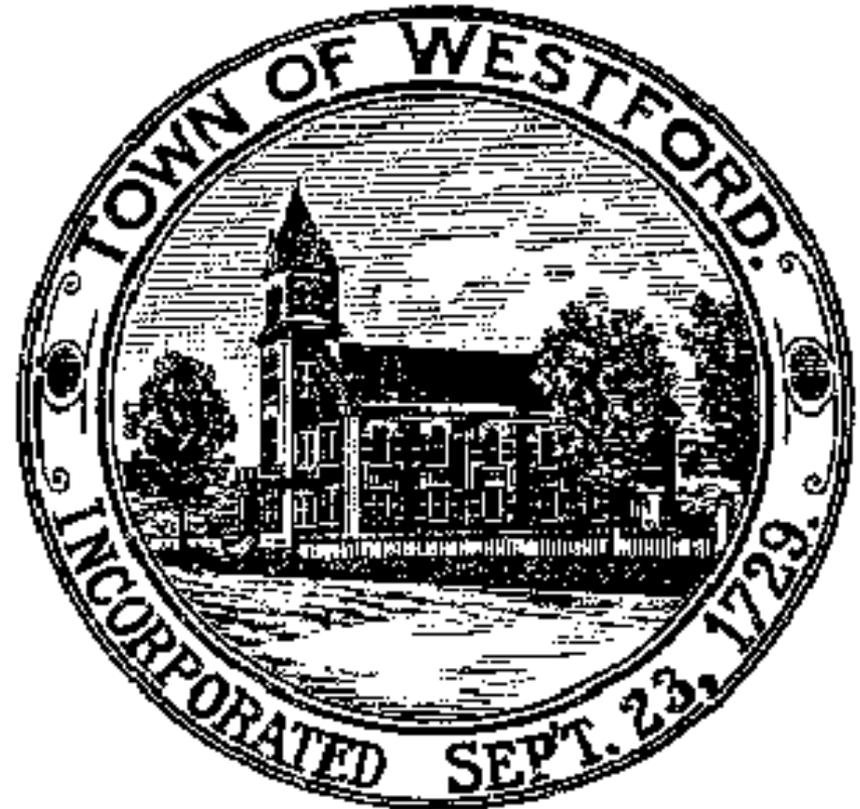


FISCAL 2023 CAPITAL PLAN

SELECT BOARD / FINANCE
COMMITTEE
PRESENTATION

March 3, 2022



CAPITAL PLANNING COMMITTEE

Paul Hajjar – Chair
(Resident At-Large)

Dan O’Donnell –
Vice-Chair (Finance
Director)

Anita Tonakarn-
Nguyen – Select
Board

Mark Kost –
Resident At-Large

Jodi Ross – Town
Manager

Valery Young –
School Committee

Chris Barrett –
Various

Heather FitzPatrick –
Finance Committee
• Kristina Greene - Alternate

Tom Mahanna –
P.T.B.C.

Chris Chew – School
Superintendent
• Pat Leonhardt- Alternate

COMMITTEE PLAN DEVELOPMENT PROCESS

- Eight meetings held from 8/17/21-1/21/22 to review each department's 2023 capital needs and any 2024-2027 projects that should be considered to move forward based upon criticality
- Most projects being recommended have recent bids/quotes
- Excellent coordination with other Boards, Committees and requisite regulatory efforts to ensure maximum efficiency and proper utilization of all sources of possible funding (examples);
 - Community Preservation Act fund where they could be utilized
 - American Rescue Plan Act (ARPA) funding
 - PTBC for building projects > \$50k
 - School Committee
 - Library Trustees, Pedestrian Safety Comm., etc.
 - Integration of water/stormwater/highway/engineering dept. related projects
 - Evaluation of available grants

EXECUTIVE SUMMARY

- Tremendous input and participation from department heads and committee members, along with return visits where follow-up information was required
- Have aligned straw-person recommendation with current financial model assumption as provided by Jodi and Dan
 - If asked to reduce proposal, committee would need to reconvene to meet reduction
 - Do not feel that anything is left off that is deemed critical
- Current capital stabilization balance is \$1,049,435...we have recommended adding the final \$80,000 from the Cornerstone Square mitigation this year.
- Numerous sources being recommended to fund over \$15.6m of projects;
 - “pay-as-you-go” utilizing Free Cash, general fund bonds (excluded and non-excluded), enterprise fund bonds, enterprise retained earnings, ARPA funds, and CPA funds

EXECUTIVE SUMMARY

- Several capital items were submitted for ARPA funding consideration
 - The Select Board has only reviewed emergency capital items so far
- 5-year total capital requests exceeds \$63m! Every 5-year rolling plan since the Committee was formed has exceeded \$50m
- Excellent levels of detail included with each request which allows the Committee to objectively review and dialog about each project

