

TOWN OF WESTFORD

OPERATING BUDGET

FISCAL 2016

		FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
GENERAL GOVERNMENT								
122	SELECTMEN							
	Personal Services	-	-	-	-	-	-	
	Expenses	18,218.90	30,176.00	32,689.00	32,689.00	32,947.00	33,209.00	8.33%
	Capital	-	-	-	-	-	-	
	TOTAL 122	18,218.90	30,176.00	32,689.00	32,689.00	32,947.00	33,209.00	8.33%
123	TOWN MANAGER							
	Personal Services	315,370.44	338,591.00	350,113.00	350,113.00	349,834.00	349,834.00	3.40%
	Expenses	21,586.28	33,560.00	29,527.00	29,527.00	32,917.00	32,984.00	-12.02%
	Perchlorate Expenses	-	-	-	-	-	-	
	TOTAL 123	336,956.72	372,151.00	379,640.00	379,640.00	382,751.00	382,818.00	2.01%
131	FINANCE COMMITTEE							
	Personal Services	-	-	-	-	-	-	
	Expenses	8,427.61	10,113.00	10,113.00	10,113.00	10,513.00	10,513.00	0.00%
	Capital	-	-	-	-	-	-	
	Reserve Fund	191,000.00	191,000.00	191,000.00	191,000.00	191,000.00	191,000.00	0.00%
	(Transfers out)	(24,029.50)	(44,543.00)	-	-	-	-	-100.00%
	TOTAL 131	175,398.11	156,570.00	201,113.00	201,113.00	201,513.00	201,513.00	28.45%
132	FINANCE DEPARTMENT							
	Personal Services	-	106,553.00	112,390.00	112,390.00	112,390.00	112,390.00	5.48%
	Expenses	-	1,450.00	2,460.00	2,460.00	2,460.00	2,460.00	69.66%
	Capital	-	-	-	-	-	-	
	TOTAL 132	-	108,003.00	114,850.00	114,850.00	114,850.00	114,850.00	6.34%
135	TOWN ACCOUNTANT							
	Personal Services	213,046.66	238,225.00	246,638.00	246,638.00	248,159.00	248,159.00	3.53%
	Expenses	35,267.47	45,160.00	36,560.00	36,560.00	45,360.00	36,560.00	-19.04%
	Capital	-	-	-	-	-	-	
	TOTAL 135	248,314.13	283,385.00	283,198.00	283,198.00	293,519.00	284,719.00	-0.07%
137	BUDGET DIRECTOR							
	Personal Services	81,126.55	-	-	-	-	-	
	Expenses	1,284.07	-	-	-	-	-	
	Capital	-	-	-	-	-	-	
	TOTAL 137	82,410.62	-	-	-	-	-	
141	BOARD OF ASSESSORS							
	Personal Services	216,379.61	222,847.00	233,913.00	233,913.00	234,326.00	235,328.00	4.97%
	Expenses	22,444.99	24,679.00	39,700.00	39,700.00	24,700.00	24,700.00	60.87%
	Capital	-	-	-	-	-	-	
	TOTAL 141	238,824.60	247,526.00	273,613.00	273,613.00	259,026.00	260,028.00	10.54%
145	TREASURER/COLLECTOR							
	Personal Services	217,737.24	231,362.00	238,722.00	238,722.00	238,673.00	239,213.00	3.18%
	Expenses	44,791.13	45,805.00	53,155.00	53,155.00	53,155.00	53,155.00	16.05%
	Capital	-	-	-	-	-	-	
	TOTAL 145	262,528.37	277,167.00	291,877.00	291,877.00	291,828.00	292,368.00	5.31%
151	LEGAL SERVICES							
	Personal Services	-	-	-	-	-	-	
	Expenses	378,135.40	290,000.00	250,000.00	250,000.00	250,000.00	240,000.00	-13.79%
	Capital	-	-	-	-	-	-	
	TOTAL 151	378,135.40	290,000.00	250,000.00	250,000.00	250,000.00	240,000.00	-13.79%
152	HUMAN RESOURCES							
	Personal Services	180,145.99	186,354.00	191,795.00	191,795.00	191,434.00	191,434.00	2.92%
	Expenses	23,005.90	24,600.00	35,200.00	31,700.00	31,400.00	31,400.00	28.86%
	Compensation Reserve	200,000.00	678,913.00	200,000.00	200,000.00	700,000.00	1,200,000.00	-70.54%
	Transfers out	(126,551.36)	(413,161.00)	-	-	-	-	-100.00%
	Capital	-	-	-	-	-	-	
	TOTAL 152	276,600.53	476,706.00	426,995.00	423,495.00	922,834.00	1,422,834.00	-11.16%

			FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
155	TECHNOLOGY								
	Personal Services		371,493.78	388,197.00	406,935.00	399,367.00	406,031.00	409,559.00	2.88%
	Expenses		562,917.87	513,172.00	499,644.00	488,044.00	512,744.00	529,030.00	-4.90%
	Capital		-	-	-	-	-	-	
	TOTAL 155		934,411.65	901,369.00	906,579.00	887,411.00	918,775.00	938,589.00	-1.55%
161	TOWN CLERK								
	Personal Services		199,652.74	224,019.00	236,559.00	236,559.00	249,114.00	231,577.00	5.60%
	Expenses		19,135.72	24,491.00	23,601.00	23,601.00	26,636.00	22,161.00	-3.63%
	Capital		-	-	-	-	-	-	
	TOTAL 161		218,788.46	248,510.00	260,160.00	260,160.00	275,750.00	253,738.00	4.69%
170	PERMITTING DEPARTMENT								
	Personal Services		174,890.05	202,539.00	209,283.00	209,283.00	210,157.00	211,537.00	3.33%
	Expenses		36,568.32	36,865.00	44,865.00	44,865.00	44,925.00	44,925.00	21.70%
	Capital		-	-	-	-	-	-	
	TOTAL 170		211,458.37	239,404.00	254,148.00	254,148.00	255,082.00	256,462.00	6.16%
171	CONSERVATION COMMISSION								
	Personal Services		82,225.72	86,453.00	73,342.00	73,342.00	75,176.00	77,055.00	-15.17%
	Expenses		4,110.17	2,320.00	7,040.00	7,040.00	7,040.00	7,040.00	203.45%
	Receipts Reserved Offset		-	-	-	-	-	-	
	TOTAL 171		86,335.89	88,773.00	80,382.00	80,382.00	82,216.00	84,095.00	-9.45%
175	PLANNING BOARD								
	Personal Services		68,775.23	71,904.00	75,176.00	75,176.00	77,055.00	79,582.00	4.55%
	Expenses		7,978.10	22,185.00	7,970.00	7,970.00	7,745.00	12,970.00	-64.07%
	Capital		-	-	-	-	-	-	
	TOTAL 175		76,753.33	94,089.00	83,146.00	83,146.00	84,800.00	92,552.00	-11.63%
176	ZONING BOARD OF APPEALS								
	Personal Services		-	-	-	-	-	-	
	Expenses		3,056.68	500.00	2,250.00	2,250.00	2,250.00	2,250.00	350.00%
	Capital		-	-	-	-	-	-	
	TOTAL 176		3,056.68	500.00	2,250.00	2,250.00	2,250.00	2,250.00	350.00%
192	TOWN HALL MAINTENANCE								
	Personal Services		37,935.57	47,697.00	50,366.00	50,366.00	50,697.00	50,697.00	5.60%
	Expenses		97,595.45	98,850.00	92,990.00	92,990.00	95,050.00	95,050.00	-5.93%
	Capital		-	-	-	-	-	-	
	TOTAL 192		135,531.02	146,547.00	143,356.00	143,356.00	145,747.00	145,747.00	-2.18%
199	PUBLIC BUILDINGS & PROPERTIES MAINTENANCE								
	Personal Services		39,901.80	49,838.00	54,863.00	54,863.00	54,737.00	54,737.00	10.08%
	Expenses		13,657.92	15,750.00	27,800.00	27,800.00	45,850.00	45,850.00	76.51%
	Capital		-	-	-	-	-	-	
	TOTAL 192		53,559.72	65,588.00	82,663.00	82,663.00	100,587.00	100,587.00	26.03%
	TOTAL GENERAL GOVERNMENT		3,737,282.50	4,026,464.00	4,066,659.00	4,043,991.00	4,614,475.00	5,106,359.00	0.44%

		FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
	PUBLIC SAFETY							
	210 POLICE DEPARTMENT							
	Personal Services	4,199,619.08	4,620,984.00	4,838,173.00	4,811,782.00	4,858,268.00	4,916,375.00	4.13%
	Expenses	574,856.38	670,004.00	663,371.00	613,566.00	616,230.00	616,230.00	-8.42%
	Capital	-	-	-	-	-	-	
	Offset	-	-	-	-	-	-	
	TOTAL 210	4,774,475.46	5,290,988.00	5,501,544.00	5,425,348.00	5,474,498.00	5,532,605.00	2.54%
	220 FIRE DEPARTMENT							
	Personal Services	2,730,069.56	2,902,389.00	3,028,091.00	3,028,091.00	3,096,702.00	3,117,851.00	4.33%
	Expenses	239,796.81	290,714.00	293,432.00	293,432.00	284,440.00	286,560.00	0.93%
	Capital	-	-	-	-	-	-	
	TOTAL 220	2,969,866.37	3,193,103.00	3,321,523.00	3,321,523.00	3,381,142.00	3,404,411.00	4.02%
	241 BUILDING DEPARTMENT							
	Personal Services	266,312.37	288,689.00	297,148.00	297,148.00	297,690.00	298,197.00	2.93%
	Expenses	16,626.72	19,930.00	19,100.00	18,800.00	19,000.00	20,000.00	-5.67%
	Capital	-	-	-	-	-	-	
	TOTAL 241	282,939.09	308,619.00	316,248.00	315,948.00	316,690.00	318,197.00	2.37%
	244 SEALER WGHTS/MEASURE							
	Personal Services	-	-	-	-	-	-	
	Expenses	3,000.00	5,000.00	3,000.00	3,000.00	3,000.00	3,000.00	-40.00%
	Capital	-	-	-	-	-	-	
	TOTAL 244	3,000.00	5,000.00	3,000.00	3,000.00	3,000.00	3,000.00	-40.00%
	291 EMERGENCY MANAGEMENT							
	Personal Services	8,080.00	8,240.00	8,446.00	8,446.00	8,446.00	8,446.00	2.50%
	Expenses	12,773.66	5,500.00	5,500.00	5,500.00	5,600.00	5,875.00	0.00%
	Capital	-	-	-	-	-	-	
	TOTAL 291	20,853.66	13,740.00	13,946.00	13,946.00	14,046.00	14,321.00	1.50%
	292 ANIMAL CONTROL							
	Personal Services	62,044.38	63,658.00	64,883.00	64,883.00	64,681.00	64,681.00	1.92%
	Expenses	3,964.38	6,050.00	5,700.00	5,700.00	5,600.00	5,600.00	-5.79%
	Capital	-	-	-	-	-	-	
	TOTAL 292	66,008.76	69,708.00	70,583.00	70,583.00	70,281.00	70,281.00	1.26%
	294 TREE WARDEN							
	Personal Services	2,020.00	2,060.00	2,112.00	2,112.00	2,112.00	2,112.00	2.52%
	Expenses	32,063.65	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%
	Capital	-	-	-	-	-	-	
	TOTAL 294	34,083.65	52,060.00	52,112.00	52,112.00	52,112.00	52,112.00	0.10%
	TOTAL PUBLIC SAFETY	8,151,226.99	8,933,218.00	9,278,956.00	9,202,460.00	9,311,769.00	9,394,927.00	3.01%

			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
			ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
		EDUCATION							
	300	WESTFORD PUBLIC SCHOOLS							
		Personal Services	49,000,874.21	51,355,160.00	53,621,373.00	53,621,373.00	55,945,878.00	57,903,984.00	4.41%
		Expenses							
		Capital							
		TOTAL 300	49,000,874.21	51,355,160.00	53,621,373.00	53,621,373.00	55,945,878.00	57,903,984.00	4.41%
	310	NASHOBA TECH							
		Personal Services							
		Expenses							
		Capital							
		TOTAL 310	703,202.00	711,180.00	728,960.00	728,960.00	747,184.00	765,864.00	2.50%
		TOTAL EDUCATION	49,704,076.21	52,066,340.00	54,350,333.00	54,350,333.00	56,693,062.00	58,669,848.00	4.39%

		FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
	PUBLIC WORKS							
410	ENGINEERING DEPARTMENT							
	Personal Services	195,426.26	203,850.00	211,126.00	211,126.00	211,000.00	211,175.00	3.57%
	Expenses	12,455.21	14,910.00	14,910.00	12,910.00	12,910.00	12,910.00	-13.41%
	Capital	-	-	-	-	-	-	
	TOTAL 410	207,881.47	218,760.00	226,036.00	224,036.00	223,910.00	224,085.00	2.41%
421	HIGHWAY DEPARTMENT							
	Personal Services	1,545,944.83	1,399,094.00	1,621,349.00	1,473,531.00	1,482,153.00	1,492,869.00	5.32%
	Expenses	1,475,160.08	1,181,258.00	1,184,807.00	1,179,418.00	1,182,418.00	1,179,418.00	-0.16%
	Capital	-	-	-	-	-	-	
	TOTAL 421	3,021,104.91	2,580,352.00	2,806,156.00	2,652,949.00	2,664,571.00	2,672,287.00	2.81%
427	STORMWATER MANAGEMENT							
	Personal Services	-	-	-	-	-	-	
	Expenses	45,139.36	48,000.00	48,000.00	48,000.00	48,000.00	48,000.00	0.00%
	Capital	-	-	-	-	-	-	
	TOTAL 427	45,139.36	48,000.00	48,000.00	48,000.00	48,000.00	48,000.00	0.00%
432	RECYCLING							
	Personal Services	-	-	-	-	-	-	
	Expenses	233,302.36	266,356.00	400,000.00	400,000.00	432,660.00	420,000.00	50.17%
	Offset/Recycling Revolving	-	-	-	-	-	-	
	TOTAL 432	233,302.36	266,356.00	400,000.00	400,000.00	432,660.00	420,000.00	50.17%
433	SOLID WASTE							
	Personal Services	-	-	-	-	-	-	
	Expenses	1,157,605.63	1,196,518.00	1,197,912.00	1,197,912.00	1,213,112.00	1,213,112.00	0.12%
	Capital	-	-	-	-	-	-	
	TOTAL 433	1,157,605.63	1,196,518.00	1,197,912.00	1,197,912.00	1,213,112.00	1,213,112.00	0.12%
**	NESWC ONLY	534,784.87	550,800.00	558,900.00	558,900.00	567,000.00	567,000.00	1.47%
440	SEWERAGE COLLECTION							
	Personal Services	-	-	-	-	-	-	
	Expenses	8,214.00	8,940.00	-	-	-	-	-100.00%
	Capital	-	-	-	-	-	-	
	TOTAL 440	8,214.00	8,940.00	-	-	-	-	-100.00%
442	WASTEWATER TREATMENT MANAGEMENT							
	Personal Services	-	-	-	-	-	-	
	Expenses	83,105.36	223,920.00	234,303.00	234,303.00	238,885.00	239,794.00	4.64%
	Capital	-	-	-	-	-	-	
	TOTAL 442	83,105.36	223,920.00	234,303.00	234,303.00	238,885.00	239,794.00	4.64%
491	CEMETERY DEPARTMENT							
	Personal Services	74,720.80	74,880.00	79,648.00	79,648.00	79,349.00	79,599.00	6.37%
	Expenses	21,205.47	22,634.00	22,935.00	22,935.00	23,335.00	23,475.00	1.33%
	Capital	-	-	-	-	-	-	
	TOTAL 491	95,926.27	97,514.00	102,583.00	102,583.00	102,684.00	103,074.00	5.20%
	TOTAL PUBLIC WORKS	4,852,279.36	4,640,360.00	5,014,990.00	4,859,783.00	4,923,822.00	4,920,352.00	4.73%

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	HEALTH & HUMAN SERVICES							
510	BOARD OF HEALTH							
	Personal Services	378,825.79	396,013.00	406,712.00	406,712.00	407,549.00	408,438.00	2.70%
	Expenses	37,354.95	46,200.00	33,900.00	33,400.00	35,450.00	35,850.00	-27.71%
	Capital	-	-	-	-	-	-	
	TOTAL 510	416,180.74	442,213.00	440,612.00	440,112.00	442,999.00	444,288.00	-0.48%
540	SENIOR CENTER							
	Personal Services	118,881.93	139,438.00	139,229.00	139,229.00	139,316.00	140,066.00	-0.15%
	Expenses	60,926.16	65,403.00	70,179.00	69,679.00	68,847.00	68,847.00	6.54%
	Capital	-	-	-	-	-	-	
	TOTAL 540	179,808.09	204,841.00	209,408.00	208,908.00	208,163.00	208,913.00	1.99%
541	COUNCIL ON AGING							
	Personal Services	222,967.48	232,594.00	228,868.00	228,868.00	228,872.00	229,372.00	-1.60%
	Expenses	32,433.67	35,300.00	34,800.00	33,000.00	33,500.00	34,000.00	-6.52%
	Capital	-	-	-	-	-	-	
	TOTAL 541	255,401.15	267,894.00	263,668.00	261,868.00	262,372.00	263,372.00	-2.25%
543	VETERANS SERVICES							
	Personal Services	51,496.29	54,901.00	61,144.00	61,144.00	65,932.00	65,932.00	11.37%
	Expenses	81,548.60	145,800.00	125,800.00	125,800.00	125,300.00	125,800.00	-13.72%
	Capital	-	-	-	-	-	-	
	TOTAL 543	133,044.89	200,701.00	186,944.00	186,944.00	191,232.00	191,732.00	-6.85%
	TOTAL HEALTH & HUMAN SVCS	984,434.87	1,115,649.00	1,100,632.00	1,097,832.00	1,104,766.00	1,108,305.00	-1.60%

		FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
		ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
	CULTURE & RECREATION							
610	LIBRARY							
	Personal Services	1,097,912.58	1,157,200.00	1,190,490.00	1,190,490.00	1,205,210.00	1,214,435.00	2.88%
	Expenses	340,946.20	351,637.00	349,971.00	349,971.00	354,333.00	355,955.00	-0.47%
	Capital	-	-	-	-	-	-	
	TOTAL 610	1,438,858.78	1,508,837.00	1,540,461.00	1,540,461.00	1,559,543.00	1,570,390.00	2.10%
630	RECREATION							
	Personal Services	232,328.84	232,695.00	242,162.00	242,162.00	242,182.00	242,182.00	4.07%
	Expenses	10,990.04	12,570.00	12,365.00	12,365.00	12,645.00	12,645.00	-1.63%
	Offsets / Shared Costs	(232,667.00)	(237,669.00)	(254,527.00)	(254,527.00)	(254,827.00)	(254,827.00)	7.09%
	Capital	-	-	-	-	-	-	
	Shared Costs	-	-	-	-	-	-	
	TOTAL 630	10,651.88	7,596.00	-	-	-	-	-100.00%
650	PARKS							
	Personal Services	266,080.90	274,789.00	337,129.00	337,129.00	337,300.00	339,410.00	22.69%
	Expenses	42,100.00	45,689.00	46,735.00	46,735.00	47,675.00	47,675.00	2.29%
	Capital	-	-	-	-	-	-	
	TOTAL 650	308,180.90	320,478.00	383,864.00	383,864.00	384,975.00	387,085.00	19.78%
660	LAND MANAGEMENT							
	Personal Services	-	-	-	-	-	-	
	Expenses	42,502.68	41,200.00	47,000.00	33,000.00	31,700.00	29,700.00	-19.90%
	Capital	-	-	-	-	-	-	
	TOTAL 660	42,502.68	41,200.00	47,000.00	33,000.00	31,700.00	29,700.00	-19.90%
670	HISTORICAL COMMISSION							
	Personal Services							
	Expenses	11,533.29	19,700.00	23,900.00	23,900.00	22,750.00	22,750.00	21.32%
	Capital	-	-	-	-	-	-	
	TOTAL 670	11,533.29	19,700.00	23,900.00	23,900.00	22,750.00	22,750.00	21.32%
	TOTAL CULTURE & RECREATION	1,811,727.53	1,897,811.00	1,995,225.00	1,981,225.00	1,998,968.00	2,009,925.00	4.40%

			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
			ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
		DEBT SERVICE							
	710	DEBT SERVICE							
		Principal & Interest	7,105,630.41	6,913,279.00	6,892,421.64	6,892,421.64	6,693,965.66	6,584,923.89	-0.30%
		TOTAL 710	7,105,630.41	6,913,279.00	6,892,421.64	6,892,421.64	6,693,965.66	6,584,923.89	-0.30%
		TOTALS FOR DEBT SERVICE	7,105,630.41	6,913,279.00	6,892,421.64	6,892,421.64	6,693,965.66	6,584,923.89	-0.30%

		FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
	UNCLASSIFIED							
940	OTHERWISE UNCLASSIFIED							
	Expenses	(825,427.00)	(936,824.00)	(919,772.00)	(919,772.00)	(1,009,726.00)	(1,056,464.00)	-1.82%
945	EMPLOYEE BENEFITS & MISCELLANEOUS							
	Expenses	13,454,886.81	15,568,612.00	16,180,200.00	15,709,857.00	17,203,876.00	19,025,837.00	0.91%
	TOTAL UNCLASSIFIED	13,454,886.81	15,568,612.00	16,180,200.00	15,709,857.00	17,203,876.00	19,025,837.00	0.91%
	TOTAL UNCLASSIFIED	12,629,459.81	14,631,788.00	15,260,428.00	14,790,085.00	16,194,150.00	17,969,373.00	1.08%
	Reserve Fund Transfers to Capital							
	TOTAL GENERAL FUND	88,976,117.68	94,224,909.00	97,959,644.64	97,218,130.64	101,534,977.66	105,764,012.89	3.18%

		FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
240	COMMUNITY PRESERVATION FUND							
	Personal Services	3,122.81	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	0.00%
	Expenses	4,415.97	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
	Principal & Interest	874,860.82	872,023.00	870,610.00	870,610.00	869,528.00	866,574.00	-0.16%
	TOTAL COMMUNITY PRESERVATION FUND	882,399.60	887,023.00	885,610.00	885,610.00	884,528.00	881,574.00	-0.16%
	TOTAL COMMUNITY PRESERVATION FUND	882,399.60	887,023.00	885,610.00	885,610.00	884,528.00	881,574.00	-0.16%
	WATER ENTERPRISE FUND							
600	WATER ENTERPRISE							
	Personal Services	1,016,426.05	1,138,880.00	1,149,258.00	1,149,258.00	1,150,158.00	1,152,657.00	0.91%
	Expenses	1,474,238.30	2,364,618.00	1,689,080.00	1,686,117.00	1,776,071.00	1,807,809.00	-28.69%
	Reserve Fund	-	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	0.00%
	Principal & Interest	959,644.48	1,020,707.00	1,129,298.00	1,129,298.00	1,117,975.00	1,156,682.00	10.64%
	TOTAL WATER ENTERPRISE	3,450,308.83	4,774,205.00	4,217,636.00	4,214,673.00	4,294,204.00	4,367,148.00	-11.72%
	TOTAL WATER ENTERPRISE FUND	3,450,308.83	4,774,205.00	4,217,636.00	4,214,673.00	4,294,204.00	4,367,148.00	-11.72%
	RECREATION ENTERPRISE FUND							
630	RECREATION ENTERPRISE							
	Personal Services	913,506.00	943,494.00	1,010,915.00	1,010,915.00	1,042,959.00	1,075,253.00	7.15%
	Expenses	304,213.42	318,579.00	351,516.00	351,516.00	352,516.00	352,516.00	10.34%
	Capital							
	TOTAL RECREATION ENTERPRISE	1,217,719.42	1,262,073.00	1,362,431.00	1,362,431.00	1,395,475.00	1,427,769.00	7.95%
	TOTAL RECREATION ENTERPRISE FUND	1,217,719.42	1,262,073.00	1,362,431.00	1,362,431.00	1,395,475.00	1,427,769.00	7.95%
	AMBULANCE ENTERPRISE FUND							
640	AMBULANCE ENTERPRISE							
	Personal Services	628,415.22	683,409.00	698,292.00	698,292.00	731,475.00	747,221.00	2.18%
	Expenses	406,219.65	477,337.00	453,556.00	453,556.00	453,791.00	456,559.00	-4.98%
	Capital							
	TOTAL AMBULANCE ENTERPRISE	1,034,634.87	1,160,746.00	1,151,848.00	1,151,848.00	1,185,266.00	1,203,780.00	-0.77%
	TOTAL AMBULANCE ENTERPRISE FUND	1,034,634.87	1,160,746.00	1,151,848.00	1,151,848.00	1,185,266.00	1,203,780.00	-0.77%

OPERATING BUDGET SUMMARY									
			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
			ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
		APPROPRIATION SUMMARY							
		GENERAL GOVERNMENT	3,737,282.50	4,026,464.00	4,066,659.00	4,043,991.00	4,614,475.00	5,106,359.00	0.44%
		PUBLIC SAFETY	8,151,226.99	8,933,218.00	9,278,956.00	9,202,460.00	9,311,769.00	9,394,927.00	3.01%
		EDUCATION	49,704,076.21	52,066,340.00	54,350,333.00	54,350,333.00	56,693,062.00	58,669,848.00	4.39%
		PUBLIC WORKS	4,852,279.36	4,640,360.00	5,014,990.00	4,859,783.00	4,923,822.00	4,920,352.00	4.73%
		HEALTH & HUMAN SERVICES	984,434.87	1,115,649.00	1,100,632.00	1,097,832.00	1,104,766.00	1,108,305.00	-1.60%
		CULTURE & RECREATION	1,811,727.53	1,897,811.00	1,995,225.00	1,981,225.00	1,998,968.00	2,009,925.00	4.40%
		DEBT SERVICE	7,105,630.41	6,913,279.00	6,892,421.64	6,892,421.64	6,693,965.66	6,584,923.89	-0.30%
		UNCLASSIFIED	12,629,459.81	14,631,788.00	15,260,428.00	14,790,085.00	16,194,150.00	17,969,373.00	1.08%
		RESERVE FUND TRANSFERS TO CAPITAL	-	-	-	-	-	-	
		COMMUNITY PRESERVATION FUND	882,399.60	887,023.00	885,610.00	885,610.00	884,528.00	881,574.00	-0.16%
		WATER ENTERPRISE FUND	3,450,308.83	4,774,205.00	4,217,636.00	4,214,673.00	4,294,204.00	4,367,148.00	-11.72%
		RECREATION ENTERPRISE FUND	1,217,719.42	1,262,073.00	1,362,431.00	1,362,431.00	1,395,475.00	1,427,769.00	7.95%
		AMBULANCE ENTERPRISE FUND	1,034,634.87	1,160,746.00	1,151,848.00	1,151,848.00	1,185,266.00	1,203,780.00	-0.77%
		TOTAL ARTICLE	95,561,180.40	102,308,956.00	105,577,169.64	104,832,692.64	109,294,450.66	113,644,283.89	2.47%

DEPARTMENTAL OPERATING BUDGET DETAIL									
Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
122 SELECTMEN			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01122200	524010	BUILDING MAINTENANCE							
01122200	524090	CONTRACTUAL CLERICAL SERVI	4,375.00	6,300.00	6,300.00	6,300.00	6,300.00	6,300.00	0.00%
01122200	530700	ENGINEERING SERVICES							
01122200	534030	ADVERTISING-LEGAL	474.10	500.00	500.00	500.00	500.00	500.00	0.00%
01122200	570000	OTHER CHARGES AND EXPENSES	3,639.76	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00%
01122200	571100	MEETINGS & CONFERENCES	828.00	1,000.00	1,200.00	1,200.00	1,200.00	1,200.00	20.00%
01122200	573010	DUES & MEMBERSHIPS	2,714.00	7,741.00	9,900.00	9,900.00	10,000.00	10,100.00	27.89%
01122200	573020	NMCOG MEMBERSHIP	6,013.04	6,135.00	6,289.00	6,289.00	6,447.00	6,609.00	2.51%
01122200	578020	COMMUNITY INITIATIVES		6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
01122800	570000	ENCUMBRANCES	175.00						
CATEGORY TOTAL			18,218.90	30,176.00	32,689.00	32,689.00	32,947.00	33,209.00	8.33%
DEPARTMENT TOTAL			18,218.90	30,176.00	32,689.00	32,689.00	32,947.00	33,209.00	8.33%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
123 TOWN MANAGER			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01123100	511010	TOWN MANAGER	151,663.99	159,725.00	163,719.00	163,719.00	163,719.00	163,719.00	2.50%
01123100	511030	ASSISTANT TOWN MANAGER	91,333.03	97,525.00	99,963.00	99,963.00	99,963.00	99,963.00	2.50%
01123100	511030	VACATION COVERAGE			1,000.00	1,000.00	1,000.00	1,000.00	
01123100	511520	ADMINISTRATIVE ASSISTANT	61,745.88	59,467.00					-100.00%
01123100	511525	PROJECT/PROCUREMENT SPECIALIST			61,736.00	61,736.00	61,500.00	61,500.00	
01123100	511520	ADMINISTRATIVE ASSISTANT (PT)	-	10,790.00	11,145.00	11,145.00	11,102.00	11,102.00	3.29%
01123100	511530	SECRETARY (VACATION/SICK COVERAC	5,140.86	5,284.00	7,500.00	7,500.00	7,500.00	7,500.00	41.94%
01123100	515050	LONGEVITY	1,750.00	2,000.00	1,250.00	1,250.00	1,250.00	1,250.00	-37.50%
01123100	517160	LIFE INSURANCE / LONG TERM DISABIL	3,736.68	3,800.00	3,800.00	3,800.00	3,800.00	3,800.00	0.00%
CATEGORY TOTAL			315,370.44	338,591.00	350,113.00	350,113.00	349,834.00	349,834.00	3.40%
EXPENSES									
01123200	530500	MANAGEMENT PERFORMANCE TRAININ	1,391.54	10,000.00	7,500.00	7,500.00	10,000.00	10,000.00	-25.00%
01123200	530920	CONTRACTED SERVICES	514.78	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
01123200	534030	ADVERTISING-LEGAL	446.08	600.00	600.00	600.00	600.00	600.00	0.00%
01123200	542010	OFFICE SUPPLIES	497.79	1,000.00	600.00	600.00	600.00	600.00	-40.00%
01123200	542040	FORMS/PRINTING	3,264.44	3,900.00	3,900.00	3,900.00	4,100.00	4,100.00	0.00%
01123200	555015	BOOKS & SUBSCRIPTIONS	239.72	120.00	240.00	240.00	240.00	240.00	100.00%
01123200	571010	TRAVEL - MILEAGE	5,040.00	5,090.00	5,090.00	5,090.00	5,090.00	5,090.00	0.00%
01123200	571100	MEETINGS & CONFERENCES	2,811.31	3,950.00	3,000.00	3,000.00	3,625.00	3,625.00	-24.05%
01123200	573010	DUES AND MEMBERSHIPS	2,380.62	2,900.00	2,597.00	2,597.00	2,662.00	2,729.00	-10.45%
01123800	570000	ENCUMBRANCES	5,000.00						
CATEGORY TOTAL			21,586.28	33,560.00	29,527.00	29,527.00	32,917.00	32,984.00	-12.02%
DEPARTMENT TOTAL			336,956.72	372,151.00	379,640.00	379,640.00	382,751.00	382,818.00	2.01%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
131 FINANCE COMMITTEE			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01131200	534040	PRINTING/POSTAGE SERVICES	5,219.61	6,100.00	6,100.00	6,100.00	6,500.00	6,500.00	0.00%
01131200	538090	OTHER PURCHASED SERVICES	2,800.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	0.00%
01131200	571100	MEETINGS & CONFERENCES	135.00	165.00	165.00	165.00	165.00	165.00	0.00%
01131200	573010	DUES & MEMBERSHIPS	273.00	348.00	348.00	348.00	348.00	348.00	0.00%
01131800	570000	ENCUMBRANCES	-						
CATEGORY TOTAL			8,427.61	10,113.00	10,113.00	10,113.00	10,513.00	10,513.00	0.00%
01131600	579010	RESERVE FUND	191,000.00	191,000.00	191,000.00	191,000.00	191,000.00	191,000.00	0.00%
		TRANSFERS OUT	(24,029.50)	(44,543.00)					
CATEGORY TOTAL			166,970.50	146,457.00	191,000.00	191,000.00	191,000.00	191,000.00	30.41%
DEPARTMENT TOTAL			175,398.11	156,570.00	201,113.00	201,113.00	201,513.00	201,513.00	28.45%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
132 FINANCE DEPARTMENT			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01132100	511020	FINANCE DIRECTOR		93,177.00	95,506.00	95,506.00	95,506.00	95,506.00	2.50%
01132100	511520	ADMINISTRATIVE ASSISTANT		12,626.00	15,964.00	15,964.00	15,964.00	15,964.00	26.44%
01132100	515050	LONGEVITY		750.00	920.00	920.00	920.00	920.00	22.67%
CATEGORY TOTAL			-	106,553.00	112,390.00	112,390.00	112,390.00	112,390.00	5.48%
EXPENSES									
01132200	542010	OFFICE SUPPLIES		400.00	700.00	700.00	700.00	700.00	75.00%
01132200	542040	FORMS/PRINTING		1,000.00	1,200.00	1,200.00	1,200.00	1,200.00	20.00%
01132200	571010	TRAVEL - MILEAGE		50.00	200.00	200.00	200.00	200.00	300.00%
01132200	571100	MEETINGS & CONFERENCES			300.00	300.00	300.00	300.00	
01132200	573010	DUES & MEMBERSHIPS			60.00	60.00	60.00	60.00	
01132800	570000	ENCUMBRANCES							
CATEGORY TOTAL			-	1,450.00	2,460.00	2,460.00	2,460.00	2,460.00	69.66%
DEPARTMENT TOTAL			-	108,003.00	114,850.00	114,850.00	114,850.00	114,850.00	6.34%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
135 TOWN ACCOUNTANT			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01135100	511020	TOWN ACCOUNTANT	85,521.85	87,233.00	89,414.00	89,414.00	89,414.00	89,414.00	2.50%
01135100	511030	ASSISTANT TOWN ACCOUNTANT	26,101.92	61,730.00	64,786.00	64,786.00	66,152.00	66,152.00	4.95%
01135100	511508	PAYROLL ADMINISTRATOR	61,492.10	64,855.00	66,406.00	66,406.00	66,152.00	66,152.00	2.39%
01135100	511520	ADMINISTRATIVE ASSISTANT	38,090.79	22,567.00	23,922.00	23,922.00	23,831.00	23,831.00	6.00%
01135100	515050	LONGEVITY	1,840.00	1,840.00	2,110.00	2,110.00	2,610.00	2,610.00	14.67%
CATEGORY TOTAL			213,046.66	238,225.00	246,638.00	246,638.00	248,159.00	248,159.00	3.53%
EXPENSES									
01135200	530200	ACCOUNTING & AUDITING SERVICES	31,000.00	39,800.00	31,000.00	31,000.00	39,800.00	31,000.00	-22.11%
01135200	542010	OFFICE SUPPLIES	1,746.12	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00%
01135200	542040	FORMS/PRINTING	1,013.21	1,600.00	1,600.00	1,600.00	1,600.00	1,600.00	0.00%
01135200	571100	MEETINGS & CONFERENCES	1,428.14	2,100.00	2,300.00	2,300.00	2,300.00	2,300.00	9.52%
01135200	573010	DUES AND MEMBERSHIPS	80.00	160.00	160.00	160.00	160.00	160.00	0.00%
01135800	570000	ENCUMBRANCES	-						
CATEGORY TOTAL			35,267.47	45,160.00	36,560.00	36,560.00	45,360.00	36,560.00	-19.04%
DEPARTMENT TOTAL			248,314.13	283,385.00	283,198.00	283,198.00	293,519.00	284,719.00	-0.07%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
137 BUDGET DIRECTOR			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01137100	511020	BUDGET DIRECTOR	80,626.55						
01137100	515050	LONGEVITY	500.00						
CATEGORY TOTAL			81,126.55	-	-	-	-	-	
EXPENSES									
01137200	542010	OFFICE SUPPLIES	355.87						
01137200	542040	FORMS/PRINTING	928.20						
01137200	571010	TRAVEL - MILEAGE	-						
01137200	571100	MEETINGS & CONFERENCES							
01137800	570000	ENCUMBRANCES	-						
CATEGORY TOTAL			1,284.07	-	-	-	-	-	
DEPARTMENT TOTAL			82,410.62	-	-	-	-	-	

