITATION | 54,400.00 | 55,400.00 | 56,400.00 | 56,400.00 | 56,400.00 | 56,400.00 | 1.81% | 1,000.00 |
| 01210100 | 515010 | HOLIDAY PAY | 187,696.64 | 183,036.00 | 202,526.00 | 202,526.00 | 206,460.00 | 208,504.00 | 10.65% | 19,490.00 |
| 01210100 | 515050 | LONGEVITY | 45,350.00 | 44,550.00 | 48,850.00 | 48,850.00 | 52,250.00 | 56,950.00 | 9.65% | 4,300.00 |
| 01210100 | 515060 | ON CALL | 26,587.68 | 28,417.00 | 29,172.00 | 29,172.00 | 29,378.00 | 29,378.00 | 2.66% | 755.00 |
| 01210100 | 517090 | RETIREMENT NOTICE INCENTIVE | 4,636.00 | 5,800.00 | - | - | - | - | -100.00% | (5,800.00) |
| 01210100 | 519020 | SICK TIME BUYBACK | 104,754.09 | 4,669.00 | 4,763.00 | 4,763.00 | 4,669.00 | 4,669.00 | 2.01% | 94.00 |
| 01210100 | 519023 | SICK TIME INCENTIVE | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,500.00 | 5,500.00 | 0.00% | - |
| 01210100 | 519025 | COMP TIME BUYOUT | 6,187.42 | 6,311.00 | 6,900.00 | 6,900.00 | 6,900.00 | 6,900.00 | 9.33% | 589.00 |
| CATEGORY TOTAL | | | 5,105,456.59 | 5,314,848.00 | 5,459,662.00 | 5,459,662.00 | 5,560,865.00 | 5,595,949.00 | 2.72% | 144,814.00 |
| EXPENSES | | | | | | | | | | |
| 01210200 | 517020 | PSYCHE/MED TESTING | 353.93 | 3,765.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | -46.88% | (1,765.00) |
| 01210200 | 517070 | UNIFORM ALLOWANCES | 58,549.70 | 60,200.00 | 61,400.00 | 61,400.00 | 61,400.00 | 61,400.00 | 1.99% | 1,200.00 |
| 01210200 | 521010 | ELECTRICITY | 43,119.12 | 45,000.00 | 46,838.00 | 46,838.00 | 46,838.00 | 46,838.00 | 4.08% | 1,838.00 |
| 01210200 | 521020 | NATURAL GAS | 15,399.22 | 17,500.00 | 19,595.00 | 19,595.00 | 19,595.00 | 19,595.00 | 11.97% | 2,095.00 |
| 01210200 | 521030 | GENERATOR FUEL - DIESEL | 163.02 | 500.00 | - | - | - | - | -100.00% | (500.00) |
| 01210200 | 523010 | WATER | 3,696.78 | 3,500.00 | 3,800.00 | 3,800.00 | 3,800.00 | 3,800.00 | 8.57% | 300.00 |
| 01210200 | 524010 | MAINTENANCE BLDG & GRD | 22,933.46 | 28,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | -78.57% | (22,000.00) |
| 01210200 | 524020 | VEHICLE MAINTENANCE | 50,784.96 | 53,000.00 | 53,000.00 | 53,000.00 | 53,000.00 | 53,000.00 | 0.00% | - |
| 01210200 | 524030 | EQUIPMENT MAINTENANCE | 8,075.83 | 8,409.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | -85.73% | (7,209.00) |
| 01210200 | 524060 | COMMUNICATION EQUIP | 3,389.99 | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | 0.00% | - |
| 01210200 | 530500 | TRAINING CLASSES | 12,109.00 | 33,700.00 | 31,500.00 | 31,500.00 | 31,500.00 | 31,500.00 | -6.53% | (2,200.00) |
| 01210200 | 530950 | CONTRACTED SERVICES | - | - | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | - | 7,000.00 |
| 01210200 | 534010 | POSTAGE | 1,102.12 | 1,575.00 | 1,575.00 | 1,575.00 | 1,575.00 | 1,575.00 | 0.00% | - |
| 01210200 | 534020 | TELEPHONE | 161.58 | - | - | - | - | - | - | - |
| 01210200 | 534030 | ADVERTISING-LEGAL | 100.00 | 400.00 | 400.00 | 400.00 | 400.00 | 400.00 | 0.00% | - |
| 01210200 | 541010 | GASOLINE | 78,280.91 | 110,000.00 | 91,200.00 | 91,200.00 | 91,200.00 | 91,200.00 | -17.09% | (18,800.00) |
| 01210200 | 542010 | OFFICE SUPPLIES | 5,473.39 | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | 0.00% | - |
| 01210200 | 542080 | EQUIPMENT | 19,192.33 | 12,000.00 | 9,900.00 | 9,900.00 | 9,900.00 | 9,900.00 | -17.50% | (2,100.00) |
| 01210200 | 549030 | PRISONER MEALS | 252.35 | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 0.00% | - |
| 01210200 | 552010 | FIREARMS SUPPLIES | 16,000.00 | 16,000.00 | 16,000.00 | 16,000.00 | 16,000.00 | 16,000.00 | 0.00% | - |
| 01210200 | 552025 | DEFENSIVE TACTICS EQUIPMENT | 6,856.45 | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | 0.00% | - |
| 01210200 | 552050 | PHOTOGRAPHIC | 3,853.39 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 0.00% | - |
| 01210200 | 555015 | BOOKS & SUBSCRIPTIONS | 662.00 | 2,200.00 | 2,200.00 | 2,200.00 | 2,200.00 | 2,200.00 | 0.00% | - |
| 01210200 | 571010 | TRAVEL - MILEAGE | 131.65 | 200.00 | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% | - |
| 01210200 | 571100 | MEETINGS & CONFERENCES | 200.00 | 6,300.00 | 6,300.00 | 6,300.00 | 6,300.00 | 6,300.00 | 0.00% | - |
| 01210200 | 573010 | DUES & MEMBERSHIPS | 8,631.32 | 8,834.00 | 8,634.00 | 8,634.00 | 8,634.00 | 8,634.00 | -2.26% | (200.00) |
| 01210200 | 573020 | NEMLEC | 5,897.00 | 6,745.00 | 6,745.00 | 6,745.00 | 6,745.00 | 6,745.00 | 0.00% | - |
| 01210200 | 580700 | VEHICLES/CRUISERS | 125,028.79 | 142,718.00 | 210,528.00 | 157,896.00 | 210,528.00 | 210,528.00 | 10.63% | 15,178.00 |
| 01210200 | 585100 | OFFICE FURNITURE | 499.98 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01210800 | 570000 | ENCUMBRANCES | 4,524.40 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 495,422.67 | 583,346.00 | 608,815.00 | 556,183.00 | 608,815.00 | 608,815.00 | -4.66% | (27,163.00) |
| DEPARTMENT TOTAL | | | 5,600,879.26 | 5,898,194.00 | 6,068,477.00 | 6,015,845.00 | 6,169,680.00 | 6,204,764.00 | 1.99% | 117,651.00 |

| Town of Westford Budget Worksheet Fiscal Year 2023 | | | | | | | | | | |
|--|--------|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------|------------------|
| 215 PUBLIC SAFETY COMMUNICATIONS | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01215100 | 511280 | UNIFORMED DISPATCH PERS | 524,452.23 | 591,322.00 | 642,041.00 | 597,899.00 | 652,709.00 | 661,029.00 | 1.11% | 6,577.00 |
| 01215100 | 511608 | OPERATIONS ADMINISTRATOR | 90,214.80 | 94,357.00 | 94,357.00 | 94,357.00 | 93,996.00 | 94,357.00 | 0.00% | - |
| 01215100 | 513120 | OVERTIME | 76,224.51 | 90,640.00 | 92,500.00 | 92,500.00 | 92,500.00 | 92,500.00 | 2.05% | 1,860.00 |
| 01215100 | 513170 | HOLIDAY OVERTIME | 14,125.94 | 11,200.00 | 14,126.00 | 14,126.00 | 14,500.00 | 14,500.00 | 26.13% | 2,926.00 |
| 01215100 | 513260 | TRAINING WAGES | 1,326.60 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01215100 | 514010 | SHIFT DIFFERENTIAL | 14,492.54 | 16,639.00 | 18,597.00 | 16,639.00 | 18,597.00 | 18,597.00 | 0.00% | - |
| 01215100 | 514090 | STIPEND / ACCREDITATION | 6,825.00 | 7,200.00 | 7,800.00 | 7,200.00 | 7,800.00 | 7,800.00 | 0.00% | - |
| 01215100 | 515010 | HOLIDAY PAY | 26,346.47 | 27,188.00 | 31,980.00 | 29,781.00 | 32,511.00 | 31,000.00 | 9.54% | 2,593.00 |
| 01215100 | 515050 | LONGEVITY | 6,850.00 | 8,050.00 | 8,300.00 | 8,300.00 | 8,900.00 | 9,500.00 | 3.11% | 250.00 |
| CATEGORY TOTAL | | | 760,858.09 | 847,596.00 | 910,701.00 | 861,802.00 | 922,513.00 | 930,283.00 | 1.68% | 14,206.00 |
| EXPENSES | | | | | | | | | | |
| 01215200 | 517070 | UNIFORM ALLOWANCES | 6,140.18 | 8,190.00 | 8,505.00 | 8,190.00 | 8,505.00 | 8,505.00 | 0.00% | - |
| 01215200 | 524060 | COMMUNICATIONS EQUIPMENT | 1,566.85 | 8,500.00 | 8,500.00 | 8,500.00 | 8,500.00 | 8,500.00 | 0.00% | - |
| 01215200 | 530500 | TRAINING | - | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | 0.00% | - |
| 01215200 | 530920 | CONTRACTED SERVICES | 28,787.20 | 29,900.00 | 30,797.00 | 30,797.00 | 31,721.00 | 32,673.00 | 3.00% | 897.00 |
| 01215200 | 542010 | OFFICE SUPPLIES | 478.44 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01215200 | 555015 | BOOKS & SUBSCRIPTIONS | - | 250.00 | 250.00 | 250.00 | 250.00 | 250.00 | 0.00% | - |
| 01215200 | 571100 | MEETINGS & CONFERENCES | 437.00 | 600.00 | 600.00 | 600.00 | 600.00 | 600.00 | 0.00% | - |
| 01215200 | 573010 | DUES & MEMBERSHIPS | 950.00 | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 | 1,600.00 | 0.00% | - |
| 01215800 | 570000 | ENCUMBRANCES | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 38,359.67 | 52,540.00 | 53,752.00 | 53,437.00 | 54,676.00 | 55,628.00 | 1.71% | 897.00 |
| DEPARTMENT TOTAL | | | 799,217.76 | 900,136.00 | 964,453.00 | 915,239.00 | 977,189.00 | 985,911.00 | 1.68% | 15,103.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 220 FIRE DEPARTMENT | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|----------------------------|------------|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|--------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01220100 | 511200 | FIRE CHIEF | 153,426.76 | 161,626.00 | 164,858.00 | 164,858.00 | 164,858.00 | 164,858.00 | 2.00% | 3,232.00 |
| 01220100 | 511210 | DEPUTY CHIEF | 107,001.73 | 116,000.00 | 118,320.00 | 118,320.00 | 118,320.00 | 118,320.00 | 2.00% | 2,320.00 |
| 01220100 | 511215 | FIRE PREVENTION OFFICER | 86,756.40 | 91,141.00 | 92,979.00 | 92,979.00 | 94,453.00 | 94,817.00 | 2.02% | 1,838.00 |
| 01220100 | 511220 | CAPTAINS | 360,705.12 | 382,793.00 | 390,511.00 | 390,511.00 | 398,228.00 | 398,228.00 | 2.02% | 7,718.00 |
| 01220100 | 511230 | LIEUTENANTS | 331,053.85 | 351,573.00 | 358,589.00 | 358,589.00 | 365,781.00 | 365,781.00 | 2.00% | 7,016.00 |
| 01220100 | 511260 | FIREFIGHTERS | 1,609,929.08 | 1,715,970.00 | 1,839,293.00 | 1,839,293.00 | 2,032,531.00 | 2,038,516.00 | 7.19% | 123,323.00 |
| 01220100 | 511265 | CALL FIREFIGHTERS | 771.03 | 750.00 | 500.00 | 500.00 | 500.00 | 500.00 | -33.33% | (250.00) |
| 01220100 | 511500 | OFFICE MANAGER | 66,863.94 | 68,202.00 | 68,202.00 | 68,202.00 | 67,940.00 | 68,202.00 | 0.00% | - |
| 01220100 | 513120 | OVERTIME | 385,763.04 | 443,785.00 | 405,000.00 | 405,000.00 | 415,000.00 | 415,000.00 | -8.74% | (38,785.00) |
| 01220100 | 513170 | HOLIDAY OVERTIME | 44,493.79 | 47,509.00 | 46,959.00 | 46,959.00 | 46,959.00 | 46,959.00 | -1.16% | (550.00) |
| 01220100 | 513260 | TRAINING | 15,800.65 | 21,265.00 | 20,300.00 | 20,300.00 | 21,000.00 | 21,000.00 | -4.54% | (965.00) |
| 01220100 | 514050 | EDUCATION INCENTIVE | 146,742.25 | 152,733.00 | 153,016.00 | 153,016.00 | 158,566.00 | 158,715.00 | 0.19% | 283.00 |
| 01220100 | 514080 | CALL FF STIPENDS | 400.00 | 400.00 | 400.00 | 400.00 | 400.00 | 400.00 | 0.00% | - |
| 01220100 | 514090 | EMT STIPENDS | 6,497.72 | 6,994.00 | 7,080.00 | 7,080.00 | 7,080.00 | 7,080.00 | 1.23% | 86.00 |
| 01220100 | 515010 | HOLIDAY PAY | 117,008.67 | 139,804.00 | 147,304.00 | 147,304.00 | 157,778.00 | 158,054.00 | 5.36% | 7,500.00 |
| 01220100 | 515050 | LONGEVITY | 39,900.00 | 45,100.00 | 45,850.00 | 45,850.00 | 47,850.00 | 51,500.00 | 1.66% | 750.00 |
| 01220100 | 519020 | SICK LEAVE / VACATION BUY BACK | 315.38 | | | | | | | - |
| CATEGORY TOTAL | | | 3,473,429.41 | 3,745,645.00 | 3,859,161.00 | 3,859,161.00 | 4,097,244.00 | 4,107,930.00 | 3.03% | 113,516.00 |
| 220 FIRE DEPARTMENT | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| EXPENSES | | | | | | | | | | |
| 01220200 | 517020 | PRE-EMPLOYMENT MEDICAL EXPENSES | - | | | | | | | - |
| 01220200 | 517070 | UNIFORM ALLOWANCES | 30,210.77 | 39,250.00 | 42,000.00 | 42,000.00 | 42,000.00 | 42,000.00 | 7.01% | 2,750.00 |
| 01220200 | 521010 | ELECTRICITY | 26,022.09 | 32,410.00 | 30,473.00 | 30,473.00 | 31,082.00 | 31,704.00 | -5.98% | (1,937.00) |
| 01220200 | 521020 | NATURAL GAS | 40,073.51 | 24,000.00 | 43,833.00 | 43,833.00 | 44,710.00 | 45,605.00 | 82.64% | 19,833.00 |
| 01220200 | 523010 | WATER | 9,082.90 | 6,000.00 | 7,000.00 | 7,000.00 | 7,200.00 | 7,500.00 | 16.67% | 1,000.00 |
| 01220200 | 523020 | SEWER/SEPTIC | 3,635.00 | 2,000.00 | 3,500.00 | 3,500.00 | 3,550.00 | 3,650.00 | 75.00% | 1,500.00 |
| 01220200 | 524010 | BUILDING MAINTENANCE | 20,966.12 | 38,966.00 | 20,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | -87.17% | (33,966.00) |
| 01220200 | 524015 | GROUNDS MAINTENANCE | 2,030.22 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 0.00% | - |
| 01220200 | 524020 | VEHICLE MAINTENANCE | 52,162.44 | 30,000.00 | 32,000.00 | 32,000.00 | 33,500.00 | 35,000.00 | 6.67% | 2,000.00 |
| 01220200 | 524030 | EQUIPMENT MAINTENANCE | 9,226.89 | 9,500.00 | 9,500.00 | 9,500.00 | 10,500.00 | 12,000.00 | 0.00% | - |
| 01220200 | 524060 | COMMUNICATIONS EQUIP | 9,273.25 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 0.00% | - |
| 01220200 | 530500 | TRAINING & DEVELOPMENT | 3,388.78 | 7,150.00 | 7,150.00 | 6,000.00 | 7,500.00 | 8,500.00 | -16.08% | (1,150.00) |
| 01220200 | 534010 | POSTAGE | 195.10 | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 0.00% | - |
| 01220200 | 534030 | ADVERTISING-LEGAL | - | 250.00 | 200.00 | 200.00 | 200.00 | 200.00 | -20.00% | (50.00) |
| 01220200 | 534040 | PRINTING SERVICES | 552.25 | 200.00 | 300.00 | 300.00 | 300.00 | 300.00 | 50.00% | 100.00 |
| 01220200 | 538090 | FIRE ALARM PURCHASED SERVICES | 33,875.95 | 35,700.00 | 36,414.00 | 36,414.00 | 36,414.00 | 36,414.00 | 2.00% | 714.00 |
| 01220200 | 541010 | GASOLINE | 21,687.00 | 50,746.00 | 31,888.00 | 31,888.00 | 32,500.00 | 33,200.00 | -37.16% | (18,858.00) |
| 01220200 | 542010 | OFFICE SUPPLIES | 1,018.97 | 1,500.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,250.00 | -20.00% | (300.00) |
| 01220200 | 542050 | HARDWARE SUPPLIES | 521.15 | 600.00 | 600.00 | 600.00 | 600.00 | 600.00 | 0.00% | - |
| 01220200 | 542120 | PROTECTIVE CLOTHING | 22,131.36 | 32,000.00 | 34,560.00 | 34,560.00 | 34,560.00 | 36,225.00 | 8.00% | 2,560.00 |
| 01220200 | 543010 | BUILDING MAINTENANCE SUPPLIES | 261.50 | 500.00 | 350.00 | 350.00 | 350.00 | 350.00 | -30.00% | (150.00) |
| 01220200 | 543060 | CUSTODIAL / CLEANING SUPPLIES | 5,972.69 | 3,200.00 | 4,500.00 | 4,500.00 | 5,000.00 | 5,000.00 | 40.63% | 1,300.00 |
| 01220200 | 548010 | VEHICULAR PARTS & ACCESSORIES | 48,705.27 | 26,500.00 | 28,000.00 | 28,000.00 | 28,500.00 | 29,000.00 | 5.66% | 1,500.00 |
| 01220200 | 548020 | VEHICULAR TIRES & TUBES | 7,647.10 | 4,000.00 | 5,000.00 | 5,000.00 | 5,200.00 | 5,500.00 | 25.00% | 1,000.00 |
| 01220200 | 549080 | BOTTLED WATER | 4,294.70 | 3,200.00 | 3,250.00 | 3,250.00 | 3,500.00 | 3,500.00 | 1.56% | 50.00 |
| 01220200 | 552060 | FIREFIGHTING SUPPLIES | 14,535.96 | 17,000.00 | 17,500.00 | 17,500.00 | 18,000.00 | 18,000.00 | 2.94% | 500.00 |
| 01220200 | 571010 | TRAVEL-MILEAGE | 447.83 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 0.00% | - |
| 01220200 | 571100 | MEETINGS & CONFERENCES | 520.08 | - | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | | 1,500.00 |
| 01220200 | 573010 | DUES & MEMBERSHIPS | 15,009.15 | 14,925.00 | 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 | 0.50% | 75.00 |
| 01220800 | 570000 | ENCUMBRANCES | 3,345.02 | | | | | | | - |
| CATEGORY TOTAL | | | 386,793.05 | 393,397.00 | 389,518.00 | 373,368.00 | 381,666.00 | 390,798.00 | -5.09% | (20,029.00) |
| DEPARTMENT TOTAL | | | 3,860,222.46 | 4,139,042.00 | 4,248,679.00 | 4,232,529.00 | 4,478,910.00 | 4,498,728.00 | 2.26% | 93,487.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 241 BUILDING DEPARTMENT | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|--|------------|----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01241100 | 511020 | BUILDING COMMISSIONER | 98,430.04 | 105,000.00 | 107,100.00 | 107,100.00 | 107,100.00 | 107,100.00 | 2.00% | 2,100.00 |
| 01241100 | 511270 | LOCAL BUILDING INSPECTOR | 37,685.81 | 80,184.00 | 82,190.00 | 82,190.00 | 84,243.00 | 86,348.00 | 2.50% | 2,006.00 |
| 01241100 | 511270 | BUILDING INSPECTOR COVERAGE | | 5,000.00 | 5,100.00 | 5,100.00 | 5,100.00 | 5,100.00 | 2.00% | 100.00 |
| 01241100 | 511275 | WIRING INSPECTOR | 56,074.20 | 49,525.00 | 50,516.00 | 50,516.00 | 50,516.00 | 50,516.00 | 2.00% | 991.00 |
| 01241100 | 511275 | WIRING INSPECTOR COVERAGE | | 7,000.00 | 7,140.00 | 7,140.00 | 7,140.00 | 7,140.00 | 2.00% | 140.00 |
| 01241100 | 511277 | GAS & PLUMBING INSPECTOR | 49,388.67 | 49,277.00 | 50,269.00 | 50,269.00 | 50,269.00 | 50,269.00 | 2.01% | 992.00 |
