The Westford School Committee welcomes and encourages input from the public and staff. The procedures for the participation are:

**Agenda Items:** A speaker may address an agenda item at this time or request to be recognized, at the discretion of the Chair, at the time the item is discussed by the Committee.

**Non-Agenda Items:** A speaker may address non-agenda items only during the Open Forum portion of the meeting. The Committee WILL NOT act on these items until at least the next regularly scheduled meeting except by unanimous vote of those members present.

**Reports Section:** Public input is welcome following the report's presentation and prior to the Committee's discussion. Reasonable time limits for discussion will be set.

### PUBLIC SESSION

**7:30 PM**  
**WELCOME**  
Call to Order & Pledge of Allegiance

1. **RECOGNITION**

**7:35**

2. **PUBLIC COMMENT**

**7:40**

3. **REPORTS**

   1. Superintendent
   2. Assistant Superintendent
   3. Sub Committee/Liaisons
   4. Student Representatives
   5. Finance

4. **NEW BUSINESS**

   **7:50**

   1. Secondary School Improvement Plans FY2020  
      **Secondary Principals**  
      **K. Clery**

   **8:30**

   2. 5th Grade Camp

   **8:45**

   3. Policy Review
      a. P3401 Student Activity Accounts – 1st Reading
      b. P1601 School Advisory Councils – 1st Reading

   **Policy Subcommittee**

5. **OLD BUSINESS**

   **9:00**

   1. Budget Discussion  
      **B. Olsen/I. Nilsson**

   **9:15**

   2. 2020/2021 Enrollment Projections

   **B. Olsen**

6. **APPROVAL REQUESTS**

   **9:30**

   1. Warrant Approvals:
      Payroll Warrant #2021sp dated November 21, 2019
      Expense Warrant #2021SE dated November 21, 2019
   2. School Committee Meeting Minutes
      September 23, 2019 Regular Session Minutes
      October 21, 2019 Regular Session Minutes
      November 4, 2019 Regular Session Minutes
      October 7, 2019 Executive Session Minutes
      October 21, 2019 Executive Session Minutes
      November 4, 2019 Executive Session Minutes

   **August 26, 2019 Executive Session Minutes – Pending**
7. PERSONNEL UPDATE as of November 15, 2019

8. ADJOURNMENT to EXECUTIVE SESSION to discuss strategy with respect to collective bargaining and an open meeting may have a detrimental effect on the bargaining position. The Committee will not return to public session.