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
141 ASSESSORS			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01141100	511020	PRINCIPAL ASSESSOR	85,521.87	87,233.00	89,414.00	89,414.00	89,414.00	89,414.00	2.50%
01141100	511390	ADMINISTRATIVE ASSESSOR	63,582.94	64,855.00	66,152.00	66,152.00	66,152.00	66,152.00	2.00%
01141100	511520	ADMIN ASSISTANT	47,665.20	48,860.00	50,029.00	50,029.00	49,838.00	49,838.00	2.39%
01141100	511550	SENIOR ASSISTANT	17,409.60	19,009.00	25,118.00	25,118.00	25,722.00	26,474.00	32.14%
01141100	515050	LONGEVITY	2,200.00	2,890.00	3,200.00	3,200.00	3,200.00	3,450.00	10.73%
CATEGORY TOTAL			216,379.61	222,847.00	233,913.00	233,913.00	234,326.00	235,328.00	4.97%
EXPENSES									
01141200	524090	CONTRACTED SERVICES	8,500.00	15,000.00	30,000.00	30,000.00	15,000.00	15,000.00	100.00%
01141200	542010	OFFICE SUPPLIES	769.66	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01141200	571010	TRAVEL - MILEAGE	5,238.45	5,800.00	5,800.00	5,800.00	5,800.00	5,800.00	0.00%
01141200	571100	MEETINGS & CONFERENCES	1,507.88	1,600.00	1,600.00	1,600.00	1,600.00	1,600.00	0.00%
01141200	573010	DUES & MEMBERSHIPS	929.00	1,279.00	1,300.00	1,300.00	1,300.00	1,300.00	1.64%
01141800	570000	ENCUMBRANCES	5,500.00						
CATEGORY TOTAL			22,444.99	24,679.00	39,700.00	39,700.00	24,700.00	24,700.00	60.87%
DEPARTMENT TOTAL			238,824.60	247,526.00	273,613.00	273,613.00	259,026.00	260,028.00	10.54%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
145 TREASURER/COLLECTOR			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01145100	511020	COLLECTOR	82,600.24	86,780.00	88,950.00	88,950.00	88,950.00	88,950.00	2.50%
01145100	511030	ASSISTANT TREASURER & ASST COLLECTOR	116,394.22	123,365.00	126,615.00	126,615.00	126,131.00	126,131.00	2.63%
01145100	511530	ADMIN SECRETARY	14,037.96	16,087.00	17,277.00	17,277.00	17,712.00	18,252.00	7.40%
01145100	511590	ADDITIONAL COVERAGE	1,254.82	1,680.00	1,680.00	1,680.00	1,680.00	1,680.00	0.00%
01145100	515050	LONGEVITY	3,450.00	3,450.00	4,200.00	4,200.00	4,200.00	4,200.00	21.74%
CATEGORY TOTAL			217,737.24	231,362.00	238,722.00	238,722.00	238,673.00	239,213.00	3.18%
EXPENSES									
01145200	530130	LEGAL SERVICES - TAX TITLE	12,766.09	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	0.00%
01145200	530920	CONTRACTED SERVICES	2,500.00	2,500.00	4,500.00	4,500.00	4,500.00	4,500.00	80.00%
01145200	534010	POSTAGE	20,122.43	19,000.00	20,250.00	20,250.00	20,250.00	20,250.00	6.58%
01145200	534040	PRINTING SERVICES	4,510.52	4,500.00	4,600.00	4,600.00	4,600.00	4,600.00	2.22%
01145200	542010	OFFICE SUPPLIES	828.09	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	0.00%
01145200	571010	TRAVEL - MILEAGE	-	225.00	125.00	125.00	125.00	125.00	-44.44%
01145200	571100	MEETINGS & CONFERENCES	79.00	1,400.00	500.00	500.00	500.00	500.00	-64.29%
01145200	573010	DUES AND MEMBERSHIPS	180.00	180.00	180.00	180.00	180.00	180.00	0.00%
01145200	574120	PUBLIC EMPLOYEE BOND	1,325.00	1,800.00	1,800.00	1,800.00	1,800.00	1,800.00	0.00%
01145200	574000	PENALTIES & INTEREST			5,000.00	5,000.00	5,000.00	5,000.00	
01141800	570000	ENCUMBRANCES	2,480.00						
CATEGORY TOTAL			44,791.13	45,805.00	53,155.00	53,155.00	53,155.00	53,155.00	16.05%
DEPARTMENT TOTAL			262,528.37	277,167.00	291,877.00	291,877.00	291,828.00	292,368.00	5.31%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
151 LEGAL SERVICES			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01151200	530110	LEGAL SERVICES - TOWN COUNSEL	306,233.11	250,000.00	200,000.00	200,000.00	200,000.00	200,000.00	-20.00%
01151200	530120	LEGAL SERVICES - LABOR COUNSEL	51,749.29	40,000.00	50,000.00	50,000.00	50,000.00	40,000.00	25.00%
01151800	570000	ENCUMBRANCES	20,153.00						
CATEGORY TOTAL			378,135.40	290,000.00	250,000.00	250,000.00	250,000.00	240,000.00	-13.79%
DEPARTMENT TOTAL			378,135.40	290,000.00	250,000.00	250,000.00	250,000.00	240,000.00	-13.79%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
152 HUMAN RESOURCES			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01152100	511020	HUMAN RESOURCES DIRECTOR	89,874.88	92,590.00	94,905.00	94,905.00	94,905.00	94,905.00	2.50%
01152100	511070	BENEFITS COORDINATOR	35,646.62	55,012.00	56,604.00	56,604.00	56,388.00	56,388.00	2.89%
01152100	511520	ADMINISTRATIVE ASSISTANT	53,136.99	36,849.00	37,915.00	37,915.00	37,770.00	37,770.00	2.89%
01152100	515050	LONGEVITY	1,487.50	1,903.00	2,371.00	2,371.00	2,371.00	2,371.00	24.59%
CATEGORY TOTAL			180,145.99	186,354.00	191,795.00	191,795.00	191,434.00	191,434.00	2.92%
EXPENSES									
01152200	517020	PRE-EMPLOY MEDICAL EXAM	8,909.40	7,000.00	9,000.00	9,000.00	9,000.00	9,000.00	28.57%
01152200	524090	OTHER CONTRACTED SERVICES	-	4,000.00	4,000.00	500.00	500.00	500.00	-87.50%
01152200	534035	LEGAL ADVERTISING	1,473.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00%
01152200	542010	OFFICE SUPPLIES	1,792.78	1,500.00	1,800.00	1,800.00	1,500.00	1,500.00	20.00%
01152200	550030	MEDICAL RELATED EXPENSES			1,000.00	1,000.00	1,000.00	1,000.00	
01152200	557010	PROGRAMS & ACTIVITIES	2,186.11	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00%
01152200	570000	PROFESSIONAL DEVELOPMENT	7,204.50	5,000.00	12,000.00	12,000.00	12,000.00	12,000.00	140.00%
01152200	571100	MEETINGS & CONFERENCES	90.16		300.00	300.00	300.00	300.00	
01152200	573010	DUES & MEMBERSHIPS	999.95	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	0.00%
01152800	570000	ENCUMBRANCES	350.00						
CATEGORY TOTAL			23,005.90	24,600.00	35,200.00	31,700.00	31,400.00	31,400.00	28.86%
01152600	519010	COMPENSATION RESERVE	200,000.00	678,913.00	200,000.00	200,000.00	700,000.00	1,200,000.00	-70.54%
01152600	519010	TRANSFERS OUT	(126,551.36)	(413,161.00)					
DEPARTMENT TOTAL			276,600.53	476,706.00	426,995.00	423,495.00	922,834.00	1,422,834.00	-11.16%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
155 TECHNOLOGY									
ORG	OBJ	DESCRIPTION	FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
PERSONAL SERVICES									
01155100	511020	TECHNOLOGY DIRECTOR	92,924.87	97,628.00	100,068.00	100,068.00	100,068.00	100,068.00	2.50%
01155100	511040	GIS COORDINATOR	62,988.36	67,450.00	70,519.00	70,519.00	72,280.00	74,088.00	4.55%
01155100	511540	COMPUTER TECHNICIAN	66,606.10	67,521.00	74,088.00	67,120.00	68,799.00	70,519.00	-0.59%
01155100	511545	APPLICATIONS MANAGER	71,239.52	76,091.00	80,252.00	80,252.00	82,980.00	82,980.00	5.47%
01155100	511580	HELP DESK COORDINATOR	63,582.93	64,855.00	66,406.00	66,406.00	66,152.00	66,152.00	2.39%
01155100	512075	SHARED PURCHASING	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
01155100	512090	SHARED NETWORK ADMIN	6,952.00	6,952.00	6,952.00	6,952.00	6,952.00	6,952.00	0.00%
01155100	515050	LONGEVITY	1,200.00	1,700.00	2,650.00	2,050.00	2,800.00	2,800.00	20.59%
CATEGORY TOTAL			371,493.78	388,197.00	406,935.00	399,367.00	406,031.00	409,559.00	2.88%
EXPENSES									
01155200	521010	ELECTRICITY	15,705.28	20,000.00	17,000.00	17,000.00	17,500.00	18,000.00	-15.00%
01155200	521020	NATURAL GAS	1,006.29	800.00	1,100.00	1,100.00	1,100.00	1,200.00	37.50%
01155200	523010	WATER	148.29	250.00	200.00	200.00	200.00	200.00	-20.00%
01155200	527050	LIBRARY COPIER LEASE	15,070.07	26,000.00	26,000.00	26,000.00	29,000.00	29,000.00	0.00%
01155200	530400	NETWORK SUPPORT	5,437.50	20,500.00	23,000.00	23,000.00	25,425.00	27,861.00	12.20%
01155200	530430	DATA COMMUNICATIONS SERVICE	17,269.63	15,259.00	12,900.00	12,900.00	16,498.00	17,597.00	-15.46%
01155200	530460	PRINTER SUPPORT	16,966.09	10,000.00	2,800.00	2,800.00	2,870.00	2,942.00	-72.00%
01155200	530470	WORKSTATION SUPPORT	4,797.00	2,460.00	14,100.00	2,500.00	2,100.00	2,100.00	1.63%
01155200	530490	SERVER SUPPORT	19,903.65	61,500.00	58,000.00	58,000.00	59,363.00	60,759.00	-5.69%
01155200	530500	TRAINING & DEVELOPMENT	7,225.50	5,000.00	8,000.00	8,000.00	8,000.00	8,500.00	60.00%
01155200	530850	MUNIS SOFTWARE SUPPORT	52,432.83	58,226.00	55,054.00	55,054.00	57,807.00	60,698.00	-5.45%
01155200	530920	CONTRACTED SERVICES	131,310.58	150,575.00	139,422.00	139,422.00	144,167.00	147,651.00	-7.41%
01155200	530950	CONSULTING SERVICES	5,830.00	3,000.00	2,500.00	2,500.00	2,500.00	2,500.00	-16.67%
01155200	534020	TELEPHONE	43,930.63	44,000.00	38,497.00	38,497.00	38,500.00	38,500.00	-12.51%
01155200	534025	CELLULAR PHONES / MOBILE DATA	52,218.41	60,102.00	58,371.00	58,371.00	61,289.00	64,354.00	-2.88%
01155200	534080	PAGING SERVICES	1,086.42	1,500.00	1,200.00	1,200.00	1,200.00	1,200.00	-20.00%
01155200	542010	OFFICE SUPPLIES	19,220.93	16,000.00	27,000.00	27,000.00	27,650.00	28,316.00	68.75%
01155200	542050	HARDWARE SUPPLIES	37,616.46						
01155200	542052	NETWORK HARDWARE	23,184.20	5,000.00	4,000.00	4,000.00	4,000.00	4,000.00	-20.00%
01155200	542053	SERVER HARDWARE	19,113.07	5,000.00	3,000.00	3,000.00	5,000.00	5,000.00	-40.00%
01155200	542054	WORKSTATION HARDWARE	59,494.01	4,000.00	4,000.00	4,000.00	4,500.00	4,500.00	0.00%
01155200	542070	IT SUPPLIES	245.88						
01155200	571010	MILEAGE	2,670.15	4,000.00	3,000.00	3,000.00	3,075.00	3,152.00	-25.00%
01155200	571100	MEETINGS & CONFERENCES	580.00		500.00	500.00	1,000.00	1,000.00	
01155800	570000	ENCUMBRANCES	10,455.00						
CATEGORY TOTAL			562,917.87	513,172.00	499,644.00	488,044.00	512,744.00	529,030.00	-4.90%
DEPARTMENT TOTAL			934,411.65	901,369.00	906,579.00	887,411.00	918,775.00	938,589.00	-1.55%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
161 TOWN CLERK									
ORG	OBJ	DESCRIPTION	FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
PERSONAL SERVICES									
01161100	511020	TOWN CLERK	78,461.85	80,032.00	82,033.00	82,033.00	82,033.00	82,033.00	2.50%
01161100	511030	ASST TOWN CLERK	63,622.06	64,855.00	66,406.00	66,406.00	66,152.00	66,152.00	2.39%
01161100	511510	RECORDS SUPERVISOR	28,782.53	32,589.00	44,189.00	44,189.00	44,021.00	44,021.00	35.59%
01161100	511520	ADMINISTRATIVE ASSISTANT	18,524.86	19,206.00	20,949.00	20,949.00	21,893.00	22,918.00	9.08%
01161100	512010	ELECTION WORKERS	6,334.36	21,390.00	16,530.00	16,530.00	25,746.00	10,266.00	-22.72%
01161100	512015	REGISTRARS	1,843.08	3,856.00	3,261.00	3,261.00	5,828.00	2,746.00	-15.43%
01161100	515050	LONGEVITY	2,084.00	2,091.00	3,191.00	3,191.00	3,441.00	3,441.00	52.61%
CATEGORY TOTAL			199,652.74	224,019.00	236,559.00	236,559.00	249,114.00	231,577.00	5.60%
EXPENSES									
01161200	530920	CONTRACTED SERVICES	3,392.14	8,000.00	6,295.00	6,295.00	8,475.00	4,615.00	-21.31%
01161200	534010	POSTAGE	3,439.00	4,460.00	4,615.00	4,615.00	5,020.00	5,305.00	3.48%
01161200	534030	ADVERTISING-LEGAL	593.04	600.00	600.00	600.00	600.00	600.00	0.00%
01161200	534040	PRINTING SERVICES	6,283.13	7,425.00	7,100.00	7,100.00	7,200.00	7,000.00	-4.38%
01161200	538040	RECORDS PRESERVATION	497.68	500.00	500.00	500.00	500.00	500.00	0.00%
01161200	542010	OFFICE SUPPLIES	820.03	1,350.00	1,700.00	1,700.00	2,050.00	1,350.00	25.93%
01161200	571010	TRAVEL - MILEAGE	1,024.66	750.00	1,000.00	1,000.00	1,000.00	1,000.00	33.33%
01161200	571100	MEETINGS & CONFERENCES	602.00	795.00	1,000.00	1,000.00	1,000.00	1,000.00	25.79%
01161200	573010	DUES & MEMBERSHIPS	466.04	611.00	791.00	791.00	791.00	791.00	29.46%
01161800	570000	ENCUMBRANCES	2,018.00						
CATEGORY TOTAL			19,135.72	24,491.00	23,601.00	23,601.00	26,636.00	22,161.00	-3.63%
DEPARTMENT TOTAL			218,788.46	248,510.00	260,160.00	260,160.00	275,750.00	253,738.00	4.69%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
170 PERMITTING OFFICE			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01170100	511020	ASSISTANT PLANNER	20,063.67	42,223.00	44,144.00	44,144.00	45,248.00	46,378.00	4.55%
01170100	511050	DIRECTOR LAND USE MANAGEMENT	92,924.86	96,206.00	98,611.00	98,611.00	98,611.00	98,611.00	2.50%
01170100	511560	PERMITTING PROGRAM ASST	57,071.36	58,510.00	60,209.00	60,209.00	59,979.00	59,979.00	2.90%
01170100	512020	INTERN / DMS SUPPORT	3,980.16	4,750.00	4,969.00	4,969.00	4,969.00	4,969.00	4.61%
01170100	515050	LONGEVITY	850.00	850.00	1,350.00	1,350.00	1,350.00	1,600.00	58.82%
CATEGORY TOTAL			174,890.05	202,539.00	209,283.00	209,283.00	210,157.00	211,537.00	3.33%
EXPENSES									
01170200	530920	CONTRACTED SERVICES	30,900.00	30,900.00	38,900.00	38,900.00	38,900.00	38,900.00	25.89%
01170200	542010	OFFICE SUPPLIES	2,983.29	3,200.00	3,200.00	3,200.00	3,200.00	3,200.00	0.00%
01170200	571010	TRAVEL-MILEAGE	1,440.00	1,440.00	1,440.00	1,440.00	1,500.00	1,500.00	0.00%
01170200	571100	MEETINGS & CONFERENCES	250.00	800.00	500.00	500.00	500.00	500.00	-37.50%
01170200	573010	DUES AND MEMBERSHIPS	525.00	525.00	825.00	825.00	825.00	825.00	57.14%
01170200	579020	BILL OF PRIOR YEAR	264.03						
01170800	570000	ENCUMBRANCES	206.00						
CATEGORY TOTAL			36,568.32	36,865.00	44,865.00	44,865.00	44,925.00	44,925.00	21.70%
DEPARTMENT TOTAL			211,458.37	239,404.00	254,148.00	254,148.00	255,082.00	256,462.00	6.16%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
171 CONSERVATION COMMISSION			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01171100	511020	CONSERVATION COORDINATOR	77,125.72	81,353.00	73,342.00	73,342.00	75,176.00	77,055.00	-9.85%
01171100	511020	STIPEND	3,000.00	3,000.00					-100.00%
01171100	515050	LONGEVITY	2,100.00	2,100.00					-100.00%
CATEGORY TOTAL			82,225.72	86,453.00	73,342.00	73,342.00	75,176.00	77,055.00	-15.17%
EXPENSES									
01171200	524090	CONTRACTED CLERICAL SERVICE	2,125.00	-					
01171200	530950	CONSULTING SERVICES			5,000.00	5,000.00	5,000.00	5,000.00	
01171200	538090	OTHER PURCHASED SERVICES	176.97	300.00	300.00	300.00	300.00	300.00	0.00%
01171200	557090	CONSERVATION SUPPLIES		100.00	100.00	100.00	100.00	100.00	0.00%
01171200	571010	TRAVEL - MILEAGE	398.20	880.00	600.00	600.00	600.00	600.00	-31.82%
01171200	571100	MEETINGS & CONFERENCES	115.00	350.00	350.00	350.00	350.00	350.00	0.00%
01171200	573010	DUES AND MEMBERSHIPS	670.00	690.00	690.00	690.00	690.00	690.00	0.00%
01171800	570000	ENCUMBRANCES	625.00						
CATEGORY TOTAL			4,110.17	2,320.00	7,040.00	7,040.00	7,040.00	7,040.00	203.45%
		Note-\$5,500 to be appropriated from							
		Wetlands Receipts Reserved							
DEPARTMENT TOTAL			86,335.89	88,773.00	80,382.00	80,382.00	82,216.00	84,095.00	-9.45%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
175 PLANNING BOARD			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01175100	511020	TOWN PLANNER	68,775.23	71,904.00	75,176.00	75,176.00	77,055.00	78,982.00	4.55%
01175100	511050	LONGEVITY						600.00	
CATEGORY TOTAL			68,775.23	71,904.00	75,176.00	75,176.00	77,055.00	79,582.00	4.55%
EXPENSES									
01175200	524090	CONTRACTED CLERICAL SERVICES	5,912.56	-	4,400.00	4,400.00	4,400.00	4,400.00	
01175200	534030	ADVERTISING - LEGAL	1,118.50	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00%
01175200	538010	REGISTRY EXPENSES	-	150.00	75.00	75.00	75.00	75.00	-50.00%
01175200	555015	BOOKS & SUBSCRIPTIONS	66.04	200.00	200.00	200.00	200.00	200.00	0.00%
01175200	570000	PLANNING STUDIES	596.00	17,950.00			-	5,000.00	-100.00%
01175200	571010	TRAVEL-MILEAGE			150.00	150.00	150.00	150.00	
01175200	571100	MEETINGS & CONFERENCES	-	2,000.00	1,100.00	1,100.00	1,100.00	1,100.00	-45.00%
01175200	573010	DUES & MEMBERSHIPS	285.00	385.00	545.00	545.00	320.00	545.00	41.56%
01175800	570000	ENCUMBRANCES	-						
CATEGORY TOTAL			7,978.10	22,185.00	7,970.00	7,970.00	7,745.00	12,970.00	-64.07%
DEPARTMENT TOTAL			76,753.33	94,089.00	83,146.00	83,146.00	84,800.00	92,552.00	-11.63%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
176 ZONING BOARD OF APPEALS									
ORG	OBJ	DESCRIPTION	FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
EXPENSES									
01176200	524090	OTHER CONTRACTUAL SERVICES	3,056.68	-	2,100.00	2,100.00	2,100.00	2,100.00	
01176200	571100	MEETINGS & CONFERENCES	-	500.00	150.00	150.00	150.00	150.00	-70.00%
01176800	570000	ENCUMBRANCES	-						
CATEGORY TOTAL			3,056.68	500.00	2,250.00	2,250.00	2,250.00	2,250.00	350.00%
DEPARTMENT TOTAL			3,056.68	500.00	2,250.00	2,250.00	2,250.00	2,250.00	350.00%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
192 TOWN HALL									
ORG	OBJ	DESCRIPTION	FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
PERSONAL SERVICES									
01192100	511590	ADDITIONAL COVERAGE		8,879.00	10,440.00	10,440.00	10,440.00	10,440.00	
01192100	511650	CUSTODIANS	33,830.73	34,468.00	35,326.00	35,326.00	35,157.00	35,157.00	2.49%
01192100	513120	OVERTIME	3,254.84	3,500.00	3,500.00	3,500.00	4,000.00	4,000.00	0.00%
01192100	515050	LONGEVITY	850.00	850.00	1,100.00	1,100.00	1,100.00	1,100.00	29.41%
CATEGORY TOTAL			37,935.57	47,697.00	50,366.00	50,366.00	50,697.00	50,697.00	5.60%
EXPENSES									
01192200	517070	CLOTHING ALLOWANCE	540.00	540.00	740.00	740.00	740.00	740.00	37.04%
01192200	521010	ELECTRICITY	27,118.89	24,000.00	27,000.00	27,000.00	26,000.00	26,000.00	12.50%
01192200	521030	HEATING FUEL	7,619.83	7,500.00	8,000.00	8,000.00	8,000.00	8,000.00	6.67%
01192200	523010	WATER	1,575.71	1,700.00	1,600.00	1,600.00	2,000.00	2,000.00	-5.88%
01192200	524010	BUILDING MAINTENANCE	16,966.25	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%
01192200	524015	GROUNDS MAINTENANCE	-	3,500.00	3,000.00	3,000.00	3,500.00	3,500.00	-14.29%
01192200	524020	VEHICLE MAINTENANCE	881.44	850.00	850.00	850.00	850.00	850.00	0.00%
01192200	524030	EQUIPMENT MAINTENANCE	5,226.04	4,400.00	5,000.00	5,000.00	4,400.00	4,400.00	13.64%
01192200	524040	OFFICE EQUIPMENT MAINTENANCE	95.32	-			-		
01192200	524100	BLDG MAINT SVCS - HVAC	4,271.98	7,000.00	5,000.00	5,000.00	7,000.00	7,000.00	-28.57%
01192200	524103	BLD MAINT SVCS - GENERATOR & ELEC	561.75	3,500.00	2,000.00	2,000.00	3,500.00	3,500.00	-42.86%
01192200	524110	BLDG MAINT SVCS - ELEVATOR	2,325.00	2,000.00	2,400.00	2,400.00	2,000.00	2,000.00	20.00%
01192200	524112	BLD MAINT SVCS - FIRE/ALARM	765.00	1,000.00	1,000.00	1,000.00	1,200.00	1,200.00	0.00%
01192200	527030	POSTAGE METER RENTAL	2,575.68	2,800.00	2,800.00	2,800.00	2,800.00	2,800.00	0.00%
01192200	534010	POSTAGE	13,312.50	22,000.00	15,000.00	15,000.00	15,000.00	15,000.00	-31.82%
01192200	541010	GASOLINE	719.07	610.00	800.00	800.00	610.00	610.00	31.15%
01192200	542020	COPIER SUPPLIES	5,459.50	5,000.00	5,400.00	5,400.00	5,000.00	5,000.00	8.00%
01192200	543060	CUSTODIAL/CLEANING SUPPLIES	1,727.68	1,800.00	1,800.00	1,800.00	1,800.00	1,800.00	0.00%
01192200	549080	BOTTLED WATER	567.81	650.00	600.00	600.00	650.00	650.00	-7.69%
01192800	570000	ENCUMBRANCES	5,286.00						
CATEGORY TOTAL			97,595.45	98,850.00	92,990.00	92,990.00	95,050.00	95,050.00	-5.93%
DEPARTMENT TOTAL			135,531.02	146,547.00	143,356.00	143,356.00	145,747.00	145,747.00	-2.18%