| 01241100 | 511277 | GAS & PLUMBING COVERAGE | | 7,000.00 | 7,140.00 | 7,140.00 | 7,140.00 | 7,140.00 | 2.00% | 140.00 |
| 01241100 | 511278 | ZONING ENFORCEMENT INSPECTOR | 16,573.50 | | | | | | | - |
| 01241100 | 511510 | RECORDS SUPERVISOR II | 66,496.56 | 67,828.00 | 67,828.00 | 67,828.00 | 67,568.00 | 67,828.00 | 0.00% | - |
| 01241100 | 512020 | INTERN/DMS SUPPORT | 10,720.58 | 10,379.00 | 10,586.00 | 10,586.00 | 10,586.00 | 10,586.00 | 1.99% | 207.00 |
| 01241100 | 515050 | LONGEVITY | 4,079.00 | 4,072.00 | 3,272.00 | 3,272.00 | 3,934.00 | 4,434.00 | -19.65% | (800.00) |
| 01241100 | 571010 | TRAVEL - MILEAGE | 8,730.00 | 11,040.00 | 8,400.00 | 8,400.00 | 8,400.00 | 8,400.00 | -23.91% | (2,640.00) |
| CATEGORY TOTAL | | | 348,178.36 | 396,305.00 | 399,541.00 | 399,541.00 | 401,996.00 | 404,861.00 | 0.82% | 3,236.00 |
| EXPENSES | | | | | | | | | | |
| 01241200 | 517070 | UNIFORM ALLOWANCES | - | 300.00 | 600.00 | 600.00 | 600.00 | 600.00 | 100.00% | 300.00 |
| 01241200 | 524020 | VEHICLE MAINTENANCE | 582.31 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 0.00% | - |
| 01241200 | 530500 | TRAINING & DEVELOPMENT | | - | | | | | | - |
| 01241200 | 534040 | PRINTING SERVICES | 135.00 | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 0.00% | - |
| 01241200 | 538030 | MICROFILMING SERVICE (ARCHIVING) | - | 4,700.00 | 4,700.00 | 4,700.00 | 4,700.00 | 4,700.00 | 0.00% | - |
| 01241200 | 541010 | GASOLINE | 620.68 | 670.00 | 700.00 | 700.00 | 700.00 | 700.00 | 4.48% | 30.00 |
| 01241200 | 542010 | OFFICE SUPPLIES | 577.30 | 400.00 | 500.00 | 500.00 | 500.00 | 500.00 | 25.00% | 100.00 |
| 01241200 | 555015 | BOOKS & SUBSCRIPTIONS | 360.00 | 500.00 | 750.00 | 750.00 | 750.00 | 750.00 | 50.00% | 250.00 |
| 01241200 | 571010 | TRAVEL - MILEAGE | 2,112.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 0.00% | - |
| 01241200 | 571100 | MEETINGS & CONFERENCES | 745.00 | - | - | - | - | - | | - |
| 01241200 | 573010 | DUES AND MEMBERSHIPS | - | 1,100.00 | 1,100.00 | 1,100.00 | 1,100.00 | 1,100.00 | 0.00% | - |
| 01241800 | 570000 | ENCUMBRANCES | | | | | | | | - |
| CATEGORY TOTAL | | | 5,132.29 | 11,470.00 | 12,150.00 | 12,150.00 | 12,150.00 | 12,150.00 | 5.93% | 680.00 |
| DEPARTMENT TOTAL | | | 353,310.65 | 407,775.00 | 411,691.00 | 411,691.00 | 414,146.00 | 417,011.00 | 0.96% | 3,916.00 |
| 244 SEALER WEIGHTS & MEASURES | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| | | | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| 01244200 | 530920 | CONTRACTED SERVICES | - | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| 01244800 | 570000 | ENCUMBRANCES | 3,000.00 | | | | | | | - |
| CATEGORY TOTAL | | | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| DEPARTMENT TOTAL | | | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| 291 EMERGENCY MANAGEMENT | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| | | | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01291100 | 511050 | CO-DIRECTOR | 4,570.00 | 4,662.00 | 4,755.00 | 4,755.00 | 4,755.00 | 4,755.00 | 1.99% | 93.00 |
| 01291100 | 511055 | CO-DIRECTOR | 4,570.00 | 4,662.00 | 4,755.00 | 4,755.00 | 4,755.00 | 4,755.00 | 1.99% | 93.00 |
| CATEGORY TOTAL | | | 9,140.00 | 9,324.00 | 9,510.00 | 9,510.00 | 9,510.00 | 9,510.00 | 1.99% | 186.00 |
| EXPENSES | | | | | | | | | | |
| 01291200 | 524020 | VEHICLE MAINTENANCE | 868.09 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 0.00% | - |
| 01291200 | 524030 | EQUIPMENT MAINTENANCE | 299.99 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 0.00% | - |
| 01291200 | 524060 | COMMUNICATIONS EQUIP MAINT | - | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| 01291200 | 541010 | COMMUNICATIONS EQUIP MAINT | 66.17 | | | | | | | - |
| 01291200 | 548010 | VEHICULAR PARTS & ACCESSORIES | 1,089.96 | 200.00 | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% | - |
| 01291200 | 552090 | OTHER PUBLIC SAFETY SUPPLIES | 125.79 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 0.00% | - |
| 01291200 | 571010 | TRAVEL - MILEAGE | - | 50.00 | 50.00 | 50.00 | 50.00 | 50.00 | 0.00% | - |
| 01291200 | 585000 | ADDITIONAL EQUIPMENT | | | | | | | | - |
| CATEGORY TOTAL | | | 2,450.00 | 2,450.00 | 2,450.00 | 2,450.00 | 2,450.00 | 2,450.00 | 0.00% | - |
| DEPARTMENT TOTAL | | | 11,590.00 | 11,774.00 | 11,960.00 | 11,960.00 | 11,960.00 | 11,960.00 | 1.58% | 186.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 292 ANIMAL CONTROL | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|------------------------------------|------------|----------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------------------|---------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01292100 | 511020 | ANIMAL CONTROL OFFICER | 39,166.09 | 35,390.00 | 33,467.00 | 33,467.00 | 34,423.00 | 35,419.00 | -5.43% | (1,923.00) |
| 01292100 | 513110 | VACATION / SICK / EMERG.OVERTIME | 4,560.57 | 5,000.00 | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 | 50.00% | 2,500.00 |
| 01292100 | 515050 | LONGEVITY | | | | | 128.00 | 128.00 | | - |
| CATEGORY TOTAL | | | 43,726.66 | 40,390.00 | 40,967.00 | 40,967.00 | 42,051.00 | 43,047.00 | 1.43% | 577.00 |
| EXPENSES | | | | | | | | | | |
| 01292200 | 517070 | UNIFORM ALLOWANCES | 651.50 | 875.00 | 875.00 | 875.00 | 875.00 | 875.00 | 0.00% | - |
| 01292200 | 521010 | ELECTRICITY | 237.69 | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 0.00% | - |
| 01292200 | 523010 | WATER / SEWER | 19.28 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 0.00% | - |
| 01292200 | 524010 | KENNEL MAINTENANCE | - | - | - | - | - | - | | - |
| 01292200 | 524020 | VEHICLE MAINTENANCE | 175.14 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 0.00% | - |
| 01292200 | 541010 | GASOLINE | 596.73 | 1,500.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | -33.33% | (500.00) |
| 01292200 | 542010 | OFFICE SUPPLIES | - | - | - | - | - | - | | - |
| 01292200 | 543060 | CUSTODIAL / CLEANING SUPPLIES | - | - | - | - | - | - | | - |
| 01292200 | 550040 | VETERINARY SERVICES | 333.05 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| 01292200 | 552080 | ANIMAL CONTROL SUPPLIES | 136.04 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| 01292200 | 571100 | MEETINGS & CONFERENCES | - | - | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | | 1,000.00 |
| 01292200 | 573010 | DUES AND MEMBERSHIPS | - | - | 100.00 | 100.00 | 100.00 | 100.00 | | 100.00 |
| 01292800 | 570000 | ENCUMBRANCES | 950.00 | - | - | - | - | - | | - |
| CATEGORY TOTAL | | | 3,099.43 | 3,875.00 | 4,475.00 | 4,475.00 | 4,475.00 | 4,475.00 | 15.48% | 600.00 |
| DEPARTMENT TOTAL | | | 46,826.09 | 44,265.00 | 45,442.00 | 45,442.00 | 46,526.00 | 47,522.00 | 2.66% | 1,177.00 |
| 294 TREE WARDEN | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| | | | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01294100 | 511020 | TREE WARDEN | 1,132.50 | 2,311.00 | 2,357.00 | 2,357.00 | 2,357.00 | 2,357.00 | 1.99% | 46.00 |
| CATEGORY TOTAL | | | 1,132.50 | 2,311.00 | 2,357.00 | 2,357.00 | 2,357.00 | 2,357.00 | 1.99% | 46.00 |
| EXPENSES | | | | | | | | | | |
| 01294200 | 530920 | CONTRACTED SERVICES | 34,870.10 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 0.00% | - |
| 01294800 | 570000 | ENCUMBRANCES | - | - | - | - | - | - | | - |
| CATEGORY TOTAL | | | 34,870.10 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 0.00% | - |
| DEPARTMENT TOTAL | | | 36,002.60 | 37,311.00 | 37,357.00 | 37,357.00 | 37,357.00 | 37,357.00 | 0.12% | 46.00 |
| 300 WESTFORD PUBLIC SCHOOLS | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| | | | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| 01300100 | 510000 | OPERATING BUDGET | 59,954,936.85 | 62,236,867.00 | 64,187,590.00 | 63,961,692.00 | 65,240,926.00 | 66,545,745.00 | 2.77% | 1,724,825.00 |
| 01300800 | 570000 | ENCUMBRANCES | 423,294.27 | - | - | - | - | - | | - |
| DEPARTMENT TOTAL | | | 60,378,231.12 | 62,236,867.00 | 64,187,590.00 | 63,961,692.00 | 65,240,926.00 | 66,545,745.00 | 2.77% | 1,724,825.00 |
| 310 NASHOBA VALLEY TECH | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| | | | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| 01310200 | 569010 | NASHOBA TECH ASSESSMENT | 1,078,168.00 | 1,184,421.00 | 1,295,205.00 | 1,295,205.00 | 1,317,871.00 | 1,340,934.00 | 9.35% | 110,784.00 |
| DEPARTMENT TOTAL | | | 1,078,168.00 | 1,184,421.00 | 1,295,205.00 | 1,295,205.00 | 1,317,871.00 | 1,340,934.00 | 9.35% | 110,784.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 405 DEPARTMENT OF PUBLIC WORKS | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|---------------------------------------|---------------|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01405100 | 511020 | DPW DIRECTOR | 132,600.15 | 140,958.00 | 149,896.00 | 149,896.00 | 149,896.00 | 149,896.00 | 6.34% | 8,938.00 |
| 01405100 | 511500 | OFFICE MANAGER | 4,187.69 | - | - | - | - | - | - | - |
| 01405100 | 511505 | DPW BUSINESS MANAGER | 104,039.82 | 106,121.00 | 108,243.00 | 108,243.00 | 108,243.00 | 108,243.00 | 2.00% | 2,122.00 |
| 01405100 | 515050 | LONGEVITY | 1,700.00 | 850.00 | 850.00 | 850.00 | 850.00 | 850.00 | 0.00% | - |
| CATEGORY TOTAL | | | 242,527.66 | 247,929.00 | 258,989.00 | 258,989.00 | 258,989.00 | 258,989.00 | 4.46% | 11,060.00 |
| EXPENSES | | | | | | | | | | |
| 01405200 | 534030 | ADVERTISING | - | - | - | - | - | - | - | - |
| 01405200 | 542010 | OFFICE SUPPLIES | 148.28 | 200.00 | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% | - |
| 01405200 | 571010 | TRAVEL-MILEAGE | - | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 0.00% | - |
| 01405200 | 571100 | MEETINGS & CONFERENCES | - | - | - | - | - | - | - | - |
| 01405200 | 573010 | DUES AND MEMBERSHIPS | - | - | - | - | - | - | - | - |
| 01405800 | 570000 | ENCUMBRANCES | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 148.28 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| DEPARTMENT TOTAL | | | 242,675.94 | 248,429.00 | 259,489.00 | 259,489.00 | 259,489.00 | 259,489.00 | 4.45% | 11,060.00 |
| 410 ENGINEERING | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC | | | |
| PERSONAL SERVICES | | | | | | | | | | |
| 01410100 | 511020 | TOWN ENGINEER | 114,100.86 | 120,711.00 | 123,125.00 | 123,125.00 | 123,125.00 | 123,125.00 | 2.00% | 2,414.00 |
| 01410100 | 511030 | ASST TOWN ENGINEER | 97,708.99 | 103,657.00 | 105,730.00 | 105,730.00 | 105,730.00 | 105,730.00 | 2.00% | 2,073.00 |
| 01410100 | 511040 | GIS COORDINATOR | - | 84,244.00 | 84,244.00 | 84,244.00 | 84,244.00 | 84,244.00 | 0.00% | - |
| 01410100 | 515050 | LONGEVITY | 1,950.00 | 2,800.00 | 2,800.00 | 2,800.00 | 2,800.00 | 3,550.00 | 0.00% | - |
| CATEGORY TOTAL | | | 213,759.85 | 311,412.00 | 315,899.00 | 315,899.00 | 315,899.00 | 316,649.00 | 1.44% | 4,487.00 |
| EXPENSES | | | | | | | | | | |
| 01410200 | 513250 | SPECIAL DETAILS | - | 560.00 | 560.00 | 560.00 | 560.00 | 560.00 | 0.00% | - |
| 01410200 | 524030 | EQUIPMENT MAINTENANCE | 310.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01410200 | 530700 | ENGINEERING SERVICES | 1,106.25 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01410200 | 530950 | GIS CONSULTING SERVICES | - | 5,452.00 | 8,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | -26.63% | (1,452.00) |
| 01410200 | 534030 | ADVERTISING | 135.83 | 250.00 | 250.00 | 250.00 | 250.00 | 250.00 | 0.00% | - |
| 01410200 | 542010 | OFFICE SUPPLIES | 489.44 | 850.00 | 850.00 | 850.00 | 850.00 | 850.00 | 0.00% | - |
| 01410200 | 555015 | BOOKS & SUBSCRIPTIONS | 132.00 | 250.00 | 250.00 | 250.00 | 250.00 | 250.00 | 0.00% | - |
| 01410200 | 571010 | TRAVEL-MILEAGE | - | 200.00 | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% | - |
| 01410200 | 571100 | MEETINGS & CONFERENCES | 400.00 | 500.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 300.00% | 1,500.00 |
| 01410200 | 573010 | DUES AND MEMBERSHIPS | 1,356.00 | 1,300.00 | 1,360.00 | 1,360.00 | 1,360.00 | 1,360.00 | 4.62% | 60.00 |
| 01410200 | 585000 | EQUIPMENT | 310.68 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| 01410800 | 570000 | ENCUMBRANCES | 2,450.00 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 6,690.20 | 11,862.00 | 15,970.00 | 11,970.00 | 11,970.00 | 11,970.00 | 0.91% | 108.00 |
| DEPARTMENT TOTAL | | | 220,450.05 | 323,274.00 | 331,869.00 | 327,869.00 | 327,869.00 | 328,619.00 | 1.42% | 4,595.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 421 HIGHWAY DEPARTMENT | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|-------------------------------|------------|---------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|--------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01421100 | 511020 | ASSISTANT DPW DIRECTOR | 108,601.41 | 117,731.00 | 117,300.00 | 117,300.00 | 117,300.00 | 117,300.00 | -0.37% | (431.00) |
| 01421100 | 511510 | RECORDS SUPERVISOR | 61,036.46 | 65,283.00 | 67,827.00 | 67,827.00 | 67,568.00 | 67,827.00 | 3.90% | 2,544.00 |
| 01421100 | 511610 | CREW SUPERVISORS | 215,816.40 | 237,609.00 | 237,609.00 | 237,609.00 | 236,811.00 | 237,609.00 | 0.00% | - |
| 01421100 | 511611 | OPERATIONS SUPERVISOR | 76,587.84 | 83,675.00 | 85,348.00 | 85,348.00 | 85,021.00 | 85,348.00 | 2.00% | 1,673.00 |
| 01421100 | 511612 | MECHANICS SUPERVISOR | 74,416.32 | 76,400.00 | 76,400.00 | 76,400.00 | 76,107.00 | 76,400.00 | 0.00% | - |
| 01421100 | 511613 | PARKS OPERATIONS MANAGER | 31,363.20 | 32,199.00 | 35,971.00 | 35,971.00 | 35,971.00 | 35,971.00 | 11.71% | 3,772.00 |
| 01421100 | 511614 | CEMETERY SUPERVISOR | 28,512.00 | 29,269.00 | 29,269.00 | 29,269.00 | 29,269.00 | 29,269.00 | 0.00% | - |
| 01421100 | 511630 | MECHANIC | 92,260.84 | 121,313.00 | 122,921.00 | 122,921.00 | 124,663.00 | 126,600.00 | 1.33% | 1,608.00 |
| 01421100 | 511660 | EQUIPMENT OPERATORS / LABORERS | 466,877.66 | 626,148.00 | 625,437.00 | 625,437.00 | 630,576.00 | 638,750.00 | -0.11% | (711.00) |
| 01421100 | 512280 | SEASONAL STAFF | 11,036.68 | 13,171.00 | 13,171.00 | 13,171.00 | 13,171.00 | 13,171.00 | 0.00% | - |
| 01421100 | 513120 | OVERTIME - WEEKEND CALL | 37,371.68 | 36,757.00 | 36,861.00 | 36,861.00 | 36,992.00 | 36,992.00 | 0.28% | 104.00 |
| 01421100 | 513160 | OTHER OVERTIME | 27,290.38 | 42,500.00 | 42,500.00 | 42,500.00 | 42,500.00 | 42,500.00 | 0.00% | - |
| 01421100 | 514090 | DEPARTMENTAL STIPENDS | 38,420.00 | 57,240.00 | 57,240.00 | 57,240.00 | 57,240.00 | 57,240.00 | 0.00% | - |
| 01421100 | 515050 | LONGEVITY | 20,125.00 | 22,425.00 | 19,975.00 | 19,975.00 | 21,000.00 | 22,550.00 | -10.93% | (2,450.00) |
| 01421100 | 519020 | INCEN/SICK LEAVE/VACATION BUYBACK | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 1,289,715.87 | 1,561,720.00 | 1,567,829.00 | 1,567,829.00 | 1,574,189.00 | 1,587,527.00 | 0.39% | 6,109.00 |
| EXPENSES | | | | | | | | | | |
| 01421200 | 513250 | SPECIAL DETAILS | 30,214.82 | 63,000.00 | 63,000.00 | 63,000.00 | 63,000.00 | 63,000.00 | 0.00% | - |
| 01421200 | 517070 | UNIFORM ALLOWANCES | 17,510.02 | 17,000.00 | 18,000.00 | 18,000.00 | 18,000.00 | 18,000.00 | 5.88% | 1,000.00 |
| 01421200 | 521010 | ELECTRICITY | 35,066.36 | 33,000.00 | 40,000.00 | 37,000.00 | 40,000.00 | 40,000.00 | 12.12% | 4,000.00 |
| 01421200 | 521020 | NATURAL GAS | 35,144.52 | 25,500.00 | 36,000.00 | 36,000.00 | 36,000.00 | 36,000.00 | 41.18% | 10,500.00 |
| 01421200 | 523010 | WATER | 3,057.24 | 3,200.00 | 3,200.00 | 3,200.00 | 3,200.00 | 3,500.00 | 0.00% | - |