5-YEAR REQUEST SUMMARY = \$63.5m

	2023	2024	2025	2026	2027
Technology	\$675,796.00	\$674,002.00	\$454,000.00	\$914,000.00	\$414,000.00
Public Buildings	\$10,265,000.00	\$0.00	\$1.00	\$0.00	\$0.00
Public Safety Comm.	\$1,040,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Fire	\$373,000.00	\$1,620,000.00	\$0.00	\$225,000.00	\$0.00
Ambulance	\$0.00	\$367,000.00	\$0.00	\$0.00	\$0.00
Schools	\$3,494,502.00	\$725,003.00	\$1,298,000.00	\$700,000.00	\$1.00
Engineering	\$1,235,000.00	\$5,260,000.00	\$0.00	\$1,050,000.00	\$115,000.00
Highway	\$1,265,000.00	\$425,000.00	\$544,000.00	\$55,000.00	\$260,000.00
Stormwater	\$500,000.00	\$2,400,000.00	\$1,250,000.00	\$0.00	\$0.00
Wastewater Trtmt.	\$300,000.00	\$150,000.00	\$150,000.00	\$0.00	\$0.00
Water	\$425,000.00	\$3,233,200.00	\$1,730,000.00	\$866,000.00	\$3,225,000.00
Cemetery	\$0.00	\$45,000.00	\$0.00	\$0.00	\$0.00
Library	\$221,500.00	\$12,272,500.00	\$0.00	\$0.00	\$0.00
Parks and Grounds	\$41,415.00	\$420,000.00	\$1,670,000.00	\$1,195,000.00	\$0.00
Total	\$19,836,213.00	\$27,591,705.00	\$7,096,001.00	\$5,005,000.00	\$4,014,001.00

2023 RECOMMENDED CAPITAL \$15,623,918

<u>Description</u>	<u>Pay-as-you-go</u>	<u>CPC</u>	<u>Enterprise</u>	<u>G.F. Bonds</u>	<u>Revolve/Other</u>	<u>Department</u>	<u>Category</u>
Town Computers	46,000					IT	Scheduled Replacement
School Computers*	106,796					IT	Scheduled Replacement
Network Upgrades	193,000					IT	Scheduled Replacement
Servicer/Storage Replacements	102,000					IT	Scheduled Replacement
Fire Rescue Boat Replacement (2)	49,000		24,000			Fire	Safety
Central Office Redistricting / Feasibility Study	250,000					Schools	Facility Improvement
Replacement Freezer and Refrigerator - Miller School	90,000					Schools	Scheduled Replacement
Mail Courier Electric Vehicle	56,000					Schools	Scheduled Replacement
Replacement Truck with Plow	49,000					Schools	Scheduled Replacement
Boston Road Appraisals	100,000					DPW - Engineering	Infrastructure Improvement
Design and Construction - West Street at East Prescott Street Pedestrian Safety Improvements	45,000					DPW - Pedestrian Safety Committee	Safety
Design and Construction - Carlisle Road at Jack Walsh Recreation Area Pedestrian Safety Improvements	40,000					DPW - Pedestrian Safety Committee	Safety
Design - Plain Road Phase II Pedestrian Safety Improvemtns	70,000					DPW - Pedestrian Safety Committee	Safety
One-ton Dump Truck	65,000					DPW - Highway	Scheduled Replacement
Blanchard Wastewater Trtmt. Tank Rehabilitation	270,000					Wastewater	Maintenance
Designer Fees / Cost Estimating	10,000					Library	Facility Improvement
Capital Stabilization	80,000						Savings

*Technology is requesting a budget transfer in May to purchase \$228,000 in school computers

2023 RECOMMENDED CAPITAL \$15,623,918

<u>Description</u>	<u>Pay-as-you-go</u>	<u>CPC</u>	<u>Enterprise</u>	<u>G.F. Bonds</u>	<u>Revolve/Other</u>	<u>Department</u>	<u>Category</u>
Robinson Playground Replacement Supplemental Design - Jack Walsh Tennis and Basketball Courts		139,707				Schools	Expanded Service
Parkerville Schoolhouse Roof Replacement		41,415				Parks and Grounds	Scheduled Replacement
		75,000				Public Buildings	Scheduled Replacement
Depot Road Well Replacement			275,000			Water	Scheduled Replacement
Forge Village Water Treatment Plant Dehumidifier			150,000			Water	Scheduled Replacement
Design - Culvert Replacement*			500,000			Stormwater	Infrastructure Improvement
New Center Building at 51 Main Street				9,200,000		Public Buildings	New Construction
Cameron Senior Center HVAC Renovation				1,000,000		Public Buildings	Facility Improvement
Public Safety Upgrade to Fully Digital				1,040,000		Public Safety Communications	Scheduled Replacement / Safety
Construction - Plain Road Phase 1 Pedestrian Safety Improvements				670,000		DPW - Pedestrian Safety Committee	Expanded Service
Engineering and Construction of Fire Training					817,000	Fire	New Construction
Incline Platform Wheelchair Lift - Abbot School					50,000	Schools	Facility Improvement / ADA / Safety
Design - Blanchard Wastewater Treatment Plant Tank Rehabilitation					30,000	Wastewater	Maintenance
Total	1,621,796	256,122	949,000	11,910,000	897,000		

WHAT WAS NOT FUNDED -EXAMPLES?

- Fire Station 4 Addition/Renovation A/E = \$300,000
- Design Robinson Rd. Ped. Safety Improvements = \$110,000
- Various Library = \$211,500