Town of Westford									
Budget Worksheet									
199 PUBLIC BUILDINGS & PROPERTIES MAINTENANCE			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01199100	511540	PROJECT INSPECTOR - FACILITIES	31,439.46	32,221.00	32,993.00	32,993.00	32,867.00	32,867.00	2.40%
01199100	511650	CUSTODIAN	8,212.34	8,617.00	8,790.00	8,790.00	8,790.00	8,790.00	2.01%
01199100	511570	OPM STIPEND		6,510.00	7,830.00	7,830.00	7,830.00	7,830.00	20.28%
01199100	513120	OVERTIME		2,240.00	5,000.00	5,000.00	5,000.00	5,000.00	123.21%
01199100	515050	LONGEVITY	250.00	250.00	250.00	250.00	250.00	250.00	0.00%
CATEGORY TOTAL			39,901.80	49,838.00	54,863.00	54,863.00	54,737.00	54,737.00	10.08%
EXPENSES									
01199200	517070	UNIFORM ALLOWANCES	347.89		350.00	350.00	350.00	350.00	
01199200	521010	ELECTRICITY	2,698.42	500.00	2,800.00	2,800.00	2,800.00	2,800.00	460.00%
01199200	521030	HEATING FUEL	2,162.30	1,000.00	2,200.00	2,200.00	2,200.00	2,200.00	120.00%
01199200	524010	BUILDING MAINTENANCE		250.00	10,000.00	10,000.00	25,250.00	25,250.00	3900.00%
01199200	524015	GROUNDS MAINTENANCE		1,000.00	500.00	500.00	3,000.00	3,000.00	-50.00%
01199200	524100	BLDG MAINT SVCS - HVAC	645.57	500.00	750.00	750.00	750.00	750.00	50.00%
01199200	524102	BLDG MAINT SVCS -PLUMBING	135.00	500.00	500.00	500.00	500.00	500.00	0.00%
01199200	524103	BLDG MAINT SVCS -ELECTRICAL REPAIR	78.74	1,500.00	1,000.00	1,000.00	1,500.00	1,500.00	-33.33%
01199200	524107	BLDG MAINT SVCS -PAINT	-	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01199200	524108	BLDG MAINT SVCS -ROOF	4,710.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
01199200	524115	BLDG MAINT - SECURITY		1,000.00	1,200.00	1,200.00	1,000.00	1,000.00	20.00%
01199200	530500	TRAINING & DEVELOPMENT		1,500.00					-100.00%
01199200	530920	CONTRACTED SERVICES	2,380.00	2,000.00	2,500.00	2,500.00	2,500.00	2,500.00	25.00%
01199200	579020	BILL OF PRIOR YEAR							
01199800	570000	ENCUMBRANCES	500.00						
CATEGORY TOTAL			13,657.92	15,750.00	27,800.00	27,800.00	45,850.00	45,850.00	76.51%
DEPARTMENT TOTAL			53,559.72	65,588.00	82,663.00	82,663.00	100,587.00	100,587.00	26.03%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
210 POLICE DEPARTMENT			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01210100	511200	POLICE CHIEF	129,093.72	133,643.00	137,520.00	137,520.00	136,995.00	136,995.00	2.90%
01210100	511210	DEPUTY CHIEF	108,556.96	108,074.00	108,488.00	108,488.00	108,074.00	108,074.00	0.38%
01210100	511220	CAPTAIN	182,106.48	186,511.00	187,226.00	187,226.00	186,511.00	186,511.00	0.38%
01210100	511230	LIEUTENANTS	318,879.67	322,910.00	323,837.00	323,838.00	322,910.00	322,910.00	0.29%
01210100	511240	SERGEANTS	467,364.09	514,339.00	527,299.00	527,299.00	528,780.00	528,780.00	2.52%
01210100	511250	PATROLMEN	1,404,001.02	1,619,265.00	1,737,825.00	1,642,377.00	1,652,620.00	1,666,949.00	1.43%
01210100	511280	UNIFORMED DISPATCH PERS	276,195.96	296,958.00	310,824.00	310,824.00	314,473.00	319,562.00	4.67%
01210100	511500	OFFICE MANAGER	57,064.74	58,510.00	60,209.00	60,209.00	59,979.00	59,979.00	2.90%
01210100	511510	RECORDS SUPERVISOR-ADMINISTRATIV	55,474.13	57,546.00	58,919.00	58,919.00	58,694.00	58,694.00	2.39%
01210100	511511	RECORDS SUPERVISOR-OPERATIONAL	56,361.47	57,546.00	58,919.00	58,919.00	58,694.00	58,694.00	2.39%
01210100	511608	OPERATIONS ADMINISTRATOR	69,772.95	73,589.00	77,911.00	77,911.00	80,253.00	82,980.00	5.87%
01210100	511650	MAINTENANCE WORKER II	47,961.36	49,152.00	50,325.00	50,325.00	50,133.00	50,133.00	2.39%
01210100	512100	QUINN BILL	408,737.92	466,527.00	487,394.00	468,304.00	469,486.00	471,222.00	0.38%
01210100	513120	OVERTIME	285,577.45	278,105.00	283,668.00	378,105.00	403,105.00	428,105.00	35.96%
01210100	513240	COURT APPEARANCES	26,640.13	27,816.00	28,373.00	28,373.00	28,941.00	29,520.00	2.00%
01210100	513250	SPECIAL DETAILS	8,913.59	16,953.00	17,293.00	17,293.00	17,639.00	17,992.00	2.01%
01210100	513260	TRAINING WAGES	29,254.19	50,500.00	51,510.00	51,510.00	52,541.00	53,592.00	2.00%
01210100	514010	SHIFT DIFFERENTIAL	47,664.02	54,433.00	54,433.00	54,433.00	54,433.00	54,433.00	0.00%
01210100	514080	SPECIALTY STIPENDS	3,500.00	3,500.00	4,000.00	4,000.00	4,000.00	4,000.00	14.29%
01210100	514090	STIPEND / ACCREDITATION	63,033.70	60,681.00	57,200.00	55,200.00	55,200.00	55,200.00	-9.03%
01210100	515010	HOLIDAY PAY	97,060.45	113,992.00	119,931.00	115,640.00	116,638.00	117,531.00	1.45%
01210100	515050	LONGEVITY	44,900.00	49,000.00	52,750.00	52,750.00	55,850.00	62,200.00	7.65%
01210100	515060	ON CALL		9,574.00	19,709.00	19,709.00	19,709.00	19,709.00	105.86%
01210100	517090	RETIREMENT NOTICE INCENTIVE	2,750.00	2,860.00	2,860.00	2,860.00	2,860.00	2,860.00	0.00%
01210100	519020	SICK TIME BUYBACK	3,761.92	3,500.00	5,600.00	5,600.00	5,600.00	5,600.00	60.00%
01210100	519023	SICK TIME INCENTIVE			8,650.00	8,650.00	8,650.00	8,650.00	
01210100	519025	COMP TIME BUYOUT	4,993.16	5,500.00	5,500.00	5,500.00	5,500.00	5,500.00	0.00%
CATEGORY TOTAL			4,199,619.08	4,620,984.00	4,838,173.00	4,811,782.00	4,858,268.00	4,916,375.00	4.13%
EXPENSES									
01210200	517020	PSYCHE/MED TESTING	3,154.80	3,144.00	2,450.00	2,450.00	3,144.00	3,144.00	-22.07%
01210200	517070	UNIFORM ALLOWANCES	57,521.18	59,265.00	61,665.00	59,265.00	59,265.00	59,265.00	0.00%
01210200	521010	ELECTRICITY	65,944.57	75,104.00	75,104.00	56,600.00	56,600.00	56,600.00	-24.64%
01210200	521020	NATURAL GAS	19,478.11	19,629.00	19,629.00	19,629.00	19,629.00	19,629.00	0.00%
01210200	521030	GENERATOR FUEL - DIESEL	-	600.00	600.00	600.00	2,480.00	2,480.00	0.00%
01210200	523010	WATER	2,542.90	3,600.00	3,600.00	3,600.00	3,600.00	3,600.00	0.00%
01210200	524010	MAINTENANCE BLDG & GRD	32,039.28	57,986.00	37,986.00	37,986.00	37,986.00	37,986.00	-34.49%
01210200	524020	VEHICLE MAINTENANCE	53,763.72	51,880.00	51,880.00	51,880.00	50,000.00	50,000.00	0.00%
01210200	524030	EQUIPMENT MAINTENANCE	20,821.07	30,565.00	25,500.00	25,500.00	30,565.00	30,565.00	-16.57%
01210200	524060	COMMUNICATION EQUIP	4,211.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
01210200	530500	TRAINING CLASSES	27,992.41	24,319.00	24,319.00	24,319.00	24,319.00	24,319.00	0.00%
01210200	534010	POSTAGE	1,060.02	2,500.00	2,500.00	1,500.00	2,500.00	2,500.00	-40.00%
01210200	534030	ADVERTISING-LEGAL	70.00	400.00	400.00	400.00	400.00	400.00	0.00%
01210200	541010	GASOLINE	114,316.78	119,112.00	125,243.00	98,842.00	98,842.00	98,842.00	-17.02%
01210200	542010	OFFICE SUPPLIES	5,204.08	8,000.00	8,000.00	6,500.00	8,000.00	8,000.00	-18.75%
01210200	542120	BULLET PROOF VESTS	4,750.00	3,200.00	4,800.00	4,800.00	15,200.00	15,200.00	50.00%
01210200	549030	PRISONER MEALS	172.18	200.00	200.00	200.00	200.00	200.00	0.00%
01210200	552010	FIREARMS SUPPLIES	8,322.28	18,000.00	26,995.00	26,995.00	18,000.00	18,000.00	49.97%
01210200	552050	PHOTOGRAPHIC	2,412.91	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00%
01210200	555015	BOOKS & SUBSCRIPTIONS	1,561.71	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
01210200	571100	MEETINGS & CONFERENCES	1,611.17	3,059.00	3,059.00	3,059.00	3,059.00	3,059.00	0.00%
01210200	573010	DUES & MEMBERSHIPS	7,148.58	6,892.00	6,892.00	6,892.00	6,892.00	6,892.00	0.00%
01210200	573020	NEMLEC	5,629.20	6,745.00	6,745.00	6,745.00	6,745.00	6,745.00	0.00%
01210200	580700	VEHICLES/CRUISERS	119,059.43	157,804.00	157,804.00	157,804.00	157,804.00	157,804.00	0.00%
01210200	585100	OFFICE FURNITURE		7,000.00	7,000.00	7,000.00			0.00%
01210800	570000	ENCUMBRANCES	16,069.00						
CATEGORY TOTAL			574,856.38	670,004.00	663,371.00	613,566.00	616,230.00	616,230.00	-8.42%
DEPARTMENT TOTAL			4,774,475.46	5,290,988.00	5,501,544.00	5,425,348.00	5,474,498.00	5,532,605.00	2.54%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
220 FIRE DEPARTMENT			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01220100	511200	FIRE CHIEF	120,405.45	122,541.00	125,613.00	125,613.00	125,613.00	125,613.00	2.51%
01220100	511210	DEPUTY CHIEF			90,000.00	90,000.00	90,000.00	90,000.00	
01220100	511215	FIRE PREVENTION OFFICER	65,589.44	66,190.00	68,791.00	68,791.00	70,240.00	70,240.00	3.93%
01220100	511220	CAPTAINS	273,496.52	293,194.00	301,664.00	301,664.00	309,918.00	309,918.00	2.89%
01220100	511260	FIREFIGHTERS	1,268,682.44	1,354,441.00	1,339,231.00	1,339,231.00	1,373,824.00	1,378,472.00	-1.12%
01220100	511265	CALL FIREFIGHTERS	14,081.25	10,000.00	23,000.00	23,000.00	23,575.00	24,164.00	130.00%
01220100		CALL FF STIPENDS			4,500.00	4,500.00	4,500.00	4,500.00	
01220100	511280	FIRE ALARM OPERATORS	184,915.30	191,224.00	197,060.00	197,060.00	197,667.00	199,070.00	3.05%
01220100	511500	OFFICE MANAGER	57,067.91	58,510.00	60,209.00	60,209.00	59,979.00	59,979.00	2.90%
01220100	513120	OVERTIME	356,369.55	335,000.00	338,250.00	338,250.00	346,706.00	355,374.00	0.97%
01220100	513170	HOLIDAY OVERTIME	32,321.49	35,363.00	37,670.00	37,670.00	38,495.00	38,495.00	6.52%
01220100	513260	TRAINING	15,323.46	12,826.00	13,147.00	13,147.00	13,475.00	13,812.00	2.50%
01220100	514010	SHIFT DIFFERENTIAL	5,600.00	5,840.00	5,856.00	5,856.00	5,840.00	5,840.00	0.27%
01220100	514050	EDUCATION INCENTIVE	120,823.27	135,590.00	151,023.00	151,023.00	153,445.00	153,445.00	11.38%
01220100	514090	EMT STIPENDS	101,751.21	158,713.00	147,157.00	147,157.00	153,351.00	154,095.00	-7.28%
01220100	515010	HOLIDAY PAY	80,692.27	86,657.00	90,720.00	90,720.00	92,924.00	93,184.00	4.69%
01220100	515050	LONGEVITY	32,950.00	36,300.00	34,200.00	34,200.00	37,150.00	41,650.00	-5.79%
CATEGORY TOTAL			2,730,069.56	2,902,389.00	3,028,091.00	3,028,091.00	3,096,702.00	3,117,851.00	4.33%
EXPENSES									
01220200	517070	UNIFORM ALLOWANCES	29,079.44	27,770.00	26,120.00	26,120.00	26,970.00	25,720.00	-5.94%
01220200	521010	ELECTRICITY	17,961.18	16,066.00	15,008.00	15,008.00	15,233.00	15,462.00	-6.59%
01220200	521020	NATURAL GAS	11,585.99	7,325.00	10,725.00	10,725.00	10,886.00	11,050.00	46.42%
01220200	523010	WATER	2,606.61	3,500.00	3,000.00	3,000.00	3,045.00	3,091.00	-14.29%
01220200	523020	SEWER/SEPTIC	1,215.00	1,500.00	1,500.00	1,500.00	1,523.00	1,545.00	0.00%
01220200	524010	BUILDING MAINTENANCE	11,561.62	17,500.00	17,500.00	17,500.00	17,763.00	18,029.00	0.00%
01220200	524015	GROUPS MAINTENANCE	1,038.33	1,000.00	1,000.00	1,000.00	1,015.00	1,030.00	0.00%
01220200	524020	VEHICLE MAINTENANCE	15,357.87	20,000.00	20,000.00	20,000.00	20,300.00	20,605.00	0.00%
01220200	524030	EQUIPMENT MAINTENANCE	3,792.35	2,300.00	3,000.00	3,000.00	3,045.00	3,091.00	30.43%
01220200	524040	OFFICE EQUIPMENT MAINT	2,034.48	-					
01220200	524060	COMMUNICATIONS EQUIP	3,206.92	6,200.00	6,200.00	6,200.00	6,293.00	6,387.00	0.00%
01220200	534010	POSTAGE	421.33	850.00	850.00	850.00	863.00	876.00	0.00%
01220200	534015	PORTABLE RADIOS	6,714.06	6,600.00	6,800.00	6,800.00	6,902.00	7,006.00	3.03%
01220200	534030	ADVERTISING-LEGAL	-	400.00	400.00	400.00	406.00	412.00	0.00%
01220200	534040	PRINTING SERVICES	543.75	500.00	500.00	500.00	508.00	515.00	0.00%
01220200	538090	FIRE ALARM PURCHASED SERVICES	24,735.09	32,000.00	32,000.00	32,000.00	32,480.00	32,967.00	0.00%
01220200	541010	GASOLINE	34,033.17	37,222.00	38,048.00	38,048.00	38,618.00	39,198.00	2.22%
01220200	542010	OFFICE SUPPLIES	945.88	1,000.00	1,000.00	1,000.00	1,015.00	1,030.00	0.00%
01220200	542020	COPIER SUPPLIES	8.97	-					
01220200	542050	HARDWARE SUPPLIES	521.31	400.00	400.00	400.00	406.00	412.00	0.00%
01220200	542120	PROTECTIVE CLOTHING	29,468.00	45,866.00	45,866.00	45,866.00	32,700.00	32,700.00	0.00%
01220200	543010	BUILDING MAINTENANCE SUPPLIES	353.61	500.00	500.00	500.00	508.00	515.00	0.00%
01220200	543060	CUSTODIAL / CLEANING SUPPLIES	2,217.85	3,500.00	3,000.00	3,000.00	3,045.00	3,091.00	-14.29%
01220200	548010	VEHICULAR PARTS & ACCESSORIES	13,091.56	15,000.00	15,000.00	15,000.00	15,225.00	15,453.00	0.00%
01220200	548020	VEHICULAR TIRES & TUBES	2,023.75	19,170.00	19,170.00	19,170.00	19,458.00	19,749.00	0.00%
01220200	549080	BOTTLED WATER	2,928.62	2,200.00	3,000.00	3,000.00	3,045.00	3,091.00	36.36%
01220200	552060	FIREFIGHTING SUPPLIES	11,782.43	14,000.00	14,000.00	14,000.00	14,210.00	14,423.00	0.00%
01220200	571010	TRAVEL-MILEAGE	1,432.53	1,000.00	1,500.00	1,500.00	1,523.00	1,545.00	50.00%
01220200	571100	MEETINGS & CONFERENCES	3,239.54	2,345.00	2,345.00	2,345.00	2,380.00	2,416.00	0.00%
01220200	573010	DUES & MEMBERSHIPS	4,703.57	5,000.00	5,000.00	5,000.00	5,075.00	5,151.00	0.00%
01220800	570000	ENCUMBRANCES	1,192.00						
CATEGORY TOTAL			239,796.81	290,714.00	293,432.00	293,432.00	284,440.00	286,560.00	0.93%
DEPARTMENT TOTAL			2,969,866.37	3,193,103.00	3,321,523.00	3,321,523.00	3,381,142.00	3,404,411.00	4.02%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
241 BUILDING DEPARTMENT			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01241100	511020	BUILDING COMMISSIONER	70,084.76	75,061.00	76,938.00	76,938.00	76,938.00	76,938.00	2.50%
01241100	511270	ASST BUILDING INSPECTOR	47,575.15	55,711.00	58,965.00	58,965.00	59,139.00	59,546.00	5.84%
01241100	511275	WIRING INSPECTOR	39,822.64	41,451.00	41,860.00	41,860.00	41,860.00	41,860.00	0.99%
01241100	511275	WIRING INSPECTOR COVERAGE	-	3,060.00	3,137.00	3,137.00	3,137.00	3,137.00	2.52%
01241100	511277	GAS & PLUMBING INSPECTOR	47,121.72	46,634.00	47,800.00	47,800.00	47,800.00	47,800.00	2.50%
01241100	511510	RECORDS SUPERVISOR II	55,358.10	59,332.00	60,758.00	60,758.00	60,526.00	60,526.00	2.40%
01241100	515050	LONGEVITY	2,270.00	2,940.00	3,190.00	3,190.00	3,690.00	3,690.00	8.50%
01241100	571010	TRAVEL - MILEAGE	4,080.00	4,500.00	4,500.00	4,500.00	4,600.00	4,700.00	0.00%
CATEGORY TOTAL			266,312.37	288,689.00	297,148.00	297,148.00	297,690.00	298,197.00	2.93%
EXPENSES									
01241200	517070	UNIFORM ALLOWANCES	-	300.00	300.00	300.00	300.00	300.00	0.00%
01241200	524020	VEHICLE MAINTENANCE	2,880.49	2,500.00	2,800.00	2,800.00	2,800.00	3,000.00	12.00%
01241200	530500	TRAINING & DEVELOPMENT	1,379.00	2,550.00	1,900.00	1,900.00	2,200.00	2,500.00	-25.49%
01241200	534040	PRINTING SERVICES	402.50	500.00	500.00	500.00	500.00	500.00	0.00%
01241200	538030	MICROFILMING SERVICE (ARCHIVING)	1,401.00	2,200.00	2,200.00	2,200.00	2,300.00	2,500.00	0.00%
01241200	541010	GASOLINE	1,456.53	2,300.00	2,300.00	2,000.00	2,600.00	2,600.00	-13.04%
01241200	555015	BOOKS & SUBSCRIPTIONS	397.95	1,200.00	1,200.00	1,200.00	700.00	700.00	0.00%
01241200	571010	TRAVEL - MILEAGE	5,999.25	5,580.00	6,000.00	6,000.00	5,700.00	6,000.00	7.53%
01241200	571100	MEETINGS & CONFERENCES	140.00	2,100.00	1,200.00	1,200.00	1,200.00	1,200.00	-42.86%
01241200	573010	DUES AND MEMBERSHIPS	570.00	700.00	700.00	700.00	700.00	700.00	0.00%
01241800	570000	ENCUMBRANCES	2,000.00						
CATEGORY TOTAL			16,626.72	19,930.00	19,100.00	18,800.00	19,000.00	20,000.00	-5.67%
DEPARTMENT TOTAL			282,939.09	308,619.00	316,248.00	315,948.00	316,690.00	318,197.00	2.37%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
244 SEALER WEIGHTS & MEASURES		FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016	
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01244200	530920	CONTRACTED SERVICES	3,000.00	5,000.00	3,000.00	3,000.00	3,000.00	3,000.00	-40.00%
CATEGORY TOTAL			3,000.00	5,000.00	3,000.00	3,000.00	3,000.00	3,000.00	-40.00%
DEPARTMENT TOTAL			3,000.00	5,000.00	3,000.00	3,000.00	3,000.00	3,000.00	-40.00%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
291 EMERGENCY MANAGEMENT			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01291100	511050	CO-DIRECTOR	4,040.00	4,120.00	4,223.00	4,223.00	4,223.00	4,223.00	2.50%
01291100	511055	CO-DIRECTOR	4,040.00	4,120.00	4,223.00	4,223.00	4,223.00	4,223.00	2.50%
CATEGORY TOTAL			8,080.00	8,240.00	8,446.00	8,446.00	8,446.00	8,446.00	2.50%
EXPENSES									
01291200	517070	CLOTHING ALLOWANCE	-	200.00	100.00	100.00	100.00	100.00	-50.00%
01291200	524020	VEHICLE MAINTENANCE	46.95	350.00	400.00	400.00	400.00	425.00	14.29%
01291200	524030	EQUIPMENT MAINTENANCE	52.07	300.00	350.00	350.00	350.00	400.00	16.67%
01291200	524060	COMMUNICATIONS EQUIP MAINT	2,018.01	1,500.00	1,650.00	1,650.00	1,650.00	1,700.00	10.00%
01291200	534010	POSTAGE	45.10	-			-	-	
01291200	541010	GASOLINE	-	225.00	100.00	100.00	100.00	100.00	-55.56%
01291200	542010	OFFICE SUPPLIES	105.87	150.00	150.00	150.00	150.00	150.00	0.00%
01291200	545010	CUSTODIAL / CLEANING SUPPLIES	-	25.00	25.00	25.00	25.00	25.00	0.00%
01291200	548010	VEHICULAR PARTS & ACCESSORIES	1,079.46	250.00	250.00	250.00	250.00	300.00	0.00%
01291200	552090	OTHER PUBLIC SAFETY SUPPLIES	1,926.20	2,350.00	2,400.00	2,400.00	2,500.00	2,600.00	2.13%
01291200	571010	TRAVEL - MILEAGE	-	150.00	75.00	75.00	75.00	75.00	-50.00%
01291200	585000	ADDITIONAL EQUIPMENT	7,500.00						
CATEGORY TOTAL			12,773.66	5,500.00	5,500.00	5,500.00	5,600.00	5,875.00	0.00%
DEPARTMENT TOTAL			20,853.66	13,740.00	13,946.00	13,946.00	14,046.00	14,321.00	1.50%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
292 ANIMAL CONTROL			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01292100	511020	ANIMAL CONTROL OFFICER	50,404.32	51,658.00	52,883.00	52,883.00	52,681.00	52,681.00	2.37%
01292100	513110	VACATION / SICK / EMERG.OVERTIME	10,650.06	11,000.00	11,000.00	11,000.00	11,000.00	11,000.00	0.00%
01292100	515050	LONGEVITY	990.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
CATEGORY TOTAL			62,044.38	63,658.00	64,883.00	64,883.00	64,681.00	64,681.00	1.92%
EXPENSES									
01292200	517070	UNIFORM ALLOWANCES	-	900.00	900.00	900.00	900.00	900.00	0.00%
01292200	521010	ELECTRICITY	1,048.77	1,000.00	1,050.00	1,050.00	1,050.00	1,050.00	5.00%
01292200	523010	WATER / SEWER	38.56	150.00	100.00	100.00	100.00	100.00	-33.33%
01292200	524010	KENNEL MAINTENANCE	-	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01292200	524020	VEHICLE MAINTENANCE	853.72	850.00	900.00	900.00	900.00	900.00	5.88%
01292200	541010	GASOLINE	805.88	1,100.00	1,100.00	1,100.00	800.00	800.00	0.00%
01292200	542010	OFFICE SUPPLIES	45.00	50.00	50.00	50.00	50.00	50.00	0.00%
01292200	543060	CUSTODIAL / CLEANING SUPPLIES	-	50.00	50.00	50.00	50.00	50.00	0.00%
01292200	552080	ANIMAL CONTROL SUPPLIES	283.59	500.00	300.00	300.00	500.00	500.00	-40.00%
01292200	571100	MEETINGS & CONFERENCES	180.86	250.00	250.00	250.00	250.00	250.00	0.00%
01292200	573010	DUES AND MEMBERSHIPS	-	200.00					-100.00%
01292800	570000	ENCUMBRANCES	708.00						
CATEGORY TOTAL			3,964.38	6,050.00	5,700.00	5,700.00	5,600.00	5,600.00	-5.79%
DEPARTMENT TOTAL			66,008.76	69,708.00	70,583.00	70,583.00	70,281.00	70,281.00	1.26%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
294 TREE WARDEN			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01294100	511020	TREE WARDEN	2,020.00	2,060.00	2,112.00	2,112.00	2,112.00	2,112.00	2.52%
CATEGORY TOTAL			2,020.00	2,060.00	2,112.00	2,112.00	2,112.00	2,112.00	2.52%
EXPENSES									
01294200	530920	CONTRACTED SERVICES	25,039.65	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%
01294800	570000	ENCUMBRANCES	7,024.00						
CATEGORY TOTAL			32,063.65	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%
DEPARTMENT TOTAL			34,083.65	52,060.00	52,112.00	52,112.00	52,112.00	52,112.00	0.10%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
300 WESTFORD PUBLIC SCHOOLS									
ORG	OBJ	DESCRIPTION	FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
							4.34%	3.50%	
01300100	510000	OPERATING BUDGET	48,102,199.21	51,355,160.00	53,621,373.00	53,621,373.00	55,945,878.00	57,903,984.00	4.41%
01300800	570000	ENCUMBRANCES	898,675.00						
DEPARTMENT TOTAL			49,000,874.21	51,355,160.00	53,621,373.00	53,621,373.00	55,945,878.00	57,903,984.00	4.41%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
310 NASHOBA VALLEY TECH			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
					(Projection)				
					2.50%		2.50%	2.50%	
01310200	569010	NASHOBA TECH ASSESSMENT	703,202.00	711,180.00	728,960.00	728,960.00	747,184.00	765,864.00	2.50%
DEPARTMENT TOTAL			703,202.00	711,180.00	728,960.00	728,960.00	747,184.00	765,864.00	2.50%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
410 ENGINEERING			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01410100	511020	TOWN ENGINEER	89,517.78	92,678.00	94,995.00	94,995.00	94,995.00	94,995.00	2.50%
01410100	511030	ASST TOWN ENGINEER	73,720.48	77,451.00	79,388.00	79,388.00	79,388.00	79,388.00	2.50%
01410100	511540	PROJECT INSPECTOR - FACILITIES TECH	31,438.00	32,221.00	32,993.00	32,993.00	32,867.00	32,867.00	2.40%
01410100	512020	INTERN			2,250.00	2,250.00	2,250.00	2,250.00	
01410100	515050	LONGEVITY	750.00	1,500.00	1,500.00	1,500.00	1,500.00	1,675.00	0.00%
CATEGORY TOTAL			195,426.26	203,850.00	211,126.00	211,126.00	211,000.00	211,175.00	3.57%
EXPENSES									
01410200	513250	SPECIAL DETAILS	476.82	560.00	560.00	560.00	560.00	560.00	0.00%
01410200	524030	EQUIPMENT MAINTENANCE	1,501.85	1,500.00	1,000.00	1,000.00	1,000.00	1,000.00	-33.33%
01410200	NEW	EQUIPMENT			1,500.00	1,500.00	1,500.00	1,500.00	
01410200	530700	ENGINEERING SERVICES	3,910.00	7,000.00	7,000.00	5,000.00	5,000.00	5,000.00	-28.57%
01410200	534030	ADVERTISING	-	250.00	250.00	250.00	250.00	250.00	0.00%
01410200	542010	OFFICE SUPPLIES	1,307.59	1,850.00	850.00	850.00	850.00	850.00	-54.05%
01410200	555015	BOOKS & SUBSCRIPTIONS	-	250.00	250.00	250.00	250.00	250.00	0.00%
01410200	571010	TRAVEL-MILEAGE	211.45	200.00	200.00	200.00	200.00	200.00	0.00%
01410200	571100	MEETINGS & CONFERENCES	1,105.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
01410200	573010	DUES AND MEMBERSHIPS	1,442.50	1,300.00	1,300.00	1,300.00	1,300.00	1,300.00	0.00%
01410800	570000	ENCUMBRANCES	2,500.00						
CATEGORY TOTAL			12,455.21	14,910.00	14,910.00	12,910.00	12,910.00	12,910.00	-13.41%
DEPARTMENT TOTAL			207,881.47	218,760.00	226,036.00	224,036.00	223,910.00	224,085.00	2.41%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
421 HIGHWAY DEPARTMENT			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01421100	511020	HIGHWAY SUPERINTENDENT	92,748.44	95,085.00	97,463.00	97,463.00	97,463.00	97,463.00	2.50%
01421100	511500	OFFICE MANAGER	57,067.94	58,510.00	60,209.00	60,209.00	59,979.00	59,979.00	2.90%
01421100	511520	ADMINISTRATIVE ASSISTANT	39,933.00	43,418.00	45,805.00	45,805.00	46,980.00	48,370.00	5.50%
01421100	511608	OPERATIONS ADMINISTRATOR							
01421100	511610	CREW SUPERVISOR	137,674.90	140,408.00	143,690.00	143,690.00	143,237.00	143,237.00	2.34%
01421100	511611	OPERATIONS SUPERVISOR	61,651.40	75,001.00	76,798.00	76,798.00	76,505.00	76,505.00	2.40%
01421100	511612	MECHANICS SUPERVISOR	61,804.80	63,037.00	64,536.00	64,536.00	64,290.00	64,290.00	2.38%
01421100	511613	PARKS SUPERVISOR	26,048.00	26,568.00	27,096.00	27,096.00	27,096.00	27,096.00	1.99%
01421100	511614	CEMETERY SUPERVISOR	23,962.40	24,438.00	24,931.00	24,931.00	24,931.00	24,931.00	2.02%
01421100	511630	MECHANIC	50,988.96	53,850.00	57,033.00	57,033.00	56,815.00	56,815.00	5.91%
01421100	511660	EQUIPMENT OPERATORS / LABORERS	589,952.57	608,201.00	804,280.00	659,362.00	665,499.00	672,325.00	8.41%
01421100	512280	SEASONAL STAFF	23,318.63	26,385.00	29,664.00	29,664.00	29,664.00	29,664.00	12.43%
01421100	513120	OVERTIME - WEEKEND CALL	20,146.34	31,878.00	35,216.00	35,216.00	35,216.00	35,216.00	10.47%
01421100	513160	OTHER OVERTIME	20,592.55	30,000.00	21,013.00	21,013.00	21,013.00	21,013.00	-29.96%
01421100	514090	DEPARTMENTAL STIPENDS	19,265.00	27,340.00	39,140.00	36,240.00	36,240.00	36,240.00	32.55%
01421100	515050	LONGEVITY	17,725.00	18,975.00	18,475.00	18,475.00	21,225.00	23,725.00	-2.64%
CATEGORY TOTAL			1,242,879.93	1,323,094.00	1,545,349.00	1,397,531.00	1,406,153.00	1,416,869.00	5.63%
EXPENSES									
01421200	513250	SPECIAL DETAILS	45,786.97	43,000.00	48,000.00	48,000.00	48,000.00	48,000.00	11.63%
01421200	517070	UNIFORM ALLOWANCES	19,249.62	19,250.00	22,750.00	21,000.00	21,000.00	21,000.00	9.09%
01421200	521010	ELECTRICITY	51,307.14	53,000.00	53,000.00	53,000.00	53,000.00	53,000.00	0.00%
01421200	521020	NATURAL GAS	29,814.21	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%
01421200	523010	WATER	1,987.37	3,200.00	2,500.00	2,500.00	2,500.00	2,500.00	-21.88%
01421200	524010	BUILDING MAINTENANCE	32,326.89	33,500.00	33,500.00	33,500.00	33,500.00	33,500.00	0.00%
01421200	524014	ROAD MAINTENANCE	35,690.98	33,625.00	33,625.00	33,625.00	33,625.00	33,625.00	0.00%
01421200	524020	VEHICLE MAINTENANCE	221,311.56	167,795.00	167,795.00	167,795.00	167,795.00	167,795.00	0.00%
01421200	524030	EQUIPMENT MAINTENANCE	7,181.32	4,500.00	5,500.00	5,500.00	5,500.00	5,500.00	22.22%
01421200	524060	COMMUNICATIONS EQUIPMENT MAINT	10,299.40	5,670.00	5,670.00	5,670.00	5,670.00	5,670.00	0.00%
01421200	524100	BLD MAINT SVCS - HVAC	11,310.69	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	0.00%
01421200	524110	BLD MAINT SVCS - ELEVATOR	825.00	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00	0.00%
01421200	524112	BLD MAINT SVCS - FIRE/ALARM	1,579.67	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00%
01421200	525020	DRAINAGE MAINTENANCE	1,932.25	28,000.00	25,500.00	25,500.00	25,500.00	25,500.00	-8.93%
01421200	525040	TRAFFIC LINES / CROSSWALK MAINTEN	39,089.12	35,500.00	35,500.00	35,500.00	35,500.00	35,500.00	0.00%
01421200	525050	SIGNAL MAINTENANCE	3,160.59	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	0.00%
01421200	525070	BIO-REMEDIATION	800.00	800.00	-	-	-	-	-100.00%
01421200	525092	BRUSH CHIPPING SERVICES		2,601.00	2,650.00	2,650.00			1.88%
01421200	529090	DAM REPAIR	-	2,000.00	2,000.00	2,000.00	2,650.00	2,650.00	0.00%
01421200	530310	DRUG AND ALCOHOL TESTING	975.00	1,270.00	1,270.00	1,270.00	5,000.00	2,000.00	0.00%
01421200	530500	TRAINING & DEVELOPMENT	860.82	3,000.00	3,000.00	3,000.00	1,270.00	1,270.00	0.00%
01421200	530920	CONTRACTED SERVICES	17,960.88	8,000.00	8,000.00	8,000.00	3,000.00	3,000.00	0.00%
01421200	530930	CONTRACTED SERVICES - STORM					8,000.00	8,000.00	
01421200	534030	DEBRIS REMOVAL							
01421200	534030	ADVERTISING	928.80	800.00	800.00	800.00	800.00	800.00	0.00%
01421200	541020	DIESEL FUEL	68,803.24	70,146.00	70,146.00	66,507.00	66,507.00	66,507.00	-5.19%
01421200	542010	OFFICE SUPPLIES	3,568.09	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00%
01421200	552030	SIGNS / POSTS SUPPLIES	12,733.84	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00	0.00%
01421200	554010	RESURFACE MATERIAL	15,571.90	94,676.00	92,676.00	92,676.00	92,676.00	92,676.00	-2.11%
01421200	554015	ROAD MAINTENANCE MATERIALS		25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00%
01421200	554030	SAND & GRAVEL	5,633.40	14,000.00	14,000.00	14,000.00	14,000.00	14,000.00	0.00%
01421200	554080	PIPE & PIPE SUPPLIES	8,331.67	12,500.00	12,500.00	12,500.00	12,500.00	12,500.00	0.00%
01421200	554100	OTHER PUBLIC WORKS SUPPLIES	18,257.99	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	0.00%
01421200	571100	MEETINGS & CONFERENCES	2,369.50	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00%
01421200	573010	DUES AND MEMBERSHIPS	351.25	325.00	325.00	325.00	325.00	325.00	0.00%
01421800	570000	ENCUMBRANCES	23,851.00						
CATEGORY TOTAL			693,850.16	727,758.00	731,307.00	725,918.00	728,918.00	725,918.00	-0.25%
DEPARTMENT TOTAL			1,936,730.09	2,050,852.00	2,276,656.00	2,123,449.00	2,135,071.00	2,142,787.00	3.54%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
423 SNOW & ICE			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01423100	513110	EMERGENCY OVERTIME	303,064.90	76,000.00	76,000.00	76,000.00	76,000.00	76,000.00	0.00%
CATEGORY TOTAL			303,064.90	76,000.00	76,000.00	76,000.00	76,000.00	76,000.00	0.00%
EXPENSES									
01423200	524030	EQUIPMENT MAINTENANCE	39,099.89	32,345.00	32,345.00	32,345.00	32,345.00	32,345.00	0.00%
01423200	525092	TREE/BRUSH REMOVAL							
01423200	529030	CONTRACTED SNOW REMOVAL	90,530.15	101,090.00	101,090.00	101,090.00	101,090.00	101,090.00	0.00%
01423200	541010	GASOLINE	52,725.68	11,820.00	11,820.00	11,820.00	11,820.00	11,820.00	0.00%
01423200	548050	PLOW BLADES	4,023.00	5,720.00	5,720.00	5,720.00	5,720.00	5,720.00	0.00%
01423200	554020	SAND AND SALT	472,008.77	173,025.00	173,025.00	173,025.00	173,025.00	173,025.00	0.00%
CATEGORY TOTAL			658,387.49	324,000.00	324,000.00	324,000.00	324,000.00	324,000.00	0.00%
DEPARTMENT TOTAL			961,452.39	400,000.00	400,000.00	400,000.00	400,000.00	400,000.00	0.00%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
424 STREET LIGHTS			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01424200	521010	ELECTRICITY STREET LIGHTS	121,267.43	121,000.00	125,000.00	125,000.00	125,000.00	125,000.00	3.31%
01424200	525015	STREET LIGHT MAINTENANCE	1,655.00	8,500.00	4,500.00	4,500.00	4,500.00	4,500.00	-47.06%
CATEGORY TOTAL			122,922.43	129,500.00	129,500.00	129,500.00	129,500.00	129,500.00	0.00%
DEPARTMENT TOTAL			122,922.43	129,500.00	129,500.00	129,500.00	129,500.00	129,500.00	0.00%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
427 STORMWATER MANAGEMENT									
ORG	OBJ	DESCRIPTION	FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
EXPENSES									
01427200	529060	STREET WASTE DISPOSAL SERV	6,532.12	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	0.00%
01427200	529080	TESTING / WATER QUALITY SERV	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
01427200	530700	ENGINEERING SERVICES	-	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
01427200	530920	SYSTEM UPGRADE SERVICES	14,982.24	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	0.00%
01427800	570000	ENCUMBRANCES	18,625.00						
CATEGORY TOTAL			45,139.36	48,000.00	48,000.00	48,000.00	48,000.00	48,000.00	0.00%
DEPARTMENT TOTAL			45,139.36	48,000.00	48,000.00	48,000.00	48,000.00	48,000.00	0.00%
HIGHWAY DEPARTMENT TOTAL			3,066,244.27	2,628,352.00	2,854,156.00	2,700,949.00	2,712,571.00	2,720,287.00	2.76%