| 01421200 | 524010 | BUILDING MAINTENANCE | 18,411.49 | 34,000.00 | 34,000.00 | 17,000.00 | 17,000.00 | 17,000.00 | -50.00% | (17,000.00) |
| 01421200 | 524014 | ROAD MAINTENANCE | 31,550.15 | 51,000.00 | 51,000.00 | 51,000.00 | 51,000.00 | 51,000.00 | 0.00% | - |
| 01421200 | 524020 | VEHICLE MAINTENANCE | 164,788.54 | 178,000.00 | 178,000.00 | 178,000.00 | 178,000.00 | 178,000.00 | 0.00% | - |
| 01421200 | 524030 | EQUIPMENT MAINTENANCE | 27,450.83 | 55,500.00 | 55,500.00 | 55,500.00 | 55,500.00 | 55,500.00 | 0.00% | - |
| 01421200 | 524053 | PHONE ALLOWANCE | 4,334.71 | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | 0.00% | - |
| 01421200 | 524060 | COMMUNICATIONS EQUIPMENT MAINTENANCE | 1,991.98 | 2,800.00 | 2,800.00 | 2,800.00 | 2,800.00 | 2,800.00 | 0.00% | - |
| 01421200 | 524100 | BLD MAINT SVCS - HVAC | 2,371.29 | 5,000.00 | - | - | - | - | -100.00% | (5,000.00) |
| 01421200 | 524110 | BLD MAINT SVCS - ELEVATOR | 910.00 | 3,000.00 | - | - | - | - | -100.00% | (3,000.00) |
| 01421200 | 524112 | BLD MAINT SVCS - FIRE/ALARM | 1,707.50 | 3,500.00 | - | - | - | - | -100.00% | (3,500.00) |
| 01421200 | 525020 | DRAINAGE MAINTENANCE | - | - | - | - | - | - | - | - |
| 01421200 | 525030 | SIDEWALK MAINTENANCE | 1,671.45 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 0.00% | - |
| 01421200 | 525040 | TRAFFIC LINES / CROSSWALK MAINTENANCE | 47,987.20 | 30,000.00 | 48,000.00 | 48,000.00 | 48,000.00 | 48,000.00 | 60.00% | 18,000.00 |
| 01421200 | 525050 | SIGNAL MAINTENANCE | 5,411.37 | 4,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 50.00% | 2,000.00 |
| 01421200 | 525092 | BRUSH CHIPPING SERVICES | 2,168.80 | - | - | - | - | - | - | - |
| 01421200 | 529090 | DAM REPAIR | - | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 0.00% | - |
| 01421200 | 530310 | DRUG AND ALCOHOL TESTING | 1,955.00 | 1,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 100.00% | 1,000.00 |
| 01421200 | 530500 | TRAINING & DEVELOPMENT | 2,188.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| 01421200 | 530920 | CONTRACTED SERVICES | - | 13,000.00 | 13,000.00 | 13,000.00 | 13,000.00 | 13,000.00 | 0.00% | - |
| 01421200 | 534030 | ADVERTISING | 1,177.23 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 0.00% | - |
| 01421200 | 541020 | DIESEL FUEL | 34,382.14 | 44,000.00 | 44,000.00 | 44,000.00 | 44,000.00 | 44,000.00 | 0.00% | - |
| 01421200 | 542010 | OFFICE SUPPLIES | 2,933.79 | 2,600.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 15.38% | 400.00 |
| 01421200 | 552030 | SIGNS / POSTS SUPPLIES | 8,243.32 | 8,200.00 | 8,200.00 | 8,200.00 | 8,200.00 | 8,200.00 | 0.00% | - |
| 01421200 | 554010 | RESURFACE MATERIAL | - | 33,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | -9.09% | (3,000.00) |
| 01421200 | 554100 | OTHER PUBLIC WORKS SUPPLIES | 2,660.73 | 7,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | -28.57% | (2,000.00) |
| 01421200 | 571100 | MEETINGS & CONFERENCES | - | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| 01421200 | 573010 | DUES AND MEMBERSHIPS | 125.00 | 300.00 | 443.00 | 443.00 | 443.00 | 443.00 | 47.67% | 143.00 |
| 01421800 | 570000 | ENCUMBRANCES | 45,125.00 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 530,538.48 | 641,100.00 | 664,643.00 | 644,643.00 | 647,643.00 | 647,943.00 | 0.55% | 3,543.00 |
| DEPARTMENT TOTAL | | | 1,820,254.35 | 2,202,820.00 | 2,232,472.00 | 2,212,472.00 | 2,221,832.00 | 2,235,470.00 | 0.44% | 9,652.00 |
| 423 SNOW & ICE | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| PERSONAL SERVICES | | | | | | | | | | |
| 01423100 | 513110 | EMERGENCY OVERTIME | 191,381.13 | 76,000.00 | 76,000.00 | 76,000.00 | 76,000.00 | 76,000.00 | 0.00% | - |
| CATEGORY TOTAL | | | 191,381.13 | 76,000.00 | 76,000.00 | 76,000.00 | 76,000.00 | 76,000.00 | 0.00% | - |
| EXPENSES | | | | | | | | | | |
| 01423200 | 524030 | EQUIPMENT MAINTENANCE | - | - | - | - | - | - | - | - |
| 01423200 | 529030 | CONTRACTED SNOW REMOVAL | 79,013.50 | 101,090.00 | 101,090.00 | 101,090.00 | 101,090.00 | 101,090.00 | 0.00% | - |
| 01423200 | 541010 | GASOLINE | 13,830.65 | 21,820.00 | 21,820.00 | 21,820.00 | 21,820.00 | 21,820.00 | 0.00% | - |
| 01423200 | 548050 | PLOW BLADES | - | - | - | - | - | - | - | - |
| 01423200 | 554020 | SAND AND SALT | 259,975.88 | 201,090.00 | 201,090.00 | 201,090.00 | 201,090.00 | 201,090.00 | 0.00% | - |
| 01423200 | 570000 | SUPPLEMENTAL EXPS | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 352,820.03 | 324,000.00 | 324,000.00 | 324,000.00 | 324,000.00 | 324,000.00 | 0.00% | - |
| DEPARTMENT TOTAL | | | 544,201.16 | 400,000.00 | 400,000.00 | 400,000.00 | 400,000.00 | 400,000.00 | 0.00% | - |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|-------------------------------------|--------|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|------------------|
| 424 STREET LIGHTS | | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | ORG | OBJ | | | | | | | | |
| 01424200 | 521010 | ELECTRICITY STREET LIGHTS | 74,487.82 | 18,504.00 | 80,000.00 | 40,000.00 | 45,000.00 | 50,000.00 | 116.17% | 21,496.00 |
| 01424200 | 525015 | STREET LIGHT MAINTENANCE | 4,777.60 | 20,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | -50.00% | (10,000.00) |
| 01424800 | 570000 | ENCUMBRANCES | 5,440.00 | | | | | | | - |
| CATEGORY TOTAL | | | 84,705.42 | 38,504.00 | 90,000.00 | 50,000.00 | 55,000.00 | 60,000.00 | 29.86% | 11,496.00 |
| DEPARTMENT TOTAL | | | 84,705.42 | 38,504.00 | 90,000.00 | 50,000.00 | 55,000.00 | 60,000.00 | 29.86% | 11,496.00 |
| HIGHWAY DEPARTMENT TOTAL | | | 2,449,160.93 | 2,641,324.00 | 2,722,472.00 | 2,662,472.00 | 2,676,832.00 | 2,695,470.00 | 0.80% | 21,148.00 |
| | | | | | | | | | | |
| 432 RECYCLING | | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| EXPENSES | ORG | OBJ | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| 01432200 | 529050 | CURBSIDE COLLECTION-RECYCLING | 489,825.24 | 515,048.00 | 531,027.00 | 531,027.00 | 547,525.00 | 565,320.00 | 3.10% | 15,979.00 |
| 01432200 | 529060 | DISPOSAL SERVICES | 131,746.34 | 10,000.00 | 100,000.00 | 5,000.00 | 100,000.00 | 100,000.00 | -50.00% | (5,000.00) |
| 01432200 | 529065 | FUEL SURCHARGE/CREDIT | | | | | | | | - |
| 01432200 | 529070 | HAZARDOUS WASTE DISPOSAL | 13,290.00 | | 5,000.00 | 5,000.00 | | | | 5,000.00 |
| 01432200 | 542040 | FORMS-PRINTING | | | | | | | | - |
| 01432800 | 570000 | ENCUMBRANCES | 5,000.00 | | | | | | | - |
| CATEGORY TOTAL | | | 639,861.58 | 525,048.00 | 636,027.00 | 541,027.00 | 647,525.00 | 665,320.00 | 3.04% | 15,979.00 |
| DEPARTMENT TOTAL | | | 639,861.58 | 525,048.00 | 636,027.00 | 541,027.00 | 647,525.00 | 665,320.00 | 3.04% | 15,979.00 |
| | | | | | | | | | | |
| 433 SOLID WASTE | | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| EXPENSES | ORG | OBJ | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| 01433200 | 529040 | CURBSIDE COLLECTION-SOLID WASTE | 687,999.96 | 715,520.00 | 744,141.00 | 744,141.00 | 773,907.00 | 800,000.00 | 4.00% | 28,621.00 |
| 01433200 | 529060 | NESWC FEES | 595,559.27 | 712,354.00 | 748,447.00 | 748,447.00 | 778,353.00 | 809,458.00 | 5.07% | 36,093.00 |
| 01433200 | 529080 | LANDFILL MONITORING | 12,256.24 | 12,265.00 | 13,000.00 | 13,000.00 | 13,000.00 | 13,000.00 | 5.99% | 735.00 |
| 01433200 | 540000 | SUPPLIES | 1,945.00 | | 2,000.00 | 2,000.00 | | 2,000.00 | | 2,000.00 |
| 01433800 | 570000 | ENCUMBRANCES | 1,500.00 | | | | | | | - |
| CATEGORY TOTAL | | | 1,299,260.47 | 1,440,139.00 | 1,507,588.00 | 1,507,588.00 | 1,565,260.00 | 1,624,458.00 | 4.68% | 67,449.00 |
| DEPARTMENT TOTAL | | | 1,299,260.47 | 1,440,139.00 | 1,507,588.00 | 1,507,588.00 | 1,565,260.00 | 1,624,458.00 | 4.68% | 67,449.00 |
| | | | | | | | | | | |
| 442 WASTEWATER TREATMENT MANAGEMENT | | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| EXPENSES | ORG | OBJ | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| 01442200 | 525025 | CENTER SEWER SYSTEM MAINTENANCE | 1,653.06 | 6,000.00 | 6,000.00 | 3,500.00 | 6,000.00 | 6,000.00 | -41.67% | (2,500.00) |
| 01442226 | 524085 | ABBOT REPAIRS & SERVICES | 4,428.88 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 0.00% | - |
| 01442226 | 524101 | ABBOT BUILDING MAINTENANCE SVCS - SEPT | 394.03 | 399.00 | 418.00 | 418.00 | 439.00 | 461.00 | 4.76% | 19.00 |
| 01442226 | 529060 | ABBOT SLUDGE PUMPING & REMOVAL | 6,112.51 | 6,031.00 | 6,332.00 | 6,332.00 | 6,649.00 | 6,981.00 | 4.99% | 301.00 |
| 01442226 | 529080 | ABBOT MONITORING / TESTING SERVICES | 4,687.44 | 4,741.00 | 4,978.00 | 4,978.00 | 5,227.00 | 5,488.00 | 5.00% | 237.00 |
| 01442226 | 530920 | ABBOT CONTRACTED SERVICES | 25,549.46 | 25,843.00 | 27,134.00 | 27,134.00 | 28,491.00 | 29,916.00 | 5.00% | 1,291.00 |
| 01442226 | 543195 | ABBOT SEPTIC SUPPLIES | 497.06 | 503.00 | 528.00 | 528.00 | 554.00 | 582.00 | 4.97% | 25.00 |
| 01442227 | 524085 | BLANCHARD REPAIRS & SERVICES | 6,338.97 | 12,000.00 | 12,000.00 | 8,000.00 | 12,000.00 | 12,000.00 | -33.33% | (4,000.00) |
| 01442227 | 524101 | BLANCHARD BUILDING MAINTENANCE SVCS | 394.03 | 399.00 | 418.00 | 418.00 | 439.00 | 461.00 | 4.76% | 19.00 |
| 01442227 | 529060 | BLANCHARD SLUDGE PUMPING & REMOVAL | 6,058.51 | 6,031.00 | 6,332.00 | 6,332.00 | 6,649.00 | 6,981.00 | 4.99% | 301.00 |
| 01442227 | 529080 | BLANCHARD MONITORING / TESTING SERVICES | 6,601.34 | 6,677.00 | 7,011.00 | 7,011.00 | 7,362.00 | 7,730.00 | 5.00% | 334.00 |
| 01442227 | 530920 | BLANCHARD CONTRACTED SERVICES | 25,549.46 | 25,842.00 | 27,134.00 | 27,134.00 | 28,491.00 | 29,916.00 | 5.00% | 1,292.00 |
| 01442227 | 543195 | BLANCHARD SEPTIC SUPPLIES | 497.06 | 503.00 | 528.00 | 528.00 | 554.00 | 582.00 | 4.97% | 25.00 |
| 01442228 | 524085 | STONY BROOK REPAIRS & SERVICES | 4,428.74 | 9,000.00 | 9,000.00 | 6,000.00 | 9,000.00 | 9,000.00 | -33.33% | (3,000.00) |
| 01442228 | 524101 | STONY BROOK BUILDING MAINTENANCE SVCS | 394.03 | 399.00 | 418.00 | 418.00 | 439.00 | 461.00 | 4.76% | 19.00 |
| 01442228 | 529060 | STONY BROOK SLUDGE PUMPING & REMOVAL | 5,962.51 | 6,031.00 | 6,332.00 | 6,332.00 | 6,649.00 | 6,981.00 | 4.99% | 301.00 |
| 01442228 | 529080 | STONY BROOK MONITORING / TESTING SERVICES | 13,255.79 | 13,408.00 | 14,078.00 | 14,078.00 | 14,782.00 | 15,521.00 | 5.00% | 670.00 |
| 01442228 | 530920 | STONY BROOK CONTRACTED SERVICES | 25,549.46 | 25,842.00 | 27,134.00 | 27,134.00 | 28,491.00 | 29,916.00 | 5.00% | 1,292.00 |
| 01442228 | 543195 | STONY BROOK SEPTIC SUPPLIES | 497.06 | 503.00 | 528.00 | 528.00 | 554.00 | 582.00 | 4.97% | 25.00 |
| 01442229 | 524085 | WA REPAIRS & SERVICES | 11,151.89 | 12,500.00 | 12,500.00 | 12,500.00 | 12,500.00 | 12,500.00 | 0.00% | - |
| 01442229 | 524101 | WA BUILDING MAINTENANCE SVCS - SEPTIC | 394.03 | 399.00 | 418.00 | 418.00 | 439.00 | 461.00 | 4.76% | 19.00 |
| 01442229 | 529060 | WA SLUDGE PUMPING & REMOVAL | 5,962.85 | 6,031.00 | 6,332.00 | 6,332.00 | 6,649.00 | 6,981.00 | 4.99% | 301.00 |
| 01442229 | 529080 | WA MONITORING / TESTING SERVICES | 27,120.68 | 24,490.00 | 25,715.00 | 25,715.00 | 27,001.00 | 28,351.00 | 5.00% | 1,225.00 |
| 01442229 | 530920 | WA CONTRACTED SERVICES | 25,723.60 | 25,842.00 | 27,134.00 | 27,134.00 | 28,491.00 | 29,916.00 | 5.00% | 1,292.00 |
| 01442229 | 543195 | WA SEPTIC SUPPLIES | 497.09 | 503.00 | 528.00 | 528.00 | 554.00 | 582.00 | 4.97% | 25.00 |
| 01442800 | 570000 | ENCUMBRANCES | | | | | | | | - |
| CATEGORY TOTAL | | | 209,699.56 | 224,917.00 | 233,930.00 | 224,430.00 | 243,404.00 | 253,350.00 | -0.22% | (487.00) |
| DEPARTMENT TOTAL | | | 209,699.56 | 224,917.00 | 233,930.00 | 224,430.00 | 243,404.00 | 253,350.00 | -0.22% | (487.00) |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 491 CEMETERY DEPARTMENT | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|--------------------------------|------------|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01491100 | 511530 | SENIOR ASSISTANT | 16,438.24 | 17,488.00 | 18,168.00 | 18,168.00 | 18,877.00 | 19,593.00 | 3.89% | 680.00 |
| 01491100 | 511614 | CEMETERY SUPERVISOR | 40,435.20 | 40,178.00 | 40,178.00 | 40,178.00 | 40,178.00 | 40,178.00 | 0.00% | - |
| 01491100 | 511660 | EQUIPMENT OPERATORS / LABORERS | 32,555.61 | 34,175.00 | 34,175.00 | 34,175.00 | 36,772.00 | 36,772.00 | 0.00% | - |
| 01491100 | 512280 | SEASONAL STAFF | 1,296.00 | 5,000.00 | 5,500.00 | 5,500.00 | 6,500.00 | 7,280.00 | 10.00% | 500.00 |
| 01491100 | 513160 | SEASONAL OVERTIME | 6,153.37 | 5,500.00 | 5,500.00 | 5,500.00 | 5,500.00 | 5,500.00 | 0.00% | - |
| 01491100 | 515050 | LONGEVITY | 1,350.00 | 1,350.00 | 1,638.00 | 1,638.00 | 1,888.00 | 1,888.00 | 21.33% | 288.00 |
| CATEGORY TOTAL | | | 98,228.42 | 103,691.00 | 105,159.00 | 105,159.00 | 109,715.00 | 111,211.00 | 1.42% | 1,468.00 |
| EXPENSES | | | | | | | | | | |
| 01491200 | 521010 | ELECTRICITY | 813.38 | 593.00 | 765.00 | 765.00 | 800.00 | 850.00 | 29.01% | 172.00 |
| 01491200 | 521040 | PROPANE GAS | 2,416.37 | 2,400.00 | 2,620.00 | 2,620.00 | 2,800.00 | 3,000.00 | 9.17% | 220.00 |
| 01491200 | 523010 | WATER | 6,068.01 | 7,000.00 | 6,500.00 | 6,500.00 | 6,500.00 | 7,000.00 | -7.14% | (500.00) |
| 01491200 | 524015 | GROUPS MAINTENANCE | 13,701.59 | 12,000.00 | 12,000.00 | 12,000.00 | 12,500.00 | 13,000.00 | 0.00% | - |
| 01491200 | 524020 | VEHICLE MAINTENANCE | 3,749.27 | 3,000.00 | 3,000.00 | 3,000.00 | 3,500.00 | 4,000.00 | 0.00% | - |
| 01491200 | 524030 | EQUIPMENT MAINTENANCE | 3,899.51 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 4,500.00 | 0.00% | - |
| 01491200 | 524090 | OTHER CONTRACTUAL SERVICES | 734.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01491200 | 541010 | GASOLINE | 3,252.66 | 5,000.00 | 6,090.00 | 6,090.00 | 6,500.00 | 7,000.00 | 21.80% | 1,090.00 |
| 01491200 | 542010 | OFFICE SUPPLIES | 226.54 | 150.00 | 200.00 | 200.00 | 200.00 | 200.00 | 33.33% | 50.00 |
| 01491200 | 543060 | CLEANING/CUSTODIAL SUPPLIES | 152.31 | 200.00 | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% | - |
| 01491200 | 571100 | MEETINGS & CONFERENCES | - | - | 285.00 | 285.00 | 300.00 | 325.00 | - | 285.00 |
| 01491200 | 573010 | DUES & MEMBERSHIPS | 100.00 | 100.00 | 100.00 | 100.00 | 125.00 | 150.00 | 0.00% | - |
| 01491800 | 570000 | ENCUMBRANCES | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 35,113.64 | 35,443.00 | 36,760.00 | 36,760.00 | 38,425.00 | 41,225.00 | 3.72% | 1,317.00 |
| DEPARTMENT TOTAL | | | 133,342.06 | 139,134.00 | 141,919.00 | 141,919.00 | 148,140.00 | 152,436.00 | 2.00% | 2,785.00 |
| 510 BOARD OF HEALTH | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01510100 | 511020 | HEALTH DIRECTOR | 100,369.07 | 104,425.00 | 106,514.00 | 106,514.00 | 106,514.00 | 106,514.00 | 2.00% | 2,089.00 |
| 01510100 | 511030 | HEALTH AGENT | 71,943.08 | 75,216.00 | 77,098.00 | 77,098.00 | 79,023.00 | 80,998.00 | 2.50% | 1,882.00 |
| 01510100 | 511050 | DIRECTOR - ENVIRON SERVICES | 87,720.03 | 91,264.00 | 93,090.00 | 93,090.00 | 93,090.00 | 93,090.00 | 2.00% | 1,826.00 |
| 01510100 | 511272 | FOOD INSPECTOR | 35,526.03 | 36,106.00 | 36,106.00 | 36,106.00 | 36,106.00 | 36,106.00 | 0.00% | - |
| 01510100 | 511380 | NURSE | 66,852.54 | 69,548.00 | 88,673.00 | 70,939.00 | 88,334.00 | 88,673.00 | 2.00% | 1,391.00 |
| 01510100 | 511520 | ADMINISTRATIVE ASSISTANT | 54,770.85 | 55,868.00 | 55,868.00 | 55,868.00 | 55,653.00 | 55,868.00 | 0.00% | - |
| 01510100 | 515050 | LONGEVITY | 4,308.00 | 4,234.00 | 2,223.00 | 2,223.00 | 2,473.00 | 3,073.00 | -47.50% | (2,011.00) |
| CATEGORY TOTAL | | | 421,489.60 | 436,661.00 | 459,572.00 | 441,838.00 | 461,193.00 | 464,322.00 | 1.19% | 5,177.00 |
| EXPENSES | | | | | | | | | | |
| 01510200 | 517070 | UNIFORM ALLOWANCE | 435.15 | 450.00 | 450.00 | 450.00 | 450.00 | 450.00 | 0.00% | - |
| 01510200 | 524020 | VEHICLE MAINTENANCE | 179.12 | 400.00 | 400.00 | 400.00 | 400.00 | 400.00 | 0.00% | - |
| 01510200 | 524090 | CONTRACTED CLERICAL SERVICES | 1,500.00 | 1,800.00 | 1,800.00 | 1,800.00 | 1,800.00 | 1,800.00 | 0.00% | - |
| 01510200 | 529070 | BIOHAZARD WASTE DISPOSAL | 1,162.93 | 900.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 33.33% | 300.00 |
| 01510200 | 529080 | LABORATORY SERVICES | 125.00 | 200.00 | 200.00 | 200.00 | 200.00 | 200.00 | 0.00% | - |
| 01510200 | 530350 | DENTAL SERVICES | - | 3,400.00 | 3,400.00 | 3,400.00 | 3,400.00 | 3,400.00 | 0.00% | - |
| 01510200 | 530920 | CONTRACTED SERVICES | - | - | - | - | - | - | - | - |
| 01510200 | 530950 | CONSULTING SERVICES | 1,200.00 | 2,800.00 | 2,800.00 | 2,800.00 | 2,800.00 | 2,800.00 | 0.00% | - |
| 01510200 | 534030 | ADVERTISING - LEGAL | 606.36 | 500.00 | 600.00 | 600.00 | 600.00 | 600.00 | 20.00% | 100.00 |
| 01510200 | 534040 | PRINTING SERVICES | 1,663.82 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| 01510200 | 541010 | GASOLINE | 614.44 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 0.00% | - |
| 01510200 | 542010 | OFFICE SUPPLIES | 3,221.13 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| 01510200 | 550010 | HEALTH / MEDICAL SUPPLIES | 1,854.94 | 1,800.00 | 1,800.00 | 1,800.00 | 1,800.00 | 1,800.00 | 0.00% | - |
| 01510200 | 555015 | BOOKS & SUBSCRIPTIONS | 89.00 | 150.00 | 150.00 | 150.00 | 150.00 | 150.00 | 0.00% | - |
| 01510200 | 571010 | TRAVEL - MILEAGE | 209.03 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 0.00% | - |
| 01510200 | 571100 | MEETINGS & CONFERENCES | 450.00 | 2,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 100.00% | 2,000.00 |
| 01510200 | 573010 | DUES & MEMBERSHIPS | 1,762.55 | 1,400.00 | 1,400.00 | 1,400.00 | 1,400.00 | 1,400.00 | 0.00% | - |
| 01510800 | 570000 | ENCUMBRANCES | 150.00 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 15,223.47 | 24,500.00 | 26,900.00 | 26,900.00 | 26,900.00 | 26,900.00 | 9.80% | 2,400.00 |
| DEPARTMENT TOTAL | | | 436,713.07 | 461,161.00 | 486,472.00 | 468,738.00 | 488,093.00 | 491,222.00 | 1.64% | 7,577.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 541 COUNCIL ON AGING | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|-------------------------------|------------|-------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01541100 | 511050 | DIRECTOR | 93,567.98 | 98,348.00 | 100,315.00 | 100,315.00 | 100,315.00 | 100,315.00 | 2.00% | 1,967.00 |
| 01541100 | 511390 | SOCIAL WORKER | 84,975.35 | 88,409.00 | 90,177.00 | 90,177.00 | 90,177.00 | 90,177.00 | 2.00% | 1,768.00 |
| 01541100 | 511510 | RECORDS SUPERVISOR | 29,088.96 | 29,484.00 | 29,484.00 | 29,484.00 | 29,484.00 | 29,484.00 | 0.00% | - |
| 01541100 | 511550 | SENIOR ASSISTANT | 69,674.89 | 72,961.00 | 75,750.00 | 75,750.00 | 76,658.00 | 77,575.00 | 3.82% | 2,789.00 |
| 01541100 | 511590 | OUTREACH COORDINATOR | 36,893.17 | 38,323.00 | 39,089.00 | 39,089.00 | 39,089.00 | 39,089.00 | 2.00% | 766.00 |
| 01541100 | 511591 | EVENT SUPPORT WORKER | 13,253.27 | 11,409.00 | 11,870.00 | 11,870.00 | 11,870.00 | 11,870.00 | 4.04% | 461.00 |
| 01541100 | 511650 | MAINTENANCE WORKER I | 47,523.57 | 52,677.00 | 52,677.00 | 52,677.00 | 52,677.00 | 52,677.00 | 0.00% | - |
| 01541100 | 511710 | VAN DRIVERS | 3,978.58 | 31,050.00 | 31,050.00 | 31,050.00 | 31,050.00 | 31,050.00 | 0.00% | - |
| 01541100 | 512040 | EVENING SUPERVISOR | 8,190.22 | 9,446.00 | 9,635.00 | 9,635.00 | 9,635.00 | 9,635.00 | 2.00% | 189.00 |
| 01541100 | 515050 | LONGEVITY | 3,330.00 | 3,780.00 | 4,030.00 | 4,030.00 | 4,317.00 | 4,817.00 | 6.61% | 250.00 |
| 01541100 | 529030 | SNOW REMOVAL COVERAGE | 331.50 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01541100 | 578050 | SENIOR REBATE PROGRAM | - | 30,000.00 | 30,000.00 | 30,000.00 | 37,500.00 | 37,500.00 | 0.00% | - |
| CATEGORY TOTAL | | | 390,807.49 | 466,887.00 | 475,077.00 | 475,077.00 | 483,772.00 | 485,189.00 | 1.75% | 8,190.00 |
| EXPENSES | | | | | | | | | | |
| 01541200 | 517070 | UNIFORM ALLOWANCES | 109.90 | 250.00 | 250.00 | 250.00 | 275.00 | 275.00 | 0.00% | - |
| 01541200 | 521010 | ELECTRICITY | 21,565.48 | 22,500.00 | 24,000.00 | 22,500.00 | 26,000.00 | 27,750.00 | 0.00% | - |
| 01541200 | 521020 | NATURAL GAS | 12,442.58 | 11,500.00 | 14,500.00 | 14,000.00 | 17,500.00 | 19,500.00 | 21.74% | 2,500.00 |
| 01541200 | 523010 | WATER | 2,674.73 | 2,000.00 | 2,700.00 | 2,700.00 | 2,900.00 | 2,900.00 | 35.00% | 700.00 |
| 01541200 | 523020 | SEWER/SEPTIC | 139.00 | 3,500.00 | 4,000.00 | 3,500.00 | 4,800.00 | 5,000.00 | 0.00% | - |
| 01541200 | 524010 | BUILDING MAINTENANCE | 3,391.77 | 6,000.00 | 8,000.00 | 6,000.00 | 11,000.00 | 12,500.00 | 0.00% | - |
| 01541200 | 524020 | VEHICLE MAINTENANCE | 2,208.44 | 3,000.00 | 4,500.00 | 4,500.00 | 5,600.00 | 6,200.00 | 50.00% | 1,500.00 |
| 01541200 | 524030 | EQUIPMENT MAINTENANCE | 945.02 | 2,000.00 | 2,700.00 | 2,700.00 | 3,300.00 | 3,300.00 | 35.00% | 700.00 |
| 01541200 | 524100 | BLDG MAINT SVCS - HVAC | 4,037.94 | 8,000.00 | 12,000.00 | 4,000.00 | 15,000.00 | 18,500.00 | -50.00% | (4,000.00) |
| 01541200 | 524103 | BLDG MAINT SVCS - GENERATOR | 539.00 | 650.00 | 850.00 | 850.00 | 1,000.00 | 1,100.00 | 30.77% | 200.00 |
| 01541200 | 524110 | BLDG MAINT SVCS - ELEVATOR | 5,584.00 | 1,600.00 | 2,000.00 | 2,000.00 | 3,200.00 | 3,900.00 | 25.00% | 400.00 |
| 01541200 | 524112 | BLD MAINT SVCS - FIRE/ALARM | 2,946.12 | 1,900.00 | 3,200.00 | 3,200.00 | 3,400.00 | 3,600.00 | 68.42% | 1,300.00 |
| 01541200 | 530300 | HEALTH / NUTRITION SERVICES | 515.51 | - | 500.00 | 500.00 | 600.00 | 700.00 | - | 500.00 |
| 01541200 | 534010 | POSTAGE | 6,509.00 | 7,500.00 | 7,800.00 | 7,800.00 | 8,300.00 | 8,450.00 | 4.00% | 300.00 |
| 01541200 | 541010 | GASOLINE | 2,575.09 | 10,500.00 | 13,000.00 | 13,000.00 | 16,000.00 | 17,500.00 | 23.81% | 2,500.00 |
| 01541200 | 542010 | OFFICE SUPPLIES | 1,654.47 | 2,600.00 | 3,000.00 | 2,600.00 | 3,500.00 | 3,700.00 | 0.00% | - |
| 01541200 | 542080 | OFFICE EQUIPMENT | - | 600.00 | 800.00 | 800.00 | 1,000.00 | 1,000.00 | 33.33% | 200.00 |
| 01541200 | 543060 | CUSTODIAL / CLEANING SUPPLIES | 1,033.07 | 6,000.00 | 7,200.00 | 6,000.00 | 7,600.00 | 7,600.00 | 0.00% | - |
| 01541200 | 557010 | PROGRAMS & ACTIVITIES | 608.47 | 500.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 100.00% | 500.00 |
| 01541200 | 557020 | SOCIAL & CULTURAL PROGRAMS | 1,452.37 | 1,000.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 50.00% | 500.00 |
| 01541200 | 571010 | TRAVEL - MILEAGE | 821.74 | 1,000.00 | 1,500.00 | 1,500.00 | 2,000.00 | 2,000.00 | 50.00% | 500.00 |
| 01541200 | 571100 | MEETINGS & CONFERENCES | - | 500.00 | 800.00 | 800.00 | 900.00 | 900.00 | 60.00% | 300.00 |
| 01541200 | 573010 | DUES & MEMBERSHIPS | - | 900.00 | 1,200.00 | 1,200.00 | 1,200.00 | 1,200.00 | 33.33% | 300.00 |
| 01541800 | 570000 | ENCUMBRANCES | 6,031.79 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 77,785.49 | 94,000.00 | 117,000.00 | 102,900.00 | 137,575.00 | 150,075.00 | 9.47% | 8,900.00 |
| DEPARTMENT TOTAL | | | 468,592.98 | 560,887.00 | 592,077.00 | 577,977.00 | 621,347.00 | 635,264.00 | 3.05% | 17,090.00 |
| 543 VETERAN'S SERVICES | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01543100 | 511050 | DIRECTOR | 62,790.34 | 65,327.00 | 66,634.00 | 66,634.00 | 66,634.00 | 66,634.00 | 2.00% | 1,307.00 |
| 01543100 | 511550 | SENIOR ASSISTANT | 4,786.96 | 4,978.00 | 5,171.00 | 5,171.00 | 5,373.00 | 5,577.00 | 3.88% | 193.00 |
| 01543100 | 515050 | LONGEVITY | 850.00 | 850.00 | 850.00 | 850.00 | 1,100.00 | 1,100.00 | 0.00% | - |
| 01543100 | 578060 | VETERANS TAX WORK PROGRAM | - | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 | 7,500.00 | 0.00% | - |
| CATEGORY TOTAL | | | 68,427.30 | 78,655.00 | 80,155.00 | 80,155.00 | 80,607.00 | 80,811.00 | 1.91% | 1,500.00 |
| EXPENSES | | | | | | | | | | |
| 01543200 | 524080 | MONUMENT MAINT SERVICES | - | - | - | - | - | - | - | - |
| 01543200 | 530920 | CONTRACTED SERVICES | 449.00 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| 01543200 | 542010 | OFFICE SUPPLIES | 12.06 | - | 100.00 | 100.00 | 100.00 | 100.00 | - | 100.00 |
| 01543200 | 557010 | PROGRAMS & ACTIVITIES | 3,402.70 | 5,000.00 | 6,500.00 | 6,500.00 | 7,000.00 | 7,000.00 | 30.00% | 1,500.00 |
| 01543200 | 571100 | MEETINGS & CONFERENCES | - | - | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | - | 1,000.00 |
| 01543200 | 577010 | VETERAN'S SERVICES | 27,059.43 | 65,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | -15.38% | (10,000.00) |
| 01543800 | 570000 | ENCUMBRANCES | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 30,923.19 | 70,500.00 | 63,100.00 | 63,100.00 | 63,600.00 | 63,600.00 | -10.50% | (7,400.00) |
| DEPARTMENT TOTAL | | | 99,350.49 | 149,155.00 | 143,255.00 | 143,255.00 | 144,207.00 | 144,411.00 | -3.96% | (5,900.00) |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|---|--------|-------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|-------------------|
| 610 LIBRARY | ORG | OBJ | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01610100 | 511020 | LIBRARY DIRECTOR | 117,064.74 | 121,795.00 | 124,230.00 | 124,230.00 | 124,230.00 | 124,230.00 | 2.00% | 2,435.00 |
| 01610100 | 511030 | ASSISTANT DIRECTOR | 79,933.33 | 83,163.00 | 84,826.00 | 84,826.00 | 84,826.00 | 84,826.00 | 2.00% | 1,663.00 |
| 01610100 | 511340 | SENIOR LIBRARIANS | 294,325.22 | 305,862.00 | 312,068.00 | 312,068.00 | 312,068.00 | 312,068.00 | 2.03% | 6,206.00 |
| 01610100 | 511470 | LIBRARY ASSISTANTS | 645,872.65 | 712,834.00 | 724,485.00 | 724,485.00 | 735,720.00 | 752,644.00 | 1.63% | 11,651.00 |
| 01610100 | 511500 | OFFICE MANAGER | 60,392.48 | 62,995.00 | 64,572.00 | 64,572.00 | 67,940.00 | 68,201.00 | 2.50% | 1,577.00 |
| 01610100 | 511590 | OTHER SUPPORT STAFF SUNDAYS | - | - | 15,147.00 | 15,147.00 | 15,450.00 | 15,759.00 | - | 15,147.00 |
| 01610100 | 511590 | OPEN FRI. AM's (ADD 4 HPW) | - | - | - | - | 21,439.00 | 21,439.00 | - | - |
| 01610100 | 511650 | CUSTODIANS | 69,509.09 | 70,689.00 | 71,341.00 | 71,341.00 | 71,072.00 | 71,341.00 | 0.92% | 652.00 |
| 01610100 | 512010 | PAGES | 10,129.11 | 17,381.00 | 18,320.00 | 18,320.00 | 23,400.00 | 23,490.00 | 5.40% | 939.00 |
| 01610100 | 513160 | CUSTODIAL OVERTIME | - | 3,028.00 | 3,028.00 | 3,028.00 | 3,028.00 | 3,028.00 | 0.00% | - |
| 01610100 | 514090 | MLS STIPENDS | 2,400.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 3,000.00 | 0.00% | - |
| 01610100 | 515050 | LONGEVITY | 21,457.00 | 22,893.00 | 22,957.00 | 22,957.00 | 24,942.00 | 26,123.00 | 0.28% | 64.00 |
| CATEGORY TOTAL | | | 1,301,083.62 | 1,403,640.00 | 1,443,974.00 | 1,443,974.00 | 1,487,115.00 | 1,506,149.00 | 2.87% | 40,334.00 |
| EXPENSES | | | | | | | | | | |
| 01610200 | 517070 | UNIFORM ALLOWANCES | 1,089.51 | 1,260.00 | 1,260.00 | 1,260.00 | 1,260.00 | 1,260.00 | 0.00% | - |
| 01610200 | 521010 | ELECTRICITY | 21,368.57 | 24,583.00 | 25,991.00 | 25,991.00 | 25,991.00 | 25,991.00 | 5.73% | 1,408.00 |
| 01610200 | 521030 | HEATING FUEL | 13,196.02 | 15,000.00 | 16,640.00 | 16,640.00 | 16,640.00 | 16,640.00 | 10.93% | 1,640.00 |
| 01610200 | 523010 | WATER | 1,200.57 | 1,565.00 | 1,428.00 | 1,428.00 | 1,428.00 | 1,428.00 | -8.75% | (137.00) |
| 01610200 | 524030 | EQUIPMENT MAINTENANCE | 21,060.47 | 37,834.00 | 27,011.00 | 27,011.00 | 27,011.00 | 27,011.00 | -28.61% | (10,823.00) |
| 01610200 | 530400 | MVLC NETWORK MAINTENANCE | 36,000.00 | 36,000.00 | 36,000.00 | 36,000.00 | 36,000.00 | 36,000.00 | 0.00% | - |
| 01610200 | 534010 | POSTAGE | 3,372.05 | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | 0.00% | - |
| 01610200 | 534040 | PRINTING SERVICES | 4,655.00 | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | 0.00% | - |
| 01610200 | 542010 | OFFICE SUPPLIES | 7,841.13 | 13,500.00 | 12,000.00 | 12,000.00 | 12,000.00 | 12,000.00 | -11.11% | (1,500.00) |
| 01610200 | 543060 | CUSTODIAL / CLEANING SUPPLIES | 3,627.10 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 0.00% | - |
| 01610200 | 555015 | BOOKS & SUBSCRIPTIONS | 208,717.15 | 228,000.00 | 228,000.00 | 228,000.00 | 205,000.00 | 205,000.00 | 0.00% | - |
| 01610200 | 571010 | MILEAGE | 290.99 | 816.00 | 816.00 | 816.00 | 816.00 | 816.00 | 0.00% | - |
| 01610200 | 571100 | MEETINGS & CONFERENCES | - | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 0.00% | - |
| 01610200 | 573010 | DUES & MEMBERSHIPS | 500.00 | 800.00 | 800.00 | 800.00 | 800.00 | 800.00 | 0.00% | - |
| 01610800 | 570000 | ENCUMBRANCES | 25,000.00 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 347,918.56 | 372,658.00 | 363,246.00 | 363,246.00 | 340,246.00 | 340,246.00 | -2.53% | (9,412.00) |
| DEPARTMENT TOTAL | | | 1,649,002.18 | 1,776,298.00 | 1,807,220.00 | 1,807,220.00 | 1,827,361.00 | 1,846,395.00 | 1.74% | 30,922.00 |
| 650 PARKS-GROUNDS & BLDG MAINT | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| | | | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 01650100 | 511610 | CREW SUPERVISOR | 39,139.20 | 40,178.00 | 40,178.00 | 40,178.00 | 40,444.00 | 40,444.00 | 0.00% | - |
| 01650100 | 511613 | PARKS OPERATIONS MANAGER | 43,053.12 | 44,201.00 | 49,378.00 | 49,378.00 | 49,378.00 | 49,378.00 | 11.71% | 5,177.00 |
| 01650100 | 511620 | HEAVY EQUIPMENT OPERATOR | 95,996.55 | 154,029.00 | 155,349.00 | 155,349.00 | 157,670.00 | 159,065.00 | 0.86% | 1,320.00 |
| 01650100 | 512280 | SEASONAL STAFF | 6,284.10 | 5,350.00 | 7,280.00 | 7,280.00 | 7,500.00 | 8,000.00 | 36.07% | 1,930.00 |
| 01650100 | 513120 | OVERTIME | 2,128.07 | 8,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | -25.00% | (2,000.00) |
| 01650100 | 515050 | LONGEVITY | 3,875.00 | 3,875.00 | 3,875.00 | 3,875.00 | 4,000.00 | 4,550.00 | 0.00% | - |
| CATEGORY TOTAL | | | 190,476.04 | 255,633.00 | 262,060.00 | 262,060.00 | 264,992.00 | 267,437.00 | 2.51% | 6,427.00 |
| EXPENSES | | | | | | | | | | |
| 01650200 | 521010 | ELECTRICITY | 237.46 | 795.00 | 353.00 | 353.00 | 353.00 | 353.00 | -55.60% | (442.00) |
| 01650200 | 523010 | WATER | 3,866.94 | 225.00 | 3,700.00 | 3,700.00 | 3,800.00 | 3,900.00 | 1544.44% | 3,475.00 |
| 01650200 | 524015 | GROUNDS MAINTENANCE | 19,824.76 | 15,000.00 | 22,000.00 | 22,000.00 | 25,000.00 | 27,000.00 | 46.67% | 7,000.00 |
| 01650200 | 524020 | VEHICLE MAINTENANCE | 4,036.18 | 4,000.00 | 4,000.00 | 4,000.00 | 4,500.00 | 5,000.00 | 0.00% | - |
| 01650200 | 524030 | EQUIPMENT MAINTENANCE | 2,464.33 | 2,000.00 | 2,000.00 | 2,000.00 | 2,500.00 | 3,000.00 | 0.00% | - |
| 01650200 | 530920 | CONTRACTED SERVICES | 899.10 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01650200 | 541010 | GASOLINE | 6,472.00 | 7,000.00 | 7,000.00 | 7,000.00 | 8,000.00 | 9,000.00 | 0.00% | - |
| 01650200 | 542010 | OFFICE SUPPLIES | 148.72 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| 01650200 | 542017 | TOWN COMMON EXPENSE | 3,534.61 | - | 3,500.00 | 3,500.00 | 3,200.00 | 3,200.00 | - | 3,500.00 |
| 01650200 | 542018 | MONUMENT MAINT SERVICES | 950.21 | 750.00 | 750.00 | 750.00 | 1,500.00 | 1,750.00 | 0.00% | - |
| 01650200 | 571010 | TRAVEL-MILEAGE | - | 200.00 | 200.00 | 200.00 | 250.00 | 250.00 | 0.00% | - |
| 01650200 | 571100 | MEETING & CONFERENCES | - | - | 2,066.00 | 2,066.00 | 2,300.00 | 2,300.00 | - | 2,066.00 |