Town of Westford								
Budget Worksheet								
Fiscal Year 2016								
432 RECYCLING			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED
EXPENSES								% INC/DEC
01432200	529050	CURBSIDE COLLECTION-RECYCLING	227,800.00	249,696.00	400,000.00	400,000.00	416,000.00	420,000.00
01432200	529060	COMPOST SITE DISPOSAL SERVICES						
01432200	529070	HAZARDOUS WASTE DISPOSAL	2,900.00	16,660.00			16,660.00	
01432200	529090	BRUSH CHIPPING SERVICES	2,602.36					
01432800	570000	ENCUMBRANCES	-					
CATEGORY TOTAL			233,302.36	266,356.00	400,000.00	400,000.00	432,660.00	420,000.00
DEPARTMENT TOTAL			233,302.36	266,356.00	400,000.00	400,000.00	432,660.00	420,000.00

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
433 SOLID WASTE			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01433200	529040	CURBSIDE COLLECTION-SOLID WASTE	616,678.80	629,012.00	629,012.00	629,012.00	629,012.00	629,012.00	0.00%
01433200	529060	NESWC FEES	534,784.87	550,800.00	558,900.00	558,900.00	567,000.00	567,000.00	1.47%
01433200	529080	LANDFILL MONITORING	6,141.96	15,606.00	10,000.00	10,000.00	16,000.00	16,000.00	-35.92%
01433200	540000	SUPPLIES	-	1,100.00			1,100.00	1,100.00	-100.00%
01433800	570000	ENCUMBRANCES	-						
CATEGORY TOTAL			1,157,605.63	1,196,518.00	1,197,912.00	1,197,912.00	1,213,112.00	1,213,112.00	0.12%
DEPARTMENT TOTAL			1,157,605.63	1,196,518.00	1,197,912.00	1,197,912.00	1,213,112.00	1,213,112.00	0.12%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
440 SEWERAGE COLLECTION			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01440200	525025	CENTER SEWER SYSTEM MAINTENANCE	8,214.00	8,940.00	-	-	-	-	-100.00%
CATEGORY TOTAL			8,214.00	8,940.00	-	-	-	-	-100.00%
DEPARTMENT TOTAL			8,214.00	8,940.00	-	-	-	-	-100.00%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
442 WASTEWATER TREATMENT MANAGEMENT			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01442200	525025	CENTER SEWER SYSTEM MAINTENANCE			8,940.00	8,940.00	8,940.00	8,940.00	
01442226	524085	ABBOT REPAIRS & SERVICES	7,741.67	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	0.00%
01442226	524101	ABBOT BUILDING MAINTENANCE SVCS	867.75	3,613.00	3,645.00	3,645.00	3,736.00	3,736.00	0.89%
01442226	529060	ABBOT SLUDGE PUMPING & REMOVAL	1,323.75	2,514.00	2,536.00	2,536.00	2,599.00	2,599.00	0.88%
01442226	529080	ABBOT MONITORING / TESTING SERVICES	951.57	3,962.00	3,997.00	3,997.00	4,097.00	4,097.00	0.88%
01442226	530920	ABBOT CONTRACTED SERVICES	5,821.53	24,237.00	24,450.00	24,450.00	25,061.00	25,061.00	0.88%
01442226	543195	ABBOT SEPTIC SUPPLIES	131.25	546.00	551.00	551.00	565.00	565.00	0.92%
01442227	524085	BLANCHARD REPAIRS & SERVICES	11,845.67	15,000.00	15,000.00	15,000.00	15,000.00	15,300.00	0.00%
01442227	524101	BLANCHARD BUILDING MAINTENANCE	867.75	3,613.00	3,645.00	3,645.00	3,736.00	3,736.00	0.89%
01442227	529060	BLANCHARD SLUDGE PUMPING & REMOVAL	787.50	3,279.00	3,308.00	3,308.00	3,391.00	3,391.00	0.88%
01442227	529080	BLANCHARD MONITORING / TESTING SERVICES	1,222.98	5,092.00	5,137.00	5,137.00	5,265.00	5,265.00	0.88%
01442227	530920	BLANCHARD CONTRACTED SERVICES	5,821.53	24,237.00	24,450.00	24,450.00	25,061.00	25,061.00	0.88%
01442227	543195	BLANCHARD SEPTIC SUPPLIES	131.25	546.00	551.00	551.00	565.00	565.00	0.92%
01442228	524085	STONY BROOK REPAIRS & SERVICES	4,167.27	15,000.00	15,000.00	15,000.00	15,000.00	15,300.00	0.00%
01442228	524101	STONY BROOK BUILDING MAINTENANCE	867.75	3,613.00	3,645.00	3,645.00	3,736.00	3,736.00	0.89%
01442228	529060	STONY BROOK SLUDGE PUMPING & REMOVAL	603.75	2,514.00	2,536.00	2,536.00	2,599.00	2,599.00	0.88%
01442228	529080	STONY BROOK MONITORING / TESTING SERVICES	2,823.39	11,755.00	11,858.00	11,858.00	12,154.00	12,154.00	0.88%
01442228	530920	STONY BROOK CONTRACTED SERVICES	5,821.53	24,237.00	24,450.00	24,450.00	25,061.00	25,061.00	0.88%
01442228	543195	STONY BROOK SEPTIC SUPPLIES	131.25	546.00	551.00	551.00	565.00	565.00	0.92%
01442229	524085	WA REPAIRS & SERVICES	19,258.93	15,000.00	15,000.00	15,000.00	15,450.00	15,759.00	0.00%
01442229	524101	WA BUILDING MAINTENANCE SVCS - SE	867.75	3,613.00	3,645.00	3,645.00	3,736.00	3,736.00	0.89%
01442229	529060	WA SLUDGE PUMPING & REMOVAL	787.50	3,279.00	3,308.00	3,308.00	3,391.00	3,391.00	0.88%
01442229	529080	WA MONITORING / TESTING SERVICES	4,309.26	17,941.00	18,099.00	18,099.00	18,551.00	18,551.00	0.88%
01442229	530920	WA CONTRACTED SERVICES	5,821.53	24,237.00	24,450.00	24,450.00	25,061.00	25,061.00	0.88%
01442229	543195	WA SEPTIC SUPPLIES	131.25	546.00	551.00	551.00	565.00	565.00	0.92%
01442800	570000	ENCUMBRANCES							
CATEGORY TOTAL			83,105.36	223,920.00	234,303.00	234,303.00	238,885.00	239,794.00	4.64%
DEPARTMENT TOTAL			83,105.36	223,920.00	234,303.00	234,303.00	238,885.00	239,794.00	4.64%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
491 CEMETERY DEPARTMENT			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01491100	511020	DIRECTOR	13,277.00	14,053.00	14,404.00	14,404.00	14,404.00	14,404.00	2.50%
01491100	511530	SENIOR ASSISTANT	14,923.00	15,295.00	18,794.00	18,794.00	18,722.00	18,722.00	22.88%
01491100	511614	CEMETERY SUPERVISOR	32,893.84	33,547.00	34,450.00	34,450.00	34,223.00	34,223.00	2.69%
01491100	512280	SEASONAL STAFF	7,170.00	5,405.00	5,400.00	5,400.00	5,400.00	5,400.00	-0.09%
01491100	513160	SEASONAL OVERTIME	4,856.96	4,980.00	5,000.00	5,000.00	5,000.00	5,000.00	0.40%
01491100	515050	LONGEVITY	1,600.00	1,600.00	1,600.00	1,600.00	1,600.00	1,850.00	0.00%
CATEGORY TOTAL			74,720.80	74,880.00	79,648.00	79,648.00	79,349.00	79,599.00	6.37%
EXPENSES									
01491200	521010	ELECTRICITY	736.43	352.00	500.00	500.00	500.00	500.00	42.05%
01491200	521040	PROPANE GAS	1,948.00	3,037.00	3,200.00	3,200.00	3,200.00	3,200.00	5.37%
01491200	523010	WATER	255.25	350.00	375.00	375.00	375.00	375.00	7.14%
01491200	524015	GROUND MAINTENANCE	4,717.66	5,200.00	5,300.00	5,300.00	5,300.00	5,400.00	1.92%
01491200	524030	EQUIPMENT MAINTENANCE	5,186.48	5,500.00	5,625.00	5,625.00	5,750.00	5,750.00	2.27%
01491200	524090	OTHER CONTRACTUAL SERVICES	637.81	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01491200	541010	GASOLINE	6,930.19	6,775.00	6,500.00	6,500.00	6,775.00	6,775.00	-4.06%
01491200	542010	OFFICE SUPPLIES	198.75	200.00	200.00	200.00	200.00	200.00	0.00%
01491200	571100	MEETINGS & CONFERENCES	377.90	120.00	135.00	135.00	135.00	150.00	12.50%
01491200	573010	DUES & MEMBERSHIPS	100.00	100.00	100.00	100.00	100.00	125.00	0.00%
01491800	570000	ENCUMBRANCES	117.00						
CATEGORY TOTAL			21,205.47	22,634.00	22,935.00	22,935.00	23,335.00	23,475.00	1.33%
DEPARTMENT TOTAL			95,926.27	97,514.00	102,583.00	102,583.00	102,684.00	103,074.00	5.20%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
510 BOARD OF HEALTH			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01510100	511020	DIRECTOR HEALTH CARE	84,426.24	93,616.00	95,957.00	95,957.00	95,957.00	95,957.00	2.50%
01510100	511030	HEALTH AGENT	63,583.19	64,855.00	66,152.00	66,152.00	66,152.00	66,152.00	2.00%
01510100	511050	DIRECTOR - ENVIRON SERVICES	65,822.63	69,539.00	71,277.00	71,277.00	71,277.00	71,277.00	2.50%
01510100	511272	FOOD INSPECTOR	33,911.42	30,950.00	31,875.00	31,875.00	31,753.00	31,753.00	2.99%
01510100	511380	NURSE	51,478.47	54,575.00	56,152.00	56,152.00	55,938.00	55,938.00	2.89%
01510100	511390	SUBSTANCE ABUSE COORDINATOR	26,480.44	28,203.00	29,600.00	29,600.00	30,224.00	30,979.00	4.95%
01510100	511520	ADMINISTRATIVE ASSISTANT	47,665.40	48,860.00	50,029.00	50,029.00	49,838.00	49,838.00	2.39%
01510100	515050	LONGEVITY	5,458.00	5,415.00	5,670.00	5,670.00	6,410.00	6,544.00	4.71%
CATEGORY TOTAL			378,825.79	396,013.00	406,712.00	406,712.00	407,549.00	408,438.00	2.70%
EXPENSES									
01510200	524020	VEHICLE MAINTENANCE	855.82	1,000.00	1,500.00	1,500.00	1,800.00	2,000.00	50.00%
01510200	524090	CONTRACTED CLERICAL SERVICES	1,575.00	1,800.00	1,800.00	1,800.00	2,100.00	2,100.00	0.00%
01510200	529070	BIOHAZARD WASTE DISPOSAL	514.25	2,500.00	2,500.00	2,000.00	2,800.00	2,800.00	-20.00%
01510200	529080	LABORATORY SERVICES	-	800.00	800.00	800.00	800.00	800.00	0.00%
01510200	530350	DENTAL SERVICES	2,563.61	3,500.00	3,500.00	3,500.00	3,600.00	3,600.00	0.00%
01510200	530950	CONSULTING SERVICES	2,290.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00%
01510200	534030	ADVERTISING - LEGAL	491.10	700.00	700.00	700.00	700.00	700.00	0.00%
01510200	534040	PRINTING SERVICES	3,401.90	4,500.00	4,500.00	4,500.00	4,700.00	4,700.00	0.00%
01510200	541010	GASOLINE	1,850.60	1,900.00	2,000.00	2,000.00	2,100.00	2,200.00	5.26%
01510200	542010	OFFICE SUPPLIES	4,890.56	3,600.00	4,000.00	4,000.00	4,000.00	4,000.00	11.11%
01510200	550010	HEALTH / MEDICAL SUPPLIES	3,187.49	3,100.00	3,100.00	3,100.00	3,200.00	3,200.00	0.00%
01510200	555015	BOOKS & SUBSCRIPTIONS	-	150.00	150.00	150.00	150.00	150.00	0.00%
01510200	571010	TRAVEL - MILEAGE	1,804.83	2,000.00	2,200.00	2,200.00	2,300.00	2,300.00	10.00%
01510200	571100	MEETINGS & CONFERENCES	2,046.56	1,900.00	2,400.00	2,400.00	2,400.00	2,500.00	26.32%
01510200	573010	DUES & MEMBERSHIPS	917.00	750.00	750.00	750.00	800.00	800.00	0.00%
01510200	578010	FLU CLINIC	10,086.23	14,000.00					-100.00%
01510800	570000	ENCUMBRANCES	880.00						
CATEGORY TOTAL			37,354.95	46,200.00	33,900.00	33,400.00	35,450.00	35,850.00	-27.71%
DEPARTMENT TOTAL			416,180.74	442,213.00	440,612.00	440,112.00	442,999.00	444,288.00	-0.48%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
540 SENIOR CENTER			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01540100	511510	RECORDS SUPERVISOR	52,637.46	53,949.00	55,237.00	55,237.00	55,026.00	55,026.00	2.39%
01540100	511560	DEPARTMENT ASSISTANT		11,560.00	40,814.00	40,814.00	40,814.00	40,814.00	
01540100	511650	MAINTENANCE WORKER I	31,193.26	31,949.00	32,712.00	32,712.00	32,587.00	32,587.00	2.39%
01540100	512015	REGISTRAR	26,910.28	31,640.00			-	-	-100.00%
01540100	512040	EVENING SUPERVISORS	7,327.93	8,493.00	8,619.00	8,619.00	8,619.00	8,619.00	1.48%
01540100	515050	LONGEVITY	813.00	847.00	847.00	847.00	1,270.00	2,020.00	0.00%
01540100	529030	SNOW REMOVAL COVERAGE	-	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
CATEGORY TOTAL			118,881.93	139,438.00	139,229.00	139,229.00	139,316.00	140,066.00	-0.15%
EXPENSES									
01540200	517070	UNIFORM ALLOWANCES	142.76	270.00	270.00	270.00	270.00	270.00	0.00%
01540200	521010	ELECTRICITY	31,616.63	26,200.00	32,000.00	32,000.00	31,168.00	31,168.00	22.14%
01540200	521020	NATURAL GAS	10,068.27	9,000.00	11,209.00	11,209.00	11,209.00	11,209.00	24.54%
01540200	523010	WATER	1,494.77	3,000.00	2,000.00	2,000.00	2,000.00	2,000.00	-33.33%
01540200	523020	SEWER/SEPTIC	2,760.00	4,000.00	3,000.00	3,000.00	3,000.00	3,000.00	-25.00%
01540200	524010	BUILDING MAINTENANCE	1,634.34	4,000.00	3,000.00	3,000.00	3,000.00	3,000.00	-25.00%
01540200	524030	EQUIPMENT MAINTENANCE	1,141.79	1,833.00	1,800.00	1,800.00	1,800.00	1,800.00	-1.80%
01540200	524100	BLDG MAINT SVCS - HVAC	4,393.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
01540200	524103	BLDG MAINT SVCS - GENERATOR	-	500.00	500.00	500.00	500.00	500.00	0.00%
01540200	524110	BLDG MAINT SVCS - ELEVATOR	825.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00%
01540200	524112	BLD MAINT SVCS - FIRE/ALARM	878.45	2,000.00	2,000.00	1,500.00	1,500.00	1,500.00	-25.00%
01540200	529030	CONTRACTED SNOW REMOVAL	-	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01540200	542080	OFFICE EQUIPMENT	610.71	600.00	600.00	600.00	600.00	600.00	0.00%
01540200	543060	CUSTODIAL / CLEANING SUPPLIES	3,698.40	5,000.00	4,500.00	4,500.00	4,500.00	4,500.00	-10.00%
01540200	543110	LIGHTING / ELECTRICAL SUPPLIES	900.71	600.00	1,000.00	1,000.00	1,000.00	1,000.00	66.67%
01540200	549080	BOTTLED WATER	89.93	300.00	200.00	200.00	200.00	200.00	-33.33%
01540200	571010	TRAVEL-MILEAGE	202.40	300.00	300.00	300.00	300.00	300.00	0.00%
01540200	571100	MEETINGS & CONFERENCES	-	300.00	300.00	300.00	300.00	300.00	0.00%
01540800	570000	ENCUMBRANCES	469.00						
CATEGORY TOTAL			60,926.16	65,403.00	70,179.00	69,679.00	68,847.00	68,847.00	6.54%
DEPARTMENT TOTAL			179,808.09	204,841.00	209,408.00	208,908.00	208,163.00	208,913.00	1.99%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
541 COUNCIL ON AGING			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01541100	511050	DIRECTOR	78,461.82	80,032.00	80,032.00	80,032.00	80,032.00	80,032.00	0.00%
01541100	511390	SOCIAL WORKER	70,056.03	71,457.00	73,244.00	73,244.00	73,244.00	73,244.00	2.50%
01541100	511590	OUTREACH COORDINATOR	20,776.45	21,191.00	21,862.00	21,862.00	21,720.00	21,720.00	3.17%
01541100	511710	VAN DRIVERS	26,189.18	32,620.00	33,436.00	33,436.00	33,436.00	33,436.00	2.50%
01541100	515050	LONGEVITY	2,484.00	2,294.00	294.00	294.00	440.00	940.00	-87.18%
01541100	578050	SENIOR REBATE PROGRAM	25,000.00	25,000.00	20,000.00	20,000.00	20,000.00	20,000.00	-20.00%
CATEGORY TOTAL			222,967.48	232,594.00	228,868.00	228,868.00	228,872.00	229,372.00	-1.60%
EXPENSES									
01541200	524020	VEHICLE MAINTENANCE	2,836.26	4,800.00	4,800.00	3,000.00	3,500.00	4,000.00	-37.50%
01541200	530100	LEGAL SERVICES	78.05	100.00	100.00	100.00	100.00	100.00	0.00%
01541200	530300	HEALTH / NUTRITION SERVICES	511.18	500.00	500.00	500.00	500.00	500.00	0.00%
01541200	534010	POSTAGE	7,482.45	7,500.00	7,000.00	7,000.00	7,000.00	7,000.00	-6.67%
01541200	538090	SENIOR VOLUNTEER SERVICES	53.28	100.00	100.00	100.00	100.00	100.00	0.00%
01541200	541010	GASOLINE	11,410.19	13,500.00	13,500.00	13,500.00	13,500.00	13,500.00	0.00%
01541200	542010	OFFICE SUPPLIES	3,352.27	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00%
01541200	557010	PROGRAMS & ACTIVITIES	202.53	400.00	400.00	400.00	400.00	400.00	0.00%
01541200	557020	SOCIAL & CULTURAL PROGRAMS	473.30	400.00	400.00	400.00	400.00	400.00	0.00%
01541200	571010	TRAVEL - MILEAGE	2,035.27	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
01541200	571100	MEETINGS & CONFERENCES	2,744.89	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	0.00%
01541200	578050	SENIOR REBATE PROGRAM							
01541800	570000	ENCUMBRANCES	1,254.00						
CATEGORY TOTAL			32,433.67	35,300.00	34,800.00	33,000.00	33,500.00	34,000.00	-6.52%
DEPARTMENT TOTAL			255,401.15	267,894.00	263,668.00	261,868.00	262,372.00	263,372.00	-2.25%
TOTAL: CSC/Council On Aging			435,209.24	472,735.00	473,076.00	470,776.00	470,535.00	472,285.00	-0.41%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
543 VETERAN'S SERVICES			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01543100	511050	DIRECTOR	47,496.29	49,901.00	51,344.00	51,344.00	51,148.00	51,148.00	2.89%
01543100	515050	LONGEVITY			500.00	500.00	500.00	500.00	
01543100	NEW	ADMIN SUPPORT			4,300.00	4,300.00	4,284.00	4,284.00	
01543100	578060	VETERANS TAX WORK PROGRAM	4,000.00	5,000.00	5,000.00	5,000.00	10,000.00	10,000.00	0.00%
CATEGORY TOTAL			51,496.29	54,901.00	61,144.00	61,144.00	65,932.00	65,932.00	11.37%
EXPENSES									
01543200	524080	MONUMENT MAINT SERVICES							
01543200	542010	OFFICE SUPPLIES	166.59	450.00	450.00	450.00	450.00	450.00	0.00%
01543200	557010	PROGRAMS & ACTIVITIES	2,395.77	4,500.00	4,500.00	4,500.00	4,000.00	4,500.00	0.00%
01543200	571100	MEETINGS & CONFERENCES	155.00	850.00	850.00	850.00	850.00	850.00	0.00%
01543200	577010	VETERAN'S SERVICES	78,831.24	140,000.00	120,000.00	120,000.00	120,000.00	120,000.00	-14.29%
01543800	570000	ENCUMBRANCES	-						
CATEGORY TOTAL			81,548.60	145,800.00	125,800.00	125,800.00	125,300.00	125,800.00	-13.72%
DEPARTMENT TOTAL			133,044.89	200,701.00	186,944.00	186,944.00	191,232.00	191,732.00	-6.85%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
610 LIBRARY									
ORG	OBJ	DESCRIPTION	FISCAL 2014 ACTUAL	FISCAL 2015 BUDGET	FISCAL 2016 REQUEST	FISCAL 2016 TMR	FISCAL 2017 PROJECTED	FISCAL 2018 PROJECTED	FISCAL 2016 % INC/DEC
PERSONAL SERVICES									
01610100	511020	LIBRARY DIRECTOR	93,219.84	95,085.00	97,461.00	97,461.00	97,461.00	97,461.00	2.50%
01610100	511030	ASSISTANT DIRECTOR	67,501.89	69,885.00	71,630.00	71,630.00	71,630.00	71,630.00	2.50%
01610100	511340	SENIOR LIBRARIANS	229,332.22	241,148.00	248,360.00	248,360.00	248,360.00	252,751.00	2.99%
01610100	511470	LIBRARY ASSISTANTS	555,857.34	589,422.00	602,520.00	602,520.00	612,540.00	615,021.00	2.22%
01610100	511500	OFFICE MANAGER	50,593.66	52,511.00	57,339.00	57,339.00	59,979.00	59,979.00	9.19%
01610100	511590	7 SATURDAY, JULY-AUG	10,378.20	12,008.00	12,366.00	12,366.00	12,366.00	12,366.00	2.98%
01610100	511590	OTHER SUPPORT STAFF	-						
01610100	511650	CUSTODIANS	62,288.80	61,245.00	63,933.00	63,933.00	63,694.00	63,694.00	4.39%
01610100	512010	PAGES	11,532.63	13,358.00	14,934.00	14,934.00	16,443.00	17,226.00	11.80%
01610100	513160	CUSTODIAL OVERTIME		2,558.00	2,779.00	2,779.00	2,779.00	2,779.00	8.64%
01610100	515050	LONGEVITY	17,208.00	19,980.00	19,168.00	19,168.00	19,958.00	21,528.00	-4.06%
CATEGORY TOTAL			1,097,912.58	1,157,200.00	1,190,490.00	1,190,490.00	1,205,210.00	1,214,435.00	2.88%
EXPENSES									
01610200	517070	UNIFORM ALLOWANCES	3,530.00	3,530.00	3,530.00	3,530.00	3,530.00	3,530.00	0.00%
01610200	521010	ELECTRICITY	33,107.24	34,560.00	34,560.00	34,560.00	35,028.00	35,028.00	0.00%
01610200	521030	HEATING FUEL	14,293.25	12,580.00	15,000.00	15,000.00	16,008.00	16,008.00	19.24%
01610200	523010	WATER	1,430.51	2,000.00	2,000.00	2,000.00	2,060.00	2,060.00	0.00%
01610200	524030	EQUIPMENT MAINTENANCE	28,721.61	30,285.00	24,550.00	24,550.00	24,911.00	24,911.00	-18.94%
01610200	530400	MVLC NETWORK MAINTENANCE	31,548.00	32,800.00	34,500.00	34,500.00	34,500.00	34,500.00	5.18%
01610200	534010	POSTAGE	4,452.44	5,200.00	4,500.00	4,500.00	4,500.00	4,500.00	-13.46%
01610200	534040	PRINTING SERVICES	1,640.78	2,875.00	2,850.00	2,850.00	2,850.00	2,850.00	-0.87%
01610200	542010	OFFICE SUPPLIES	16,297.63	17,500.00	17,000.00	17,000.00	17,000.00	17,000.00	-2.86%
01610200	543060	CUSTODIAL / CLEANING SUPPLIES	8,173.18	7,000.00	7,500.00	7,500.00	7,500.00	7,500.00	7.14%
01610200	555015	BOOKS & SUBSCRIPTIONS	192,694.63	198,547.00	198,916.00	198,916.00	201,381.00	203,003.00	0.19%
01610200	571010	MILEAGE	1,691.71	3,595.00	1,750.00	1,750.00	1,750.00	1,750.00	-51.32%
01610200	571100	MEETINGS & CONFERENCES	2,095.74	800.00	1,950.00	1,950.00	1,950.00	1,950.00	143.75%
01610200	573010	DUES & MEMBERSHIPS	90.00		1,000.00	1,000.00	1,000.00	1,000.00	
01610200	574120	PUBLIC EMPLOYEE BOND	364.48	365.00	365.00	365.00	365.00	365.00	0.00%
01610800	570000	ENCUMBRANCES	815.00						
CATEGORY TOTAL			340,946.20	351,637.00	349,971.00	349,971.00	354,333.00	355,955.00	-0.47%
DEPARTMENT TOTAL			1,438,858.78	1,508,837.00	1,540,461.00	1,540,461.00	1,559,543.00	1,570,390.00	2.10%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
630 RECREATION			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01630100	511020	DIRECTOR	90,486.09	92,642.00	96,023.00	96,023.00	96,023.00	96,023.00	3.65%
01630100	511030	ASSISTANT DIRECTOR	79,757.91	81,353.00	82,980.00	82,980.00	82,980.00	82,980.00	2.00%
01630100	511510	RECORDS SUPERVISOR	52,649.80	56,000.00	60,209.00	60,209.00	59,979.00	59,979.00	7.52%
01630100	515050	LONGEVITY	3,096.67	2,700.00	2,950.00	2,950.00	3,200.00	3,200.00	9.26%
01630100	519012	COMP RESERVE ADJ-OPEIU	6,338.37						
01630100	519083	SHARED COSTS - SEE DEPT. 650	(73,954.00)	(76,224.00)	(80,964.00)	(80,964.00)	(80,906.00)	(80,906.00)	6.22%
01630100	519086	SHARED COSTS - SEE DEPT. 491	(13,277.00)	(13,845.00)	(14,404.00)	(14,404.00)	(14,404.00)	(14,404.00)	4.04%
01630100	519088	SHARED COSTS - SEE ENTERPRISE FD 63	(133,836.00)	(135,030.00)	(146,794.00)	(146,794.00)	(146,872.00)	(146,872.00)	8.71%
CATEGORY TOTAL			11,261.84	7,596.00	-	-	-	-	-100.00%
EXPENSES									
01630200	521010	ELECTRICITY	2,490.07	2,560.00	2,620.00	2,620.00	2,650.00	2,650.00	2.34%
01630200	521030	HEATING FUEL	3,988.40	5,240.00	5,000.00	5,000.00	5,250.00	5,250.00	-4.58%
01630200	523010	WATER	404.47	400.00	400.00	400.00	400.00	400.00	0.00%
01630200	542010	OFFICE SUPPLIES	173.10	200.00	200.00	200.00	200.00	200.00	0.00%
01630200	571010	TRAVEL - MILEAGE	3,600.00	3,600.00	3,600.00	3,600.00	3,600.00	3,600.00	0.00%
01630200	571100	MEETINGS & CONFERENCES	150.00	250.00	250.00	250.00	250.00	250.00	0.00%
01630200	573010	DUES AND MEMBERSHIPS	184.00	320.00	295.00	295.00	295.00	295.00	-7.81%
01630200	579083	SHARED COSTS - SEE ENTERPRISE FD 63	(11,600.00)	(12,570.00)	(12,365.00)	(12,365.00)	(12,645.00)	(12,645.00)	-1.63%
01630800	570000	ENCUMBRANCES	-						
CATEGORY TOTAL			(609.96)	-	-	-	-	-	
DEPARTMENT TOTAL			10,651.88	7,596.00	-	-	-	-	-100.00%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
650 PARKS-GROUNDS & BLDG MAINT			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
01650100	511020	DIRECTOR	53,108.00	56,209.00	57,614.00	57,614.00	57,614.00	57,614.00	2.50%
01650100	511030	ASSISTANT DIRECTOR	7,819.00	7,819.00	8,298.00	8,298.00	8,298.00	8,298.00	6.13%
01650100	511500	OFFICE MANAGER	13,027.00	13,027.00	15,052.00	15,052.00	14,994.00	14,994.00	15.54%
01650100	511610	CREW SUPERVISOR	32,893.85	33,547.00	34,450.00	34,450.00	34,223.00	34,223.00	2.69%
01650100	511613	PARKS OPERATIONS SUPERVISOR	35,756.80	36,470.00	37,441.00	37,441.00	37,195.00	37,195.00	2.66%
01650100	511620	HEAVY EQUIPMENT OPERATOR	119,198.20	123,217.00	179,774.00	179,774.00	180,476.00	182,336.00	45.90%
01650100	513120	OVERTIME	1,153.05	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01650100	515050	LONGEVITY	3,125.00	3,500.00	3,500.00	3,500.00	3,500.00	3,750.00	0.00%
CATEGORY TOTAL			266,080.90	274,789.00	337,129.00	337,129.00	337,300.00	339,410.00	22.69%
EXPENSES									
01650200	521010	ELECTRICITY	1,500.90	1,364.00	1,310.00	1,310.00	1,400.00	1,400.00	-3.96%
01650200	521030	HEATING FUEL	2,852.19	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00%
01650200	523010	WATER	200.00	300.00	200.00	200.00	350.00	350.00	-33.33%
01650200	524015	GROUNDS MAINTENANCE	22,915.30	25,000.00	18,000.00	18,000.00	18,000.00	18,000.00	-28.00%
01650200	524030	EQUIPMENT MAINTENANCE	1,405.83	2,000.00	4,100.00	4,100.00	4,500.00	4,500.00	105.00%
01650200	524020	VEHICLE MAINTENANCE	598.69	3,000.00	7,200.00	7,200.00	7,500.00	7,500.00	140.00%
01650200	541010	GASOLINE	6,764.40	5,200.00	5,400.00	5,400.00	5,400.00	5,400.00	3.85%
01650200	542010	OFFICE SUPPLIES	100.00	100.00	100.00	100.00	100.00	100.00	0.00%
01650200	542017	TOWN COMMON EXPENSE	2,738.77	3,100.00	4,800.00	4,800.00	4,800.00	4,800.00	54.84%
01650200	542018	MONUMENT MAINT SERVICES	923.92	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
01650200	571010	TRAVEL-MILEAGE	1,800.00	1,800.00	1,800.00	1,800.00	1,800.00	1,800.00	0.00%
01650200	571100	MEETING & CONFERENCES			200.00	200.00	200.00	200.00	
01650200	573010	DUES AND MEMBERSHIPS	300.00	325.00	125.00	125.00	125.00	125.00	-61.54%
CATEGORY TOTAL			42,100.00	45,689.00	46,735.00	46,735.00	47,675.00	47,675.00	2.29%
		Note-15,000 to be appropriated from							
		Field Maintenance 53 E 1/2 Revolving							
DEPARTMENT TOTAL			308,180.90	320,478.00	383,864.00	383,864.00	384,975.00	387,085.00	19.78%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
660 LAND MANAGEMENT			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01660200	521010	ELECTRICITY	2,983.59	2,500.00	4,000.00	4,000.00	3,500.00	3,500.00	60.00%
01660200	521020	NATURAL GAS	1,370.55	1,000.00	1,500.00	1,500.00	1,200.00	1,200.00	50.00%
01660200	523010	WATER	1,659.31	1,200.00	3,000.00	3,000.00	3,000.00	3,000.00	150.00%
01660200	524010	MAINTENANCE	5,368.62	6,000.00	8,000.00	8,000.00	8,000.00	6,000.00	33.33%
01660200	524015	GROUPS MAINTENANCE	8,940.61	6,500.00	6,500.00	6,500.00	6,000.00	6,000.00	0.00%
01660200	530920	CARETAKER SERVICES	22,180.00	24,000.00	24,000.00	10,000.00	10,000.00	10,000.00	-58.33%
01660200	557090	OTHER DEPARTMENTAL EXPENSES							
01660200	570000	ENCUMBRANCES	-						
CATEGORY TOTAL			42,502.68	41,200.00	47,000.00	33,000.00	31,700.00	29,700.00	-19.90%
DEPARTMENT TOTAL			42,502.68	41,200.00	47,000.00	33,000.00	31,700.00	29,700.00	-19.90%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
670 HISTORICAL COMM/MUSEUM			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01670200	521010	ELECTRICITY	2,526.91	2,300.00	2,700.00	2,700.00	2,700.00	2,700.00	17.39%
01670200	521030	HEATING FUEL	4,758.05	5,500.00	5,500.00	5,500.00	5,500.00	5,500.00	0.00%
01670200	523010	WATER	175.98	500.00	500.00	500.00	500.00	500.00	0.00%
01670200	523020	SEWER / SEPTIC	-	250.00	250.00	250.00	250.00	250.00	0.00%
01670200	524010	BUILDING MAINTENANCE	288.79	350.00	4,150.00	4,150.00	3,000.00	3,000.00	1085.71%
01670200	524015	GROUPS MAINTENANCE	-	300.00	300.00	300.00	300.00	300.00	0.00%
01670200	524030	EQUIPMENT MAINTENANCE	404.99	400.00	400.00	400.00	400.00	400.00	0.00%
01670200	525060	SIGNAGE	-	250.00	250.00	250.00	250.00	250.00	0.00%
01670200	529090	SECURITY SYSTEM SERVICES	1,855.60	850.00	850.00	850.00	850.00	850.00	0.00%
01670200	530920	CONTRACTED SERVICES	1,277.97	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	0.00%
01670800	570000	ENCUMBRANCES	245.00						
CATEGORY TOTAL			11,533.29	19,700.00	23,900.00	23,900.00	22,750.00	22,750.00	21.32%
DEPARTMENT TOTAL			11,533.29	19,700.00	23,900.00	23,900.00	22,750.00	22,750.00	21.32%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
710 DEBT SERVICE			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
		LONG TERM DEBT EXEMPT	6,217,282.65	5,918,958.00	5,902,545.00	5,902,545.00	5,734,507.50	5,637,645.00	-0.28%
		FIRE STATION CONST 121598							
01710099	591017	PRINCIPAL LONG TERM DEBT	105,000.00						
01710099	592017	INTEREST LONG TERM DEBT	2,362.50						
		CLASSROOM CONV DAY ABBOT 121598							
01710099	591018	PRINCIPAL LONG TERM DEBT	55,000.00						
01710099	592018	INTEREST LONG TERM DEBT	1,237.50						
		HIGHWAY GARAGE A&E 040103							
01710003	591026	PRINCIPAL LONG TERM DEBT	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%
01710003	592026	INTEREST LONG TERM DEBT	10,000.00	8,000.00	6,000.00	6,000.00	4,000.00	2,000.00	-25.00%
		HIGHWAY GARAGE CONSTRUCTION							
01710004	591033	PRINCIPAL LONG TERM DEBT	525,000.00	525,000.00					-100.00%
01710004	592033	INTEREST LONG TERM DEBT	233,131.25	212,788.00					-100.00%
		HIGHWAY GARAGE CONSTRUCTION REFUNDING							
NEW	NEW	PRINCIPAL LONG TERM DEBT			622,800.00	622,800.00	607,100.00	586,200.00	
NEW	NEW	INTEREST LONG TERM DEBT							
		ELEMENTARY SCHOOL CONST 040103							
01710003	591030	PRINCIPAL LONG TERM DEBT	1,045,000.00	1,095,000.00	1,140,000.00	1,140,000.00	1,195,000.00	1,250,000.00	4.11%
01710003	592030	INTEREST LONG TERM DEBT	568,637.50	526,837.00	483,037.50	483,037.50	437,437.50	389,637.50	-8.31%
		MIDDLE SCHOOL CONST 040103							
01710003	591031	PRINCIPAL LONG TERM DEBT	1,000,000.00	1,040,000.00	1,090,000.00	1,090,000.00	1,140,000.00	1,190,000.00	4.81%
01710003	592031	INTEREST LONG TERM DEBT	541,907.50	501,908.00	460,307.50	460,307.50	416,707.50	371,107.50	-8.29%
		HIGHWAY GARAGE CONST 2 061506							
01710006	591033	PRINCIPAL LONG TERM DEBT	80,000.00	80,000.00	80,000.00	80,000.00			0.00%
01710006	592033	INTEREST LONG TERM DEBT	5,568.90	4,000.00	1,600.00	1,600.00			-60.00%
		ACADEMY REFUNDING 1							
01710008	591038	PRINCIPAL LONG TERM DEBT		1,235,000.00	1,395,000.00	1,395,000.00	1,375,000.00	1,350,000.00	12.96%
01710008	592038	INTEREST LONG TERM DEBT	332,825.00	332,825.00	271,700.00	271,700.00	213,162.50	158,600.00	-18.37%
		ACADEMY REFUNDING 2							
01710010	591043	PRINCIPAL LONG TERM DEBT	1,315,000.00						
01710010	592043	INTEREST LONG TERM DEBT	34,262.50						
		SENIOR CENTER CONSTRUCTION 11-09							
01710011	591046	PRINCIPAL LONG TERM DEBT	200,000.00	200,000.00	200,000.00	200,000.00	200,000.00	200,000.00	0.00%
01710011	592046	INTEREST LONG TERM DEBT	112,350.00	107,600.00	102,100.00	102,100.00	96,100.00	90,100.00	-5.11%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
710 DEBT SERVICE			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
		LONG TERM DEBT NON-EXEMPT	849,830.69	969,321.00	969,876.64	969,876.64	954,458.16	942,278.89	0.06%
		LAND ACQ DREW PARCEL 121598							
01750099	591019	PRINCIPAL LONG TERM DEBT	10,000.00						
01750099	592019	INTEREST LONG TERM DEBT	225.00						
		TITLE V							
01750001	591037	PRINCIPAL LONG TERM DEBT	4,087.00	4,087.00	4,014.00	4,014.00	4,014.00	4,014.00	-1.79%
		INTEREST LONG TERM DEBT							
		SCHOOL BLDG & FAC REPAIR(ABBOT WINDOWS)							
01750004	591034	PRINCIPAL LONG TERM DEBT	100,000.00						
01750004	592034	INTEREST LONG TERM DEBT	3,875.00						
		ABBOT SEPTIC TOWN CTR EXT-BOND 2							
01750004	591035	PRINCIPAL LONG TERM DEBT	40,000.00						
01750004	592035	INTEREST LONG TERM DEBT	1,550.00						
		SEWER EXTENSION 061506							
01750006	591000	PRINCIPAL LONG TERM DEBT	105,000.00	100,000.00	100,000.00	100,000.00	95,000.00	95,000.00	0.00%
01750006	592000	INTEREST LONG TERM DEBT	12,629.44	10,600.00	7,600.00	7,600.00	5,600.00	3,700.00	-28.30%
		GROTON ROAD WATER MAIN 061506							
01750010	591044	PRINCIPAL LONG TERM DEBT	11,721.00	11,958.00	10,079.85	10,079.85	10,280.79	10,484.73	-15.71%
01750010	592044	INTEREST LONG TERM DEBT	4,911.27	4,674.00	3,653.39	3,653.39	3,449.79	3,242.13	-21.84%
01750010	593544	ADMINISTRATIVE FEE	368.35	351.00	274.00	274.00	258.73	243.16	-21.94%
		MODULAR CLASSROOMS REFUNDING 1							
01750010	591045	PRINCIPAL LONG TERM DEBT	195,000.00	190,000.00					-100.00%
01750010	592045	INTEREST LONG TERM DEBT	10,015.00	4,940.00					-100.00%
		TOWN HALL CONSTRUCTION							
01750011	591047	PRINCIPAL LONG TERM DEBT	74,500.00	74,500.00	71,600.00	71,600.00	71,600.00	71,600.00	-3.89%
01750011	592047	INTEREST LONG TERM DEBT	41,419.18	39,743.00	37,880.42	37,880.42	35,732.42	33,226.42	-4.69%
		PERCHLORATE REMEDIATION WPAT CONTRACT 1							
01750012	591048	PRINCIPAL LONG TERM DEBT	32,831.58	33,494.00	34,169.10	34,169.10	34,858.60	35,561.63	2.02%
01750012	592048	INTEREST LONG TERM DEBT	13,752.78	13,089.00	12,412.91	12,412.91	11,722.63	11,018.43	-5.17%
01750012	593548	ADMINISTRATIVE FEE	1,031.46	982.00	930.97	930.97	879.20	826.39	-5.20%
		ABBOT ELEVATOR							
01750013	591051	PRINCIPAL LONG TERM DEBT	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	0.00%
01750013	592051	INTEREST LONG TERM DEBT	9,397.50	8,550.00	7,200.00	7,200.00	6,300.00	5,400.00	-15.79%
		DEPARTMENTAL EQUIPMENT (POLICE RADIO, SWEEPER)							
01750014	591052	PRINCIPAL LONG TERM DEBT	62,500.00	60,000.00	60,000.00	60,000.00	60,000.00	60,000.00	0.00%
01750014	592052	INTEREST LONG TERM DEBT	8,204.19	7,000.00	5,200.00	5,200.00	4,000.00	2,800.00	-25.71%
		DEPARTMENTAL EQUIPMENT - AMBULANCE							
01750015	591053	PRINCIPAL LONG TERM DEBT	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	0.00%
01750015	592053	INTEREST LONG TERM DEBT	4,922.50	4,050.00	2,700.00	2,700.00	1,800.00	900.00	-33.33%
		DEPARTMENTAL EQUIPMENT - 1ST ABBOT BOILER							
01750016	591054	PRINCIPAL LONG TERM DEBT	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%
01750016	592054	INTEREST LONG TERM DEBT	1,889.44	1,700.00	1,400.00	1,400.00	1,200.00	1,000.00	-17.65%
		FIRE TRUCK - 544,000							
01750017	591056	PRINCIPAL LONG TERM DEBT	-	64,872.00	65,350.00	65,350.00	64,250.00	62,600.00	0.74%
01750017	592056	INTEREST LONG TERM DEBT							
		WA BLEACHERS - 550,000							
01750018	591057	PRINCIPAL LONG TERM DEBT	-	46,933.00	65,450.00	65,450.00	64,350.00	62,700.00	39.45%
01750018	592057	INTEREST LONG TERM DEBT							
		1ST ROBINSON BOILER & 2ND ABBOT BOILER							
01750019	591058	PRINCIPAL LONG TERM DEBT	-	13,150.00	21,800.00	21,800.00	21,400.00	20,800.00	65.78%
01750019	592058	INTEREST LONG TERM DEBT							
		1ST ROBINSON BOILER - 90,000							
01750020	591059	PRINCIPAL LONG TERM DEBT	-	13,150.00					-100.00%
01750020	592059	INTEREST LONG TERM DEBT							
		DESIGN & ENGINEERING: HIGHWAY - 600,000							
01750021	591060	PRINCIPAL LONG TERM DEBT	-	138,125.00	138,125.00	138,125.00	138,125.00	138,125.00	0.00%
01750021	592060	INTEREST LONG TERM DEBT							