| 01650200 | 573010 | DUES AND MEMBERSHIPS | 377.35 | 510.00 | 475.00 | 475.00 | 500.00 | 500.00 | -6.86% | (35.00) |
| 01650200 | 585000 | RECREATIONAL EQUIPMENT | - | 785.00 | 785.00 | 785.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| CATEGORY TOTAL | | | 42,811.66 | 32,765.00 | 48,329.00 | 48,329.00 | 54,403.00 | 58,753.00 | 47.50% | 15,564.00 |
| DEPARTMENT TOTAL | | | 233,287.70 | 288,398.00 | 310,389.00 | 310,389.00 | 319,395.00 | 326,190.00 | 7.63% | 21,991.00 |
| 660 LAND MANAGEMENT | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| | | | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| 01660200 | 521010 | ELECTRICITY | 1,405.05 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 0.00% | - |
| 01660200 | 521020 | NATURAL GAS | 255.99 | 1,266.00 | 1,266.00 | 1,266.00 | 1,266.00 | 1,266.00 | 0.00% | - |
| 01660200 | 523010 | WATER | 5,007.27 | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | 4,500.00 | 0.00% | - |
| 01660200 | 524010 | BUILDING MAINTENANCE | 3,028.37 | 7,000.00 | 7,650.00 | 7,650.00 | 7,850.00 | 7,850.00 | 9.29% | 650.00 |
| 01660200 | 524015 | GROUNDS MAINTENANCE | 6,529.56 | 5,500.00 | 5,500.00 | 5,500.00 | 5,500.00 | 5,500.00 | 0.00% | - |
| 01660200 | 530920 | CONTRACTED SERVICES | 24,289.72 | 10,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 150.00% | 15,000.00 |
| 01660200 | 570000 | ENCUMBRANCES | 1,556.20 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 42,072.16 | 32,266.00 | 47,916.00 | 47,916.00 | 48,116.00 | 48,116.00 | 48.50% | 15,650.00 |
| DEPARTMENT TOTAL | | | 42,072.16 | 32,266.00 | 47,916.00 | 47,916.00 | 48,116.00 | 48,116.00 | 48.50% | 15,650.00 |

Town of Westford
 Budget Worksheet
 Fiscal Year 2023

| 670 HISTORICAL COMM/MUSEUM | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|----------------------------|--------|--------------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------|-----------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| 01670200 | 521010 | ELECTRICITY | 4,615.85 | 3,200.00 | 4,800.00 | 4,800.00 | 4,800.00 | 4,800.00 | 50.00% | 1,600.00 |
| 01670200 | 521030 | HEATING FUEL | 2,499.03 | 3,300.00 | 3,500.00 | 3,500.00 | 3,500.00 | 3,500.00 | 6.06% | 200.00 |
| 01670200 | 523010 | WATER | 133.77 | 500.00 | 500.00 | 500.00 | 500.00 | 500.00 | 0.00% | - |
| 01670200 | 523020 | SEWER / SEPTIC | - | 500.00 | 500.00 | - | - | - | -100.00% | (500.00) |
| 01670200 | 524010 | BUILDING MAINTENANCE | 1,118.50 | 2,500.00 | 2,500.00 | 500.00 | 500.00 | 500.00 | -80.00% | (2,000.00) |
| 01670200 | 524015 | GROUNDS MAINTENANCE | 1,255.00 | 100.00 | 1,300.00 | 1,300.00 | 1,300.00 | 1,300.00 | 1200.00% | 1,200.00 |
| 01670200 | 524030 | EQUIPMENT MAINTENANCE | - | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 0.00% | - |
| 01670200 | 525060 | SIGNAGE | - | 250.00 | 250.00 | 250.00 | 250.00 | 250.00 | 0.00% | - |
| 01670200 | 529090 | SECURITY SYSTEM SERVICES | 670.80 | 1,200.00 | 1,200.00 | - | - | - | -100.00% | (1,200.00) |
| 01670200 | 530920 | CONTRACTED SERVICES | - | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 01670800 | 570000 | ENCUMBRANCES | 537.34 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 10,830.29 | 12,650.00 | 15,650.00 | 11,950.00 | 11,950.00 | 11,950.00 | -5.53% | (700.00) |
| DEPARTMENT TOTAL | | | 10,830.29 | 12,650.00 | 15,650.00 | 11,950.00 | 11,950.00 | 11,950.00 | -5.53% | (700.00) |

Town of Westford
Budget Worksheet
Fiscal Year 2023

| 710 DEBT SERVICE | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|------------------|--------|---------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|---------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| | | LONG TERM DEBT EXEMPT | 4,510,020.00 | 4,570,850.00 | 4,330,038.00 | 4,330,038.00 | 2,762,950.00 | 2,703,200.00 | -5.27% | (240,812.00) |
| | | ELEMENTARY SCHOOL CONST 040103 | | | | | | | | |
| 01710003 | 591030 | PRINCIPAL LONG TERM DEBT | 1,425,000.00 | 1,490,000.00 | 1,555,000.00 | 1,555,000.00 | | | 4.36% | 65,000.00 |
| 01710003 | 592030 | INTEREST LONG TERM DEBT | 199,725.00 | 137,025.00 | 34,988.00 | 34,988.00 | | | -74.47% | (102,037.00) |
| | | MIDDLE SCHOOL CONST 040103 | | | | | | | | |
| 01710003 | 591031 | PRINCIPAL LONG TERM DEBT | 1,355,000.00 | 1,415,000.00 | 1,480,000.00 | 1,480,000.00 | | | 4.59% | 65,000.00 |
| 01710003 | 592031 | INTEREST LONG TERM DEBT | 189,895.00 | 130,275.00 | 33,300.00 | 33,300.00 | | | -74.44% | (96,975.00) |
| | | SENIOR CENTER CONSTRUCTION 11-09 | | | | | | | | |
| 01710011 | 591046 | PRINCIPAL LONG TERM DEBT | 190,000.00 | 195,000.00 | 195,000.00 | 195,000.00 | 200,000.00 | 200,000.00 | 0.00% | - |
| 01710011 | 592046 | INTEREST LONG TERM DEBT | 66,600.00 | 57,100.00 | 47,350.00 | 47,350.00 | 37,600.00 | 31,600.00 | -17.08% | (9,750.00) |
| | | HIGHWAY GARAGE CONSTRUCTION REFUNDING | | | | | | | | |
| 01710012 | 591064 | PRINCIPAL LONG TERM DEBT | 480,000.00 | 465,000.00 | 450,000.00 | 450,000.00 | 125,000.00 | | -3.23% | (15,000.00) |
| 01710012 | 592064 | INTEREST LONG TERM DEBT | 30,400.00 | 20,800.00 | 11,500.00 | 11,500.00 | 2,500.00 | | -44.71% | (9,300.00) |
| | | FLETCHER FIRE STATION 02-18 | | | | | | | | |
| 01710013 | 591069 | PRINCIPAL LONG TERM DEBT | 210,000.00 | 310,000.00 | 190,000.00 | 190,000.00 | 800,000.00 | 800,000.00 | -38.71% | (120,000.00) |
| 01710013 | 592069 | INTEREST LONG TERM DEBT | 290,500.00 | 280,000.00 | 264,500.00 | 264,500.00 | 255,000.00 | 231,000.00 | -5.54% | (15,500.00) |
| | | FLETCHER FIRE STATION \$1.772M | | | | | | | | |
| 01710014 | 591069 | PRINCIPAL LONG TERM DEBT | 45,000.00 | 45,000.00 | 45,000.00 | 45,000.00 | 45,000.00 | 45,000.00 | 0.00% | - |
| 01710014 | 592069 | INTEREST LONG TERM DEBT | 27,900.00 | 25,650.00 | 23,400.00 | 23,400.00 | 21,150.00 | 18,900.00 | -8.77% | (2,250.00) |
| | | OTHER PROJECTED DEBT | | | | | | | | |
| | | New Center Building | | | | | 653,200.00 | 653,200.00 | | - |
| | | JV Fletcher Library Expansion | | | | | 20,000.00 | 120,000.00 | | - |
| | | School Administration Building | | | | | 355,000.00 | 355,000.00 | | - |
| | | Blanchard Roof Replacement - MSBA | | | | | 248,500.00 | 248,500.00 | | - |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 710 DEBT SERVICE | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|------------------|--------|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|-------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| | | LONG TERM DEBT NON-EXEMPT | 1,281,833.87 | 1,550,204.00 | 1,899,304.00 | 1,899,304.00 | 1,979,564.00 | 1,822,695.00 | 22.52% | 349,100.00 |
| | | GROTON ROAD WATER MAIN 061506 | | | | | | | | |
| 01750010 | 591044 | PRINCIPAL LONG TERM DEBT | 11,122.33 | 11,344.00 | 11,570.00 | 11,570.00 | 11,799.00 | 12,034.00 | 1.99% | 226.00 |
| 01750010 | 592044 | INTEREST LONG TERM DEBT | 2,594.07 | 2,370.00 | 2,140.00 | 2,140.00 | 1,907.00 | 1,669.00 | -9.70% | (230.00) |
| 01750010 | 593544 | ADMINISTRATIVE FEE | 194.55 | 178.00 | 161.00 | 161.00 | 143.00 | 125.00 | -9.55% | (17.00) |
| | | TOWN HALL CONSTRUCTION | | | | | | | | |
| 01750011 | 591047 | PRINCIPAL LONG TERM DEBT | 65,550.00 | 65,550.00 | 65,550.00 | 65,550.00 | 65,550.00 | 68,400.00 | 0.00% | - |
| 01750011 | 592047 | INTEREST LONG TERM DEBT | 26,733.00 | 23,456.00 | 20,178.00 | 20,178.00 | 16,901.00 | 13,623.00 | -13.98% | (3,278.00) |
| | | PERCHLORATE REMEDIATION WPAT CONTRACT 1 | | | | | | | | |
| 01750012 | 591048 | PRINCIPAL LONG TERM DEBT | 37,756.83 | 38,519.00 | 39,296.00 | 39,296.00 | 40,088.00 | 40,897.00 | 2.02% | 777.00 |
| 01750012 | 592048 | INTEREST LONG TERM DEBT | 8,819.46 | 8,057.00 | 7,279.00 | 7,279.00 | 6,485.00 | 5,675.00 | -9.66% | (778.00) |
| 01750012 | 593548 | ADMINISTRATIVE FEE | 661.46 | 604.00 | 546.00 | 546.00 | 486.00 | 426.00 | -9.60% | (58.00) |
| | | ABBOT ELEVATOR | | | | | | | | |
| 01750013 | 591051 | PRINCIPAL LONG TERM DEBT | 45,000.00 | 45,000.00 | 45,000.00 | 45,000.00 | | | 0.00% | - |
| 01750013 | 592051 | INTEREST LONG TERM DEBT | 2,700.00 | 1,800.00 | 900.00 | 900.00 | | | -50.00% | (900.00) |
| | | DEPARTMENTAL EQUIPMENT (POLICE RADIO) | | | | | | | | |
| 01750014 | 591052 | PRINCIPAL LONG TERM DEBT | 20,000.00 | 20,000.00 | | | | | -100.00% | (20,000.00) |
| 01750014 | 592052 | INTEREST LONG TERM DEBT | 800.00 | 400.00 | | | | | -100.00% | (400.00) |
| | | DEPARTMENTAL EQUIPMENT - 1ST ABBOT BOILER | | | | | | | | |
| 01750016 | 591054 | PRINCIPAL LONG TERM DEBT | 10,000.00 | 10,000.00 | | | | | -100.00% | (10,000.00) |
| 01750016 | 592054 | INTEREST LONG TERM DEBT | 400.00 | 200.00 | | | | | -100.00% | (200.00) |
| | | FIRE TRUCK - 544,000 | | | | | | | | |
| 01750017 | 591056 | PRINCIPAL LONG TERM DEBT | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | 50,000.00 | | 0.00% | - |
| 01750017 | 592056 | INTEREST LONG TERM DEBT | 4,300.00 | 3,200.00 | 2,100.00 | 2,100.00 | 1,000.00 | | -34.38% | (1,100.00) |
| | | WA BLEACHERS - 550,000 | | | | | | | | |
| 01750018 | 591057 | PRINCIPAL LONG TERM DEBT | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | | 0.00% | - |
| 01750018 | 592057 | INTEREST LONG TERM DEBT | 4,400.00 | 3,300.00 | 2,200.00 | 2,200.00 | 1,100.00 | | -33.33% | (1,100.00) |
| | | 10 WHEEL DUMPTRUCK: HIGHWAY - 195,792 | | | | | | | | |
| 01750022 | 591061 | PRINCIPAL LONG TERM DEBT | 17,000.00 | 17,000.00 | 20,000.00 | 20,000.00 | 15,000.00 | | 17.65% | 3,000.00 |
| 01750022 | 592061 | INTEREST LONG TERM DEBT | 1,275.00 | 935.00 | 700.00 | 700.00 | 300.00 | | -25.13% | (235.00) |
| | | MSBA DAY & ROBINSON WINDOWS (\$2M) | | | | | | | | |
| 01750023 | 591063 | PRINCIPAL LONG TERM DEBT | 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 | 100,000.00 | 0.00% | - |
| 01750023 | 592063 | INTEREST LONG TERM DEBT | 37,450.00 | 35,200.00 | 32,950.00 | 32,950.00 | 30,700.00 | 28,200.00 | -6.39% | (2,250.00) |
| | | MSBA DAY & ROBINSON WINDOWS (\$1M est) | | | | | | | | |
| 01750024 | 591066 | PRINCIPAL LONG TERM DEBT | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 0.00% | - |
| 01750024 | 592066 | INTEREST LONG TERM DEBT | 15,287.50 | 13,788.00 | 12,288.00 | 12,288.00 | 10,788.00 | 9,288.00 | -10.88% | (1,500.00) |
| | | DISPATCH CENTER | | | | | | | | |
| 01750024 | 591065 | PRINCIPAL LONG TERM DEBT | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | 50,000.00 | 50,000.00 | 0.00% | - |
| 01750024 | 592065 | INTEREST LONG TERM DEBT | 19,062.50 | 17,825.00 | 16,588.00 | 16,588.00 | 15,350.00 | 14,100.00 | -6.94% | (1,237.00) |
| | | PLAIN ROAD SIDEWALK | | | | | | | | |
| 01750025 | 591070 | PRINCIPAL LONG TERM DEBT | 55,000.00 | 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 | 0.00% | - |
| 01750025 | 592070 | INTEREST LONG TERM DEBT | 20,750.00 | 18,000.00 | 15,500.00 | 15,500.00 | 13,000.00 | 10,500.00 | -13.89% | (2,500.00) |
| | | MAIN STREET RECONSTRUCTION | | | | | | | | |
| 01750025 | 591071 | PRINCIPAL LONG TERM DEBT | 111,794.10 | 111,794.00 | 190,000.00 | 190,000.00 | 190,000.00 | 190,000.00 | 69.96% | 78,206.00 |
| 01750025 | 592071 | INTEREST LONG TERM DEBT | 45,747.34 | 40,158.00 | 58,750.00 | 58,750.00 | 49,250.00 | 39,751.00 | 46.30% | 18,592.00 |
| | | ENGINE 4 REPLACEMENT - \$615,000 | | | | | | | | |
| 01750026 | 591072 | PRINCIPAL LONG TERM DEBT | 65,000.00 | 65,000.00 | 65,000.00 | 65,000.00 | 65,000.00 | 60,000.00 | 0.00% | - |
| 01750026 | 592072 | INTEREST LONG TERM DEBT | 23,800.00 | 20,550.00 | 17,300.00 | 17,300.00 | 14,050.00 | 10,800.00 | -15.82% | (3,250.00) |
| | | WASTE WATER UPGRADE DEP | | | | | | | | |
| 01750026 | 591073 | PRINCIPAL LONG TERM DEBT | 50,000.00 | 50,000.00 | 45,000.00 | 45,000.00 | 45,000.00 | 45,000.00 | -10.00% | (5,000.00) |
| 01750026 | 592073 | INTEREST LONG TERM DEBT | 18,950.00 | 16,450.00 | 13,950.00 | 13,950.00 | 11,700.00 | 9,450.00 | -15.20% | (2,500.00) |
| | | ROUDENBUSH REHABILITATION | | | | | | | | |
| 01750026 | 591074 | PRINCIPAL LONG TERM DEBT | 20,000.00 | 22,000.00 | 22,500.00 | 22,500.00 | 34,000.00 | 35,500.00 | 2.27% | 500.00 |
| 01750026 | 592074 | INTEREST LONG TERM DEBT | 21,727.52 | 20,928.00 | 20,048.00 | 20,048.00 | 19,148.00 | 17,788.00 | -4.20% | (880.00) |

| Town of Westford Budget Worksheet Fiscal Year 2023 | | | | | | | | | | |
|--|--------|--|-----------------------|-----------------------|------------------------|--------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| 710 DEBT SERVICE OBJ | | DESCRIPTION | FISCAL 2021 ACTUAL | FISCAL 2022 BUDGET | FISCAL 2023 REQUEST | FISCAL 2023 TMR | FISCAL 2024 PROJECTED | FISCAL 2025 PROJECTED | FISCAL 2023 % INC/DEC | FISCAL 2023 \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| LONG TERM DEBT NON-EXEMPT CONT'D | | | | | | | | | | |
| ROADWAY IMPROVEMENT 03/24/18 | | | | | | | | | | |
| 01750027 | 591000 | PRINCIPAL LONG TERM DEBT | 80,000.00 | 80,000.00 | 75,000.00 | 75,000.00 | 75,000.00 | 75,000.00 | -6.25% | (5,000.00) |
| 01750027 | 592000 | INTEREST LONG TERM DEBT | 31,250.00 | 27,250.00 | 23,250.00 | 23,250.00 | 19,500.00 | 15,750.00 | -14.68% | (4,000.00) |
| ABBOT ROOF MSBA CONSTRUCTION | | | | | | | | | | |
| 01750028 | 591000 | PRINCIPAL LONG TERM DEBT | - | 124,250.00 | 60,800.00 | 60,800.00 | 65,000.00 | 65,000.00 | -51.07% | (63,450.00) |
| 01750028 | 592000 | INTEREST LONG TERM DEBT | | | 35,916.00 | 35,916.00 | 33,400.00 | 30,800.00 | | 35,916.00 |
| ROADWAY IMPROVEMENT 03/23/19 | | | | | | | | | | |
| 01750029 | 591000 | PRINCIPAL LONG TERM DEBT | - | 60,313.00 | 60,313.00 | 60,313.00 | 60,313.00 | 60,313.00 | 0.00% | - |
| 01750029 | 592000 | INTEREST LONG TERM DEBT | | | | | | | | - |
| 01790200 | 590000 | OTHER PROJECTED DEBT | | | | | | | | |
| | | Town Lighting | 111,708.21 | | | | | | | - |
| 01750737 | 591000 | Oak Hill, Plain Road, Moore Rd | | 81,925.00 | 108,015.00 | 108,015.00 | 269,090.00 | 269,090.00 | 31.85% | 26,090.00 |
| 01750728 | 591000 | TSSTF Access Controls (\$500k) | | 69,540.00 | 69,540.00 | 69,540.00 | 69,540.00 | 69,540.00 | 0.00% | - |
| | | TSSTF Communication (\$106,704) | | 24,640.00 | | | | | -100.00% | (24,640.00) |
| 01750731 | 591000 | Carlisle Road Sidewalk / Pedestrian Safety | | 53,680.00 | 53,680.00 | 53,680.00 | 53,680.00 | 53,680.00 | 0.00% | - |
| | | Pine Grove Cemetery Expansion | | | | | | | | - |
| 01750783 | 591000 | Fire Truck | | | 94,846.00 | 94,846.00 | 94,846.00 | 94,846.00 | | 94,846.00 |
| 01750215 | 591000 | Dispatch Fully Digital Radio | | | 126,880.00 | 126,880.00 | 126,880.00 | 126,880.00 | | 126,880.00 |
| 01750748 | 591000 | Plain Road Phase 1 Sidewalk Construction | | | 47,570.00 | 47,570.00 | 47,570.00 | 47,570.00 | | 47,570.00 |
| 01750716 | 591000 | Senior Center HVAC Replacement | | | 71,000.00 | 71,000.00 | 71,000.00 | 71,000.00 | | 71,000.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 710 DEBT SERVICE | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|------------------|--------|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|---------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| | | LONG & SHORT TERM DEBT | 792,327.00 | 820,406.00 | 1,064,350.00 | 1,064,350.00 | 1,151,128.00 | 1,145,915.00 | 29.73% | 243,944.00 |
| | | COMMUNITY PRESERVATION FUND | | | | | | | | |
| | | TOWN HALL CONSTRUCTION | | | | | | | | |
| 24164530 | 591000 | PRINCIPAL LONG TERM DEBT | 49,450.00 | 49,450.00 | 49,450.00 | 49,450.00 | 49,450.00 | 51,600.00 | 0.00% | - |
| 24164530 | 592000 | INTEREST LONG TERM DEBT | 20,167.00 | 17,695.00 | 15,222.00 | 15,222.00 | 12,750.00 | 10,277.00 | -13.98% | (2,473.00) |