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
710 DEBT SERVICE			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
		10 WHEEL DUMPTRUCK: HIGHWAY - 195,792							
01750022	591061	PRINCIPAL LONG TERM DEBT	-	23,373.00	23,700.00	23,700.00	23,300.00	22,700.00	1.40%
01750022	592061	INTEREST LONG TERM DEBT							
		MSBA DAY & ROBINSON WINDOWS							
NEW	NEW	PRINCIPAL LONG TERM DEBT			196,337.00	196,337.00	196,337.00	196,337.00	
NEW	NEW	INTEREST LONG TERM DEBT							
		LONG & SHORT TERM DEBT	874,860.82	872,022.08	870,609.58	870,609.58	869,527.58	866,573.58	-0.16%
		COMMUNITY PRESERVATION FUND							
		EAST BOSTON CAMPS LAND PURCHASE							
24164500	591000	PRINCIPAL LONG TERM DEBT	635,000.00	655,000.00	680,000.00	680,000.00	705,000.00	730,000.00	3.82%
24164500	592000	INTEREST LONG TERM DEBT	153,480.00	131,890.00	108,965.00	108,965.00	84,485.00	58,400.00	-17.38%
		TOWN HALL CONSTRUCTION							
24164510	591000	PRINCIPAL LONG TERM DEBT	55,500.00	55,500.00	53,400.00	53,400.00	53,400.00	53,400.00	-3.78%
24164510	592000	INTEREST LONG TERM DEBT	30,880.82	29,632.08	28,244.58	28,244.58	26,642.58	24,773.58	-4.68%
24164500	592008	INTEREST SHORT TERM DEBT							
		EXPENSES							
		LONG TERM DEBT WATER	959,644.48	1,020,707.00	1,129,297.76	1,129,297.76	1,117,972.88	1,156,681.63	10.64%
		(BUDGETED IN WATER DEPT)							
		FILTRATION PLANTS WPAT LOAN 1 072601							
60450701	591023	PRINCIPAL LONG TERM DEBT	86,217.40	90,431.00	92,979.04	92,979.04	95,462.19	97,414.80	2.82%
60450701	592023	INTEREST LONG TERM DEBT	15,685.48	13,647.00	11,523.27	11,523.27	9,314.76	7,021.29	-15.56%
60450701	593523	ADMIN EXPENSES	1,650.00	1,470.00	1,282.50	1,282.50	1,087.50	885.00	-12.76%
		FILTRATION PLANTS WPAT LOAN 2 112602							
60450702	591025	PRINCIPAL LONG TERM DEBT	410,622.35	419,424.00	434,679.31	434,679.31	443,566.42	459,516.31	3.64%
60450702	592025	INTEREST LONG TERM DEBT	98,505.53	88,109.00	78,247.32	78,247.32	68,367.60	57,848.05	-11.19%
60450702	593525	ADMIN EXPENSES	7,924.00	8,730.00	7,826.25	7,826.25	6,888.75	5,921.25	-10.35%
60450702	563000	MWPAT FEES	0.31						
		STEPINSKI LAND ACQUISITION 091608							
60450710	591041	PRINCIPAL LONG TERM DEBT	41,000.00	41,000.00	41,000.00	41,000.00	41,000.00	41,000.00	0.00%
60450710	592041	INTEREST LONG TERM DEBT	13,036.25	11,704.00	10,371.25	10,371.25	8,987.50	7,552.50	-11.39%
		BYRNE AVE LINE REPL 091608							
60450710	591039	PRINCIPAL LONG TERM DEBT	34,000.00	34,000.00	34,000.00	34,000.00	34,000.00	34,000.00	0.00%
60450710	592039	INTEREST LONG TERM DEBT	10,932.50	9,828.00	8,722.50	8,722.50	7,575.00	6,385.00	-11.25%
		COUNTRY ROAD II WELL & PUMP HOUSE							
60450710	591040	PRINCIPAL LONG TERM DEBT	30,000.00	35,000.00	100,000.00	100,000.00	100,000.00	100,000.00	185.71%
60450710	592040	INTEREST LONG TERM DEBT	11,522.50	10,710.00	9,800.00	9,800.00	6,800.00	4,000.00	-8.50%
		PERCHLORATE REMEDIATION WPAT CONTRACT 1							
60450712	591048	PRINCIPAL LONG TERM DEBT	3,135.87	3,199.00	3,263.62	3,263.62	3,329.48	3,396.63	2.02%
60450712	592048	INTEREST LONG TERM DEBT	1,313.58	1,251.00	1,185.60	1,185.60	1,119.67	1,052.41	-5.23%
60450712	593548	ADMIN EXPENSES	98.52	94.00	88.92	88.92	83.98	78.93	-5.40%
		PERCHLORATE REMEDIATION WPAT CONTRACT 2							
60450712	591050	PRINCIPAL LONG TERM DEBT	44,448.87	45,345.00	46,259.66	46,259.66	47,193.13	48,144.94	2.02%
60450712	592050	INTEREST LONG TERM DEBT	18,619.13	17,722.00	16,805.14	16,805.14	15,870.61	14,917.23	-5.17%
60450712	593549	ADMIN EXPENSES	1,396.43	1,329.00	1,260.38	1,260.38	1,190.29	1,118.79	-5.16%
		GRANITEVILLE UPGRADE MAIN							
60450713	591055	PRINCIPAL LONG TERM DEBT	60,000.00	60,000.00	65,000.00	65,000.00	65,000.00	65,000.00	8.33%
60450713	592055	INTEREST LONG TERM DEBT	36,235.07	35,238.00	33,438.00	33,438.00	32,138.00	30,837.50	-5.11%
		RTE 110 UPGRADE MAIN							
60450713	591062	PRINCIPAL LONG TERM DEBT	20,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00%
60450713	592062	INTEREST LONG TERM DEBT	13,300.69	12,975.00	12,225.00	12,225.00	11,725.00	11,225.00	-5.78%
		DEBT BORROWED NOT BUDGETED		54,501.00	94,340.00	94,340.00	92,273.00	134,366.00	73.10%
		MA-DOT ROUTE 110							
		TEMP INTEREST		-	-	-	-	-	
		PRINCIPAL LONG TERM DEBT		20,000.00	-	-	-	-	-100.00%
		INTEREST LONG TERM DEBT		13,301.00	-	-	-	-	-100.00%
		GRANITEVILLE/MAIN ST. MAIN							
		PRINCIPAL LONG TERM DEBT		8,000.00	35,600.00	35,600.00	34,820.00	34,040.00	345.00%
		INTEREST LONG TERM DEBT							
		PLEASANT ST. MAIN							
		PRINCIPAL LONG TERM DEBT		13,200.00	58,740.00	58,740.00	57,453.00	56,166.00	345.00%
		INTEREST LONG TERM DEBT							
		PROSPECT HILL/SLUDGE STORAGE TEMP INT.							
		PRINCIPAL LONG TERM DEBT						44,160.00	
		INTEREST LONG TERM DEBT							