| | | ROUDENBUSH CONSTRUCTION | | | | | | | | |
| 24164540 | 591000 | PRINCIPAL LONG TERM DEBT | 180,000.00 | 198,000.00 | 202,500.00 | 202,500.00 | 306,000.00 | 319,500.00 | 2.27% | 4,500.00 |
| 24164540 | 592000 | INTEREST LONG TERM DEBT | 195,547.50 | 188,348.00 | 180,428.00 | 180,428.00 | 172,328.00 | 160,088.00 | -4.20% | (7,920.00) |
| | | ADAMS PROPERTY | | | | | | | | |
| 24164570 | 591000 | PRINCIPAL LONG TERM DEBT | 205,000.00 | 205,000.00 | 205,000.00 | 205,000.00 | 205,000.00 | 205,000.00 | 0.00% | - |
| 24164570 | 592000 | INTEREST LONG TERM DEBT | 142,162.50 | 131,913.00 | 125,763.00 | 125,763.00 | 119,613.00 | 113,463.00 | -4.66% | (6,150.00) |
| | | WA AMENITIES BUILDING | | | | | | | | |
| 24164550 | 591000 | PRINCIPAL LONG TERM DEBT | - | - | 163,987.00 | 163,987.00 | 163,987.00 | 163,987.00 | | 163,987.00 |
| 24164550 | 592000 | INTEREST LONG TERM DEBT | - | - | - | - | - | - | | - |
| 24164499 | 592008 | INTEREST SHORT TERM DEBT | | 30,000.00 | 122,000.00 | 122,000.00 | 122,000.00 | 122,000.00 | 306.67% | 92,000.00 |
| | | EXPENSES | | | | | | | | |
| | | LONG TERM DEBT WATER | 1,314,998.17 | 1,587,804.00 | 1,483,157.00 | 1,483,157.00 | 1,209,861.00 | 1,420,404.00 | -6.59% | (104,647.00) |
| | | (BUDGETED IN WATER ENTERPRISE) | | | | | | | | |
| | | FILTRATION PLANTS WPAT LOAN 1 072601 | | | | | | | | |
| 60450701 | 591023 | PRINCIPAL LONG TERM DEBT | 100,269.33 | - | - | - | - | - | | - |
| 60450701 | 592023 | INTEREST LONG TERM DEBT | - | - | - | - | - | - | | - |
| 60450701 | 563000 | MWPAT FEES | 232.50 | - | - | - | - | - | | - |
| | | FILTRATION PLANTS WPAT LOAN 2 112602 | | | | | | | | |
| 60450702 | 591025 | PRINCIPAL LONG TERM DEBT | 501,893.84 | 525,119.00 | 527,850.00 | 527,850.00 | - | - | 0.52% | 2,731.00 |
| 60450702 | 592025 | INTEREST LONG TERM DEBT | 24,457.31 | 12,188.00 | - | - | - | - | -100.00% | (12,188.00) |
| 60450702 | 563000 | MWPAT FEES | 2,816.25 | 1,710.00 | 574.00 | 574.00 | - | - | -66.43% | (1,136.00) |
| | | STEPINSKI LAND ACQUISITION 091608 | | | | | | | | |
| 60450710 | 591041 | PRINCIPAL LONG TERM DEBT | 25,000.00 | 26,000.00 | 26,000.00 | 26,000.00 | 26,000.00 | - | 0.00% | - |
| 60450710 | 592041 | INTEREST LONG TERM DEBT | 4,630.00 | 3,380.00 | 2,080.00 | 2,080.00 | 780.00 | - | -38.46% | (1,300.00) |
| | | BYRNE AVE LINE REPL 091608 | | | | | | | | |
| 60450710 | 591039 | PRINCIPAL LONG TERM DEBT | 20,000.00 | 24,000.00 | 24,000.00 | 24,000.00 | 24,000.00 | - | 0.00% | - |
| 60450710 | 592039 | INTEREST LONG TERM DEBT | 4,120.00 | 3,120.00 | 1,920.00 | 1,920.00 | 720.00 | - | -38.46% | (1,200.00) |
| | | PERCHLORATE REMEDIATION WPAT CONTRACT 1 | | | | | | | | |
| 60450712 | 591048 | PRINCIPAL LONG TERM DEBT | 3,606.30 | 3,679.00 | 3,754.00 | 3,754.00 | 3,829.00 | 3,906.00 | 2.04% | 75.00 |
| 60450712 | 592048 | INTEREST LONG TERM DEBT | 842.38 | 770.00 | 695.00 | 695.00 | 619.00 | 542.00 | -9.74% | (75.00) |
| | | PERCHLORATE REMEDIATION WPAT CONTRACT 2 | | | | | | | | |
| 60450712 | 591050 | PRINCIPAL LONG TERM DEBT | 51,116.88 | 52,148.00 | 53,201.00 | 53,201.00 | 54,273.00 | 55,368.00 | 2.02% | 1,053.00 |
| 60450712 | 592050 | INTEREST LONG TERM DEBT | 11,940.18 | 10,908.00 | 9,854.00 | 9,854.00 | 8,779.00 | 7,683.00 | -9.66% | (1,054.00) |
| 60450712 | 563000 | MWPAT FEES | 958.70 | 876.00 | 792.00 | 792.00 | 705.00 | 617.00 | -9.59% | (84.00) |
| | | GRANITEVILLE UPGRADE MAIN | | | | | | | | |
| 60450713 | 591055 | PRINCIPAL LONG TERM DEBT | 70,000.00 | 70,000.00 | 75,000.00 | 75,000.00 | 75,000.00 | 75,000.00 | 7.14% | 5,000.00 |
| 60450713 | 592055 | INTEREST LONG TERM DEBT | 26,837.50 | 25,438.00 | 24,038.00 | 24,038.00 | 22,538.00 | 21,038.00 | -5.50% | (1,400.00) |
| | | RTE 110 UPGRADE MAIN | | | | | | | | |
| 60450713 | 591062 | PRINCIPAL LONG TERM DEBT | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 30,000.00 | 0.00% | - |
| 60450713 | 592062 | INTEREST LONG TERM DEBT | 9,725.00 | 9,225.00 | 8,725.00 | 8,725.00 | 8,225.00 | 7,725.00 | -5.42% | (500.00) |
| | | GRANITEVILLE MAIN (PATRIOT TO MAIN) | | | | | | | | |
| 60450714 | 591067 | PRINCIPAL LONG TERM DEBT | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | 0.00% | - |
| 60450714 | 592067 | INTEREST LONG TERM DEBT | 7,490.00 | 7,040.00 | 6,590.00 | 6,590.00 | 6,140.00 | 5,640.00 | -6.39% | (450.00) |
| | | PLEASANT ST MAIN (ABBOT TO PINE) | | | | | | | | |
| 60450714 | 591068 | PRINCIPAL LONG TERM DEBT | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 0.00% | - |
| 60450714 | 592068 | INTEREST LONG TERM DEBT | 9,362.50 | 8,800.00 | 8,238.00 | 8,238.00 | 7,675.00 | 7,050.00 | -6.39% | (562.00) |
| | | GROTON/DUNSTABLE | | | | | | | | |
| 60450778 | 591000 | PRINCIPAL LONG TERM DEBT | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 30,000.00 | 0.00% | - |
| 60450778 | 592000 | INTEREST LONG TERM DEBT | 16,637.50 | 14,888.00 | 13,138.00 | 13,138.00 | 11,388.00 | 9,638.00 | -11.75% | (1,750.00) |
| | | VINEBROOK WATER MAIN EXTENSION BETTERMENT | | | | | | | | |
| 60450779 | 591000 | PRINCIPAL LONG TERM DEBT | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | 0.00% | - |
| 60450779 | 592000 | INTEREST LONG TERM DEBT | 30,650.00 | 27,900.00 | 25,150.00 | 25,150.00 | 22,400.00 | 19,650.00 | -9.86% | (2,750.00) |
| | | PROSPECT HILL WATER TANK | | | | | | | | |
| 60450771 | 591000 | PRINCIPAL LONG TERM DEBT | 165,000.00 | 267,404.00 | 114,200.00 | 114,200.00 | 115,000.00 | 115,000.00 | -57.29% | (153,204.00) |
| 60450771 | 592000 | INTEREST LONG TERM DEBT | - | - | 65,134.00 | 65,134.00 | 60,550.00 | 55,950.00 | | 65,134.00 |
| 60450700 | 590000 | DEBT AUTHORIZED NOT ISSUED | - | 333,211.00 | 332,224.00 | 332,224.00 | 601,240.00 | 875,597.00 | -0.30% | (987.00) |
| 60450700 | 592008 | INTEREST ON SHORT TERM DEBT | 67,412.00 | - | - | - | - | - | | - |

| Town of Westford Budget Worksheet Fiscal Year 2023 | | | | | | | | | | | |
|--|--------|--|--|-----------------------|-----------------------|------------------------|--------------------|--------------------------|--------------------------|--------------------------|---------------------------|
| EXPENSES | | | | | | | | | | | |
| | | LONG TERM DEBT STORMWATER (BUDGETED IN STORMWATER ENTERPRISE) | | 113,433.58 | 160,824.00 | 152,100.00 | 152,100.00 | 375,800.00 | 448,260.00 | -5.42% | (8,724.00) |
| 10 WHEEL DUMPTRUCK: HIGHWAY | | | | | | | | | | | |
| 65427700 | 591061 | PRINCIPAL LONG TERM DEBT | | 3,000.00 | 3,000.00 | - | - | - | - | -100.00% | (3,000.00) |
| 65427700 | 592061 | INTEREST LONG TERM DEBT | | 225.00 | 165.00 | - | - | - | - | -100.00% | (165.00) |
| MAIN STREET RECONSTRUCTION | | | | | | | | | | | |
| 65427700 | 591071 | PRINCIPAL LONG TERM DEBT | | 78,205.90 | 78,206.00 | - | - | - | - | -100.00% | (78,206.00) |
| 65427700 | 592071 | INTEREST LONG TERM DEBT | | 32,002.68 | 28,093.00 | - | - | - | - | -100.00% | (28,093.00) |
| OAK HILL RECONSTRUCTION PROJECT | | | | | | | | | | | |
| 65427700 | 590000 | PRINCIPAL LONG TERM DEBT | | - | - | - | - | 101,000.00 | 101,000.00 | | - |
| 65427700 | 590000 | INTEREST LONG TERM DEBT | | - | 36,360.00 | 60,600.00 | 60,600.00 | 80,800.00 | 76,760.00 | 66.67% | 24,240.00 |
| CULVERT DESIGN, PERMITTING & REPLACEMENT | | | | | | | | | | | |
| 65427700 | 590000 | PRINCIPAL LONG TERM DEBT | | - | - | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | | 25,000.00 |
| 65427700 | 590000 | INTEREST LONG TERM DEBT | | - | 15,000.00 | 29,000.00 | 29,000.00 | 19,000.00 | 18,000.00 | 93.33% | 14,000.00 |
| DRAINAGE IMPROVEMENT PROGRAM | | | | | | | | | | | |
| 65427700 | 590000 | PRINCIPAL LONG TERM DEBT | | - | - | - | - | 62,500.00 | 62,500.00 | | - |
| 65427700 | 590000 | INTEREST LONG TERM DEBT | | - | - | 37,500.00 | 37,500.00 | 50,000.00 | 47,500.00 | | 37,500.00 |
| 65427700 | 590000 | DEBT AUTHORIZED NOT ISSUED | | - | - | - | - | 37,500.00 | 87,500.00 | | - |
| 65427700 | 592008 | INTEREST ON SHORT-TERM DEBT | | - | - | - | - | - | 30,000.00 | | - |
| 710 DEBT SERVICE | | DESCRIPTION | | FISCAL 2021 ACTUAL | FISCAL 2022 BUDGET | FISCAL 2023 REQUEST | FISCAL 2023 TMR | FISCAL 2024 PROJECTED | FISCAL 2025 PROJECTED | FISCAL 2023 % INC/DEC | FISCAL 2023 \$ INC/DEC |
| EXPENSES | | | | | | | | | | | |
| | | SHORT TERM DEBT | | 65,059.67 | 43,300.00 | 43,300.00 | 43,300.00 | 43,300.00 | 43,300.00 | 0.00% | - |
| 01790200 | 592008 | INTEREST ON SHORT-TERM DEBT | | 58,586.67 | 40,000.00 | 40,000.00 | 40,000.00 | 40,000.00 | 40,000.00 | 0.00% | - |
| 01790200 | 592500 | INTEREST ON SHORT TERM NOTES | | 4,473.00 | | | | | | | - |
| 01790200 | 592520 | MISCELLANOUS INTEREST | | 2,000.00 | | | | | | | - |
| 01790200 | 592900 | BOND ISSUANCE COSTS | | - | 3,300.00 | 3,300.00 | 3,300.00 | 3,300.00 | 3,300.00 | 0.00% | - |
| SUMMARY | | | | | | | | | | | |
| | | TOTAL EXEMPTED DEBT(G/F) | | 4,510,020.00 | 4,570,850.00 | 4,330,038.00 | 4,330,038.00 | 2,762,950.00 | 2,703,200.00 | -5.27% | (240,812.00) |
| | | TOTAL NON EXEMPTED DEBT(G/F) | | 1,281,833.87 | 1,550,204.00 | 1,899,304.00 | 1,899,304.00 | 1,979,564.00 | 1,822,695.00 | 22.52% | 349,100.00 |
| | | TOTAL COMMUNITY PRES FUND | | 792,327.00 | 820,406.00 | 1,064,350.00 | 1,064,350.00 | 1,151,128.00 | 1,145,915.00 | 29.73% | 243,944.00 |
| | | TOTAL WATER DEBT(Water Enterprise) | | 1,314,998.17 | 1,587,804.00 | 1,483,157.00 | 1,483,157.00 | 1,209,861.00 | 1,420,404.00 | -6.59% | (104,647.00) |
| | | TOTAL STORMWATER ENTERPRISE DEBT | | 113,433.58 | 160,824.00 | 152,100.00 | 152,100.00 | 375,800.00 | 448,260.00 | -5.42% | (8,724.00) |
| | | TOTAL SHORT TERM DEBT | | 65,059.67 | 43,300.00 | 43,300.00 | 43,300.00 | 43,300.00 | 43,300.00 | 0.00% | - |
| | | TOTAL APPROPRIATION | | 8,077,672.29 | 8,733,388.00 | 8,972,249.00 | 8,972,249.00 | 7,522,603.00 | 7,583,774.00 | 2.74% | 238,861.00 |
| | | LESS WATER(BUDGETED IN WATER ENT) | | (1,314,998.17) | (1,587,804.00) | (1,483,157.00) | (1,483,157.00) | (1,209,861.00) | (1,420,404.00) | -6.59% | 104,647.00 |
| | | LESS STORMWATER(BUDGET IN SW ENT) | | (113,433.58) | (160,824.00) | (152,100.00) | (152,100.00) | (375,800.00) | (448,260.00) | -5.42% | 8,724.00 |
| | | LESS COMMUNITY PRES FUND | | (792,327.00) | (820,406.00) | (1,064,350.00) | (1,064,350.00) | (1,151,128.00) | (1,145,915.00) | 29.73% | (243,944.00) |
| | | APPROPRIATION G/F | | 5,856,913.54 | 6,164,354.00 | 6,272,642.00 | 6,272,642.00 | 4,785,814.00 | 4,569,195.00 | 1.76% | 108,288.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 940 OTHERWISE UNCLASSIFIED | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|--|------------|------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------------------|-----------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| 01940200 | 579040 | WATER DIRECT / INDIRECT COSTS | (575,652.00) | (467,329.00) | (409,344.00) | (409,344.00) | (409,344.00) | (409,344.00) | -12.41% | 57,985.00 |
| 01940200 | 579045 | RECREATION DIRECT / INDIRECT COSTS | (108,049.00) | (140,130.00) | (159,575.00) | (159,575.00) | (159,575.00) | (159,575.00) | 13.88% | (19,445.00) |
| 01940200 | 579050 | AMBULANCE DIRECT / INDIRECT COSTS | (318,383.00) | (437,596.00) | (315,876.00) | (315,876.00) | (315,876.00) | (315,876.00) | -27.82% | 121,720.00 |
| 01940200 | 579055 | STORMWATER DIRECT / INDIRECT COSTS | (393,964.00) | (430,908.00) | (530,840.00) | (530,840.00) | (526,120.00) | (519,915.00) | 23.19% | (99,932.00) |
| CATEGORY TOTAL | | | (1,396,048.00) | (1,475,963.00) | (1,415,635.00) | (1,415,635.00) | (1,410,915.00) | (1,404,710.00) | -4.09% | 60,328.00 |
| DEPARTMENT TOTAL | | | (1,396,048.00) | (1,475,963.00) | (1,415,635.00) | (1,415,635.00) | (1,410,915.00) | (1,404,710.00) | -4.09% | 60,328.00 |
| 945 GENERAL LIABILITY INSURANCE | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| 01945200 | 517100 | RETIREMENT ASSESSMENT | 5,473,719.00 | 5,950,276.00 | 6,263,082.00 | 6,263,082.00 | 6,726,550.00 | 7,224,315.00 | 5.26% | 312,806.00 |
| 01945200 | 517120 | MILITARY RETIREMENT ASSESSMENT | 1,782.27 | - | - | - | - | - | - | - |
| 01945200 | 517150 | HEALTH INSURANCE | 10,470,348.96 | 11,740,958.00 | 12,485,454.00 | 1,368,894.00 | 1,478,403.00 | 1,596,673.00 | -88.34% | (10,372,064.00) |
| 01945200 | 517152 | MEDICARE PART B PENALTY | 13,494.20 | 14,220.00 | 14,000.00 | 14,000.00 | 14,000.00 | 14,000.00 | -1.55% | (220.00) |
| HEALTH INSURANCE MITIGATION FOR | | | | | | | | | | |
| 01945200 | 517155 | PLAN DESIGN CHANGES | - | - | - | - | - | - | - | - |
| 01945200 | 517160 | LIFE INSURANCE | 4,487.63 | 4,000.00 | 5,200.00 | 5,200.00 | 5,200.00 | 5,200.00 | 30.00% | 1,200.00 |
| 01945200 | 517170 | MEDICARE TAX | 986,941.75 | 1,030,000.00 | 1,050,000.00 | 1,050,000.00 | 1,070,000.00 | 1,090,000.00 | 1.94% | 20,000.00 |
| 01945200 | 517180 | WORKERS COMPENSATION | 494,832.00 | 553,793.00 | 598,096.00 | 598,096.00 | 628,001.00 | 659,401.00 | 8.00% | 44,303.00 |
| 01945200 | 517185 | WORKERS COMPENSATION RUNOUT | - | - | - | - | - | - | - | - |
| 01945200 | 517190 | UNEMPLOYMENT COMPENSATION | 80,000.00 | 125,000.00 | 135,000.00 | 135,000.00 | 140,000.00 | 147,000.00 | 8.00% | 10,000.00 |
| 01945200 | 519020 | SICK LEAVE/VAC BUY BACK-PR | 36,655.47 | 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 | 0.00% | - |
| 01945200 | 530960 | HEALTH CONSULTING | - | - | - | - | - | - | - | - |
| 01945200 | 550030 | HEALTH RELATED PROGRAMS | 900.00 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 0.00% | - |
| 01945200 | 574010 | COMPREHENSIVE LIABILITY | 200,088.54 | 180,000.00 | 194,400.00 | 194,400.00 | 204,120.00 | 214,326.00 | 8.00% | 14,400.00 |
| 01945200 | 574020 | EXCESS UMBRELLA LIABILITY | 12,494.15 | 13,000.00 | 14,040.00 | 14,040.00 | 14,742.00 | 15,479.00 | 8.00% | 1,040.00 |
| 01945200 | 574030 | AUTO LIABILITY | 80,388.14 | 90,000.00 | 97,200.00 | 97,200.00 | 102,060.00 | 107,163.00 | 8.00% | 7,200.00 |
| 01945200 | 574040 | PUBLIC OFFICIALS LIABILITY | 37,145.23 | 35,000.00 | 37,800.00 | 37,800.00 | 39,690.00 | 41,675.00 | 8.00% | 2,800.00 |
| 01945200 | 574045 | EDUCATION LIABILITY | 22,797.29 | 22,000.00 | 23,760.00 | 23,760.00 | 24,948.00 | 26,195.00 | 8.00% | 1,760.00 |
| 01945200 | 574050 | POLICE/FIRE LIABILITY | 86,110.28 | 72,000.00 | 77,760.00 | 77,760.00 | 81,648.00 | 85,730.00 | 8.00% | 5,760.00 |
| 01945200 | 574090 | GENERAL LIABILITY INSURANCE | 45,781.29 | 43,500.00 | 46,980.00 | 46,980.00 | 49,329.00 | 51,795.00 | 8.00% | 3,480.00 |
| 01945200 | 574190 | DEDUCTIBLES | 4,420.60 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 0.00% | - |
| 01945800 | 570000 | ENCUMBRANCES | 89,000.00 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 18,141,386.80 | 19,943,747.00 | 21,112,772.00 | 9,996,212.00 | 10,648,691.00 | 11,348,952.00 | -49.88% | (9,947,535.00) |
| DEPARTMENT TOTAL | | | 18,141,386.80 | 19,943,747.00 | 21,112,772.00 | 9,996,212.00 | 10,648,691.00 | 11,348,952.00 | -49.88% | (9,947,535.00) |
| 990 TRANSFERS TO/FROM TRUSTS | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| EXPENSES | | | | | | | | | | |
| 01945200 | 517100 | HEALTH INSURANCE TRANSFER TO TRUST | - | - | - | 10,277,400.00 | 10,907,528.00 | 11,678,629.00 | - | 10,277,400.00 |
| 01990200 | 596080 | OPEB TRANSFER TO TRUST | 1,218,957.00 | 680,957.00 | 1,186,661.00 | 919,661.00 | 1,355,532.00 | 1,543,827.00 | 35.05% | 238,704.00 |
| CATEGORY TOTAL | | | 1,218,957.00 | 680,957.00 | 1,186,661.00 | 11,197,061.00 | 12,263,060.00 | 13,222,456.00 | 35.05% | 238,704.00 |
| DEPARTMENT TOTAL | | | 1,218,957.00 | 680,957.00 | 1,186,661.00 | 11,197,061.00 | 12,263,060.00 | 13,222,456.00 | 35.05% | 238,704.00 |
| 240 COMMUNITY PRESERVATION FUND | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 24164120 | 510000 | SUPPORT STAFF | 4,021.35 | 9,000.00 | 9,000.00 | 9,000.00 | 9,000.00 | 9,000.00 | 0.00% | - |
| CATEGORY TOTAL | | | 4,021.35 | 9,000.00 | 9,000.00 | 9,000.00 | 9,000.00 | 9,000.00 | 0.00% | - |
| EXPENSES | | | | | | | | | | |
| 24164222 | 570000 | ADMIN EXPENSES | 4,404.35 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 0.00% | - |
| CATEGORY TOTAL | | | 4,404.35 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 0.00% | - |
| DEBT SERVICE | | | | | | | | | | |
| 24164530 | 591000 | TOWN HALL - PRINCIPAL | 49,450.00 | 49,450.00 | 49,450.00 | 49,450.00 | 49,450.00 | 51,600.00 | 0.00% | - |
| 24164530 | 592000 | TOWN HALL - INTEREST | 20,167.00 | 17,695.00 | 15,222.00 | 15,222.00 | 12,750.00 | 10,277.00 | -13.98% | (2,473.00) |
| 24164540 | 591000 | ROUDENBUSH - PRINCIPAL | 180,000.00 | 198,000.00 | 202,500.00 | 202,500.00 | 306,000.00 | 319,500.00 | 2.27% | 4,500.00 |
| 24164540 | 592000 | ROUDENBUSH - INTEREST | 195,547.50 | 188,348.00 | 180,428.00 | 180,428.00 | 172,328.00 | 160,088.00 | -4.20% | (7,920.00) |
| 24164570 | 591000 | ADAMS PROPERTY - PRINCIPAL | 205,000.00 | 205,000.00 | 205,000.00 | 205,000.00 | 205,000.00 | 205,000.00 | 0.00% | - |
| 24164570 | 592000 | ADAMS PROPERTY - INTEREST | 142,162.50 | 131,913.00 | 125,763.00 | 125,763.00 | 119,613.00 | 113,463.00 | -4.66% | (6,150.00) |
| 24164550 | 591000 | WA AMENTIES BLDG - PRINCIPAL | - | - | 163,987.00 | 163,987.00 | 163,987.00 | 163,987.00 | - | 163,987.00 |
| 24164550 | 592000 | WA AMENTIES BLDG - INTEREST | - | - | - | - | - | - | - | - |
| 24164499 | 592008 | INTEREST ON SHORT TERM DEBT | - | 30,000.00 | 122,000.00 | 122,000.00 | 122,000.00 | 122,000.00 | 306.67% | 92,000.00 |
| CATEGORY TOTAL | | | 792,327.00 | 820,406.00 | 1,064,350.00 | 1,064,350.00 | 1,151,128.00 | 1,145,915.00 | 29.73% | 243,944.00 |
| DEPARTMENT TOTAL | | | 800,752.70 | 835,406.00 | 1,079,350.00 | 1,079,350.00 | 1,166,128.00 | 1,160,915.00 | 29.20% | 243,944.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 600 WATER ENTERPRISE FUND | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|----------------------------------|------------|------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|--------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 60450100 | 511020 | SUPERINTENDENT | 19,540.25 | 112,200.00 | 104,040.00 | 104,040.00 | 104,040.00 | 104,040.00 | -7.27% | (8,160.00) |
| 60450100 | 511040 | GIS/PROJECT MANAGEMENT ANALYST | - | 67,626.00 | 68,979.00 | 68,979.00 | 68,979.00 | 68,979.00 | 2.00% | 1,353.00 |
| 60450100 | 511510 | RECORDS SUPERVISOR II | 185,752.42 | 194,623.00 | 199,091.00 | 199,091.00 | 200,678.00 | 203,893.00 | 2.30% | 4,468.00 |
| 60450100 | 511605 | TREATMENT MANAGER | 89,826.29 | 93,456.00 | 95,325.00 | 95,325.00 | 95,325.00 | 95,325.00 | 2.00% | 1,869.00 |
| 60450100 | 511615 | COMPLIANCE MANAGER | 67,602.78 | 85,701.00 | 81,600.00 | 81,600.00 | 81,600.00 | 81,600.00 | -4.79% | (4,101.00) |
| 60450100 | 511660 | LABORER | 433,288.33 | 515,110.00 | 517,594.00 | 517,594.00 | 519,563.00 | 525,674.00 | 0.48% | 2,484.00 |
| 60450100 | 512280 | SEASONAL STAFF | 2,592.00 | 16,029.00 | 17,136.00 | 17,136.00 | 17,136.00 | 17,136.00 | 6.91% | 1,107.00 |
| 60450100 | 513120 | SCHEDULED OVERTIME | 61,323.03 | 64,593.00 | 64,944.00 | 64,944.00 | 64,944.00 | 64,944.00 | 0.54% | 351.00 |
| 60450100 | 513140 | OVERTIME - NON SCHED | 28,908.08 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 0.00% | - |
| 60450100 | 514090 | STIPENDS / LICENSES | 10,550.00 | 15,175.00 | 17,950.00 | 17,950.00 | 18,500.00 | 18,500.00 | 18.29% | 2,775.00 |
| 60450100 | 515050 | LONGEVITY | 15,250.00 | 15,850.00 | 16,350.00 | 16,350.00 | 17,100.00 | 17,600.00 | 3.15% | 500.00 |
| 60450100 | 515060 | ON CALL | 24,700.00 | 24,700.00 | 24,700.00 | 24,700.00 | 24,700.00 | 24,700.00 | 0.00% | - |
| 60450100 | 519020 | SICK LEAVE / VACATION BUYBACK | 1,844.75 | 2,040.00 | 2,040.00 | 2,040.00 | 2,040.00 | 2,040.00 | 0.00% | - |
| 60450600 | 519010 | COMPENSATION RESERVE | - | 5,311.00 | 25,000.00 | 25,000.00 | 44,523.00 | 59,960.00 | 370.72% | 19,689.00 |
| CATEGORY TOTAL | | | 941,177.93 | 1,247,414.00 | 1,269,749.00 | 1,269,749.00 | 1,294,128.00 | 1,319,391.00 | 1.79% | 22,335.00 |
| EXPENSES | | | | | | | | | | |
| 60450200 | 513250 | SPECIAL DETAILS | 8,279.27 | 8,000.00 | 8,500.00 | 8,500.00 | 8,500.00 | 8,500.00 | 6.25% | 500.00 |
| 60450200 | 517070 | UNIFORM ALLOWANCES | 6,610.39 | 8,600.00 | 8,600.00 | 8,600.00 | 8,600.00 | 8,600.00 | 0.00% | - |
| 60450200 | 521010 | ELECTRICITY | 232,291.70 | 200,000.00 | 250,000.00 | 250,000.00 | 250,000.00 | 250,000.00 | 25.00% | 50,000.00 |
| 60450200 | 521030 | HEATING FUEL | 40,214.83 | 45,000.00 | 45,000.00 | 45,000.00 | 45,000.00 | 45,000.00 | 0.00% | - |
| 60450200 | 524010 | BUILDING MAINTENANCE | 51,074.63 | 55,000.00 | 56,100.00 | 56,100.00 | 56,100.00 | 56,100.00 | 2.00% | 1,100.00 |
| 60450200 | 524020 | VEHICLE MAINTENANCE | 17,271.18 | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | 0.00% | - |
| 60450200 | 524040 | OFFICE EQUIPMENT MAINTENANCE | 4,348.35 | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 | 0.00% | - |
| 60450200 | 524050 | IT MAINTENANCE SUPPORT | 32,741.74 | 25,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 40.00% | 10,000.00 |
| 60450200 | 525075 | WATER INFRASTRUCTURE MAINT. | 106,701.82 | 97,000.00 | 115,000.00 | 110,000.00 | 115,000.00 | 115,000.00 | 13.40% | 13,000.00 |
| 60450200 | 525080 | WELL REPAIRS / IMPROVEMENTS | 75,278.48 | 65,000.00 | 65,000.00 | 65,000.00 | 65,000.00 | 65,000.00 | 0.00% | - |
| 60450200 | 525090 | LEAK SURVEY SERVICES | 5,610.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 0.00% | - |
| 60450200 | 529080 | LABORATORY SERVICES | 37,291.87 | 52,850.00 | 52,850.00 | 50,975.00 | 52,850.00 | 52,850.00 | -3.55% | (1,875.00) |
| 60450200 | 530110 | LEGAL SERVICES | - | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | 2,500.00 | 0.00% | - |
| 60450200 | 530310 | DRUG AND ALCOHOL TESTING | 400.00 | 700.00 | 700.00 | 700.00 | 700.00 | 700.00 | 0.00% | - |
| 60450200 | 530500 | TRAINING & DEVELOPMENT | 2,443.94 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 0.00% | - |
| 60450200 | 530700 | ENGINEERING SERVICES | 17,208.00 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 0.00% | - |
| 60450200 | 530920 | CONTRACTED SERVICES | 7,304.46 | 7,500.00 | 9,375.00 | 9,375.00 | 9,375.00 | 9,375.00 | 25.00% | 1,875.00 |
| 60450200 | 534010 | POSTAGE | 20,140.21 | 20,000.00 | 23,000.00 | 23,000.00 | 23,000.00 | 23,000.00 | 15.00% | 3,000.00 |
| 60450200 | 534020 | TELEPHONE | 7,501.04 | 17,000.00 | 17,000.00 | 17,000.00 | 17,000.00 | 17,000.00 | 0.00% | - |
| 60450200 | 534030 | ADVERTISING - LEGAL | 1,655.73 | 1,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 100.00% | 1,000.00 |
| 60450200 | 534090 | CONSUMER AWARENESS | 8,572.25 | 10,500.00 | 14,000.00 | 14,000.00 | 14,000.00 | 14,000.00 | 33.33% | 3,500.00 |
| 60450200 | 541010 | GASOLINE | 15,080.46 | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | 0.00% | - |
| 60450200 | 542010 | OFFICE SUPPLIES | 6,041.94 | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 | 0.00% | - |
| 60450200 | 542050 | HARDWARE SUPPLIES | 3,395.49 | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | 7,000.00 | 0.00% | - |
| 60450200 | 542080 | OFFICE EQUIPMENT | - | - | - | - | - | - | - | - |
| 60450200 | 554010 | RESURFACE MATERIAL | 4,202.28 | 15,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | -33.33% | (5,000.00) |
| 60450200 | 554035 | WELL TREATMENT / CHEMICALS | 218,311.15 | 225,000.00 | 245,000.00 | 245,000.00 | 245,000.00 | 245,000.00 | 8.89% | 20,000.00 |
| 60450200 | 554080 | PIPE & PIPE SUPPLIES | 68,266.19 | 70,000.00 | 73,500.00 | 73,500.00 | 73,500.00 | 73,500.00 | 5.00% | 3,500.00 |
| 60450200 | 554085 | METER REPLACEMENT | 32,839.56 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 0.00% | - |
| 60450200 | 554088 | HYDRANT REPLACEMENTS | 11,992.37 | 20,000.00 | 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 | -25.00% | (5,000.00) |
| 60450200 | 563100 | DEP ASSESSMENTS | 4,818.88 | 5,100.00 | 5,100.00 | 5,100.00 | 5,100.00 | 5,100.00 | 0.00% | - |
| 60450200 | 571100 | MEETINGS & CONFERENCES | 63.14 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | 0.00% | - |
| 60450200 | 573010 | DUES AND MEMBERSHIPS | 3,129.00 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | 0.00% | - |
| 60450200 | 578005 | STORMWATER UTILITY FEE | 5,625.00 | 7,200.00 | 5,625.00 | 5,625.00 | 5,625.00 | 5,625.00 | -21.88% | (1,575.00) |
| 60450200 | 596010 | XFER TO GF - DIRECT/INDIRECT COSTS | 575,652.00 | 467,329.00 | 409,344.00 | 409,344.00 | 409,344.00 | 409,344.00 | -12.41% | (57,985.00) |
| 60450200 | 596080 | OPEB TRUST EXPENSE | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 0.00% | - |
| 60450800 | 570000 | ENCUMBRANCES | 72,669.98 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 1,735,027.33 | 1,600,279.00 | 1,643,194.00 | 1,636,319.00 | 1,643,194.00 | 1,643,194.00 | 2.25% | 36,040.00 |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 600 WATER ENTERPRISE FUND | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|---------------------------------|--------|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------|---------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| RESERVE FUND | | | | | | | | | | |
| 60450600 | 579010 | EMERGENCY RESERVE FUND TRANSFERS | | 250,000.00 | 250,000.00 | 250,000.00 | 250,000.00 | 250,000.00 | 0.00% | - |
| CATEGORY TOTAL | | | - | 250,000.00 | 250,000.00 | 250,000.00 | 250,000.00 | 250,000.00 | 0.00% | - |
| PRINCIPAL & INTEREST | | | | | | | | | | |
| 60450701 | 591023 | MWPAT FILTRATION 1 - PRINCIPAL | 100,269.33 | | | | | | | - |
| 60450701 | 592023 | MWPAT FILTRATION 1 - INTEREST | | | | | | | | - |
| 60450701 | 563000 | MWPAT FEES | 232.50 | | | | | | | - |
| 60450702 | 591025 | MWPAT FILTRATION 2 - PRINCIPAL | 501,893.84 | 525,119.00 | 527,850.00 | 527,850.00 | | | 0.52% | 2,731.00 |
| 60450702 | 592025 | MWPAT FILTRATION 2 - INTEREST | 24,457.31 | 12,188.00 | - | - | | | -100.00% | (12,188.00) |
| 60450702 | 563000 | MWPAT FEES | 2,816.25 | 1,710.00 | 574.00 | 574.00 | | | -66.43% | (1,136.00) |
| 60450710 | 591039 | UPGRADE BYRNE AVE MAIN - PRINCIPAL | 20,000.00 | 24,000.00 | 24,000.00 | 24,000.00 | 24,000.00 | | 0.00% | - |
| 60450710 | 591041 | STEPINSKI LAND - PRINCIPAL | 25,000.00 | 26,000.00 | 26,000.00 | 26,000.00 | 26,000.00 | | 0.00% | - |
| 60450710 | 592039 | UPGRADE BYRNE AVE MAIN - INTEREST | 4,120.00 | 3,120.00 | 1,920.00 | 1,920.00 | 720.00 | | -38.46% | (1,200.00) |
| 60450710 | 592041 | STEPINSKI LAND - INTEREST | 4,630.00 | 3,380.00 | 2,080.00 | 2,080.00 | 780.00 | | -38.46% | (1,300.00) |
| 60450712 | 591048 | WPAT PERCHLORATE CONTRACT 1 - PRINCIPAL | 3,606.30 | 3,679.00 | 3,754.00 | 3,754.00 | 3,829.00 | 3,906.00 | 2.04% | 75.00 |
| 60450712 | 591050 | WPAT PERCHLORATE CONTRACT 2 - PRINCIPAL | 51,116.88 | 52,148.00 | 53,201.00 | 53,201.00 | 54,273.00 | 55,368.00 | 2.02% | 1,053.00 |
| 60450712 | 592048 | WPAT PERCHLORATE CONTRACT 1 - INTEREST | 842.38 | 770.00 | 695.00 | 695.00 | 619.00 | 542.00 | -9.74% | (75.00) |
| 60450712 | 592050 | WPAT PERCHLORATE CONTRACT 2 - INTEREST | 11,940.18 | 10,908.00 | 9,854.00 | 9,854.00 | 8,779.00 | 7,683.00 | -9.66% | (1,054.00) |
| 60450712 | 563000 | MWPAT FEES | 958.70 | 876.00 | 792.00 | 792.00 | 705.00 | 617.00 | -9.59% | (84.00) |
| 60450713 | 591055 | GRANITEVILLE UPGRADE MAIN-PRINCIPAL | 70,000.00 | 70,000.00 | 75,000.00 | 75,000.00 | 75,000.00 | 75,000.00 | 7.14% | 5,000.00 |
| 60450713 | 592055 | GRANITEVILLE UPGRADE MAIN-INTEREST | 26,837.50 | 25,438.00 | 24,038.00 | 24,038.00 | 22,538.00 | 21,038.00 | -5.50% | (1,400.00) |
| 60450713 | 591062 | RTE 110 UPGRADE MAIN-PRINCIPAL | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 30,000.00 | 0.00% | - |
| 60450713 | 592062 | RTE 110 UPGRADE MAIN-INTEREST | 9,725.00 | 9,225.00 | 8,725.00 | 8,725.00 | 8,225.00 | 7,725.00 | -5.42% | (500.00) |
| 60450714 | 591067 | GRANITEVILLE MAIN (PATRIOT TO MAIN)-PRINCIPAL | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | 20,000.00 | 0.00% | - |
| 60450714 | 592067 | GRANITEVILLE MAIN (PATRIOT TO MAIN)-INTEREST | 7,490.00 | 7,040.00 | 6,590.00 | 6,590.00 | 6,140.00 | 5,640.00 | -6.39% | (450.00) |
| 60450714 | 591068 | PLEASANT ST MAIN (ABBOT TO PINE)-PRINCIPAL | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 0.00% | - |
| 60450714 | 592068 | PLEASANT ST MAIN (ABBOT TO PINE)-INTEREST | 9,362.50 | 8,800.00 | 8,238.00 | 8,238.00 | 7,675.00 | 7,050.00 | -6.39% | (562.00) |
| 60450771 | 591000 | PROSPECT HILL WATER TANK - PRINCIPAL | 165,000.00 | 267,404.00 | 114,200.00 | 114,200.00 | 115,000.00 | 115,000.00 | -57.29% | (153,204.00) |
| 60450771 | 592000 | PROSPECT HILL WATER TANK - INTEREST | | | 65,134.00 | 65,134.00 | 60,550.00 | 55,950.00 | | 65,134.00 |
| 60450778 | 591000 | GROTON/DUNSTABLE PRINCIPAL | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 35,000.00 | 30,000.00 | 0.00% | - |
| 60450778 | 592000 | GROTON/DUNSTABLE INTEREST | 16,637.50 | 14,888.00 | 13,138.00 | 13,138.00 | 11,388.00 | 9,638.00 | -11.75% | (1,750.00) |
| 60450779 | 591000 | VINE BROOK PRINCIPAL | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | 55,000.00 | 0.00% | - |
| 60450779 | 592000 | VINE BROOK INTEREST | 30,650.00 | 27,900.00 | 25,150.00 | 25,150.00 | 22,400.00 | 19,650.00 | -9.86% | (2,750.00) |
| SUBTOTAL - ISSUED BONDS | | | 1,247,586.17 | 1,254,593.00 | 1,150,933.00 | 1,150,933.00 | 608,621.00 | 544,807.00 | -8.26% | (103,660.00) |
| 60450700 | 590000 | TOWN FARM TANK REHABILITATION | - | 116,000.00 | 105,600.00 | 105,600.00 | 103,200.00 | 100,800.00 | -8.97% | (10,400.00) |
| 60450700 | 590000 | NABNASSET AREA WATER SYSTEM IMPROVEMENT | - | 37,583.00 | 47,000.00 | 47,000.00 | 217,375.00 | 212,381.00 | 25.06% | 9,417.00 |
| 60450700 | 590000 | KIRSI CIRCLE MAIN REPLACEMENT | - | 179,628.00 | 179,624.00 | 179,624.00 | 161,040.00 | 157,380.00 | 0.00% | (4,000) |
| 60450700 | 590000 | FORGE VILLAGE PUMP STATIONS 1&2 UPGRADE | - | - | - | - | - | 17,062.00 | | - |
| 60450700 | 590000 | UPGRADE ULTRAVIOLET DISINFECTION SYSTEM | - | - | - | - | 24,000.00 | 71,500.00 | | - |
| 60450700 | 590000 | BOSTON ROAD 12" WATER MAIN | - | - | - | - | 63,750.00 | 153,750.00 | | - |
| 60450700 | 590000 | FRANCIS HILL TANK REHABILITATION | - | - | - | - | 31,875.00 | 89,375.00 | | - |
| 60450700 | 590000 | UPGRADE ULTRAVIOLET DISINFECTION SYSTEM | - | - | - | - | - | 25,500.00 | | - |
| 60450700 | 590000 | 12 NORTH MAIN STREET | - | - | - | - | - | 22,837.00 | | - |
| 60450700 | 590000 | RESIDUAL STORAGE AT NUTTING ROAD | - | - | - | - | - | 25,012.00 | | - |
| 60450700 | 592008 | INTEREST ON SHORT-TERM DEBT | 67,412.00 | | | | | | | - |
| 60450700 | 590000 | SUBTOTAL - NON-ISSUED BONDS | 67,412.00 | 333,211.00 | 332,224.00 | 332,224.00 | 601,240.00 | 875,597.00 | -0.30% | (987.00) |
| CATEGORY TOTAL | | | 1,314,998.17 | 1,587,804.00 | 1,483,157.00 | 1,483,157.00 | 1,209,861.00 | 1,420,404.00 | -6.59% | (104,647.00) |