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Budget Worksheet								
Fiscal Year 2016								
710 DEBT SERVICE			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED
EXPENSES								FISCAL 2016
								% INC/DEC
		SHORT TERM DEBT	38,517.07	25,000.00	20,000.00	20,000.00	5,000.00	5,000.00
								-20.00%
01790200	592500	INTEREST SHORT TERM DEBT	-	5,000.00	20,000.00	20,000.00	5,000.00	5,000.00
01790200	592520	MISCELLANOUS INTEREST	38,517.07	20,000.00			-	
01790200	592900	BOND ISSUANCE COSTS						
		SUMMARY						
		TOTAL EXEMPTED DEBT(G/F)	6,217,282.65	5,918,958.00	5,902,545.00	5,902,545.00	5,734,507.50	5,637,645.00
								-0.28%
		TOTAL NON EXEMPTED DEBT(G/F)	849,830.69	969,321.00	969,876.64	969,876.64	954,458.16	942,278.89
								0.06%
		TOTAL COMMUNITY PRES FUND	874,860.82	872,022.08	870,609.58	870,609.58	869,527.58	866,573.58
								-0.16%
		TOTAL WATER DEBT(Water Enterprise)	959,644.48	1,020,707.00	1,129,297.76	1,129,297.76	1,117,972.88	1,156,681.63
								10.64%
		TOTAL SHORT TERM DEBT	38,517.07	25,000.00	20,000.00	20,000.00	5,000.00	5,000.00
								-20.00%
		TOTAL APPROPRIATION	8,940,135.71	8,806,008.08	8,892,328.98	8,892,328.98	8,681,466.12	8,608,179.10
								0.98%
		LESS WATER(BUDGETED IN WATER ENT)	(959,644.48)	(1,020,707.00)	(1,129,297.76)	(1,129,297.76)	(1,117,972.88)	(1,156,681.63)
								10.64%
		LESS COMMUNITY PRES FUND	(874,860.82)	(872,022.08)	(870,609.58)	(870,609.58)	(869,527.58)	(866,573.58)
								-0.16%
		APPROPRIATION G/F	7,105,630.41	6,913,279.00	6,892,421.64	6,892,421.64	6,693,965.66	6,584,923.89
								-0.30%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
940 OTHERWISE UNCLASSIFIED			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01940200	579040	WATER DIRECT / INDIRECT COSTS	(349,424.00)	(386,268.00)	(377,430.00)	(377,430.00)	(467,384.00)	(514,122.00)	-2.29%
01940200	579045	RECREATION DIRECT / INDIRECT COSTS	(236,218.00)	(246,654.00)	(280,561.00)	(280,561.00)	(280,561.00)	(280,561.00)	13.75%
01940200	579050	AMBULANCE DIRECT / INDIRECT COSTS	(239,785.00)	(303,902.00)	(261,781.00)	(261,781.00)	(261,781.00)	(261,781.00)	-13.86%
CATEGORY TOTAL			(825,427.00)	(936,824.00)	(919,772.00)	(919,772.00)	(1,009,726.00)	(1,056,464.00)	-1.82%
DEPARTMENT TOTAL			(825,427.00)	(936,824.00)	(919,772.00)	(919,772.00)	(1,009,726.00)	(1,056,464.00)	-1.82%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
945 GENERAL LIABILITY INSURANCE			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
EXPENSES									
01945200	517100	RETIREMENT ASSESSMENT	3,587,501.00	3,882,958.00	3,993,806.00	3,993,806.00	4,238,879.00	4,552,556.00	2.85%
01945200	517150	HEALTH INSURANCE	8,141,183.01	9,467,933.00	9,763,343.00	9,293,000.00	10,175,588.00	11,297,639.00	-1.85%
01945200	NEW	LIFE INSURANCE			7,000.00	7,000.00	7,000.00	7,000.00	
01945200	517152	MEDICARE PART B PENALTY	13,726.60	17,007.00	14,000.00	14,000.00	14,000.00	14,000.00	-17.68%
01945200	517165	RETIREE HEALTH ALLOCATION	2,445.85	5,000.00	6,000.00	6,000.00	7,000.00	8,000.00	20.00%
01945200	517155	HEALTH INSURANCE MITIGATION FOR PLAN DESIGN CHANGES	29,500.00						
01945200	517170	MEDICARE TAX	780,212.96	790,400.00	822,016.00	822,016.00	854,897.00	889,093.00	4.00%
01945200	517180	WORKERS COMPENSATION	284,205.65	312,400.00	312,400.00	312,400.00	343,640.00	343,640.00	0.00%
01945200	517185	WORKERS COMPENSATION RUNOU	20,228.25	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	0.00%
01945200	517190	UNEMPLOYMENT COMPENSATION	66,062.35	140,000.00	140,000.00	140,000.00	140,000.00	140,000.00	0.00%
01945200	519020	SICK LEAVE/VAC BUY BACK-PR	39,043.40	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00%
01945200	550030	HEALTH RELATED PROGRAMS							
01945200	574010	COMPREHENSIVE LIABILITY	94,243.13	156,127.00	107,956.00	107,956.00	112,904.00	118,100.00	-30.85%
01945200	574020	EXCESS UMBRELLA LIABILITY	7,866.00	8,027.00	8,260.00	8,260.00	8,673.00	9,107.00	2.90%
01945200	574030	AUTO LIABILITY	63,247.00	70,585.00	66,410.00	66,410.00	69,731.00	73,218.00	-5.91%
01945200	574040	PUBLIC OFFICIALS LIABILITY	22,704.00	26,140.00	23,840.00	23,840.00	25,032.00	26,284.00	-8.80%
01945200	574045	EDUCATION LIABILITY	13,981.00	15,586.00	14,681.00	14,681.00	15,416.00	16,187.00	-5.81%
01945200	574050	POLICE/FIRE LIABILITY	40,628.61	50,462.00	42,661.00	42,661.00	44,795.00	47,035.00	-15.46%
01945200	574090	GENERAL LIABILITY INSURANCE	43,240.00	35,987.00	45,402.00	45,402.00	44,673.00	50,057.00	26.16%
01945200	574190	DEDUCTIBLES			10,000.00	10,000.00	10,000.00	10,000.00	
01945200	578000	OPEB TRUST EXPENSE	100,000.00	500,000.00	712,425.00	712,425.00	1,001,648.00	1,333,921.00	42.49%
01945800	570000	ENCUMBRANCES	104,868.00						
CATEGORY TOTAL			13,454,886.81	15,568,612.00	16,180,200.00	15,709,857.00	17,203,876.00	19,025,837.00	0.91%
DEPARTMENT TOTAL			13,454,886.81	15,568,612.00	16,180,200.00	15,709,857.00	17,203,876.00	19,025,837.00	0.91%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
240 COMMUNITY PRESERVATION FUND			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
24164115	510000	SUPPORT STAFF	3,122.81	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	0.00%
CATEGORY TOTAL			3,122.81	9,000.00	9,000.00	9,000.00	9,000.00	9,000.00	0.00%
EXPENSES									
24164215	570000	ADMIN EXPENSES	4,415.97	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
CATEGORY TOTAL			4,415.97	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
DEBT SERVICE									
24164500	591000	EAST BOSTON CAMPS - PRINCIPAL	635,000.00	655,000.00	680,000.00	680,000.00	705,000.00	730,000.00	3.82%
24164500	592000	EAST BOSTON CAMPS - INTEREST	153,480.00	131,890.00	108,965.00	108,965.00	84,485.00	58,400.00	-17.38%
24164510	591000	TOWN HALL - PRINCIPAL	55,500.00	55,500.00	53,400.00	53,400.00	53,400.00	53,400.00	-3.78%
24164510	592000	TOWN HALL - INTEREST	30,880.82	29,633.00	28,245.00	28,245.00	26,643.00	24,774.00	-4.68%
24164500	592008	INTEREST ON SHORT TERM DEBT	-						
CATEGORY TOTAL			874,860.82	872,023.00	870,610.00	870,610.00	869,528.00	866,574.00	-0.16%
DEPARTMENT TOTAL			882,399.60	887,023.00	885,610.00	885,610.00	884,528.00	881,574.00	-0.16%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
600 WATER ENTERPRISE FUND			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
60450100	511020	SUPERINTENDENT	89,127.64	95,085.00	97,462.00	97,462.00	97,462.00	97,462.00	2.50%
60450100	511505	BUSINESS MANAGER	77,835.04	80,032.00	82,033.00	82,033.00	82,033.00	82,033.00	2.50%
60450100	511510	RECORDS SUPERVISOR	60,212.02	63,287.00	64,808.00	64,808.00	64,561.00	64,561.00	2.40%
60450100	511530	ADMIN SECRETARY	51,035.69	52,117.00	53,364.00	53,364.00	53,160.00	53,160.00	2.39%
60450100	511560	DEPARTMENT ASSISTANT	15,121.47	35,488.00	29,978.00	29,978.00	30,803.00	31,696.00	-15.53%
60450100	511605	TREATMENT MANAGER	72,775.14	74,231.00	76,087.00	76,087.00	76,087.00	76,087.00	2.50%
60450100	511615	COMPLIANCE MANAGER	65,599.74	68,919.00	70,642.00	70,642.00	70,642.00	70,642.00	2.50%
60450100	511660	LABORER	422,367.43	459,089.00	507,588.00	507,588.00	507,614.00	508,720.00	10.56%
60450100	511670	METER READER	9,742.00	20,400.00					-100.00%
60450100	512280	SEASONAL STAFF	10,606.98	10,810.00	11,472.00	11,472.00	11,472.00	11,472.00	6.12%
60450100	513120	SCHEDULED OVERTIME	76,996.75	78,252.00	79,824.00	79,824.00	79,824.00	79,824.00	2.01%
60450100	513140	OVERTIME - NON SCHED	33,478.38	75,170.00	50,000.00	50,000.00	50,000.00	50,000.00	-33.48%
60450100	514090	STIPENDS / LICENSES	12,573.47	11,200.00	11,200.00	11,200.00	11,200.00	11,200.00	0.00%
60450100	515050	LONGEVITY	12,550.00	14,800.00	14,800.00	14,800.00	15,300.00	15,800.00	0.00%
60450100	519020	SICK LEAVE / VACATION BUYBACK	6,404.30						
60450600	519010	COMPENSATION RESERVE							
CATEGORY TOTAL			1,016,426.05	1,138,880.00	1,149,258.00	1,149,258.00	1,150,158.00	1,152,657.00	0.91%
EXPENSES									
60450200	513250	SPECIAL DETAILS	4,970.42	4,500.00	5,000.00	5,000.00	5,000.00	5,000.00	11.11%
60450200	517070	UNIFORM ALLOWANCES	7,728.69	8,000.00	8,700.00	8,700.00	8,700.00	8,700.00	8.75%
60450200	521010	ELECTRICITY	267,866.52	260,000.00	270,000.00	270,000.00	270,000.00	270,000.00	3.85%
60450200	521030	HEATING FUEL	31,710.58	45,000.00	40,000.00	40,000.00	40,000.00	40,000.00	-11.11%
60450200	524010	BUILDING MAINTENANCE	43,814.86	60,000.00	60,000.00	60,000.00	60,000.00	60,000.00	0.00%
60450200	524020	VEHICLE MAINTENANCE	13,805.70	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00%
60450200	524030	EQUIPMENT MAINTENANCE		-			-		
60450200	524040	OFFICE EQUIPMENT MAINTENANCE	6,196.78	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	0.00%
60450200	524050	IT MAINTENANCE SUPPORT	13,759.31	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00%
60450200	525075	WATER INFRASTRUCTURE MAINT.	101,857.51	110,000.00	110,000.00	110,000.00	110,000.00	110,000.00	0.00%
60450200	525080	WELL REPAIRS / IMPROVEMENTS	48,509.40	50,000.00	60,000.00	60,000.00	60,000.00	60,000.00	20.00%
60450200	525090	LEAK SURVEY SERVICES	3,894.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00%
60450200	529080	LABORATORY SERVICES	22,734.95	40,000.00	35,000.00	35,000.00	35,000.00	35,000.00	-12.50%
60450200	530110	LEGAL SERVICES	-	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%
60450200	530310	DRUG AND ALCOHOL TESTING	415.00	450.00	450.00	450.00	450.00	450.00	0.00%
60450200	530500	TRAINING & DEVELOPMENT	12,307.24	5,000.00	15,000.00	15,000.00	15,000.00	15,000.00	200.00%
60450200	530700	ENGINEERING SERVICES	695.00	30,000.00	30,000.00	30,000.00	30,000.00	15,000.00	0.00%
60450200	530920	CONTRACTED SERVICES	7,260.96	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00	0.00%
60450200	534010	POSTAGE	9,750.08	11,500.00	11,500.00	11,500.00	11,500.00	11,500.00	0.00%
60450200	534020	TELEPHONE	11,087.59	11,000.00	12,000.00	12,000.00	12,000.00	12,000.00	9.09%
60450200	534030	ADVERTISING - LEGAL	1,679.97	2,500.00	2,000.00	2,000.00	2,000.00	2,000.00	-20.00%
60450200	534070	TELEMETERING	368.91	1,500.00	750.00	750.00	750.00	750.00	-50.00%
60450200	534080	PAGING SERVICES	196.07	500.00	250.00	250.00	250.00	250.00	-50.00%
60450200	534090	CONSUMER AWARENESS	9,284.68	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	0.00%
60450200	541010	GASOLINE	23,303.68	22,000.00	24,000.00	21,037.00	21,037.00	21,037.00	-4.38%
60450200	542010	OFFICE SUPPLIES	6,542.99	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	0.00%
60450200	542050	HARDWARE SUPPLIES	4,482.21	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00%
60450200	554010	RESURFACE MATERIAL	14,459.57	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	0.00%
60450200	554035	WELL TREATMENT / CHEMICALS	219,358.86	270,000.00	250,000.00	250,000.00	250,000.00	250,000.00	-7.41%
60450200	554080	PIPE & PIPE SUPPLIES	54,220.93	70,000.00	70,000.00	70,000.00	70,000.00	70,000.00	0.00%
60450200	554085	METER REPLACEMENT	122,280.63	125,000.00	125,000.00	125,000.00	125,000.00	125,000.00	0.00%
60450200	554088	HYDRANT REPLACEMENTS	24,469.13	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00%
60450200	563100	DEP ASSESSMENTS	4,244.71	5,500.00	5,500.00	5,500.00	5,500.00	5,500.00	0.00%
60450200	571100	MEETINGS & CONFERENCES	837.37	400.00	1,000.00	1,000.00	1,000.00	1,000.00	150.00%
60450200	573010	DUES AND MEMBERSHIPS	1,674.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00%
60450200	578000	OPEB TRUST EXPENSE		700,000.00	30,000.00	30,000.00	30,000.00	30,000.00	-95.71%
60450200	579040	DIRECT/INDIRECT COSTS	349,424.00	386,268.00	377,430.00	377,430.00	467,384.00	514,122.00	-2.29%
60450200	592900	BOND ISSUANCE COSTS							
60450800	570000	ENCUMBRANCES	29,046.00						
CATEGORY TOTAL			1,474,238.30	2,364,618.00	1,689,080.00	1,686,117.00	1,776,071.00	1,807,809.00	-28.69%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
600 WATER ENTERPRISE FUND			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
RESERVE FUND									
60450600	579010	EMERGENCY RESERVE FUND	-	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	0.00%
CATEGORY TOTAL			-	250,000.00	250,000.00	250,000.00	250,000.00	250,000.00	0.00%
PRINCIPAL & INTEREST									
60450701	591023	MWPAT FILTRATION 1 - PRINCIPAL	86,217.40	90,431.00	92,979.00	92,979.00	95,462.00	97,415.00	2.82%
60450701	592023	MWPAT FILTRATION 1 - INTEREST	15,685.48	13,647.00	11,523.00	11,523.00	9,315.00	7,021.00	-15.56%
60450701	593523	MWPAT FILTRATION 1 - ADMIN FEE	1,650.00	1,470.00	1,283.00	1,283.00	1,088.00	885.00	-12.72%
60450702	563000	MWPAT FEES	0.31						
60450702	591025	MWPAT FILTRATION 2 - PRINCIPAL	410,622.35	419,424.00	434,679.00	434,679.00	443,566.00	459,516.00	3.64%
60450702	592025	MWPAT FILTRATION 2 - INTEREST	98,505.53	88,109.00	78,247.00	78,247.00	68,368.00	57,848.00	-11.19%
60450702	593525	MWPAT FILTRATION 2 - ADMIN FEE	7,924.00	8,730.00	7,826.00	7,826.00	6,889.00	5,921.00	-10.36%
60450710	591039	UPGRADE BYRNE AVE MAIN - PRINCIPAL	34,000.00	34,000.00	34,000.00	34,000.00	34,000.00	34,000.00	0.00%
60450710	591040	COUNTRY ROAD II WELL & PUMP HOUSE	30,000.00	35,000.00	100,000.00	100,000.00	100,000.00	100,000.00	185.71%
60450710	591041	STEPINSKI LAND - PRINCIPAL	41,000.00	41,000.00	41,000.00	41,000.00	41,000.00	41,000.00	0.00%
60450710	592039	UPGRADE BYRNE AVE MAIN - INTEREST	10,932.50	9,828.00	8,723.00	8,723.00	7,575.00	6,385.00	-11.24%
60450710	592040	COUNTRY ROAD II WELL & PUMP HOUSE	11,522.50	10,710.00	9,800.00	9,800.00	6,800.00	4,000.00	-8.50%
60450710	592041	STEPINSKI LAND - INTEREST	13,036.25	11,704.00	10,371.00	10,371.00	8,988.00	7,553.00	-11.39%
60450712	591048	WPAT PERCHLORATE CONTRACT 1 - PRINCIPAL	3,135.87	3,199.00	3,264.00	3,264.00	3,330.00	3,397.00	2.03%
60450712	591050	WPAT PERCHLORATE CONTRACT 2 - PRINCIPAL	44,448.87	45,345.00	46,260.00	46,260.00	47,193.00	48,145.00	2.02%
60450712	592048	WPAT PERCHLORATE CONTRACT 1 - INTEREST	1,313.58	1,251.00	1,186.00	1,186.00	1,120.00	1,052.00	-5.20%
60450712	592050	WPAT PERCHLORATE CONTRACT 2 - INTEREST	18,619.13	17,722.00	16,805.00	16,805.00	15,871.00	14,917.00	-5.17%
60450712	593548	WPAT PERCHLORATE CONTRACT 1 - ADMIN FEE	98.52	94.00	89.00	89.00	84.00	79.00	-5.32%
60450712	593549	WPAT PERCHLORATE CONTRACT 2 - ADMIN FEE	1,396.43	1,329.00	1,260.00	1,260.00	1,190.00	1,119.00	-5.19%
60450713	591055	GRANITEVILLE UPGRADE MAIN-PRINCIPAL	60,000.00	60,000.00	65,000.00	65,000.00	65,000.00	65,000.00	8.33%
60450713	592055	GRANITEVILLE UPGRADE MAIN-INTEREST	36,235.07	35,238.00	33,438.00	33,438.00	32,138.00	30,838.00	-5.11%
60450713	591062	RTE 110 UPGRADE MAIN-PRINCIPAL	20,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00%
60450713	592062	RTE 110 UPGRADE MAIN-INTEREST	13,300.69	12,975.00	12,225.00	12,225.00	11,725.00	11,225.00	-5.78%
60450700	592008	MA-DOT ROUTE 110-TEMP INTEREST	-	-			-		
60450700	590000	DEBT BUDGETED NOT BORROWED		54,501.00	94,340.00	94,340.00	92,273.00	134,366.00	73.10%
60450700	590000	MA-DOT ROUTE 110-PRINCIPAL		20,000.00					-100.00%
60450700	590000	MA-DOT ROUTE 110-INTEREST		13,301.00					-100.00%
60450700	590000	GRANITEVILLE/MAIN ST. MAIN-PRINCIPAL		8,000.00	94,340.00	94,340.00	92,273.00	90,206.00	1079.25%
60450700	590000	GRANITEVILLE/MAIN ST. MAIN-INTEREST							
60450700	590000	PLEASANT ST. MAIN-PRINCIPAL		13,200.00					-100.00%
60450700	590000	PLEASANT ST. MAIN-INTEREST							
60450700	590000	PROSPECT HILL/SLUDGE STORAGE TEMP INT.						44,160.00	
CATEGORY TOTAL			959,644.48	1,020,707.00	1,129,298.00	1,129,298.00	1,117,975.00	1,156,682.00	10.64%
DEPARTMENT TOTAL			3,450,308.83	4,774,205.00	4,217,636.00	4,214,673.00	4,294,204.00	4,367,148.00	-11.72%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
630 RECREATION ENTERPRISE FUND			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
63630100	511020	DIRECTOR	22,129.00	23,074.00	24,006.00	24,006.00	24,006.00	24,006.00	4.04%
63630100	511030	ASSISTANT DIRECTOR	70,375.00	70,375.00	74,682.00	74,682.00	74,682.00	74,682.00	6.12%
63630100	511510	RECORDS SUPERVISOR	39,082.00	39,082.00	45,157.00	45,157.00	44,985.00	44,985.00	15.54%
63630100	512230	RECREATION SUPERVISOR/ASST	420,213.30	569,288.00	601,286.00	601,286.00	608,710.00	617,599.00	5.62%
63630100	512270	OTHER RECREATION STAFF	355,777.00	235,038.00	257,843.00	257,843.00	280,648.00	303,453.00	9.70%
63630100	515050	SHARED - LONGEVITY	5,929.70	6,637.00	7,941.00	7,941.00	9,928.00	10,528.00	19.65%
CATEGORY TOTAL			913,506.00	943,494.00	1,010,915.00	1,010,915.00	1,042,959.00	1,075,253.00	7.15%
EXPENSES									
63630200	521010	ELECTRICITY	1,250.00	1,280.00	1,310.00	1,310.00	1,310.00	1,310.00	2.34%
63630200	521030	HEATING FUEL	2,250.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00%
63630200	523010	WATER	200.00	300.00	200.00	200.00	200.00	200.00	-33.33%
63630200	524010	BUILDING MAINTENANCE	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00%
63630200	534040	PRINTING SERVICES	8,500.00	9,500.00	8,500.00	8,500.00	9,500.00	9,500.00	-10.53%
63630200	542010	OFFICE SUPPLIES			100.00	100.00	100.00	100.00	
63630200	557010	PROGRAMS AND ACTIVITIES	52,995.42	55,000.00	55,000.00	55,000.00	55,000.00	55,000.00	0.00%
63630200	571010	TRAVEL-MILEAGE	1,800.00	1,800.00	1,800.00	1,800.00	1,800.00	1,800.00	0.00%
63630200	571100	MEETINGS & CONFERENCES		250.00	250.00	250.00	250.00	250.00	0.00%
63630200	573010	DUES AND MEMBERSHIPS		295.00	295.00	295.00	295.00	295.00	0.00%
63630200	579040	DIRECT/INDIRECT COSTS	236,218.00	246,654.00	280,561.00	280,561.00	280,561.00	280,561.00	13.75%
63630800	570000	ENCUMBRANCES							
CATEGORY TOTAL			304,213.42	318,579.00	351,516.00	351,516.00	352,516.00	352,516.00	10.34%
DEPARTMENT TOTAL			1,217,719.42	1,262,073.00	1,362,431.00	1,362,431.00	1,395,475.00	1,427,769.00	7.95%

Town of Westford									
Budget Worksheet									
Fiscal Year 2016									
640 AMBULANCE ENTERPRISE FUND			FISCAL 2014	FISCAL 2015	FISCAL 2016	FISCAL 2016	FISCAL 2017	FISCAL 2018	FISCAL 2016
ORG	OBJ	DESCRIPTION	ACTUAL	BUDGET	REQUEST	TMR	PROJECTED	PROJECTED	% INC/DEC
PERSONAL SERVICES									
64230100	511260	FIREFIGHTERS	410,793.38	462,997.00	471,521.00	471,521.00	490,615.00	500,130.00	1.84%
64230100	511265	CALL EMTS	506.67	3,100.00	1,000.00	1,000.00	1,000.00	1,000.00	-67.74%
64230100	513120	OVERTIME	99,133.17	87,429.00	89,615.00	89,615.00	91,855.00	94,151.00	2.50%
64230100	513170	HOLIDAY OVERTIME	7,369.14	8,224.00	8,771.00	8,771.00	8,991.00	8,991.00	6.65%
64230100	513260	TRAINING	14,463.47	13,364.00	13,698.00	13,698.00	14,041.00	14,392.00	2.50%
64230100	514050	EDUCATION INCENTIVE PAY	24,091.56	24,887.00	20,912.00	20,912.00	23,548.00	23,708.00	-15.97%
64230100	514090	EMT STIPENDS	52,467.57	61,144.00	70,728.00	70,728.00	78,498.00	80,021.00	15.67%
64230100	515010	HOLIDAY PAY	17,090.26	19,514.00	19,797.00	19,797.00	20,677.00	21,078.00	1.45%
64230100	515050	LONGEVITY	2,500.00	2,750.00	2,250.00	2,250.00	2,250.00	3,750.00	-18.18%
CATEGORY TOTAL			628,415.22	683,409.00	698,292.00	698,292.00	731,475.00	747,221.00	2.18%
EXPENSES									
64230200	517070	UNIFORM ALLOWANCE	9,166.21	8,450.00	9,700.00	9,700.00	7,200.00	7,200.00	14.79%
64230200	521010	ELECTRICITY	6,102.79	7,913.00	7,392.00	7,392.00	7,503.00	7,615.00	-6.58%
64230200	521020	NATURAL GAS	2,463.96	3,608.00	5,283.00	5,283.00	5,362.00	5,442.00	46.42%
64230200	523010	WATER	-	600.00	600.00	600.00	609.00	618.00	0.00%
64230200	524010	BUILDING MAINTENANCE	2,948.58	3,500.00	3,500.00	3,500.00	3,553.00	3,606.00	0.00%
64230200	524020	VEHICLE MAINTENANCE	5,467.12	6,720.00	6,720.00	6,720.00	6,821.00	6,923.00	0.00%
64230200	524030	EQUIPMENT MAINTENANCE	2,484.56	3,200.00	3,200.00	3,200.00	3,248.00	3,297.00	0.00%
64230200	524060	COMMUNICATION EQUIPMENT MAINTENANCE	2,222.50	300.00	1,000.00	1,000.00	1,015.00	1,030.00	233.33%
64230200	527070	LAUNDRY SERVICES	41.46	200.00	200.00	200.00	203.00	206.00	0.00%
64230200	530500	TRAINING & DEVELOPMENT	1,929.25	2,000.00	3,500.00	3,500.00	3,553.00	3,606.00	75.00%
64230200	530920	CONTRACTED SERVICES	55,303.64	51,000.00	57,500.00	57,500.00	58,363.00	59,238.00	12.75%
64230200	534010	POSTAGE	175.97	150.00	150.00	150.00	152.00	155.00	0.00%
64230200	534030	ADVERTISING - GENERAL	70.60	105.00	105.00	105.00	107.00	108.00	0.00%
64230200	534040	PRINTING SERVICES	271.62	440.00	440.00	440.00	447.00	453.00	0.00%
64230200	541010	GASOLINE	16,056.58	18,116.00	14,752.00	14,752.00	14,974.00	15,198.00	-18.57%
64230200	542010	OFFICE SUPPLIES	497.13	200.00	300.00	300.00	305.00	309.00	50.00%
64230200	545010	CUSTODIAL/CLEANING SUPPLIES	229.02	300.00	300.00	300.00	305.00	309.00	0.00%
64230200	548010	VEHICULAR PARTS & ACCESSORIES	6,139.20	7,000.00	7,000.00	7,000.00	7,105.00	7,212.00	0.00%
64230200	548020	VEHICULAR TIRES & TUBES	1,383.96	5,478.00	5,478.00	5,478.00	5,560.00	5,644.00	0.00%
64230200	550010	HEALTH / MEDICAL SUPPLIES	49,415.20	50,000.00	60,000.00	60,000.00	60,900.00	61,814.00	20.00%
64230200	550020	OXYGEN	1,080.30	2,000.00	2,000.00	2,000.00	2,030.00	2,060.00	0.00%
64230200	571100	MEETINGS & CONFERENCES		1,155.00	1,155.00	1,155.00	1,172.00	1,190.00	0.00%
64230200	573010	DUES & MEMBERSHIPS	2,985.00	1,000.00	1,500.00	1,500.00	1,523.00	1,545.00	50.00%
64230200	579040	DIRECT/INDIRECT COSTS	239,785.00	303,902.00	261,781.00	261,781.00	261,781.00	261,781.00	-13.86%
64230800	570000	ENCUMBRANCES							
CATEGORY TOTAL			406,219.65	477,337.00	453,556.00	453,556.00	453,791.00	456,559.00	-4.98%
DEPARTMENT TOTAL			1,034,634.87	1,160,746.00	1,151,848.00	1,151,848.00	1,185,266.00	1,203,780.00	-0.77%