| DEPARTMENT TOTAL | | | 3,991,203.43 | 4,685,497.00 | 4,646,100.00 | 4,639,225.00 | 4,397,183.00 | 4,632,989.00 | -0.99% | (46,272.00) |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 630 RECREATION ENTERPRISE FUND | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|---------------------------------------|------------|-------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|---------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 63630100 | 511020 | DIRECTOR | 114,794.73 | 119,433.00 | 105,869.00 | 105,869.00 | 105,869.00 | 105,869.00 | -11.36% | (13,564.00) |
| 63630100 | 511030 | ASSISTANT DIRECTOR | 88,941.99 | 94,357.00 | - | - | - | - | -100.00% | (94,357.00) |
| 63630100 | 511500 | OFFICE MANAGER | 66,864.04 | 68,201.00 | 68,201.00 | 68,201.00 | 67,940.00 | 68,201.00 | 0.00% | - |
| 63630100 | 511520 | ADMIN ASSISTANT | 27,806.14 | 53,792.00 | 55,867.00 | 55,867.00 | 55,653.00 | 55,867.00 | 3.86% | 2,075.00 |
| 63630100 | 512230 | RECREATION SUPERVISOR/ASST | 245,188.75 | 434,350.00 | 450,740.00 | 450,740.00 | 464,377.00 | 481,468.00 | 3.77% | 16,390.00 |
| 63630100 | 512270 | OTHER RECREATION STAFF | 47,238.64 | 350,000.00 | 372,000.00 | 372,000.00 | 394,000.00 | 416,000.00 | 6.29% | 22,000.00 |
| 63630100 | 515050 | SHARED - LONGEVITY | 5,680.50 | 6,083.00 | 4,944.00 | 4,944.00 | 5,178.00 | 6,580.00 | -18.72% | (1,139.00) |
| CATEGORY TOTAL | | | 596,514.79 | 1,126,216.00 | 1,057,621.00 | 1,057,621.00 | 1,093,017.00 | 1,133,985.00 | -6.09% | (68,595.00) |
| EXPENSES | | | | | | | | | | |
| 63630200 | 521010 | ELECTRICITY | 237.48 | 795.00 | 353.00 | 353.00 | 375.00 | 400.00 | -55.60% | (442.00) |
| 63630200 | 523010 | WATER | 113.30 | 235.00 | 235.00 | 235.00 | 235.00 | 235.00 | 0.00% | - |
| 63630200 | 524010 | BUILDING MAINTENANCE | - | - | - | - | - | - | - | - |
| 63630200 | 530920 | CONTRACTED SERVICES | 1,997.80 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 2,000.00 | 0.00% | - |
| 63630200 | 534040 | PRINTING SERVICES | - | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,750.00 | 0.00% | - |
| 63630200 | 538080 | FIELD TRIPS | - | 14,000.00 | 14,000.00 | 14,000.00 | 17,000.00 | 20,000.00 | 0.00% | - |
| 63630200 | 538100 | RECREATION SQUIRT EXPENSE | 2,884.00 | 1,500.00 | 1,500.00 | 1,500.00 | 2,000.00 | 2,000.00 | 0.00% | - |
| 63630200 | 538200 | RECREATION YOUTH EXPENSE | 41,193.90 | 50,000.00 | 50,000.00 | 50,000.00 | 55,000.00 | 60,000.00 | 0.00% | - |
| 63630200 | 538300 | RECREATION ADULT EXPENSE | 1,754.10 | 9,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 6,000.00 | -44.44% | (4,000.00) |
| 63630200 | 538400 | RECREATION WPC/REC CLUB EXP | 6,795.46 | 37,000.00 | 25,000.00 | 25,000.00 | 27,000.00 | 27,000.00 | -32.43% | (12,000.00) |
| 63630200 | 538500 | RECREATION SUMMER WEEKLY EXP | 712.96 | 15,000.00 | 13,000.00 | 13,000.00 | 15,000.00 | 15,000.00 | -13.33% | (2,000.00) |
| 63630200 | 538700 | RECREATION WATERFRONT EXP | 1,092.11 | 10,000.00 | 7,500.00 | 7,500.00 | 10,000.00 | 10,000.00 | -25.00% | (2,500.00) |
| 63630200 | 538800 | RECREATION BROCHURE EXPENSE | - | 14,000.00 | 9,000.00 | 9,000.00 | 9,000.00 | 9,000.00 | -35.71% | (5,000.00) |
| 63630200 | 541010 | GASOLINE | - | 345.00 | 360.00 | 360.00 | 400.00 | 400.00 | 4.35% | 15.00 |
| 63630200 | 542010 | OFFICE SUPPLIES | 225.01 | 1,000.00 | 1,000.00 | 1,000.00 | 1,200.00 | 1,200.00 | 0.00% | - |
| 63630200 | 556090 | OTHER RECREATION SUPPLIES | - | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,000.00 | 0.00% | - |
| 63630200 | 571010 | TRAVEL-MILEAGE | - | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 0.00% | - |
| 63630200 | 571100 | MEETINGS & CONFERENCES | - | - | 1,886.00 | 1,886.00 | 2,000.00 | 2,000.00 | - | 1,886.00 |
| 63630200 | 573010 | DUES AND MEMBERSHIPS | 275.00 | 275.00 | 275.00 | 275.00 | 275.00 | 275.00 | 0.00% | - |
| 63630200 | 596010 | XFER TO GF - DIRECT/INDIRECT COSTS | 108,049.00 | 140,130.00 | 159,575.00 | 159,575.00 | 159,575.00 | 159,575.00 | 13.88% | 19,445.00 |
| 63630800 | 570000 | ENCUMBRANCES | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 165,330.12 | 303,780.00 | 299,184.00 | 299,184.00 | 314,560.00 | 324,335.00 | -1.51% | (4,596.00) |
| DEPARTMENT TOTAL | | | 761,844.91 | 1,429,996.00 | 1,356,805.00 | 1,356,805.00 | 1,407,577.00 | 1,458,320.00 | -5.12% | (73,191.00) |
| 640 AMBULANCE ENTERPRISE FUND | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| | | | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 64230100 | 511260 | FIREFIGHTERS | 613,625.40 | 643,228.00 | 666,424.00 | 666,424.00 | 688,261.00 | 688,261.00 | 3.61% | 23,196.00 |
| 64230100 | 511265 | CALL EMTS | - | 200.00 | 100.00 | 100.00 | 100.00 | 100.00 | -50.00% | (100.00) |
| 64230100 | 513120 | OVERTIME | 52,414.79 | 154,325.00 | 160,000.00 | 160,000.00 | 165,000.00 | 170,000.00 | 3.68% | 5,675.00 |
| 64230100 | 513170 | HOLIDAY OVERTIME | 10,386.73 | 11,094.00 | 11,094.00 | 11,273.00 | 11,273.00 | 11,273.00 | 1.61% | 179.00 |
| 64230100 | 513260 | TRAINING | 29,066.10 | 34,980.00 | 34,000.00 | 34,000.00 | 35,000.00 | 37,500.00 | -2.80% | (980.00) |
| 64230100 | 514050 | EDUCATION INCENTIVE PAY | 10,848.32 | 12,392.00 | 12,629.00 | 12,629.00 | 12,882.00 | 12,882.00 | 1.91% | 237.00 |
| 64230100 | 515010 | HOLIDAY PAY | 28,220.50 | 32,038.00 | 33,194.00 | 33,194.00 | 34,282.00 | 34,282.00 | 3.61% | 1,156.00 |
| 64230100 | 515050 | LONGEVITY | 2,400.00 | 2,400.00 | 3,850.00 | 3,850.00 | 5,300.00 | 6,400.00 | 60.42% | 1,450.00 |
| CATEGORY TOTAL | | | 746,961.84 | 890,657.00 | 921,470.00 | 921,470.00 | 952,098.00 | 960,698.00 | 3.46% | 30,813.00 |
| EXPENSES | | | | | | | | | | |
| 64230200 | 517070 | UNIFORM ALLOWANCE | 8,705.52 | 8,550.00 | 10,800.00 | 10,800.00 | 10,800.00 | 10,800.00 | 26.32% | 2,250.00 |
| 64230200 | 521010 | ELECTRICITY | 5,644.84 | 8,110.00 | 7,619.00 | 7,619.00 | 7,771.00 | 7,930.00 | -6.05% | (491.00) |
| 64230200 | 521020 | NATURAL GAS | 8,635.73 | 5,500.00 | 10,958.00 | 10,958.00 | 11,200.00 | 11,600.00 | 99.24% | 5,458.00 |
| 64230200 | 523010 | WATER | 2,892.70 | 1,500.00 | 2,300.00 | 2,300.00 | 2,346.00 | 2,392.00 | 53.33% | 800.00 |
| 64230200 | 524010 | BUILDING MAINTENANCE | 5,870.17 | 4,000.00 | 4,500.00 | 4,500.00 | 2,250.00 | 2,250.00 | -43.75% | (1,750.00) |
| 64230200 | 524020 | VEHICLE MAINTENANCE | 7,574.51 | 7,000.00 | 7,000.00 | 7,000.00 | 7,200.00 | 7,500.00 | 0.00% | - |
| 64230200 | 524030 | EQUIPMENT MAINTENANCE | 7,688.73 | 12,500.00 | 12,000.00 | 12,000.00 | 13,500.00 | 14,200.00 | -4.00% | (500.00) |
| 64230200 | 524060 | COMMUNICATION EQUIPMENT MAINTENANCE | 1,117.95 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,500.00 | 0.00% | - |
| 64230200 | 530500 | TRAINING & DEVELOPMENT | 5,193.00 | 6,000.00 | 6,000.00 | 6,000.00 | 6,200.00 | 6,500.00 | 0.00% | - |
| 64230200 | 530920 | CONTRACTED SERVICES | 48,465.03 | 60,000.00 | 61,000.00 | 61,000.00 | 62,500.00 | 64,000.00 | 1.67% | 1,000.00 |
| 64230200 | 534010 | POSTAGE | 365.74 | 400.00 | 400.00 | 400.00 | 400.00 | 400.00 | 0.00% | - |
| 64230200 | 534040 | PRINTING SERVICES | 338.96 | 450.00 | 450.00 | 450.00 | 450.00 | 500.00 | 0.00% | - |
| 64230200 | 541010 | GASOLINE | 13,201.97 | 12,000.00 | 17,171.00 | 17,171.00 | 17,514.00 | 17,864.00 | 43.09% | 5,171.00 |
| 64230200 | 542010 | OFFICE SUPPLIES | 321.17 | 600.00 | 600.00 | 600.00 | 600.00 | 600.00 | 0.00% | - |
| 64230200 | 545010 | CUSTODIAL/CLEANING SUPPLIES | 2,939.13 | 550.00 | 1,500.00 | 1,500.00 | 1,500.00 | 1,600.00 | 172.73% | 950.00 |
| 64230200 | 548010 | VEHICULAR PARTS & ACCESSORIES | 10,481.57 | 11,000.00 | 11,000.00 | 11,000.00 | 11,400.00 | 12,200.00 | 0.00% | - |
| 64230200 | 548020 | VEHICULAR TIRES & TUBES | 2,405.28 | 3,000.00 | 2,500.00 | 2,500.00 | 2,700.00 | 2,950.00 | -16.67% | (500.00) |
| 64230200 | 550010 | HEALTH / MEDICAL SUPPLIES | 64,313.00 | 66,000.00 | 67,500.00 | 67,500.00 | 68,850.00 | 70,200.00 | 2.27% | 1,500.00 |
| 64230200 | 550020 | OXYGEN | 883.50 | 1,100.00 | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | -9.09% | (100.00) |
| 64230200 | 571100 | MEETINGS & CONFERENCES | 16.96 | - | 1,000.00 | 1,000.00 | 1,000.00 | 1,000.00 | - | 1,000.00 |
| 64230200 | 573010 | DUES & MEMBERSHIPS | 3,080.00 | 3,200.00 | 3,050.00 | 3,050.00 | 3,100.00 | 3,100.00 | -4.69% | (150.00) |
| 64230200 | 596010 | XFER TO GF - DIRECT/INDIRECT COSTS | 318,383.00 | 437,596.00 | 315,876.00 | 315,876.00 | 315,876.00 | 315,876.00 | -27.82% | (121,720.00) |
| 64230800 | 570000 | ENCUMBRANCES | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 518,518.46 | 650,556.00 | 545,724.00 | 543,474.00 | 549,657.00 | 555,962.00 | -16.46% | (107,082.00) |
| DEPARTMENT TOTAL | | | 1,265,480.30 | 1,541,213.00 | 1,467,194.00 | 1,464,944.00 | 1,501,755.00 | 1,516,660.00 | -4.95% | (76,269.00) |

**Town of Westford
Budget Worksheet
Fiscal Year 2023**

| 650 STORMWATER ENTERPRISE FUND | | | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
|---------------------------------------|---------------|--------------------------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|---------------------|
| ORG | OBJ | DESCRIPTION | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| PERSONAL SERVICES | | | | | | | | | | |
| 65427100 | 511512 | STAFF ENGINEER | | 80,000.00 | 81,600.00 | 81,600.00 | 81,600.00 | 81,600.00 | 2.00% | 1,600.00 |
| 65427100 | 511520 | ADMINISTRATIVE ASSISTANT | - | 26,133.00 | 21,517.00 | 21,517.00 | 22,347.00 | 22,347.00 | -17.66% | (4,616.00) |
| 65427100 | 511540 | PROJECT INSPECTOR - FACILITIES TECH | 4,620.92 | - | - | - | - | - | - | - |
| 65427100 | 511660 | EQUIPMENT OPERATORS / LABORERS | 21,522.05 | 26,257.00 | 27,092.00 | 27,092.00 | 27,854.00 | 28,700.00 | 3.18% | 835.00 |
| 65427100 | 513160 | OTHER OVERTIME | - | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 2,000.00 | 0.00% | - |
| 65427100 | 514090 | DEPARTMENTAL STIPENDS | - | 800.00 | 10,843.00 | 10,843.00 | 11,055.00 | 11,324.00 | 1255.38% | 10,043.00 |
| 65427100 | 515050 | LONGEVITY | - | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 26,142.97 | 135,190.00 | 143,052.00 | 143,052.00 | 144,856.00 | 145,971.00 | 5.82% | 7,862.00 |
| EXPENSES | | | | | | | | | | |
| 65427200 | 513250 | SPECIAL DETAILS | 13,809.15 | 11,000.00 | 11,000.00 | 11,000.00 | 11,000.00 | 11,000.00 | 0.00% | - |
| 65427200 | 524020 | VEHICLE MAINTENANCE | 26,124.27 | 28,806.00 | 28,806.00 | 28,806.00 | 28,806.00 | 28,806.00 | 0.00% | - |
| 65427200 | 524030 | EQUIPMENT MAINTENANCE | - | 1,260.00 | 1,260.00 | 1,260.00 | 1,260.00 | 1,260.00 | 0.00% | - |
| 65427200 | 524050 | IT MAINTENANCE SUPPORT | - | 14,264.00 | 14,264.00 | 14,264.00 | 14,264.00 | 14,264.00 | 0.00% | - |
| 65427200 | 525020 | DRAINAGE MAINTENANCE | 10,693.36 | 34,000.00 | 34,000.00 | 34,000.00 | 34,000.00 | 34,000.00 | 0.00% | - |
| 65427200 | | GIS MAPPING (50%) | - | - | 4,000.00 | 4,000.00 | 4,000.00 | 4,000.00 | - | 4,000.00 |
| 65427200 | 525022 | DRAINAGE INVESTIGATION | - | 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 | 50,000.00 | 0.00% | - |
| 65427200 | 529045 | CATCH BASIN CLEANING | 67,618.62 | 66,000.00 | 66,000.00 | 66,000.00 | 66,000.00 | 66,000.00 | 0.00% | - |
| 65427200 | 529055 | STREET SWEEPING | 45,098.59 | 75,000.00 | 75,000.00 | 75,000.00 | 75,000.00 | 75,000.00 | 0.00% | - |
| 65427200 | 529060 | STREET WASTE DISPOSAL SERV | 22,259.05 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 0.00% | - |
| 65427200 | 529080 | TESTING / WATER QUALITY SERV | - | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 0.00% | - |
| 65427200 | 529085 | PIPE MONITORING | - | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 0.00% | - |
| 65427200 | 530700 | ENGINEERING SERVICES | - | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 0.00% | - |
| 65427200 | 530750 | MS4 GENERAL PERMIT COMPLIANCE | 37,061.25 | 93,500.00 | 43,500.00 | 43,500.00 | 43,500.00 | 43,500.00 | -53.48% | (50,000.00) |
| 65427200 | 530760 | MS4 CORRECTIVE ACTIONS | - | 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 | 15,000.00 | 0.00% | - |
| 65427200 | 530920 | CONTRACTED SERVICES | 5,689.12 | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 | 8,000.00 | 0.00% | - |
| 65427200 | 530950 | FEE CONSULTING SERVICES | - | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 10,000.00 | 0.00% | - |
| 65427200 | 534010 | POSTAGE AND PRINTING EXPENSE | 7,778.87 | 12,000.00 | 12,000.00 | 12,000.00 | 12,000.00 | 12,000.00 | 0.00% | - |
| 65427200 | 541020 | DIESEL FUEL/GAS | 2,268.64 | 2,200.00 | 2,200.00 | 2,200.00 | 2,200.00 | 2,200.00 | 0.00% | - |
| 65427200 | 542060 | SOFTWARE SERVICES | - | 11,710.00 | 11,710.00 | 11,710.00 | 11,710.00 | 11,710.00 | 0.00% | - |
| 65427200 | 596010 | XFER TO GF - DIRECT/INDIRECT COSTS | 393,964.00 | 430,908.00 | 530,840.00 | 530,840.00 | 526,120.00 | 519,915.00 | 23.19% | 99,932.00 |
| 65427800 | 570000 | ENCUMBRANCES | 46,300.00 | - | - | - | - | - | - | - |
| CATEGORY TOTAL | | | 678,664.92 | 913,648.00 | 967,580.00 | 967,580.00 | 962,860.00 | 956,655.00 | 5.90% | 53,932.00 |
| 650 STORMWATER ENTERPRISE FUND | | | | | | | | | | |
| ORG | OBJ | DESCRIPTION | FISCAL 2021 | FISCAL 2022 | FISCAL 2023 | FISCAL 2023 | FISCAL 2024 | FISCAL 2025 | FISCAL 2023 | FISCAL 2023 |
| PRINCIPAL & INTEREST | | | ACTUAL | BUDGET | REQUEST | TMR | PROJECTED | PROJECTED | % INC/DEC | \$ INC/DEC |
| 65427700 | 591061 | 10 WHEEL DUMPTRUCK: HIGHWAY - PRINC | 3,000.00 | 3,000.00 | - | - | - | - | -100.00% | (3,000.00) |
| 65427700 | 592061 | 10 WHEEL DUMPTRUCK: HIGHWAY - INTER | 225.00 | 165.00 | - | - | - | - | -100.00% | (165.00) |
| 65427700 | 591071 | MAIN STREET RECONSTRUCTION - PRINCIP | 78,205.90 | 78,206.00 | - | - | - | - | -100.00% | (78,206.00) |
| 65427700 | 592071 | MAIN STREET RECONSTRUCTION - INTERES | 32,002.68 | 28,093.00 | - | - | - | - | -100.00% | (28,093.00) |
| SUBTOTAL - ISSUED BONDS | | | 113,433.58 | 109,464.00 | - | - | - | - | -100.00% | (109,464.00) |
| 65427700 | 590000 | OAK HILL RECONSTRUCTION PROJECT - PR | - | - | - | - | 101,000.00 | 101,000.00 | - | - |
| 65427700 | 590000 | OAK HILL RECONSTRUCTION PROJECT - IN | - | 36,360.00 | 60,600.00 | 60,600.00 | 80,800.00 | 76,760.00 | 66.67% | 24,240.00 |
| 65427700 | 590000 | POND BROOK & BLUE BROOK CULVERT RE | - | - | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | - | 25,000.00 |
| 65427700 | 590000 | POND BROOK & BLUE BROOK CULVERT RE | - | 15,000.00 | 29,000.00 | 29,000.00 | 19,000.00 | 18,000.00 | 93.33% | 14,000.00 |
| 65427700 | 590000 | CULVERT PERMITTING & REPLACEMENT - I | - | - | - | - | 62,500.00 | 62,500.00 | - | - |
| 65427700 | 590000 | CULVERT PERMITTING & REPLACEMENT - I | - | - | 37,500.00 | 37,500.00 | 50,000.00 | 47,500.00 | - | 37,500.00 |
| 65427700 | 590000 | CULVERT PERMITTING & REPLACEMENT - I | - | - | - | - | - | 62,500.00 | - | - |
| 65427700 | 590000 | CULVERT PERMITTING & REPLACEMENT - I | - | - | - | - | 37,500.00 | 50,000.00 | - | - |
| 65427700 | 590000 | CULVERT PERMITTING & REPLACEMENT - I | - | - | - | - | - | - | - | - |
| 65427700 | 590000 | CULVERT PERMITTING & REPLACEMENT - I | - | - | - | - | 37,500.00 | - | - | - |
| 65427700 | 592008 | INTEREST ON SHORT-TERM DEBT | - | - | - | - | - | 30,000.00 | - | - |
| 60450700 | 590000 | SUBTOTAL - NON-ISSUED BONDS | - | 51,360.00 | 152,100.00 | 152,100.00 | 375,800.00 | 510,760.00 | 196.14% | 100,740.00 |
| CATEGORY TOTAL | | | 113,433.58 | 160,824.00 | 152,100.00 | 152,100.00 | 375,800.00 | 510,760.00 | -5.42% | (8,724.00) |
| DEPARTMENT TOTAL | | | 818,241.47 | 1,209,662.00 | 1,262,732.00 | 1,262,732.00 | 1,483,516.00 | 1,613,386.00 | 4.39% | 53,070.00 |